

3. CONTEXT

Councils are development regulators. But they also can be the developer, landowner or hold a commercial interest in the land they regulate. Where councils have this dual role, an inherent conflict can arise between their interests in the development and their duty as regulator.

This policy sets out Council's approach to identifying and managing any conflicts of interest deriving from council-related development.

4. PROCESS FOR IDENTIFYING AND MANAGING POTENTIAL CONFLICTS OF INTEREST

- a) Identifying whether a potential conflict of interest exists, assessment of level of risk and determination of appropriate management controls
 - i. Development applications lodged with Council that are council-related development are to be referred to the General Manager, or their delegate, for a conflict-of-interest risk assessment.
 - ii. The General Manager is to:
 - a. assess whether the application is one in which a potential conflict of interest exists,
 - b. identify the phase(s) of the development process at which the identified conflict of interest arises,
 - c. assess the level of risk involved at each phase of the development process,
 - d. determine what (if any) management controls should be implemented to address the identified conflict of interest (in each phase of the development process if necessary) having regard to any controls and strategies implemented by the Council such as those listed under 'Management controls and strategies' below, and the outcome of the general manager's assessment of the level of risk involved as set out clause 6(2)(c) of the policy,
Note: The General Manager could determine that no management controls are necessary in the circumstances.
 - e. document the proposed management approach for the proposal in a statement that is published on the NSW Planning Portal Council's DA Tracker.
- b) Management controls and strategies
 - i. The following management controls may be applied to different stages of development approval for council-related development, based on an assessment of risk by the General Manager. The risk assessment could for example include consideration of the type of development (non-controversial small-scale development, development of a certain value with/without a commercial interest, controversial development), or the capital investment value of the proposed development.
 - a. the assessment and determination of an application for council-related development
 - i. assessment and/or determination of an application could be undertaken by council staff under delegation – this might be appropriate if the proposal is considered to be a low-level risk or non-controversial. For more controversial projects, this might only be possible if strict role separation controls are imposed.

- ii. The application could also be referred for external assessment with a recommendation of a determination for Council's consideration to either:

- a consultant.
- Peer review by a neighbouring council and/or entering into a shared services arrangement with a neighbouring council

It should be noted that the Determination of the application would need to be undertaken by Council at an Ordinary Council Meeting.

The involvement of an external third party might be appropriate for development where council has a commercial interest in the land, or the development is seen to be a political priority for the council.

- b. the regulation and enforcement of approved council-related development may include:
 - i. Engagement of a private certifier
 - ii. Publication of certificates issued under Part 6 of the Act on the NSW Planning Portal
 - iii. Peer review by a neighbouring council and/or entering into a shared services arrangement with a neighbouring council
 - iv. Reporting of key milestones to the full council.

Note: For example, council will enter into a shared services arrangement with a neighbouring council.

c) Development Not Requiring Management Controls to be Applied:

- a. Exempt developments
- b. Commercial fit outs and minor changes to commercial buildings
- c. Internal alterations or additions to buildings that are not a heritage item
- d. Advertising signage
- e. Minor building structures projecting from a building facade over public land (such as awnings, verandas, bay windows, flagpoles, pipes, and services)
- f. Development where the council might receive a fee for the use of their land.
- g. Community groups on Council land
- h. Subdivisions comprising boundary adjustments, provision for public facilities and/or assets, road widenings etc and community land used for a public purpose.
- i. Temporary structures and/or the use of land for community events.



OUR *Region* OUR *Future*

**Bathurst Regional Council
Delivery Program 2023–2027
and Operational Plan 2023/2024**

Acknowledgement of Wiradjuri Country and Traditional Custodians

Bathurst Regional Council acknowledges the Wiradjuri people as Traditional Custodians of the land on which this document was prepared. Council acknowledges that the Wiradjuri People were the first people of this region and are survivors of more than 200 years of dispossession. We recognise the strength, resilience, and determination of all Aboriginal and Torres Strait Islander people.

The Wiradjuri nation is the largest Aboriginal group in New South Wales. The Wiradjuri People are known as “the people of the three rivers”, being the Kalari (Lachlan), the Murrumbidjeri (Murrumbidgee) and the Wambuul (Macquarie). Council acknowledges the connection that Wiradjuri People have to these waterways, the land, and the animals within this nation, including the Googar (Goanna) which is the Wiradjuri totem.

Council pays respect to Wiradjuri Elders, past, present and emerging and acknowledge other Indigenous people who work and live on Wiradjuri Country.

We acknowledge the history, stories, traditions and cultural practices of Aboriginal people and commit to Yindyamarra ways – to be respectful, gentle and polite, show honour and do slowly.



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OUR Region

Population:
42,398

Population by 2036:
53,361

Area:
3,818km²

4 M
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30 public
carparks

120 PLAYGROUNDS AND PARKS

\$2.43
billion
GROSS REGIONAL
PRODUCT

17 COUNCIL
OWNED
buildings with solar
power = 305kW solar
capacity

799km SEALED ROAD PAVEMENT
+ **376km** UNSEALED ROAD

2 Council
run childcare
facilities

9
Councillors

84
suburbs

23 FACILITIES
SPORTING

16%
of dwellings are
medium or high
density


31,037 dogs | 9,746 cats
MICROCHIPPED

512
Council owned
BUILDINGS and
STRUCTURES


17,471
dwellings

APPROX.
138 km
CYCLEWAY AND
FOOTPATH

 **28%**
couples
with
children

84%
of workforce
are local residents

MANUFACTURING

sector the largest economic contributor

MEDIAN
resident age is 37

19,000 ha
of LAND ZONED nature
reserves, NATIONAL PARKS
and recreation

657Kw
Total capacity
of Council's
solar

27%
RESIDENTS
aged under 20

5.4%
of our population
identify as Aboriginal
or Torres Strait Islander

15 
Public
e-vehicle
chargers

13
cemeteries

1,028,000
ANNUAL VISITORS

Education
sector the
largest

EMPLOYER

5 top languages spoken
1. English
2. Filipino
3. Mandarin
4. Arabic
5. Cantonese



**Centre
of
Education**

Charles Sturt University
TAFE
6 high schools
18 primary schools
2 special support schools

3,521
local businesses

299 children
enrolled in childcare
in Council run services

1815
Australia's first
European Inland
Settlement

245 km of
DRAINAGE PIPELINE

OUR Values



From the Mayor and General Manager



The Delivery Program 2023 – 2027 and Operational Plan 2023/2024 outlines the strategies and financial resources required to implement the key directions identified by the community in our Bathurst Community Strategic Plan (CSP), *Our Region Our Future*.

The CSP strives to balance a vibrant local economy, social well-being, population growth, environmental management and local leadership.

This plan allocates the funding to support projects identified for the coming year that help deliver on these long-term goals.

Key water security projects remain as priorities with the Winburndale Dam flood security upgrade moving closer to completion, while the Bathurst stormwater harvesting project has also begun.

Other major capital projects include the construction of the carpark at the new fields at Hereford Street.

We continue our investment in the maintenance and upgrading of current infrastructure, our road and bridge network, key facilities such as the Water Filtration Plant and Wastewater Treatment Plant and the extension of our footpath and cycleway network.

Supporting the continued development of our economy through business attraction and tourism remain cornerstones of our policy to support a vibrant, thriving community.

These major projects sit alongside the work undertaken by Council and its dedicated staff, delivering services and facilities to our community everyday.



Cr Robert Taylor
Mayor of Bathurst

David Sherley
General Manager

Bathurst Regional Council

OUR Vision

“A vibrant and innovative region that values our heritage, environment, culture, diversity and strong economy”



Mayor Robert Taylor



Cr Warren Aubin



Cr Kirralee Burke



Cr Ben Fry



Cr Graeme Hanger



Cr Margaret Hogan



Cr Jess Jennings



Cr Ian North



Cr Andrew Smith

Council Structure

Mayor / Council

General Manager
David Sherley



Director Corporate Services & Finance

Aaron Jones

Payroll, Administration, Governance, Stores/Purchasing, Information Services, Geographic Information System, Records, Human Resources, Risk Management/Insurance, Rates, Creditors/debtors, Business Papers, Government Information (Public Access), Public Interest Disclosures, Work, Health & Safety, Internal Audit, Annual Report, Delivery & Operational Plan, Financial Management, Committee Secretariat, Switchboard, Customer Request Management System, Customer Service, State Emergency Service, Rural Fire Service, Emergency Management, Marketing, Property Development & Management, Mount Panorama Business/Conferencing & Events, Sister City, Corporate Communications



Director Engineering Services

Darren Sturgiss

Water, Sewer, Waste & Recycling Collection, Waste Management Centre, Parks & Gardens, Manning Aquatic Centre, Depot, Plant (Workshop), Floodplain Management, Mount Panorama Operations, Maintenance (roads, bridges, kerb & guttering), Construction (roads, bridges), Contract Management, Design Works, Disaster Planning & Response, Aerodrome, Asset Management, Project Management, Forward Planning: Environment, Recreation & Infrastructure, Rural Works, Indoor Sports Stadium, Tennis Courts, Netball Courts, Bathurst Bike Park, Traffic Management, Buildings Maintenance, Subdivision Design & Construction, Vegetation Management Plan, Cemeteries, Drainage/ Stormwater, Private Works



Director Environmental, Planning & Building Services

Neil Southorn

Land Use Planning, Environmental Planning, Building Control, Health, Pollution Control, Development Control & Applications, Parking Rangers, Stock Impounding, Heritage & Conservation, Regulatory Functions, Animal Control, Companion Animals, Food/Health Inspections, State of Environment, Septic Tanks, Strategic Planning, Subdivision Planning, Section 7.11 Contributions, Plumbing & Drainage, Environmental Management, Contamination, Economic Development, Sustainability.



Director Cultural & Community Services

Alan Cattermole

Art Gallery, Library, Chifley Home and Education Centre, Australian Fossil & Mineral Museum - home of the Somerville Collection, Bathurst Memorial Entertainment Centre, Scallywags Childcare, Family Day Care, Community Services, Cultural Planning, Access and Inclusion, Community Social and Strategic Planning, Community Development, Historical Society, Youth Council, Community Safety, Community Facilities, Community Halls / Groups: Eglinton, Raglan & Perthville, Community Organisations: Rockley, Hill End, Sofala, Eglinton, Wattle Flat, Trunkey Creek, The Neighbourhood Centre, Home & Community Care Centre & Kelso Community Hub, Club Grants, Community Interagencies, Senior Citizens Centre, National Motor Racing Museum, Bathurst Rail Museum, Tourism, Destination Management, Central Tablelands Collection Facility



Integrated Planning and Reporting Context

Our Region Our Future, the Bathurst region's Community Strategic Plan (CSP), is a plan for our community that describes how we can achieve our region's vision. It is the highest-level forward planning document of Bathurst Regional Council. It identifies the community's priorities and guides the direction for the Bathurst region over the next 20 years. The CSP is based on the aspirations, knowledge and values expressed by our residents who provide feedback about Council's many community engagement projects.

The CSP is supported by a range of other strategies and plans to help Council achieve the vision of the community. These include a Resourcing Strategy which incorporates a Workforce Plan to make certain the Council has properly skilled people and can access the necessary funds to do its work; Asset Management Plans account for the renewal of Council's infrastructure; and a Long Term Financial Plan ensures Council can properly plan its income and expenditure over the long term to remain financially sustainable.

Our Region Our Future reflects the priorities of our residents including these value statements.

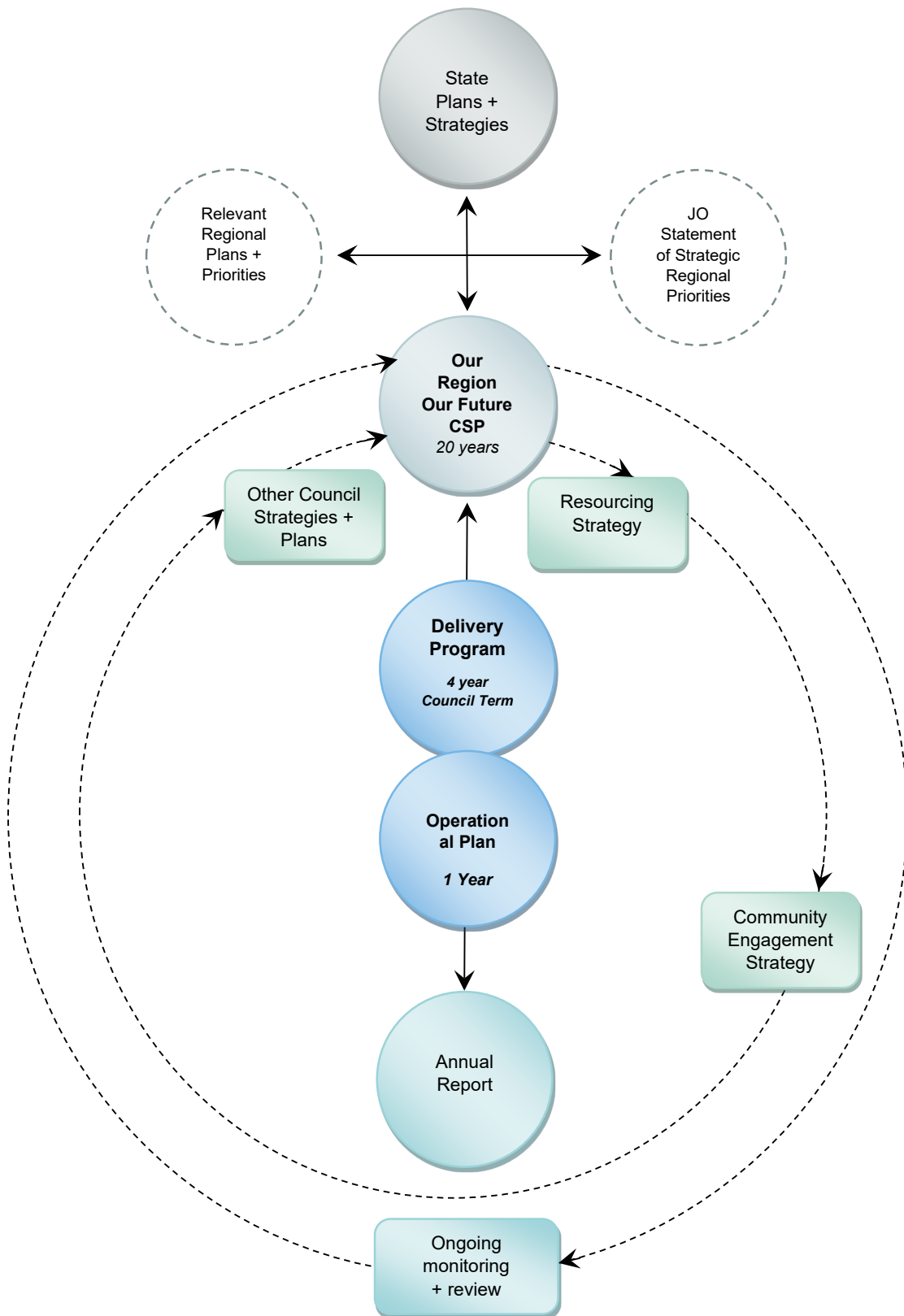
- We value our sense of place and identity.
- We aspire to have a smart and vibrant economy.
- We strengthen environmental stewardship.
- We encourage sustainable and balanced growth.
- We foster community health, safety and well being.
- We advocate for community leadership and collaboration.

The Delivery Program and Operational Plan

The Delivery Program (DP) links the strategic direction of the CSP with its implementation via the Annual Operational Plan (AOP). The Delivery Program guides the Council's work program over the Council term. It sets out clear priorities, ongoing activities and specific actions Council will undertake towards achieving the community's desired future.

The Annual Operational Plan spells out the details of the Delivery Program, i.e. the individual projects and activities that will be undertaken for the year to achieve the commitments made in the Delivery Program.

The DP/AOP shows Council maintaining services at their current levels and this is based on Council's income increasing its general income at the rate of 3.8% in 2023-24.



OUR Region OUR Future - Bathurst Community Strategic Plan 2022

Below are the objectives identified by the Council and the community

Objective 1. We value OUR SENSE OF PLACE AND IDENTITY

- Strategy 1.1 Respect, protect and promote the region's Indigenous heritage assets
- Strategy 1.2 Protect, enhance and promote the region's Non-Indigenous assets and character
- Strategy 1.3 Enhance the cultural vitality of the region
- Strategy 1.4 Protect and improve the region's landscapes, views, vistas and open space
- Strategy 1.5 Promote good design in the built environment

Objective 2. We aspire to have A SMART AND VIBRANT ECONOMY

- Strategy 2.1 Support local business and industry
- Strategy 2.2 Grow local employment, investment and attract new businesses and skills by nurturing and supporting entrepreneurs, partnerships and local skill development
- Strategy 2.3 Develop Bathurst as a Smart City
- Strategy 2.4 Promote our City and Villages as an attractive place to live
- Strategy 2.5 Support Mount Panorama Wapitani as a premier motor sport and event precinct
- Strategy 2.6 Promote our City and Villages as a tourist destination

Objective 3. Strengthen ENVIRONMENTAL STEWARDSHIP

- Strategy 3.1 Protect and improve our natural areas and ecosystems, including the Macquarie River - Wambuuul and other waterways
- Strategy 3.2 Improve water security
- Strategy 3.3 Minimise the City's environmental footprint, live more sustainably and use resources more wisely
- Strategy 3.4 Protect and improve the region's biodiversity
- Strategy 3.5 Increase resilience to natural hazards and climate change

Objective 4. We encourage SUSTAINABLE AND BALANCED GROWTH

- Strategy 4.1 Facilitate development in the region that considers the current and future needs of our community
- Strategy 4.2 Provide safe and efficient road, cycleway and pathway networks to improve accessibility
- Strategy 4.3 Ensure services, facilities and infrastructure meet the changing needs of our region
- Strategy 4.4 Provide parking to meet the needs of the City
- Strategy 4.5 Work with partners to improve public transport, and passenger and freight transport connections to and from the region
- Strategy 4.6 Plan for, assess and regulate development activity

Objective 5. We foster COMMUNITY HEALTH, SAFETY AND WELL BEING

- Strategy 5.1 Provide opportunities for our community to be healthy and active
- Strategy 5.2 Help make the Bathurst CBD, neighbourhoods and the region's villages attractive and full of life
- Strategy 5.3 Help build resilient, inclusive communities
- Strategy 5.4 Make our public places safe and welcoming
- Strategy 5.5 Plan and respond to demographic changes in the community

Objective 6. We advocate for COMMUNITY LEADERSHIP AND COLLABORATION

- Strategy 6.1 Communicate and engage with the community, government and business groups on important matters affecting the Bathurst region
- Strategy 6.2 Work with our partners and neighbouring councils to share skills, knowledge and resources and find ways to deliver services more efficiently
- Strategy 6.3 Advocate for our community
- Strategy 6.4 Meet legislative and compliance requirements
- Strategy 6.5 Be open and fair in our decisions and our dealings with people
- Strategy 6.6 Manage our money and our assets to be sustainable now and into the future
- Strategy 6.7 Invest in our people
- Strategy 6.8 Implement opportunities for organisational improvement
- Strategy 6.9 Progressive Local Leadership

Service Delivery Review

Council strives to deliver the best practice and best value services to the community. As a part of that process, Council constantly reviews how services are delivered, what the community requires through its Community Engagement Strategy, and the community satisfaction with the current levels of service.

Council has provided a high level of service to our community over many years. The dedicated efforts of staff have led to an organisation clearly focused on providing best value for our growing community. However, Council operates in a changing environment that requires regular review of the services we deliver and how they are provided. Only through ongoing best value review will we sustainably meet the ever-changing needs of the community and mitigate problems that we face today or arise in the future.

Council has previously completed service reviews on an ad hoc basis and is now developing a systematic program of reviews.

The Service Delivery Reviews will look at a wide range of issues raised by the community and Councillors. The objective of the process is to achieve outcomes that will best address the issues raised while always keeping focus on achieving both the community's and corporate long-term objectives.

The review will also analyse how we will deliver existing services while providing opportunities and organisational capacity to ensure that we can develop best value services for our community in the future. It will also be undertaken with the vision of creating an organisation that is focussed on delivering value for money services to the Bathurst Region community in a sustainable manner.

The process, simplified, becomes:



There are many reasons for reviewing the current service delivery:

- The nature and focus of service delivery and demands on Council are changing continuously.
- Some Council services have experienced higher demand from the community (such as sporting and cultural facilities) while others have increased legislative requirements to comply with (such as asset management and integrated planning).
- The community has clarified its strategic vision in the Community Strategic Plan process. Achievement of Council's role in the CSP will require focusing on the priority objectives which may involve changes to Council services.
- There are important community perspectives communicated by Councillors on what the community needs that must be incorporated into Council Service Delivery.
- Addressing our delivery of environmental, social, economic and governance sustainability requires a balance and prioritisation of services acknowledging that:

- Requirements to provide for a growing community are more extensive, expensive and refined.
- Pressures on sustaining our natural environment as we continue to grow are greater than they have ever been.
- Maintaining a prosperous economy will be increasingly difficult to achieve in a globalised economy.
- Council's traditional income base is limited and choices need to be made about the services that we will deliver.
- A number of functions could benefit from a clearer focus and economies of scale or through co-location of "like" services (e.g. infrastructure management, major projects and compliance).
- There are opportunities to reduce costs, increase revenue, implement productivity savings, improve sustainability and the quality of services.
- There is a need to determine the higher priority activities of Council and from this establishing the preferred structure without increasing staff levels or funding.
- It is a requirement under the Local Government Act s332 to undertake a review of Council's structure within 12 months of a Council election.
- Council is also committed to ensuring that we provide sustainable service delivery for the: Social Progress, Environmental Stewardship and Economic Growth. This is sometimes described as the "triple bottom line".

The objectives of the Service Reviews are to provide a better outcome for our community by:

- Focusing on improving service to our customers both internally and externally
- Reviewing the current organisation structure to develop improved service delivery (i.e. increased productivity, better resource management, decreased costs, removing duplication and raising additional revenue.)
- Ensuring there is job security.

In short, the reviews will seek to provide answers to the above questions; not as an end in itself, but as a catalyst for ongoing improvement.

The results should ensure that:

- Council is more customer focused, both internally and externally.
- Council is able to deliver better service aligned with the community's priority objectives.
- There is a flexible structure closely aligned to Council's long-term objectives and reflective of good governance.
- Council provides the best value for the community in the way our limited resources are allocated.
- The structure embraces the benefits of co-location, economies of scale and end to end process management.
- Council's services and finances are sustainable.
- There is job security for staff.

A Service Review Framework has been developed which includes an indicative timetable for the completion of the service reviews. The first of the service reviews are due for completion during the 2023/24 FY.

OUR Services

Council's structure consists of four (4) functional areas: Engineering Services; Corporate Services and Finance; Cultural and Community Services; Environmental Planning and Building Services. Below are Council's principal activities.

ENGINEERING SERVICES

ROADS

To provide a road, bridge and footpath infrastructure network that provides safe and convenient pedestrian and vehicular travel to, from and within the council area.

WATER SERVICES

To provide a safe, reliable and cost effective water supply that meets the needs of residential, commercial and industrial clients and caters for the economic growth of the area.

SEWERAGE SERVICES

To provide a safe, reliable and cost effective sewerage service that meets the needs of residential, commercial and industrial clients and caters for the economic growth of the area.

WASTE SERVICES

To provide an ecologically sustainable, reliable and efficient waste management collection and recycling service that meets the needs of residential, commercial and industrial clients and caters for the economic growth of the area.

PARKS, GARDENS, RESERVES & SPORTING FACILITIES

To provide a range of parks, gardens, recreational and sporting areas that allow the people of Bathurst to participate in a wide range of passive and sporting pursuits and maintain the visual amenity of the City of Bathurst, surrounding villages and rural areas.

ASSET MANAGEMENT

To develop a maintenance and renewal program that ensures Council and community assets are maintained and provided in a manner that is economically sustainable for access by future generations.

CORPORATE SERVICES AND FINANCE

CORPORATE SERVICES

To implement financial and administrative policies and procedures that allow for the economically sustainable management of Council activities, protects Council and Community assets and provides representative and responsive government.

This activity involves:

- Human Resources
- Governance & Risk Management
- Information Services
- Financial Services
- Events
- Property and Land Development
- Corporate Communications

MOUNT PANORAMA PRECINCT

To provide activities that increase utilisation of the facilities at Mt Panorama and promote it as a prime location for conferences, motor racing and tourism activities.

CULTURAL AND COMMUNITY SERVICES

CULTURAL SERVICES

To engage and enrich cultural life in the Bathurst Region through the provision of a professionally managed diverse range of activities including exhibitions, performances, educational outreach, public programs and locally developed projects via its peak arts facilities: Bathurst Memorial Entertainment Centre, National Motor Racing Museum, Bathurst Regional Art Gallery, the Australian Fossil and Mineral Museum incorporating the Somerville Collection, Chifley Home and Education Centre, Bathurst Rail Museum and the Bathurst Library.

COMMUNITY SERVICES

The principle activities of the Community Services section are to facilitate community participation and community development, plan and advocate for community needs and provide community infrastructure and programs to ensure residents have access to a broad range of community services.

TOURISM & VISITOR SERVICES

Effectively promote and market the Bathurst Region as a key destination by providing visitors and prospective visitors to the area with quality information and services.

On the following pages, each of Council's services is shown along with their four year delivery program actions and the annual operational tasks that will be undertaken. These actions and tasks are linked back to the OUR Region OUR Future CSP to show the community how its needs and wants are being delivered.

The table below is a guide to reading the delivery program and operational plan.

ENVIRONMENTAL, PLANNING AND BUILDING SERVICES

BUILT & NATURAL ENVIRONMENT

To implement policies and procedures that enhance both the built and natural environment for all existing and future residents as well as visitors to the region. To plan for and manage development across the Region, with particular emphasis on new subdivision design and development within Heritage Conservation Areas. To implement environmental education programs and policies that encourage all people to strive for a safer and sustainable environment into the future. To encourage and assist in the promotion of more energy efficient buildings and subdivision design that result in a reduction in environmental footprint.

ECONOMIC DEVELOPMENT

To identify trends and develop the key economic drivers of the Region in partnership with other stakeholders. To facilitate the growth and economic development of the Region through Council business activities, promotional and marketing activities that encourage and assist existing business, attract new business and promote the benefits, attractions and points of difference of the Bathurst region.

Engineering Services

The key to developing a sound foundation for growth and prosperity of the Bathurst Region is by ensuring infrastructure needs are keeping pace with demand. The Engineering Services Department has the responsibility to ensure the current needs of the community are met and the capacity exists to cater for future growth. A clean and safe water supply, a quality local road network, and environmentally responsible waste management systems are all high priorities for engineering the future of the Bathurst Region.

Asset Management

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2023/2024 Projects / Tasks	Tracking our Progress	Responsible Officer
4.1 4.2 5.1	Improve pedestrian access within the urban area.	Completion of additional concrete footpaths/cycleways in accordance with the Bathurst Regional Community Access and Cycling Plan 2011.	500 lineal metres of footpath and/or cycleway completed.	Manager Works
		Monitor condition of footpaths.	100% of urban footpath inspected	Manager Works
4.1 4.5	Maintain and improve the existing road infrastructure consistently throughout the network.	Improvement of road infrastructure to upgrade sub-standard sections of the sealed network.	Reconstruction and resealing works as per Council's 2023/2024 capital works and routine maintenance programs. Completion of 2023/2024 Roads to Recovery Program.	Manager Works
		Renewal of gravel road surface throughout the network.	Completion of 2023/2024 Unsealed Roads Gravel Resheeting program.	Manager Works
		Undertake maintenance program in accordance with allocated budget.	Greater than 90% of the urban road network remains at condition index 3 or above.	Manager Works
4.1 4.3	Protection of urban areas on the Bathurst Floodplain	Completion of flood mitigation works as outlined in the Georges Plains Flood Management Plan.	Substantial Completion of Design and Environmental Assessment	Manager Technical Services

Water, Sewer and Waste

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2023/2024 Projects / Tasks	Tracking our Progress	Responsible Officer
3.2 3.3 3.5 4.3 6.2 6.6 1.4 3.3 4.3 6.2 6.6	Maintain and upgrade existing water and sewer infrastructure to meet the needs of all stakeholders into the future. Maintain and upgrade existing waste infrastructure to meet stakeholder requirements.	Operate, maintain, repair and upgrade Water Filtration Plant	Achieve the Australian Drinking Water Standards 90% of the time.	Manager Water and Waste
		Operate, maintain, repair and upgrade water distribution system.	Customer complaints regarding flow and pressure are kept below 52 p.a.	Manager Water and Waste
		Respond effectively to water quality complaints	100% of complaints investigated, actioned and resolved.	Manager Water and Waste
		Review, update and adhere to Drinking Water Management System (DWMS).	Australian Drinking Water Guidelines & DWMS compliance reported monthly.	Manager Water and Waste
		Winburndale Dam Flood Security Upgrade	Project is constructed and commissioned.	Manager Water and Waste
		Stormwater Harvesting Project Stage 1	Project is constructed.	Manager Water and Waste
		Achieve the 12 DPE Strategic Planning Outcomes to a reasonable standard	Consolidate 12 Guidance documents into a table. Collaborate through CNSWJO on suitable aspects. Determine action plan towards compliance.	Manager Water and Waste
		Continue implementation of Trade Waste Policy.	Maintain approvals at over 90% of active businesses.	Manager Water and Waste
		Prepare reports and studies for Winburndale Dam and Chifley Dam to achieve compliance with Dams Safety NSW regulatory requirements.	Compliance with Dams Safety NSW requirements reported annually.	Manager Water and Waste
		Work with CNSWJO on Water Utilities Alliance goals	Meetings attended. Relevant projects supported. Goals delivered on projects relevant to BRC.	Manager Water and Waste
		Operate, maintain, repair and upgrade Waste Water Treatment Works to comply with licence conditions	Achieve over 90 % compliance with EPA licence conditions.	Manager Water and Waste
		Continue program of sewer main CCTV inspection, and lining if warranted	Mains where blockages or overflows occur are inspected.	Manager Water and Waste

Attachment 8.3.7.1

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2023/2024 Projects / Tasks	Tracking our Progress	Responsible Officer
		Identify, plan and undertake water and sewer construction works.	Complete capital works program	Manager Water and Waste
		Replace waste collection vehicles on a 4 yearly cycle.	One waste collection vehicle replaced per annum.	Manager Water and Waste
1.4 3.3 4.3 6.2 6.6 2.2 3.3 6.1 6.2 6.6	Maintain and upgrade existing waste infrastructure to meet stakeholder requirements. Reduce waste to landfill.	Review Waste Management Centre filling plans to ensure the optimum long term strategy is delivered, and to enable future planning timelines to be developed. Work with NetWaste on waste projects and opportunities, for greater diversion from landfill and increased efficiencies.	Survey and monitor the remaining air space of the landfill annually. Air space reduction minimised. Meetings attended. Relevant projects supported and delivered.	Manager Water and Waste Manager Water and Waste
2.2 3.3 6.1 6.2 6.6 3.2 3.3 3.5 4.3 6.2 6.6	Reduce waste to landfill. Maintain and upgrade existing water and sewer infrastructure to meet the needs of all stakeholders into the future.	Council to continue education and promotion of appropriate smart behaviours regarding green waste and recycling. Promote recycling to maximise diversion from landfill. Identify, assess and implement appropriate diversion opportunities. Operate, maintain, repair and upgrade Water Filtration Plant	Recycling promotion and education programs run and reported annually. Monitor combined diversion and report annually. Opportunities reviewed to determine cost/benefit and reported annually.	Manager Water and Waste Manager Water and Waste Manager Water and Waste



Recreation

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2023/2024 Projects / Tasks	Tracking our Progress	Responsible Officer
1.4 5.1 5.5	Plan for increasing population and aging population in the provision of suitable recreational projects	Construct additional facilities as determined in budget.	Project commencement for the construction of the Ralph Cameron Oval Playground Upgrade	Manager Recreation
		Update Sporting venues including associated infrastructure Update parks including associated infrastructure.	Repainting of selected courts at the John Matthews Netball complex	Manager Recreation
			Upgrade of Gorman’s Hill Park in accordance with adopted design & Everyone Can Play design principals.	Manager Recreation
1.4 5.1 5.5	Maintain existing and future recreational areas.	Maintain existing levels of service to all parks, reserves, open space areas and other recreational facilities	Commence construction of Stage 2 of Centennial Park Upgrade Masterplan	Manager Recreation
1.4 5.1 5.5 1.4 5.1 5.5	Maintain existing and future recreational areas. Continue environmental programs identified within the Bathurst Vegetation Management Plan	Maintain existing levels of service to all parks, reserves, open space areas and other recreational facilities To ensure that appropriate Environmental Management Plans for the Bathurst Region are current, relevant and provide long term strategies for the Region	Maintenance activities undertaken to all recreation assets in accordance with adopted maintenance service levels in the Asset Management Plan.	Manager Recreation
			Arrange for 11 Tree Planting and volunteer engagement activities.	Manager Recreation

Mount Panorama

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2023/2024 Projects / Tasks	Tracking our Progress	Responsible Officer
6.4 6.5 6.8 2.5	Increase profile of Mount Panorama as the premier motor racing venue in Australia.	Construction of optic fibre communications loop	Installation of Optic fibre network to Mount Panorama Circuit as per 2023/2024 Capital Works Plan	Director Engineering Services

Corporate Services & Finance

Attracting, retaining & Investing in the safety & wellbeing and ongoing development of our people, whilst supporting an open and transparent, customer focused workplace culture is the main priority at Bathurst Regional Council. Council employs approximately 492 full time equivalent staff in 20 locations to provide services to support our community needs.

Human Resources

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2023/2024 Projects / Tasks	Tracking our Progress	Responsible Officer
3.1 5.3 5.5 6.1 6.2 6.4 6.6 6.8 6.9	Ensure appropriate structure and resourcing is effectively supported & implemented to meet organisational needs.	Manager Human Resources	Review Organisational Structure to ensure CSP can be adequately & appropriately supported	Organisational structure in place supports a collaborative culture where strategic objectives and community needs are achieved within budgetary constraints.
5.3 5.5 6.2 6.4 6.5 6.7 6.8	Promote and support a safe workplace in line with statutory and legislative requirements with a focus on employee wellbeing.	Manager Human Resources	Build and implement Child Safe Standards in line with Office of the Children's Guardian "Child Safe Recruitment and Working with Children Check"	A child safe recruitment and working with children check system is developed and implemented. Related training programs focus on children in the workplace as well as compliance related training.
1.1 6.1 6.2 6.4 6.7 6.8 6.9	Training and development is fairly & effectively supported for all Council employees with an aim to retain talent, develop current & future leaders, increase job satisfaction and morale and improve productivity and safety.	Training needs are identified and effectively implemented for all Council staff. Training focus is on ensuring compliance requirements (WHS, Skills based) are met but also on investing in the ongoing development of our people.	Increase employee knowledge and awareness of mental health and well being issues & behaviours.	Learning and development program implementation.
1.1 6.1 6.2 6.4 6.7 6.8 6.9	Training and development is fairly & effectively supported for all Council employees with an aim to retain talent, develop current & future leaders, increase job satisfaction and morale and improve productivity and safety.	Manager Human Resources	Work with sections on developing a Support and organise relevant training for all employees as required and as budgets allow. Continuation of Manager to Leader program	Training Programs delivered. Training delivered.

Governance

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2023/2024 Projects / Tasks	Tracking our Progress	Responsible Officer
6.4 6.5 6.8 6.9	Ensure Council policies reflect community needs and organisational requirements.	Regular review of Council's policies (Policy Manual).	Individual Policies reviewed for relevance and compliance with statutory requirements	Manager Corporate Governance
6.4 6.5	Implementation of the Government Information Public Access Act (GIPA Act)	Provision of Contract Register on Council's website.	Register updated monthly.	Manager Corporate Governance
		Action requests for information under GIPA Act.	Information requests (formal and informal) actioned in accordance with statutory guidelines.	Manager Corporate Governance
4.3 6.4	Ensure Council's continuity of operations.	Review of Disaster Recovery Plan and Business Continuity Plan.	Plan reviews completed	Manager Corporate Governance
6.4 6.5 6.8 6.9	Ensure Audit and Risk Management Committee effective operation	Regular risk management reporting. Completion of internal audits as established by the Internal Audit Plan.	Quarterly risk register updates. Internal audits completed and reported to ARMC.	Manager Corporate Governance
6.4 6.5 6.6 6.8	Manage insurance claims in a timely, effective and efficient manner	Manage insurance claims and provide data to inform strategic decision making Coordinate participation in the Statewide Mutual Continuous Improvement Pathway (CIP) program.	Monthly insurance reports to Department Heads. Submission of completed CIP workbooks to Statewide Mutual	Manager Corporate Governance

Events

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2023/2024 Projects / Tasks	Tracking our Progress	Responsible Officer
1.3 2.1 2.2 2.6 5.2 5.3 6.3	Coordinate and deliver events to enhance the cultural life of residents and promote the Bathurst Region	Deliver events including Winter Festival, NRL, Bathurst 1000 off track events, Australia Day, New Years Eve celebrations.	Events as listed are delivered.	Events Manager

Information Services

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2023/2024 Projects / Tasks	Tracking our Progress	Responsible Officer
2.3 2.5 6.8	Improve long-term viability and availability of electronic data for both the current and long term.	Perform Penetration testing to ensure the security of Bathurst Regional Council Data	Engage Third Party to perform Penetration tests.	Manager Information Services
		Continue regimen of cyber-Security training for all staff & Councillors at Bathurst Regional Council.	Microsoft Cyber Security training, Phishing simulation has been purchased, and training program implemented. Councillors & staff will continue to be provided with the opportunity to attend Cyber Security NSW training	Manager Information Services
		Continuous upgrading of Cyber Security posture based upon recommendations from Penetration Testing.	This is a continuous process.	Manager Information Services
		Develop Cyber Security Strategic Plan and Roadmap	Strategy and Roadmap adopted	Manager Information Services
		Upgrade GIS from GDA94 to GDA 2020.	Ensure that BRC GIS is current by implementing GDA2020 it is anticipated that this will be completed in 2023/2024 financial year.	Manager Information Services
		Implement cloud based VOIP telephone system.	Proof of Concept for Microsoft Teams calling is underway. This will allow staff to test the viability of this technology. It is then expected that the system will be implemented in 2023/2024	Manager Information Services
		Perform Disaster Recover testing at Bathurst Regional Council's DR site.	It is anticipated that full test will be performed by End of December 2023.	Manager Information Services

Property

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2023/2024 Projects / Tasks	Tracking our Progress	Responsible Officer
1.5 6.4 6.5 6.8	Manage development of new residential land releases to ensure appropriate level of supply.	Complete development of residential land in accordance with Council plans.	Provision of land to meet demands	Property Manager Coordinator
2.1 4.1 6.4	Manage development of new commercial and industrial land releases as required to meet the needs of new businesses.	Development in Kelso Industrial Park as required.	Provision of land to meet demands.	Property Manager Coordinator

Finance

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2023/2024 Projects / Tasks	Tracking our Progress	Responsible Officer
6.1 6.6 6.9	Ensure Council's long term financial sustainability.	Review need for special variation in rate income.	Long Term Financial Plan complete and adopted by Council. Special Rate Variation considered by Council.	Manager Financial Services
		Improve Council's cash flows.	Rates and Charges Outstanding Ratio less than 10%.	Manager Financial Services
		Ensure Council's level of debt is manageable.	Debt service cover ratio greater than 2.	Manager Financial Services
		Maximise invested funds within prudential guidelines.	Outperform monthly 90 day bank bill swap rate.	Manager Financial Services
		Monitor, review and update Long Term Financial Plan	Long Term Financial Plan 2023-2033 adopted	Manager Financial Services

Corporate Communications

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2023/2024 Projects / Tasks	Tracking our Progress	Responsible Officer
6.1	Communicate and engage with the community	Bathurst Regional Council Community Survey.	Overall satisfaction rating > 70%	Manager Corporate Communications
		Ensure community consultation occurs	All consultation projects included on the "Your Say" platform Followers on social media > 20,000 BRC Website visits > 40,000	Manager Corporate Communications
		Ensure Council's website remains relevant and up to date.	Development of new website completed and launched.	Manager Corporate Communications

Cultural & Community Services

Bathurst Regional Council supports a vibrant culture and community. Lifestyle in the Bathurst Region is enriched by providing a diverse range of cultural facilities and programs and by promoting cultural diversity. Community well-being is promoted through social planning, community development and ensuring access to community services.

Community Services

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2023/2024 Projects / Tasks	Tracking our Progress	Responsible Officer
6.3	Work in partnership with key stakeholders to develop, administer and deliver community planning that reflects the strengths and needs of specific sectors and the community.	Undertake the actions identified in the Bathurst Community Safety Plan in partnership with the Bathurst Regional Community Safety Committee	Provide administrative support to four (4) meetings of the Bathurst Regional Community Safety Committee. Relevant campaigns /projects developed and implemented as per priority areas identified in the Bathurst Community Safety Plan.	Manager Community Services
		Implementation of the strategies and actions identified in the Disability Inclusion Action Plan (DIAP) that address each of the four focus areas of the plan 2022-2027.	Quarterly reviews undertaken to determine the number of actions in progress or complete. Relevant Community Services initiatives/projects developed and implemented as per actions identified in the Disability Inclusion Action Plan (DIAP).	Manager Community Services
		Implement strategies and actions identified in the Positive Ageing Strategy	Quarterly reviews undertaken to determine the number of actions in progress or complete. Relevant Community Services initiatives/projects developed and implemented as per actions identified in the Positive Ageing Strategy.	Manager Community Services
		Collaborate with key stakeholders to develop and deliver programs/ activities to meet the needs of the Indigenous community.	Aboriginal Commitment Strategy actions implemented, inclusive of four (4) working party meetings facilitated. Relevant Community Services initiatives, projects, activities, and events developed and implemented to service the Indigenous community.	Manager Community Services

Attachment 8.3.7.1

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2023/2024 Projects / Tasks	Tracking our Progress	Responsible Officer
4.3 5.1 5.3 5.4 5.5 6.1 6.3		Encourage and facilitate the use of Kelso Community Hub to meet community needs	Usage of Kelso Community Hub by services / programs reported annually.	Manager Community Services
4.3 5.1 5.3 5.4 5.5 6.1 6.3 6.7	Value and support opportunities for young people to understand the processes of Local Government and be involved in relevant projects.	Continue to support the operations of the Bathurst Regional Youth Council	Facilitation of six (6) Bathurst Regional Youth Council meetings	Manager Community Services
			Undertake and/or participate in two (2) initiatives, activities, programs and events.	Manager Community Services
5.1 5.2 5.3 5.4	Provision of high quality child care facilities to cater for children aged 0-12 years in the Bathurst Community Provision of community education promoting the benefits of responsible pet ownership and companion animal management	Research, development and implementation of quality community education programs in relation to pet ownership. Ensure policies and procedures align with industry, Education and Care legislation	Develop and implement programs to support community awareness and education	Manager Community Services
			50% of policies reviewed.	Manager Community Services
6.3 6.4 6.7	Provision of high quality child care facilities to cater for children aged 0-12 years in the Bathurst Community	Research and implement programs/projects reflecting industry and stakeholder needs	Review and update current Service Self-Assessment Tool	Manager Community Services
5.0 6.0			Research and develop programs based on industry needs.	Manager Community Services
5.1 5.2 5.3 5.4	The provision of Council's Children's Services, setting a benchmark for education and care in the Bathurst LGA	Maintain high occupancy rates within Children's Services	Implementation of relevant programs	Manager Community Services
			% Occupancy rate for LDC greater than 85%	Manager Community Services
			% Occupancy rate of FDC greater than 70%	Manager Community Services
6.3 6.4 6.7	Connect and collaborate with Children's Services networks locally to ensure service provision reflects strengths and needs of the sector Connect and collaborate with Children's Services networks locally to ensure service provision reflects strengths and needs of the sector.	Local networks investigated and developed Local networks investigated and developed	Promotional activity of Children Services	Manager Community Services
			Stakeholder interest established for development of local networks.	Manager Community Services

Bathurst Library

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2023/2024 Projects / Tasks	Tracking our Progress	Responsible Officer
4.3 5.5	Develop a strategic approach to planning the next-practice library.	Analyse results from Library 2023 Customer Satisfaction Survey	Report to Council by December 2023	Manager Library Services
1.3 5.3	Maintain and improve community participation in the Library Services	Maintain and improve membership base	Membership is 25% or more of total population.	Manager Library Services
		Maintain and improve visitations.	Yearly visitations are 85,000 or more (monthly average: 7,080)	Manager Library Services
		Maintain and improve program and event delivery.	Deliver 200 or more programs / events	Manager Library Services
		Maintain and improve attendance at programs and events	3,000 attendees or more to programs / events	Manager Library Services
1.3 5.3	Maintain and improve access to information and life-long learning	Maintain and increase circulation of all library material	Loans exceed 200,000	Manager Library Services
		Improve online information	Research, curate and build a Bathurst War information web page by June 2024	Manager Library Services
		Improve adult digital literacy skills	Provide at least 20 technology sessions/workshops for adults	Manager Library Services
		Improve Readers Resources	Curate and provide access to 4 new or revised subject specific reading lists per year	Manager Library Services
			Curate 6 book displays per year	Manager Library Services
		Promote Australian Indigenous history and content.	One (1) Wiradjuri or Australian Indigenous content highlight per month	Manager Library Services
6.1	Communicate and engage with the community	Growth in followers on the library social media platform	More than 4,000 followers on Facebook	Manager Library Services
		Monitor community satisfaction with Library Services, Programs and Collections	Launch visitor satisfaction survey by December 2023	Manager Library Services
		Reach out to the community beyond the walls of the facility	At least two (2) library pop-ups by June 2024.	Manager Library Services
6.2	Maintain and create partnerships with local organisations and neighbouring councils.	Foster relationships with local educational institutions	Partner with 2 educational institutions to deliver activities in the library by June 2024	Manager Library Services

Bathurst Regional Art Gallery

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2023/2024 Projects / Tasks	Tracking our Progress	Responsible Officer
1.3	Provide a focus on the visual arts for the community by providing education and public programs that challenge thinking and stimulate creativity and promote cultural vitality in the region through the development and care of the permanent collection, temporary exhibitions and research facilities.	Maintain and improve community participation and engagement through public programs and events.	Minimum six (6) public programs per exhibition slot.	Art Gallery Director
		Maintain and improve student and teacher engagement through education programs and outreach.	Minimum three (3) education projects delivered.	Art Gallery Director
		Provide opportunities for the professional development of regionally based artists.	Research & establish BRAG Artist Collective.	Art Gallery Director
		Develop community access to and understanding of contemporary indigenous art.	Stage two (2) contemporary Aboriginal art programs.	Art Gallery Director
		Deliver activities for Bathurst 2024 Commemoration.	Deliver three (3) partnership projects with key stakeholder groups.	Art Gallery Director
		Develop community access to the permanent collection.	Develop online search engine for permanent collection through BRAG website.	Art Gallery Director
		Redevelop BRAG Store as public access space	Commence refurbishment of BRAG Art Store to multi-use theatre space.	Art Gallery Director
6.1 2.6	Communicate and engage with the community	Increase community engagement on social media platforms.	Increase followers on Facebook, YouTube & Instagram. Target growth rate: 1.25%	Art Gallery Director
1.3 6.6 5.2	Promote cultural activity in the Bathurst CBD, neighbourhoods and the region's villages through the development of inclusive and accessible satellite programs and events, and the promotion of Hill End as a significant site of contemporary and historic Australian art and culture. Strengthen financial and organisational sustainability.	Ensure sustainability of BRAG artist in residence activities through development of new models and partnerships	Develop two (2) programs/opportunities.	Art Gallery Director
		Activate the Bathurst Public Art Policy as resources permit.	Develop and deliver three (3) public art projects	Art Gallery Director
		Increase revenue across gallery operations	An increase of 2.5% on 2022/2023 shop and program profit.	Art Gallery Director
		Increase sponsorship	Develop one (1) new sponsorship partnership	Art Gallery Director
		Review and revise gallery policies and plans	Develop 2024 – 2028 Strategic Plan	Art Gallery Director

Bathurst Memorial Entertainment Centre

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2023/2024 Projects / Tasks	Tracking our Progress	Responsible Officer
1.3 1.5 2.4 4.1 4.3	Implement a strategic approach to the maintenance and upgrade of the existing BMEC facility until new facilities can be developed.	Identification and documentation of weekly, monthly, quarterly, half yearly, annual and bi-annual maintenance. Planning and budget allocation to identified areas of regular maintenance.	Funding applications made as suitable opportunities arise	Manager BMEC
2.4 5.1 5.2 5.3 5.5	Maintain and improve community participation in BMEC services and activities	Maintain and improve venue attendance	Attendances return to pre Covid levels of 50,000 plus	Manager BMEC
4.3 6.8	Measure and increase customer satisfaction within BMEC, as well as identify areas to improve customer experience for users of the venue.	Maintain and improve program and event delivery	Deliver a program of events for a variety of segments of the community and visitors	Manager BMEC
		Maintain and improve program and event delivery Strive to diversify attendance at programs and events.	Deliver a Local Stages Program supporting local skill development and the creation of new, contemporary performing arts events.	Manager BMEC
			Deliver the Inland Sea of Sound Festival	Manager BMEC
			Deliver the Bathurst Writers' & Readers Festival	Manager BMEC
			Devise strategies to engage with diverse sectors of the community	Manager BMEC
		Achieve a minimum Net Promoter Score of +50 over the next year.	NPS results reviewed in real time, to be analysed on a monthly basis. Tracked via Microsoft forms.	Manager BMEC
	Measure and increase customer satisfaction within BMEC, as well as identify areas to improve customer experience for users of the venue.	Identify areas for improvement from current statistics, create strategic responses and implement change.	NPS results to increase from current levels as strategy is implemented.	
1.3 4.3	Communicate and engage with the community	Growth in community engagement	At least one (1) intrinsic impact study undertaken. 2% growth in social media followers over 2022/2023	Manager BMEC

Museums

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2023/2024 Projects / Tasks	Tracking our Progress	Responsible Officer
1.1 1.2 1.3 2.4 2.5 2.6 5.1 5.2 5.4	Provide opportunities for locals and visitors to Bathurst to engage with our stories and objects through the operation of Museums Bathurst	Facilitate engagement with Museums Bathurst through the provision of exhibitions, public programs, lifelong education and other activities	85,000 annual visitors to Museums Bathurst Provision of exhibitions, public programs, and educational opportunities across all Museums Bathurst sites	Manager Museums
5.1 5.3 5.4 5.5	Provide a range of opportunities and mechanism for visitors to Museums Bathurst that encourage access for all and celebrates diversity	Identify, plan and provide a range of targeted activities and interpretation tools across Museums Bathurst that encourage inclusiveness for locals and visitors to Bathurst	Continue to grow volunteer opportunities across Museums Bathurst. Work with organisations and groups to provide opportunities for their clients and the broader community to access museums, programs, and activities.	Manager Museums
3.3 5.3	Strive for environmental stewardship through improved operations and the provision of education for Museums Bathurst visitors	Review and implement strategies to reduce Museums Bathurst environmental footprint and provide educational opportunities for visitors and the broader Bathurst community	Identify and target areas to reduce energy consumption in the operations of each facility. Provide educational information, activities, programs and resources for visitors to Museums Bathurst and the broader community on environmental sustainability and practical actions that can be implemented.	Manager Museums
1.1 1.2 6.2	Provide a range of collection storage and learning opportunities in the operations of the Central Tablelands Collections Facility (CTCF)	Transfer Bathurst Regional Council's collections to CTCF Work with external bodies to develop partnerships for storage and learning opportunities at CTCF	Complete transfer of Bathurst Regional Council's collections to CTCF Identify, develop and manage key partnerships that will result in storage and facility hire and regional educational opportunities.	Manager Museums

Tourism

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2023/2024 Projects / Tasks	Tracking our Progress	Responsible Officer
2.1 2.2	Grow the total number and engagement of businesses associated with the Visitor Economy	Work with local operators in the provision of visitor services and destination experiences	Ten (10) new packages, products or experiences developed	Manager Tourism & Visitor Services
		Grow Regional Tourism Partnership program.	Number of tourism partners increased by 5%	Manager Tourism & Visitor Services
		Increase stakeholder advertising in Destination Guide	Number of ad placements increased 5%	Manager Tourism & Visitor Services
1.3 2.6	Provide visitors and prospective visitors to the area with quality inspiration, information and services.	Develop new engaging content for Bathurst Step Beyond App	One (1) new tour product added and promoted	Manager Tourism & Visitor Services
		Increase volume of online tour, event and accommodation bookings	Increase of 10% total bookings through online portal	Manager Tourism & Visitor Services
		Develop annual Destination Guide	2023/4 Destination Guide published	Manager Tourism & Visitor Services
		Implement Tourism Wayfinding and Signage Strategy priority action items	10 action items completed within 2023/24	Manager Tourism & Visitor Services
		Increase local range of retail products and souvenirs at BVIC and develop e-commerce facility.	Retail sales at BVIC increase by 5% over previous year. Sales of local produce increase 10%	Manager Tourism & Visitor Services
2.6	Effectively promote and market the Bathurst Region as a key destination	Develop and implement new 2023-2025 marketing plan	33% of total actions completed or underway by 30 June 2024	Manager Tourism & Visitor Services
		Implement online content strategy.	Destination website page views increase 10% Total social media following (includes Facebook, Instagram and YouTube) increase 10%	Manager Tourism & Visitor Services
		Work with industry and specialist agencies as required to generate brand building earned media coverage through public relations activity	120 media articles generated (across all platforms).	Manager Tourism & Visitor Services
2.6	Increase total number of visitors and overnight stays in the Bathurst region	Promote Bathurst Region to niche and specialist markets as identified in Destination Management Plan (2019) and 2023-5 Marketing Plan	Overnight visitors increase by 5% Total annual visitors increase by 3% Visitor Spend increases 5% Measurement based on Tourism Research Australia annual data and Localis data analytics	Manager Tourism & Visitor Services
		Promote BVIC as essential step off point for Bathurst Region.	Annual visitation to BVIC increases by 3%	Manager Tourism & Visitor Services

Destination Management

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2023/2024 Projects / Tasks	Tracking our Progress	Responsible Officer
2.6	Utilise the Destination Management Plan as a basis for marketing, promotion and tourism development.	Implement the Strategic priorities of the 2019 DMP	75% of actions completed or underway	Manager Tourism & Visitor Services
2.2 2.6	Support and develop the regional tourism industry	Implement the Tourism Industry Engagement Strategy	Hold at least: <ul style="list-style-type: none"> • four (4) targeted meetings with industry segments • four (4) industry capacity building workshops • 30 one on one meetings between MT&VS and industry partners • Conduct 60 famil visits to tourism businesses 	Manager Tourism & Visitor Services
2.2 2.6	Connect with industry and consult with a cross section of industry representatives	Continue monthly industry eDM. Host industry gatherings Increase online engagement with industry	Minimum of 12 industry eDMs issued. Hold at least four (4) overall industry networking and education events. Pageviews of industry website increase 20%	Manager Tourism & Visitor Services
2.6	Set and measure benchmarks	Publish annual market intelligence report to strengthen knowledge and guide investment.	Annual market intelligence report produced. Accommodation benchmarking maintained by use of analytics platform	Manager Tourism & Visitor Services



Environmental, Planning & Building Services

Council will manage growth and development in alignment with Council's and the NSW Government's planning instruments and controls, and continue forward planning through reviews of the Housing Strategy, Open Space Strategy and Transport and Parking Strategy. Adoption of a new Economic Development Strategy will identify opportunities for continued growth, mindful of Council's obligations to environmental stewardship, heritage conservation and good urban design.

Environmental

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2023/2024 Projects / Tasks	Tracking our Progress	Responsible Officer
6.4 5.2 5.4	Meet Council's responsibilities under the Companion Animals Act 1998 by continuing to provide community programs relating to responsible pet ownership	Complete Responsible Pet Ownership community programs Maintain and enhance areas for off-leash recreation for dogs	Two Community desexing programs conducted Maintain fenced Off Leash areas monthly	Manager Environment
6.4 5.4	Meet Council's responsibilities under the Companion Animals Act 1998 and Public Spaces (Unattended Property) Act 2021 by promptly responding to customer requests and implementing enforcement action for breaches	Investigate animal related complaints, including matters reported after hours Undertake regulatory action consistent with Council's Enforcement Policy for identified breaches	95% of customer requests responded to within adopted corporate standards 100% response to customer requests reported out of hours	Manager Environment
6.4	Meet Council's responsibilities under the Prevention of Cruelty to Animals Act 1979 and the Public Spaces (Unattended Property) Act 2021 in the operation of the Bathurst Animal Rehoming Centre	Operate Bathurst Animal Rehoming Centre	Conduct a social media program to promote rehoming of impounded dogs and cats Maximise the % of eligible dogs returned to owner or sold or released to welfare organisations Maximise the % of eligible cats returned to owner or sold or released to welfare organisations	Manager Environment
6.4 4.4 5.2 5.4	Meet Council's responsibilities under the Road Rules 2014 and Fines Act 1996	Monitor and enforce parking regulations on public roads Implement a community education program regarding the Australian Road Rules	Monitoring undertaken a minimum of 15 days per month on average Educational social media posts conducted monthly	Manager Environment

Attachment 8.3.7.1

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2023/2024 Projects / Tasks	Tracking our Progress	Responsible Officer
6.4 5.2	Meet Council's contractual obligations under the Local Government Act 1993 in monitoring and enforcing parking regulations in public car parks	Monitor and enforce parking regulations in public car parks in accordance with contractual obligations	100% compliance with contractual obligations	Manager Environment
3.1 3.2 3.3 3.4 6.4 1.4	Meet Council's responsibilities under the Protection of the Environment Operations Act	Investigate customer requests and pollution incidents Undertake regulatory action consistent with Council's Enforcement Policy for identified breaches	95% of customer requests responded to within adopted corporate standards	Manager Environment
3.3 3.5 6.1	Continue to improve the community's awareness and capacity regarding contemporary environmental issues	Communicate sustainability messages via a range of on-line and traditional media sources Undertake educational programs to enhance community knowledge	Weekly posts on the @sustainablebathurst Facebook page Implement educational initiatives targeting different sectors of the community	Manager Environment
3.1 3.2 6.4	Implement Council's Onsite Sewage Management Strategy and meet Council's obligations under the Local Government Act 1993	Conduct inspections and issue approvals for existing onsite sewage management systems without approvals or requiring renewal	Increase the number of onsite sewage management systems with a current approval to operate	Manager Environment
3.1 3.4 3.5 1.4 4.6 6.4	Meet Council's obligations under the Local Government Act 1993, Biodiversity Conservation Act 2016 and community expectations to manage, restore, enhance and conserve the natural environment	Implement the high priority projects from strategic environmental plans as grant funding becomes available Ensure that the assessment of development applications meets all of the statutory requirements and relevant planning policies	Implement a priority project identified in the Urban Waterways, Biodiversity, Pest Bird or Roadside Vegetation Management Plans Number of development applications assessed and professional advice provided.	Manager Environment
3.5 3.3 6.6	Implement energy efficiency and renewable energy projects at Council facilities	Implement the Emissions Reduction Plan	Meet targets identified in the Emissions Reduction Plan	Energy Strategy Officer
3.3 3.5 6.4 3.1	Meet Council's statutory reporting obligations under the Local Government Act 1993	Monitor the operational footprint of Council's operations and report on trends identified. Measure and collate the trends in environmental condition across the Local Government Area	Collate data and prepare reports on Environmental data on an annual basis	Manager Environment
6.4 5.4	Meet Council's obligations in the Food Regulation Partnership and the Food Act 2003	Conduct a program of inspections of food premises including home-based food	Conduct an inspection of all high and medium risk food premises by June 2024	Manager Environment

Attachment 8.3.7.1

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2023/2024 Projects / Tasks	Tracking our Progress	Responsible Officer
		premises to ensure compliance with regulations	95% of customer requests responded to within adopted corporate standards	
6.4 5.4	Meet Council's obligations under the Public Health Act 2010 and associated regulations	Conduct a program of inspections of skin penetration premises, public swimming and spa pools and cooling towers	<p>Conduct a risk-based inspection program for skin penetration premises</p> <p>Conduct a risk-based inspection program for public swimming pools and spa pools</p> <p>95% of customer requests responded to within adopted corporate standards</p>	Manager Environment

Development Assessment

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2023/2024 Projects / Tasks	Tracking our Progress	Responsible Officer
1.5 4.1 4.6 6.4	Ensure the assessment of development and other applications, in accordance with planning instruments, development control plans and policies, occurs within appropriate timeframes.	To be at or below the state average for determination times of development applications	<p>Comparative data provided as part of annual Local Development Performance Management (LDPM) to DPIE</p> <p>Average gross days taken to determine a DA (2021 Avg 83)</p> <p>Average net days taken to determine a DA</p>	Manager Development Assessment
		To be at or below the state average of determination times for complying development	<p>Comparative data provided as part of annual Local Development Performance Management (LDPM) to DPIE</p> <p>Average days taken to determine a CDC (2021 Avg 13)</p>	Manager Development Assessment

Planning

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2023/2024 Projects / Tasks	Tracking our Progress	Responsible Officer
1.5 2.1 3.3 4.1 4.3 4.6 5.5 6.4	Prepare relevant planning proposals to ensure Council's planning controls remain relevant and up to date.	Prepare draft LEP and DCP amendments	Planning controls adopted by Council. Planning proposals referred to NSW Department of Planning & Environment for gazettal	Manager Strategic Planning
1.5 2.1 3.3 4.1 4.3 4.6 5.5 6.4	Investigate relevant land use and planning issues of the Bathurst Region.	Prepare studies and plans.	Draft studies/plans under way and/or completed by 30 June 2024.	Manager Strategic Planning
1.5 4.1 4.3 4.6 5.2 5.5 6.4	Undertake urban design and place management investigations.	Prepare studies and plans.	Draft studies/plans under way and/or completed by 30 June 2024.	Manager Strategic Planning
4.1 4.3 4.6 6.4	Review and update Council's section 7.11 plans.	Review existing or prepare new s7.11 Plans	Contributions plans requiring review identified and underway/completed by 30 June 2024.	Manager Strategic Planning
1.1 1.2 1.5 4.6 5.5 6.1 6.4	Implement the Bathurst Regional Heritage Plan.	Provide a Heritage Advisory Service.	Number of site visits undertaken by the heritage advisory service.	Manager Strategic Planning
		Provide heritage incentive funding programs to protect, maintain, enhance and promote the regions heritage assets	Value of works generated from Council's heritage assistance funds.	Manager Strategic Planning
		Prepare and implement projects for the interpretation and display of cultural heritage and history information.	New interpretative/promotional information made available.	Manager Strategic Planning
		Prepare research/studies into the region's heritage values	Studies/plans considered and adopted by Council. Number of local heritage items included in the Local Environmental Plan.	Manager Strategic Planning

Economic Development

CSP 2040 Objective Reference	Deliverable Actions over the next 4 years	Operational Plan – 2023/2024 Projects / Tasks	Tracking our Progress	Responsible Officer
2.1 2.2 2.3 2.4 2.6 4.1 4.5 5.5 6.3	Implementation of the Economic Development Strategy and associated actions.	Nurture economic infrastructure development by supporting the development of the aerodrome, industrial precincts, new residential developments and telecommunication.	Seek funding for economic infrastructure projects.	Manager Economic Development
Market-leading promotional campaigns to increase residential relocations and a sense of place.		Continued support for joint regional relocation campaigns. All 4 entrance billboards and welcome signs updated/maintained as required. Lifestyle promotional content created/updated, including the Bathurst Region website/new Live Invest site. Annually updated New Resident Guide.	Manager Economic Development	
Support local businesses and start-ups through engagement, support and economic programs.		12 eNewsletters Regularly posting on social media channels, including Facebook and Linked In. Respond to business@bathurst and live@bathurst email enquiries. Run business support programs including but not limited to BizMonth, Buy Local Gift Card, workshops and presentations. Business Support section on the Live Invest website updated and maintained. Attendance with Mayor / Councillors at 75% of Business Chamber board meetings. Attendance at 90% of Business Chamber After-Hours events. Representation at all “Upstairs Start-up Hub” board meetings.	Manager Economic Development	

Attachment 8.3.7.1

CSP 2040 Objective Reference	Deliverable Actions over the next 4 years	Operational Plan – 2023/2024 Projects / Tasks	Tracking our Progress	Responsible Officer
			<p>Promote resources to businesses including the ID websites and Spendmapp.</p> <p>Conduct grant writing workshops to assist businesses and community groups finding and securing grants</p>	
		<p>Grow local employment, investment and attract new businesses</p>	<p>Organise the Bathurst Careers Expo with minimum 55 stalls and 1,500 attendees.</p> <p>Minimum of 40 new local jobs promoted each month via EVO Cities.</p> <p>Develop relocation proposals, relocation materials and support the relocation of new businesses through the Business Concierge Service.</p>	<p>Manager Economic Development</p>
		<p>Develop Bathurst into a Smart Community of national significance.</p> <p>Support innovative practices from industry.</p>	<p>Assist work units in implementing smart places projects as required</p> <p>Seek funding and roll out Smart Community priority projects.</p> <p>Promote Bathurst as a Smart Community.</p>	<p>Manager Economic Development</p>



Major Projects / Programs greater than \$50,000

	Budget 2024	Budget 2025	Budget 2026	Budget 2027
Roads, Bridges & Footpaths				
<i>Funding Key: TfNSW = Transport for NSW, RTR = Roads to Recovery, FAG = Financial Assistance Grant</i>				
Urban Roads Sealed maintenance	2,556,276	2,620,182	2,685,689	2,752,822
TfNSW Ordered Works	1,776,751	1,818,200	1,860,100	1,903,000
Rural Roads Sealed maintenance	828,896	848,297	868,139	888,432
Rural Roads Unsealed maintenance	826,829	847,499	868,682	890,401
TfNSW Road Maint - MR54 - Bathurst-Ilford Rd	424,412	440,174	456,424	473,365
Regional Road Grant to be allocated	400,000	400,000	400,000	400,000
Rural Roads - Unsealed - Bathampton Road	400,000	-	-	-
Sealed Prince St, Perthville - Church to Queen St	400,000	-	-	-
RTR - RC Rural Sealed Rockley Rd (21 - 24km)	400,000	-	-	-
Road Maint - SH5 - Great Western Highway	363,990	378,088	392,715	407,790
Stormwater Drainage - Pymonts Lane Causeway	358,750	-	-	-
Road Const.- Howick St - William to George	350,000	-	-	-
Cycleway Const. - Hereford St to Ranken Bridge	303,600	-	-	-
Urban Roads Unsealed maintenance	303,264	310,848	318,620	326,582
FAG Rural Roads Unsealed - Gravel Resheeting	250,000	250,000	250,000	250,000
Paved Footpath / Cycleway maintenance	250,000	250,000	250,000	250,000
RTR - Rural Unsealed Hen & Chicken Lane	248,559	-	-	-
Stormwater Drainage Maintenance	211,383	216,668	222,084	227,636
Urban Sealed Road - Wellington Street Eglinton	200,000	-	-	-
RTR - Rural Unsealed	200,000	-	-	-
Road Construction- Rural Sealed - Lagoon Lane	185,117	-	-	-
Kerb & Guttering (K&G) - Gormans Hill Road	150,000	-	-	-
Rural Road Sealed - Minor Improvements	133,494	137,099	140,800	144,602
MR390 maintenance (Blayney-Hobbys Yards Rd)	115,500	115,500	115,500	115,500
Flood Mitigation - Levee General Maintenance	114,500	117,362	120,297	123,305
TfNSW Road Maint - MR253 - Oberon Rd	101,521	104,336	107,198	110,106
Road Construction - AC Reconstruction	100,000	100,000	400,000	1,280,000
Major Pavement Rehab (Various locations)	100,000	100,000	100,000	620,000
FAG Rural Roads Sealed - Minor Improvements	100,000	250,000	250,000	250,000
Road Construction - Footway Renewals	100,000	100,000	100,000	100,000
Rural Roads Unsealed - Major Heavy Patching	100,000	-	100,000	-
FAG - Urban Sealed Rose St - Vine to Prospect	100,000	-	-	-
FAG - Urban Sealed Mitre St - Lambert to Hill	100,000	-	-	-
TfNSW Road Maint - SH7 - Mitchell Highway	77,800	80,900	84,100	87,600
MR216 maintenance (Hill End-Sofala Rd)	72,500	72,500	72,500	72,500
K & G maintenance - as per Asset Mgt Plan	69,163	70,754	72,381	74,046
Urban Roads Sealed Traffic Facilities	56,900	56,900	56,900	56,900
Strategic Access Plan - Footpaths 29 View - GWH	50,000	-	-	-
Unsealed - Limekilns Road (26 - 28km)	-	400,000	-	-
Road Const.- Hereford Street Rehabilitation	-	400,000	-	-
Stormwater Drainage - O' Regan's Rd Box Culvert	-	367,718	-	-
Road Const.- Rural Sealed - Freemantle Road	-	363,571	-	-
Road Const. - Rural Unsealed Wambool Road	-	350,000	-	-
RTR - Rural Unsealed	-	348,559	2,000,000	2,000,000
Cycleway Construction - Eglinton Rd - Bradwardine to Westbourne Drive	-	303,600	-	-
RTR - Rural Sealed - O' Regan's Road	-	300,000	-	-
RTR - Rural Sealed - Limekilns Road	-	300,000	-	-
RTR - Rural Unsealed - Evans Plains	-	300,000	-	-
Strategic Access Plan - as per Asset Mgt Plan	-	150,000	150,000	-

Attachment 8.3.7.1

	Budget 2024	Budget 2025	Budget 2026	Budget 2027
K&G - Bradwardine Road	-	75,000	-	-
K&G - Lloyds Road	-	75,000	-	-
Rural Roads - Unsealed - Freemantle Road	-	-	400,000	-
Stormwater -Charleton Rd- Peppers Ck causeway	-	-	376,911	-
RTR - Rural Unsealed - Wambool Road	-	-	348,559	-
Cycleway Const. - Sawpit Creek - Munro to Ophir	-	-	303,600	-
Carpark Const. - George Street Carpark Rehab	-	-	300,000	-
RTR - Rural Sealed - Rockley Road	-	-	300,000	-
RTR - Rural Sealed - Tarana Road	-	-	300,000	-
RTR - Rural Unsealed - Whalan`s Lane	-	-	300,000	-
Road Construction - Rural Unsealed Wambool Rd	-	-	250,000	-
Road Const.- Rural - Duramana Road (1-2km)	-	-	200,000	-
Road Construction- Rural Sealed - Bridle Track	-	-	196,337	-
K&G - Urban missing links - various	-	-	150,000	-
Rural Unsealed Gravel Re -Sheeting	-	-	-	1,000,000
Rural Sealed - Freemantle Road - 21-23 km	-	-	-	450,000
Road Const. - Hampden Park Rd - Littlebourne to Lee St	-	-	-	429,988
Rural Roads - RC Limekilns Rd 37 to 38km	-	-	-	400,000
Stormwater Drainage	-	-	-	386,334
Road Const. - Rural Bridle Track Road 2-4km	-	-	-	350,000
RTR - Rural Unsealed - Mt Rankin 3-5.5km	-	-	-	348,559
Cycleway Construction	-	-	-	303,600
RTR - Rural Unsealed - Lagoon Road 24-26Km	-	-	-	300,000
RTR - Rural Sealed - Rockley Road 22-23km	-	-	-	150,000
K&G - Replacement Alexander St West Bathurst	-	-	-	150,000
Strategic Access Plan - Footpath Brilliant St (George Park) Furness to Rankin	-	-	-	50,000
Strategic Access Plan - Footpath	-	-	-	50,000
Engineering - Technical Services				
Aerodrome - Terminal Upgrade	4,000,000	-	-	-
Aerodrome - as per Asset Mgt Plan	-	1,000,000	1,000,000	1,000,000
Flood Prone Properties	150,000	150,000	150,000	150,000
Mt Panorama - Debris Fencing	100,000	100,000	100,000	100,000
Mt Panorama - Fauna Fencing	50,000	50,000	50,000	50,000
Mt Panorama - McPhillamy Park CMP/Masterplan	50,000	-	-	-
Recreation				
Carrington Park - Grandstand extension	9,750,000	-	-	-
Adventure Playground - Stage 2	3,000,000	500,000	-	-
Centennial Park Upgrade - Trf to Reserve	250,000	250,000	250,000	250,000
Hereford Street Fields - Construction of Carpark	240,000	-	-	-
Vegetation Management Plan (VMP)	210,125	215,379	220,763	226,281
Playground Equipment	112,522	115,335	118,218	121,174
Sydney Road Highway Maintenance	89,303	91,535	93,825	96,171
John Matthews - Synthetic Tennis Court resurface	75,000	76,875	78,797	80,767
Street Tree Planting (DA)	79,000	81,054	87,355	89,364
Basalt Park Playground Embellishment	-	400,000	-	-
Water, Sewerage & Waste				
Sewer Mains - Gilmour Street Sewer duplication	4,900,000	-	-	-
Sewer Treatment Works -Sludge Handling	948,861	975,072	1,002,026	1,029,747
Sewer Treatment Works - Dissolved Air Flotation	900,000	-	-	-
Sewer Mains – Relining	800,000	-	-	-
Sewer Network - Public Amenities Block	617,289	640,437	664,453	689,370
Sewer Treatment Works - Concrete for large lagoon, back of Plant	600,000	-	-	-
Sewer Treatment Works - Operating Expenses	573,635	590,343	607,557	625,292

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	Budget 2024	Budget 2025	Budget 2026	Budget 2027
Sewer Treatment Works - Aerator Replacement	446,627	186,828	191,125	195,521
Sewer Mains - Rehabilitation Program	403,376	414,268	425,452	436,940
Sewer Treatment Works - Belt Presses	400,000	-	-	-
Sewer Network - Brian Booth Recreation Ground	350,000	-	-	-
Sewer Network - Brookemoore Oval Amenities Building Upgrade	350,000	-	-	-
Sewer Treatment Works - Inlet Work Embankment Protection	300,000	-	-	-
Sewer - Modelling	300,000	-	-	-
Sewer Treatment Works - Testing	269,315	276,940	284,845	292,937
Sewer - Sewer MH assessment and repair	250,000	-	-	-
Sewer Treatment Works - Ground Works	209,117	215,184	221,434	227,869
Sewer Mains - Road Reinstatement	203,300	208,000	212,800	217,700
Sewer Mains - Maintenance	179,000	184,208	189,548	195,026
Sewer Pump Stations - Replace Pumps	177,993	182,798	187,734	192,803
Sewer Pump Stations - Replace Aged Switchboards	177,993	182,798	187,734	192,803
Sewer Mains - Clear Block Etc	151,600	156,135	160,075	164,110
Sewer Treatment Works - Replacement blower inlet works	150,000	-	-	-
Sewer Network - IWCM Implementation - Sewer	133,494	137,099	140,800	144,602
Sewer Mains - Repairs	127,202	131,248	135,418	139,716
Sewer Treatment Works - Inlet works pump replacement	114,282	116,911	119,600	122,350
Sewer Pump Stations - Pump Station Odour Control	111,245	114,249	117,334	120,502
Sewer Mains - Replace Aged Switchboards	101,958	104,303	106,702	109,156
Sewer - Sewer serviceability assessment of new developments	100,000	-	-	-
Sewer - Pump Stations Repairs	87,800	90,000	92,300	94,600
Sewer Treatment Works - Energy Metering / Monitoring	83,434	85,687	88,000	90,376
Sewer Treatment Works - UV Lamp replacement	76,188	77,940	79,733	81,567
Sewer Treatment Works - Odour Control	63,900	65,400	67,000	68,700
Sewer Treatment Works - Liquid Aluminum	61,700	63,200	64,800	66,400
Sewer Mains - Condition Monitoring	59,660	61,212	62,803	64,436
Sewer Treatment Works - Replace Switchboards	57,141	58,455	59,800	61,175
Sewerage Pump Stations -Hereford St, Proposed SPS	-	4,500,000	-	-
Sewerage Pump Stations -SPS02 Gilmour St Offline storage upgrade	-	-	4,600,000	-
Waste Management Centre (WMC) - Landfill Lids	600,000	-	-	-
WMC - Rebuild Dams	600,000	-	-	-
WMC Roadworks upgrade	250,000	250,000	500,000	500,000
WMC - Weighbridge Building Upgrade	250,000	-	-	-
Domestic Waste - Public Place Bins (Various)	250,000	-	-	-
Waste - Sofala Transfer Station Operating	246,709	255,137	263,926	272,975
Waste - Sunny Corner Transfer Station Operating	187,054	193,810	200,800	208,026
Waste - Disposal of Mattresses	170,000	174,250	178,606	183,071
WMC - Waste Office Toilet upgrade	150,000	-	-	-
Waste - Rockley Transfer Station Operating	139,417	143,881	148,489	153,347
Waste - Trunkey Transfer Station Operating	131,000	135,493	140,120	144,883
Waste Collection - Projects	83,000	86,113	89,342	92,692
WMC - Gas Infrastructure Maintenance (Wells & Flares)	80,000	82,000	84,050	86,151
Waste Collection Purchase Mobile Bins	52,000	52,000	52,000	52,000

Attachment 8.3.7.1

	Budget 2024	Budget 2025	Budget 2026	Budget 2027
WMC - Upgrade of Landfill Transfer Station	-	600,000	-	-
WMC - Machinery Shed	-	400,000	-	-
Waste Management documentation upgrade	-	52,900	-	55,500
Water - Winburndale Pipeline Augmentation Water Mains/Pipes	4,100,000	-	-	-
Water - Bathurst Stormwater Harvesting Water Mains	2,725,000	-	-	-
Water Treatment Works - Chemicals	775,804	795,199	815,080	835,456
Water Supply Mains Maintenance	724,854	749,560	775,043	801,215
Water - Drinking Water Management System	620,000	635,500	651,389	667,673
Water Filtration Plant (WFP) - Refurbish Pump	553,696	44,701	45,729	46,781
Water Network - Water Balance and Pressure Management in the Network	500,000	-	-	-
Water Filtration Plant - HV Switch gear upgrade	500,000	-	-	-
Water Fund Road Works	500,000	-	-	-
Water Filtration Plant (WFP) - Refurbish Chemical Dosing System	469,047	19,485	19,933	20,392
Water Supply Services Repairs	463,644	478,331	493,366	508,762
Water Supply Main Repairs	397,100	409,300	421,700	434,700
Water Meters Replacement	312,325	12,608	12,898	13,195
Water Filtration Plant - Front of Building Rapid Mix Channel works to stabilise	270,000	-	-	-
Water - Chifley Dam Maintenance	256,200	262,605	269,170	275,899
Water Reservoirs - Res 04 Suttor St leak repair	250,000	-	-	-
Water Filtration Plant - Staff Amenities	250,000	-	-	-
Water Filtration Plant (WFP) - Switchboards	223,864	65,332	66,835	68,372
Water - Chifley Dam Operating	194,500	199,363	204,347	209,455
Water - Aquatic Centre Special Maintenance	175,300	179,683	184,175	188,779
Water - Best Practice Guidelines Maintenance	160,000	164,000	168,100	172,302
Water - Winburndale Dam Main Repairs	127,300	131,000	134,800	138,700
Water Filtration Plant - Building frontage slippage - new Stairwell	120,000	-	-	-
Water Supply Water Hydrant Maintenance	109,800	113,300	116,800	120,400
Water Meter Services	107,282	110,055	112,900	115,821
Water Filtration Plant - Epoxy tank chambers on all three tanks - flocculator chamber and main sedimentation chamber	104,000	104,000	104,000	104,000
Water - IWCM Implementation	100,000	102,500	105,062	107,689
Water - Water Serviceability Assessment of new Developments	100,000	-	-	-
Water - Modelling	100,000	-	-	-
Water Supply - Sewer Maintenance	92,800	96,300	99,900	103,800
Water - Implementation of Water Supply Management Plan	88,513	90,548	92,631	94,762
Water Mains - Mt Panorama Improvements	88,513	90,548	92,631	94,762
Water - Winburndale Dam Operating	83,500	85,588	87,727	89,920
Water Meters New Installations	76,059	78,911	81,870	84,941
Water Meters Services - 20mm	68,345	69,917	71,525	73,171
Water Mains - Pressure Reduction and Flow Monitoring	59,382	60,748	62,145	63,574
Water Meters Services - 25mm	56,020	57,310	58,628	59,977
Water Replace Aged Mains	50,000	51,250	52,531	53,845
Water Winburndale Pipeline Renewal	50,000	51,228	52,485	53,774
Water - Long Term Water Security Plan - Raising Chifley Dam Wall	50,000	50,000	50,000	50,000
Water Capital Works - new capital	-	2,000,000	2,000,000	2,000,000

Attachment 8.3.7.1

	Budget 2024	Budget 2025	Budget 2026	Budget 2027
Water Filtration Plant - Rapid sand filters - sand and nozzle replacement with internal epoxy protective coating	-	100,000	100,000	100,000
Water - Reservoir Replacement McPhillamy Park	-	-	-	4,000,000
Administration				
Land Development Windy 1100	19,000,000	-	-	-
Land Development - Trade Centre (West) Master Plan	100,000	-	-	-
Cultural & Community				
Library Book Purchases	167,571	170,922	174,343	177,828
Library Software Licences	69,000	70,380	71,788	73,223
Art Gallery - remedial roof & box gutter repairs	50,000	-	-	-
Tourism Building -Internal Fit-out	-	-	50,000	-
Environmental, Planning & Building				
Local Heritage Fund Grant	60,500	60,500	60,500	60,500
iD Profile Subscription	58,038	59,489	60,976	62,501
Brick Pits Wetlands	50,019	51,269	52,550	53,864
Bathurst CBD Main Street Improvement Fund	50,000	50,000	50,000	50,000



Financial Budgets

Income Statement - Consolidated Funds	2023/2024
Revenue:	
Rates & Annual Charges	-\$54,806,741
User Charges & Fees	-\$30,086,761
Other Revenues	-\$2,905,849
Grants & Contributions provided for Operating Purposes	-\$12,374,868
Grants & Contributions provided for Capital Purposes	-\$25,305,671
Interest & Investment Revenue	-\$1,676,714
Other Income	-\$2,528,118
Other income:	
Net gains from the disposal of assets	-\$16,722,341
Fair value increment on investment properties	-\$352,117
Total Income from Continuing Operations	-\$146,759,180
Expenses from Continuing Operations	
Employee Benefits & On-Costs	\$34,376,250
Materials & Contracts	\$48,911,899
Borrowing Costs	\$1,535,527
Depreciation, Amortisation & Impairment	\$36,228,087
Other Expenses	\$2,442,028
Total Expenses from Continuing Operations	\$123,493,791
Operating Result from Continuing Operations	-\$23,265,389
Operating Result before Capital Grants	\$2,040,282
Funding Statement	
Sources Of Funds	
Transfers from Reserves	-\$43,578,226
Transfer from Section 7.11	-\$9,244,452
Loan Funds Received	-\$6,950,000
Plant & Equipment (Income from Disposal)	-\$1,331,000
Add Back Depreciation Budget	-\$36,159,538
Add Back Carrying Value of Real Estate Sold	-\$10,653,659
Add Back S7.11 & S64 Income Received	\$3,633,176
	-\$104,283,699
Application of Funds	
Asset Purchases:	
Capital Works	\$55,037,207
Real Estate	\$21,500,000
Reserves:	
Transfers to reserves	\$45,710,949
Loans:	
Principal Repayment	\$5,290,653
Internal transactions:	
Income	-\$36,451,694
Expenditure	\$36,451,694
	\$127,538,809
Net Funding Result	\$23,255,110
Change in Council's Working Capital	-\$10,279

Statement of Financial Position	2023/2024
Current Assets	
Cash & Cash Equivalents	\$60,114,454
Investments	\$42,355,000
Receivables	\$11,094,000
Inventories	\$2,134,000
Contract Assets	\$2,610,000
Other	\$1,126,000
Total Current Assets	\$119,433,454
Non Current Assets	
Infrastructure, Property, Plant & Equipment	\$1,593,995,049
Investments	\$34,500,000
Receivables	\$748,000
Inventories	\$9,395,000
Right of Use Assets	\$179,000
Investment Property	\$17,872,117
Total Non Current Assets	\$1,656,689,166
TOTAL ASSETS	\$1,776,122,620
Current Liabilities	
Payables	-\$10,004,000
Contract Liabilities	-\$10,156,000
Lease Liabilities	-\$53,000
Borrowings	-\$5,539,537
Employee benefit provisions	-\$14,685,000
Provisions	-\$159,000
Total Current Liabilities	-\$40,596,537
Non Current Liabilities	
Payables	-\$1,305,000
Lease Liabilities	-\$129,000
Borrowings	-\$36,779,244
Employee benefit provisions	-\$150,000
Provisions	-\$3,290,000
Total Non Current Liabilities	-\$41,653,244
TOTAL LIABILITIES	-\$82,249,781
Net Assets	\$1,693,872,839
Equity	
Accum Surplus	
Carried Forward Accumulated Surplus/Deficit	-\$710,131,450
Surplus from Income Statement	-\$23,265,389
	-\$733,396,839
Revaluation Reserves	
Asset Revaluation Reserve	-\$960,476,000
	-
Total Equity	\$1,693,872,839

Cash Flow Statement	2023/2024
-	
Cash Flows from Operating Activities	
Receipts	
Rates & Annual Charges	\$54,627,741
User Charges & Fees	\$29,976,761
Interest received	\$1,676,714
Grants & Contributions	\$37,864,539
Other	\$5,081,850
Payments	
Payments to employees	-\$34,014,250
Payments for materials & services	-\$29,073,314
Borrowing Costs	-\$1,535,527
Other	-\$2,166,028
Net cash flows from operating activities	\$62,438,486
Cash Flows from Investing Activities	
Receipts	
Sale of investments	\$155,645,000
Sale of real estate assets	\$27,300,000
Proceeds from sale of IPPE	\$1,331,000
Payments	
Purchase of investments	-\$152,520,000
Acquisition of term deposits	-\$5,000,000
Purchase of IPPE	-\$55,037,207
Purchase of real estate assets	-\$10,846,341
Net cash flows from investing activities	-\$39,127,548
Cash Flows from Financing Activities	
Receipts	
Proceeds from borrowings	\$6,950,000
Payments	
Repayment of borrowings	-\$5,290,653
Principal component of lease payments	-\$50,000
Net cash flows from financing activities	\$1,609,347
Net change in cash and cash equivalents	\$24,920,285
Cash and cash equivalents at beginning of year	\$35,194,169
Cash and cash equivalents at end of year	\$60,114,454

Resourcing the Delivery Program and Operational Plan

The Community Strategic Plan provides a vehicle for each community to express its long-term aspirations. However, these aspirations will not be achieved without sufficient resources – time, money, assets and people – to implement them. The Resourcing Strategy is critical link when translating strategic objectives into deliverable actions.

The Resourcing Strategy consists of three inter-related elements:

- Long-Term Financial Planning
- Asset Management Planning
- Workforce Planning

As its name suggests, each of the elements of the Resourcing Strategy also play a role in resourcing the achievement of the Delivery Program and Operational Plans, as well as any other strategic plans the council has developed to support the achievement of the Community Strategic Plan.

The Long-Term Financial Plan provides a ten year budget for measuring Council's financial performance and sustainability. The first four years show how the Delivery Program will be resourced and the first year translates into the annual budget as shown on the previous pages.

Accurate data and a robust planning process is required to ensure that assets are managed and accounted for in an efficient and sustainable way on behalf of the Bathurst community and with a service delivery focus. The key objective of asset management planning is to provide the required level of service for the community in accordance with the CSP and in the most cost-effective manner. Levels of service are key business drivers for asset planning, along with technical requirements that ensure asset sustainability. The Bathurst Region Asset Management Planning includes:

- Asset Management Policy
- Asset Management Strategy
- Asset Management Plans for
 - Urban Roads
 - Rural Roads
 - Bridges and Culverts
 - Water
 - Sewer
 - Parks and Recreation
 - Buildings and Structures
 - Drainage
 - Solid Waste
 - Footpaths and Cycleways
 - Aerodrome

The Workforce Management Plan supports the long-term strategies for Council's workforce and human resource needs over the next four years.

Changes to community priorities and the local government industry require the Workforce Management Plan to be reviewed and updated on an annual basis.

Bathurst Regional Council aims to have the right people, with the right skills, doing the right jobs, at the right time working within a supportive and safe environment.

Key workforce challenges for Bathurst Regional Council include:

- meeting increasing community expectations around service-delivery and scope,
- improving alignment between our culture and strategy,
- support employee to transition to the future of work and the future workplace,
- attracting skills and talent in a more competitive labour market by becoming an employer of choice.
- addressing our aging workforce,
- addressing skills shortages, and
- and improving productivity and organisational systems to ensure community value for money.

Workforce planning enables Council to respond to these changes in a deliberate and strategic manner. A high-level review of Council's workforce needs, both now and into the future has been considered as part of the development of this document. Council has a workforce of ~500 people and provides a range of traditional and non-traditional local government services. Our workforce ranges in age from under 20 to over 70 years. Council aims to have a supportive and inclusive workplace culture.

The components of this strategy and supporting action plan set out our ongoing commitment to deliver on:

- Supportive & Inclusive Workplace Culture
- Attraction, Retention and engagement of our people.
- Equal Employment Opportunity through the employee lifecycle.
- Fostering Leadership and strong Internal Communication
- Ongoing Employee Learning and Development
- Employee Recognition
- Employee Health and Wellbeing



The Delivery Program and Operational Plan comprises this document as required under the Local Government Act 1993 s404(1) and 405(1) and the Annual Statement of Revenue Policy 2022/2023 under s405(2).

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Detailed Budget

Delivery Program 2023-2027

incorporating the

Operational Plan 2023/2024

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	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Whole of Council	(10,279)	(10,124)	(15,299)	(11,684)
Engineering Total	16,516,233	17,449,532	17,971,049	18,341,862
Engineering Works Total	5,647,035	5,828,232	5,998,945	6,277,097
Urban Roads				
01330 - Urban Roads Unsealed Revenue				
0130 - Other Income				
No Work Order	(1,120)	(1,146)	(1,173)	(1,200)
0130 - Other Income Total	(1,120)	(1,146)	(1,173)	(1,200)
01330 - Urban Roads Unsealed Revenue Total	(1,120)	(1,146)	(1,173)	(1,200)
01335 - Urban Roads Operating Revenue				
0115 - Grants & Subsidies Recurrent				
00004808 - FAG Grant - Urban Sealed Maintenance	(639,651)	(646,047)	(652,508)	(659,033)
0115 - Grants & Subsidies Recurrent Total	(639,651)	(646,047)	(652,508)	(659,033)
0138 - Contributions (Internal)				
No Work Order	(91,700)	(94,100)	(96,600)	(99,100)
0138 - Contributions (Internal) Total	(91,700)	(94,100)	(96,600)	(99,100)
01335 - Urban Roads Operating Revenue Total	(731,351)	(740,147)	(749,108)	(758,133)
03250 - Urban Roads Unsealed Maintenance				
0540 - Road Maintenance				
00001055 - UR Unsealed Maint	291,154	298,435	305,897	313,541
0540 - Road Maintenance Total	291,154	298,435	305,897	313,541
0982 - Internal Council Charges				
No Work Order	2,000	2,100	2,200	2,300
0982 - Internal Council Charges Total	2,000	2,100	2,200	2,300
03250 - Urban Roads Unsealed Maintenance Total	293,154	300,535	308,097	315,841
03252 - Urban Roads Sealed Maintenance				
0540 - Road Maintenance				
00001056 - UR Sealed Maint	2,241,136	2,297,163	2,354,594	2,413,450
0540 - Road Maintenance Total	2,241,136	2,297,163	2,354,594	2,413,450
0945 - Loan Repayments				
No Work Order	789,493	878,729	867,827	779,529
0945 - Loan Repayments Total	789,493	878,729	867,827	779,529
03252 - Urban Roads Sealed Maintenance Total	3,030,629	3,175,892	3,222,421	3,192,979
05335 - Urban Roads Capital Revenue				
0135 - Capital Grants				
00003105 - Road Construction - AC Reconstruction	-	-	-	(1,000,000)
00007444 - Road Construction - Urban Sealed	-	(500,000)	(700,000)	(1,000,000)
0135 - Capital Grants Total	-	(500,000)	(700,000)	(2,000,000)
0137 - Transfers from Capital Reserves				
00008664 - Urban Sealed Road Construction - Lagoon Road	(300,000)	-	-	-
0137 - Transfers from Capital Reserves Total	(300,000)	-	-	-
0138 - Contributions (Internal)				
No Work Order	(535,600)	(549,100)	(563,000)	(577,200)
0138 - Contributions (Internal) Total	(535,600)	(549,100)	(563,000)	(577,200)
0145 - Physical Resources Received Free				
00002629 - Donated Asset - Urban Sealed Roads	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
00002630 - Donated Asset - Bulk Earthworks Urban Roads	(85,000)	(85,000)	(85,000)	(85,000)
0145 - Physical Resources Received Free Total	(1,085,000)	(1,085,000)	(1,085,000)	(1,085,000)
05335 - Urban Roads Capital Revenue Total	(1,920,600)	(2,134,100)	(2,348,000)	(3,662,200)
07335 - Urban Roads Capital Works				
0800 - Roads - Urban Sealed Roads Capital Works				
00002629 - Donated Asset - Urban Sealed Roads	1,000,000	1,000,000	1,000,000	1,000,000
00003105 - Road Construction - AC Reconstruction	100,000	100,000	400,000	1,280,000
00005264 - Road Construction - Footpath Renewals	100,000	100,000	100,000	100,000
00005265 - Major Pavement Rehab (Various locations)	100,000	100,000	100,000	620,000
00012291 - Urban Sealed Road Construction - Wellington Street, Eglinton	200,000	-	-	-
00012292 - Urban Sealed Road Construction - Hereford Street Rehabilitation	-	400,000	-	-
0800 - Roads - Urban Sealed Roads Capital Works Total	1,500,000	1,700,000	1,600,000	3,000,000
0821 - Bulk Earthworks - Urban Sealed Roads				
00002630 - Donated Asset - Bulk Earthworks Urban Roads	85,000	85,000	85,000	85,000
0821 - Bulk Earthworks - Urban Sealed Roads Total	85,000	85,000	85,000	85,000
07335 - Urban Roads Capital Works Total	1,585,000	1,785,000	1,685,000	3,085,000
Urban Roads Total	2,255,712	2,386,034	2,117,237	2,172,287



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Rural Roads				
01350 - Sealed Rural Roads Revenue				
0115 - Grants & Subsidies Recurrent				
00004809 - FAG Grant - Rural Sealed Maintenance	(426,433)	(430,698)	(435,005)	(439,355)
0115 - Grants & Subsidies Recurrent Total	(426,433)	(430,698)	(435,005)	(439,355)
01350 - Sealed Rural Roads Revenue Total	(426,433)	(430,698)	(435,005)	(439,355)
03255 - Rural Roads Unsealed Maintenance				
0540 - Road Maintenance				
00001057 - RR Unsealed Maint	791,894	811,691	831,978	852,780
0540 - Road Maintenance Total	791,894	811,691	831,978	852,780
03255 - Rural Roads Unsealed Maintenance Total	791,894	811,691	831,978	852,780
03257 - Rural Roads Sealed Maintenance				
0540 - Road Maintenance				
00001058 - RR Sealed Maint	785,173	803,481	822,203	841,347
00004940 - RR Sealed - Rural Sector Minor Improvements	133,494	137,099	140,800	144,602
0540 - Road Maintenance Total	918,667	940,580	963,003	985,949
03257 - Rural Roads Sealed Maintenance Total	918,667	940,580	963,003	985,949
05360 - Unsealed Rural Roads Capital Income				
0115 - Grants & Subsidies Recurrent				
00006009 - Road Construction - RUNSEAL Gravel Re -Sheeting	-	-	-	(1,000,000)
00008061 - Rural Roads - RC Unsealed	-	-	-	(400,000)
00012297 - Rural Roads - Unsealed - Limekilns Road (26 - 28km)	-	(400,000)	-	-
00012298 - Rural Roads - Unsealed - Freemantle Road	-	-	(400,000)	-
0115 - Grants & Subsidies Recurrent Total	-	(400,000)	(400,000)	(1,400,000)
0137 - Transfers from Capital Reserves				
00012296 - Rural Roads - Unsealed - Bathampton Road	(400,000)	-	-	-
0137 - Transfers from Capital Reserves Total	(400,000)	-	-	-
05360 - Unsealed Rural Roads Capital Income Total	(400,000)	(400,000)	(400,000)	(1,400,000)
07360 - Unsealed Rural Roads Capital Works				
0803 - Roads - Rural Unsealed Roads				
00006009 - Road Construction - RUNSEAL Gravel Re -Sheeting	-	-	-	1,000,000
00008667 - Rural Roads - RC Unsealed Limekilns Rd 37 to 38km	-	-	-	400,000
00012296 - Rural Roads - Unsealed - Bathampton Road	400,000	-	-	-
00012297 - Rural Roads - Unsealed - Limekilns Road (26 - 28km)	-	400,000	-	-
00012298 - Rural Roads - Unsealed - Freemantle Road	-	-	400,000	-
0803 - Roads - Rural Unsealed Roads Total	400,000	400,000	400,000	1,400,000
07360 - Unsealed Rural Roads Capital Works Total	400,000	400,000	400,000	1,400,000
Rural Roads Total	1,284,128	1,321,573	1,359,976	1,399,374
FAG - Road Construction				
01266 - FAG Operating Revenue				
0115 - Grants & Subsidies Recurrent				
00004812 - FAG Construction Grant	(1,066,085)	(1,076,746)	(1,087,513)	(1,098,389)
0115 - Grants & Subsidies Recurrent Total	(1,066,085)	(1,076,746)	(1,087,513)	(1,098,389)
01266 - FAG Operating Revenue Total	(1,066,085)	(1,076,746)	(1,087,513)	(1,098,389)
07265 - Road Construction - FAG				
0800 - Roads - Urban Sealed Roads Capital Works				
00011301 - FAG Road Construction - Urban Sealed Rose St - Vine to Prospect	100,000	-	-	-
00011302 - FAG Road Construction - Urban Sealed Mitre St - Lambert to Hill	100,000	-	-	-
00012920 - FAG Road Construction - Urban Sealed Howick St - William to George	350,000	-	-	-
00012923 - FAG Road Construction - Urban Sealed Hampden Park Road - Littlebourne to Lee St	-	-	-	429,988
0800 - Roads - Urban Sealed Roads Capital Works Total	550,000	-	-	429,988
0802 - Roads - Rural Sealed Roads				
00003939 - Rural Sector Minor Improvements - Sealed	100,000	250,000	250,000	250,000
00012300 - FAG Road Construction - RURAL SEALED - Freemantle Road	-	363,571	-	-
00012301 - FAG Road Construction - RURAL SEALED - Lagoon Lane	185,117	-	-	-
00012302 - FAG Road Construction - RURAL SEALED - Duramana Road (1-2km)	-	-	200,000	-
00012303 - FAG Road Construction - RURAL SEALED - Bridle Track	-	-	196,337	-
0802 - Roads - Rural Sealed Roads Total	285,117	613,571	646,337	250,000
0803 - Roads - Rural Unsealed Roads				
00003938 - Rural Roads Gravel Resheeting	250,000	250,000	250,000	250,000
00005232 - FAG Road Construction - Major Heavy Patching Rural Roads	100,000	-	100,000	-
00008670 - FAG Road Construction - Rural Unsealed Wambool Road	-	-	250,000	-
00012305 - FAG Road Construction - Rural Unsealed Wambool Road	-	350,000	-	-
00012924 - FAG Road Construction - Rural Unsealed Bridle Track 2-4km	-	-	-	350,000
0803 - Roads - Rural Unsealed Roads Total	350,000	600,000	600,000	600,000
07265 - Road Construction - FAG Total	1,185,117	1,213,571	1,246,337	1,279,988
FAG - Road Construction Total	119,032	136,825	158,824	181,599



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Regional Roads (Block & Repair Grants)				
01340 - Regional Roads Revenue				
0115 - Grants & Subsidies Recurrent				
00004221 - Regionals Roads - RTA Block Grant	(223,000)	(223,000)	(223,000)	(223,000)
00004222 - Regionals Roads - RTA Supplementary Grant	(165,000)	(165,000)	(165,000)	(165,000)
0115 - Grants & Subsidies Recurrent Total	(388,000)	(388,000)	(388,000)	(388,000)
01340 - Regional Roads Revenue Total	(388,000)	(388,000)	(388,000)	(388,000)
03370 - Regional Roads Maintenance RTA				
0540 - Road Maintenance				
00001145 - Regional Road MR216 - maint	72,500	72,500	72,500	72,500
00001146 - Regional Road MR390 - maint	115,500	115,500	115,500	115,500
0540 - Road Maintenance Total	188,000	188,000	188,000	188,000
03370 - Regional Roads Maintenance RTA Total	188,000	188,000	188,000	188,000
05340 - Regional Roads Capital Revenue				
0135 - Capital Grants				
00004221 - Regionals Roads - RTA Block Grant	(200,000)	(200,000)	(200,000)	(200,000)
0135 - Capital Grants Total	(200,000)	(200,000)	(200,000)	(200,000)
05340 - Regional Roads Capital Revenue Total	(200,000)	(200,000)	(200,000)	(200,000)
07340 - Regional Roads Capital Works				
0802 - Roads - Rural Sealed Roads				
00007324 - Regional Road Unallocated Grant	400,000	400,000	400,000	400,000
0802 - Roads - Rural Sealed Roads Total	400,000	400,000	400,000	400,000
07340 - Regional Roads Capital Works Total	400,000	400,000	400,000	400,000
Regional Roads (Block & Repair Grants) Total	-	-	-	-
Roads to Recovery				
05330 - Roads To Recovery Capital Revenue				
0115 - Grants & Subsidies Recurrent				
00012214 - RTR - Rural Unsealed	-	-	(2,000,000)	(2,000,000)
0115 - Grants & Subsidies Recurrent Total	-	-	(2,000,000)	(2,000,000)
0135 - Capital Grants				
No Work Order	(1,248,559)	(1,248,559)	(1,248,559)	(1,248,559)
0135 - Capital Grants Total	(1,248,559)	(1,248,559)	(1,248,559)	(1,248,559)
05330 - Roads To Recovery Capital Revenue Total	(1,248,559)	(1,248,559)	(3,248,559)	(3,248,559)
07330 - Roads to Recovery Program				
0800 - Roads - Urban Sealed Roads Capital Works				
00011271 - RTR - RC Sealed Prince St, Perthville - Church to Queen St	400,000	-	-	-
0800 - Roads - Urban Sealed Roads Capital Works Total	400,000	-	-	-
0802 - Roads - Rural Sealed Roads				
00011277 - RTR - RC Rural Sealed Rockley Rd (21 - 24km)	400,000	-	-	-
00012308 - RTR - Rural Sealed - O'Regan's Road	-	300,000	-	-
00012309 - RTR - Rural Sealed - Limekilns Road	-	300,000	-	-
00012310 - RTR - Rural Sealed - Rockley Road	-	-	300,000	-
00012311 - RTR - Rural Sealed - Tarana Road	-	-	300,000	-
00012925 - RTR - Rural Sealed - Freemantle Road - 21-23 km	-	-	-	450,000
00012926 - RTR - Rural Sealed - Rockley Road 22-23km	-	-	-	150,000
0802 - Roads - Rural Sealed Roads Total	400,000	600,000	600,000	600,000
0803 - Roads - Rural Unsealed Roads				
00008991 - RTR - RC Unsealed Hen & Chicken Lane	248,559	-	-	-
00012214 - RTR - Rural Unsealed	-	348,559	2,000,000	2,000,000
00012312 - RTR - Rural Unsealed - Evans Plains	-	300,000	-	-
00012313 - RTR - Rural Unsealed - Wambool Road	-	-	348,559	-
00012314 - RTR - Rural Unsealed - Whalan's Lane	-	-	300,000	-
00012927 - RTR - Rural Unsealed - Lagoon Road 24-26Km	-	-	-	300,000
00012928 - RTR - Rural Unsealed - Mt Rankin 3-5.5km	-	-	-	348,559
00012929 - RTR - Rural Unsealed - Whalan's Lane	200,000	-	-	-
0803 - Roads - Rural Unsealed Roads Total	448,559	648,559	2,648,559	2,648,559
07330 - Roads to Recovery Program Total	1,248,559	1,248,559	3,248,559	3,248,559
Roads to Recovery Total	-	-	-	-
State Roads (RMS RMCC)				
01370 - State Roads Revenue (RMCC Routine Maintenance)				
0115 - Grants & Subsidies Recurrent				
No Work Order	(983,123)	(1,019,698)	(1,057,437)	(1,096,761)
0115 - Grants & Subsidies Recurrent Total	(983,123)	(1,019,698)	(1,057,437)	(1,096,761)
01370 - State Roads Revenue (RMCC Routine Maintenance) Total	(983,123)	(1,019,698)	(1,057,437)	(1,096,761)
01371 - State Roads Revenue (RMCC Ordered Works)				
0115 - Grants & Subsidies Recurrent				
No Work Order	(1,776,751)	(1,818,200)	(1,860,100)	(1,903,000)
0115 - Grants & Subsidies Recurrent Total	(1,776,751)	(1,818,200)	(1,860,100)	(1,903,000)
01371 - State Roads Revenue (RMCC Ordered Works) Total	(1,776,751)	(1,818,200)	(1,860,100)	(1,903,000)



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
03350 - State Roads (RTA RMCC Ordered Works)				
0540 - Road Maintenance				
00005840 - RTA Ordered Works	1,776,751	1,818,200	1,860,100	1,903,000
0540 - Road Maintenance Total	1,776,751	1,818,200	1,860,100	1,903,000
03350 - State Roads (RTA RMCC Ordered Works) Total	1,776,751	1,818,200	1,860,100	1,903,000
03360 - State Roads (RTA RMCC Routine Maintenance)				
0540 - Road Maintenance				
00001135 - RTA Road Maint RMCC - SH5	363,990	378,088	392,715	407,790
00001136 - RTA Road Maint RMCC - SH6	15,400	16,200	17,000	17,900
00001137 - RTA Road Maint RMCC - SH7	77,800	80,900	84,100	87,600
00001140 - RTA Road Maint RMCC - MR54	424,412	440,174	456,424	473,365
00001141 - RTA Road Maint RMCC - MR253	101,521	104,336	107,198	110,106
0540 - Road Maintenance Total	983,123	1,019,698	1,057,437	1,096,761
03360 - State Roads (RTA RMCC Routine Maintenance) Total	983,123	1,019,698	1,057,437	1,096,761
State Roads (RMS RMCC) Total	-	-	-	-
Road Maintenance - Developer Funded				
01265 - Developer Funded Revenue				
0140 - Contributions				
00006468 - Cow Flat Rd bridge analysis for OMYA MINERALS Trucks	(58,000)	(59,400)	(60,800)	(62,200)
0140 - Contributions Total	(58,000)	(59,400)	(60,800)	(62,200)
01265 - Developer Funded Revenue Total	(58,000)	(59,400)	(60,800)	(62,200)
03265 - Road Maintenance - Developer Funded				
0540 - Road Maintenance				
00002218 - Budget Rural Roads S94 (Deposit Type 685)	58,000	59,400	60,800	62,200
0540 - Road Maintenance Total	58,000	59,400	60,800	62,200
03265 - Road Maintenance - Developer Funded Total	58,000	59,400	60,800	62,200
Road Maintenance - Developer Funded Total	-	-	-	-
Bridges				
03296 - Bridges Maintenance - Urban Sealed				
0545 - Bridge & Culvert Maintenance				
00001171 - UR Sealed Bridge Maint	9,976	10,225	10,480	10,743
0545 - Bridge & Culvert Maintenance Total	9,976	10,225	10,480	10,743
03296 - Bridges Maintenance - Urban Sealed Total	9,976	10,225	10,480	10,743
03297 - Bridges Maintenance - Rural Unsealed				
0545 - Bridge & Culvert Maintenance				
00001172 - RR Unsealed Bridge Maint	21,012	21,538	22,077	22,628
0545 - Bridge & Culvert Maintenance Total	21,012	21,538	22,077	22,628
03297 - Bridges Maintenance - Rural Unsealed Total	21,012	21,538	22,077	22,628
03298 - Bridges Maintenance - Rural Sealed				
0545 - Bridge & Culvert Maintenance				
00001173 - RR Sealed Bridge Maint	31,518	32,306	33,114	33,942
0545 - Bridge & Culvert Maintenance Total	31,518	32,306	33,114	33,942
0945 - Loan Repayments				
No Work Order	82,196	-	-	-
0945 - Loan Repayments Total	82,196	-	-	-
03298 - Bridges Maintenance - Rural Sealed Total	113,714	32,306	33,114	33,942
Bridges Total	144,702	64,069	65,671	67,313
Traffic Facilities				
01320 - Traffic Facilities Operating Revenue				
0115 - Grants & Subsidies Recurrent				
No Work Order	(138,000)	(138,000)	(138,000)	(138,000)
0115 - Grants & Subsidies Recurrent Total	(138,000)	(138,000)	(138,000)	(138,000)
01320 - Traffic Facilities Operating Revenue Total	(138,000)	(138,000)	(138,000)	(138,000)
03365 - Traffic Facilities Operating Expenditure				
0540 - Road Maintenance				
00001132 - UR Unsealed Traffic Facilities	10,300	10,300	10,300	10,300
00001133 - UR Sealed Traffic Facilities	56,900	56,900	56,900	56,900
00001134 - RR Unsealed Traffic Facilities	41,200	41,200	41,200	41,200
00001138 - RR Sealed Traffic Facilities	20,500	20,500	20,500	20,500
0540 - Road Maintenance Total	128,900	128,900	128,900	128,900
03365 - Traffic Facilities Operating Expenditure Total	128,900	128,900	128,900	128,900
Traffic Facilities Total	(9,100)	(9,100)	(9,100)	(9,100)



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Stormwater Drainage				
01400 - Stormwater Drainage Revenue				
0100 - Rates & Annual Charges				
No Work Order	(400,844)	(402,848)	(404,863)	(406,887)
0100 - Rates & Annual Charges Total	(400,844)	(402,848)	(404,863)	(406,887)
0105 - Statutory Fees & Charges				
00000554 - Stormwater - Access Rural Inspection Fees	(100,121)	(102,624)	(105,190)	(107,819)
00000555 - Stormwater - Access Design/Inspect	(26,802)	(27,472)	(28,159)	(28,863)
00000556 - Stormwater - Access Inspect Only	(39,565)	(40,554)	(41,568)	(42,607)
0105 - Statutory Fees & Charges Total	(166,488)	(170,650)	(174,917)	(179,289)
01400 - Stormwater Drainage Revenue Total	(567,332)	(573,498)	(579,780)	(586,176)
03400 - Stormwater Drainage Maintenance				
0570 - Stormwater Drainage Maintenance				
00001055 - UR Unsealed Maint	12,110	12,413	12,723	13,041
00001056 - UR Sealed Maint	34,935	35,808	36,704	37,621
00001057 - RR Unsealed Maint	34,935	35,808	36,704	37,621
00001058 - RR Sealed Maint	43,723	44,816	45,936	47,085
00001223 - Drainage Maintenance General	211,383	216,668	222,084	227,636
00001224 - Drainage Maintenance Gross Pollutant Traps	5,253	5,384	5,519	5,657
0570 - Stormwater Drainage Maintenance Total	342,339	350,897	359,670	368,661
0930 - Transfers to Reserves				
No Work Order	400,844	402,848	404,863	406,887
0930 - Transfers to Reserves Total	400,844	402,848	404,863	406,887
0982 - Internal Council Charges				
No Work Order	7,000	7,200	7,400	7,600
0982 - Internal Council Charges Total	7,000	7,200	7,400	7,600
03400 - Stormwater Drainage Maintenance Total	750,183	760,945	771,933	783,148
05400 - Stormwater Drainage				
0137 - Transfers from Capital Reserves				
00011943 - Stormwater Drainage	(358,750)	(367,718)	(376,911)	(386,334)
0137 - Transfers from Capital Reserves Total	(358,750)	(367,718)	(376,911)	(386,334)
0145 - Physical Resources Received Free				
00002631 - Donated Asset - Storm Water Drainage	(105,000)	(105,000)	(105,000)	(105,000)
0145 - Physical Resources Received Free Total	(105,000)	(105,000)	(105,000)	(105,000)
05400 - Stormwater Drainage Total	(463,750)	(472,718)	(481,911)	(491,334)
07400 - Stormwater Drainage Capital Works				
0841 - Stormwater - Drainage Capital Works				
00002631 - Donated Asset - Storm Water Drainage	105,000	105,000	105,000	105,000
00011943 - Stormwater Drainage	-	-	-	386,334
00012316 - Stormwater Drainage - Pymonts Lane Causeway	358,750	-	-	-
00012317 - Stormwater Drainage - O'Regan's Rd Box Culvert	-	367,718	-	-
00012318 - Stormwater Drainage - Charleton Road- Peppers Ck causeway	-	-	376,911	-
0841 - Stormwater - Drainage Capital Works Total	463,750	472,718	481,911	491,334
07400 - Stormwater Drainage Capital Works Total	463,750	472,718	481,911	491,334
Stormwater Drainage Total	182,851	187,447	192,153	196,972
Kerb & Gutter				
03290 - Kerb & Gutter Maintenance				
0546 - Kerb & Gutter Maintenance				
00001174 - Kerb & Gutter Maintenance	69,163	70,754	72,381	74,046
0546 - Kerb & Gutter Maintenance Total	69,163	70,754	72,381	74,046
03290 - Kerb & Gutter Maintenance Total	69,163	70,754	72,381	74,046
05290 - K & G Capital Income				
0137 - Transfers from Capital Reserves				
00012320 - K&G - Gormans Hill Road	(150,000)	-	-	-
00012321 - K&G - Bradwardine Road	-	(75,000)	-	-
00012322 - K&G - Lloyds Road	-	(75,000)	-	-
00012323 - K&G - Urban missing links - various	-	-	(150,000)	-
00012932 - K&G - Replacement Alexander St West Bathurst	-	-	-	(150,000)
0137 - Transfers from Capital Reserves Total	(150,000)	(150,000)	(150,000)	(150,000)
05290 - K & G Capital Income Total	(150,000)	(150,000)	(150,000)	(150,000)
07290 - Kerb & Gutter Capital Works				
0800 - Roads - Urban Sealed Roads Capital Works				
00012320 - K&G - Gormans Hill Road	150,000	-	-	-
00012321 - K&G - Bradwardine Road	-	75,000	-	-
00012322 - K&G - Lloyds Road	-	75,000	-	-
00012323 - K&G - Urban missing links - various	-	-	150,000	-
00012932 - K&G - Replacement Alexander St West Bathurst	-	-	-	150,000
0800 - Roads - Urban Sealed Roads Capital Works Total	150,000	150,000	150,000	150,000
07290 - Kerb & Gutter Capital Works Total	150,000	150,000	150,000	150,000
Kerb & Gutter Total	69,163	70,754	72,381	74,046

Attachment 8.3.7.2

Bathurst Regional Council
Annual Operating Plan 2023/2024 and Delivery Plan 2023-2027
DRAFT Detailed Budget



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Street Signs				
03275 - Street Signs Maintenance				
0547 - Street Signs Maintenance				
00001069 - UR Sealed Street signs	8,600	9,100	9,600	10,100
00001071 - RR Sealed Street signs	8,600	9,100	9,600	10,100
0547 - Street Signs Maintenance Total	17,200	18,200	19,200	20,200
03275 - Street Signs Maintenance Total	17,200	18,200	19,200	20,200
Street Signs Total	17,200	18,200	19,200	20,200
Street Lighting				
03315 - Street Lighting Maintenance & Operation				
0415 - Utilities				
No Work Order	3,361	3,439	3,518	3,599
0415 - Utilities Total	3,361	3,439	3,518	3,599
0500 - General Maintenance				
00001084 - Street Lighting	53,518	54,856	56,227	57,633
0500 - General Maintenance Total	53,518	54,856	56,227	57,633
03315 - Street Lighting Maintenance & Operation Total	56,879	58,295	59,745	61,232
03390 - Street Lighting Operations				
0415 - Utilities				
No Work Order	516,810	529,730	542,974	556,548
0415 - Utilities Total	516,810	529,730	542,974	556,548
0455 - Project Expenditure				
00012336 - CBD CCTV - Council owned system operating costs	10,250	10,507	10,769	11,038
0455 - Project Expenditure Total	10,250	10,507	10,769	11,038
0945 - Loan Repayments				
No Work Order	315,546	308,756	301,966	295,176
0945 - Loan Repayments Total	315,546	308,756	301,966	295,176
03390 - Street Lighting Operations Total	842,606	848,993	855,709	862,762
Street Lighting Total	899,485	907,288	915,454	923,994
Street Cleaning				
03440 - Street Cleaning				
0625 - Street Sweeping				
00001056 - UR Sealed Maint	280,205	287,211	294,391	301,751
0625 - Street Sweeping Total	280,205	287,211	294,391	301,751
0982 - Internal Council Charges				
No Work Order	139,400	145,000	150,800	156,900
0982 - Internal Council Charges Total	139,400	145,000	150,800	156,900
03440 - Street Cleaning Total	419,605	432,211	445,191	458,651
Street Cleaning Total	419,605	432,211	445,191	458,651
Car Parks				
03320 - Carpark Maintenance				
0549 - Parking Area Maintenance				
00001088 - Carparking Maint	21,013	21,538	22,078	22,627
0549 - Parking Area Maintenance Total	21,013	21,538	22,078	22,627
0945 - Loan Repayments				
No Work Order	22,553	22,553	22,549	-
0945 - Loan Repayments Total	22,553	22,553	22,549	-
0960 - Contributions (Internal Exps)				
No Work Order	14,700	15,300	15,900	16,500
0960 - Contributions (Internal Exps) Total	14,700	15,300	15,900	16,500
0982 - Internal Council Charges				
No Work Order	29,200	30,000	30,800	31,600
0982 - Internal Council Charges Total	29,200	30,000	30,800	31,600
03320 - Carpark Maintenance Total	87,466	89,391	91,327	70,727
07500 - Carparks Capital Works				
0807 - Parking Areas Capital Works				
00006709 - Carpark Construction - George Street Carpark Rehabilitation	-	-	300,000	-
0807 - Parking Areas Capital Works Total	-	-	300,000	-
07500 - Carparks Capital Works Total	-	-	300,000	-
Car Parks Total	87,466	89,391	391,327	70,727
Roadside Mowing				
03245 - Roadside Mowing				
0515 - Tree Maintenance/Management				
00001017 - Tree/Vegetation Maint Urban	42,025	43,075	44,152	45,256
00001019 - Tree/Vegetation Maint Rural	36,772	37,691	38,634	39,599
0515 - Tree Maintenance/Management Total	78,797	80,766	82,786	84,855
03245 - Roadside Mowing Total	78,797	80,766	82,786	84,855
Roadside Mowing Total	78,797	80,766	82,786	84,855



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Flood Plain Maintenance				
03405 - Flood Maintenance				
0569 - Flood Mitigation Maintenance				
00001013 - Flood Mitigation - Macquarie River	12,608	12,923	13,246	13,577
00001015 - Flood Mitigation - Levee General	114,500	117,362	120,297	123,305
00007421 - Flood Mitigation - Sofala Vegetation Management	31,519	32,307	33,114	33,942
0569 - Flood Mitigation Maintenance Total	158,627	162,592	166,657	170,824
03405 - Flood Maintenance Total	158,627	162,592	166,657	170,824
Flood Plain Maintenance Total	158,627	162,592	166,657	170,824
Quarry Operations				
03520 - Quarries & Pits Operations				
0640 - Quarry Operations				
00001087 - Quarry Costs	5,253	5,384	5,519	5,657
0640 - Quarry Operations Total	5,253	5,384	5,519	5,657
0982 - Internal Council Charges				
00001087 - Quarry Costs	1,400	1,500	1,600	1,700
0982 - Internal Council Charges Total	1,400	1,500	1,600	1,700
03520 - Quarries & Pits Operations Total	6,653	6,884	7,119	7,357
Quarry Operations Total	6,653	6,884	7,119	7,357
Footpaths & Cycleways				
03280 - Paved Footpaths & Cycleways Maintenance				
0560 - Footpath Maintenance				
00001169 - Paved Footpath / Cycleway maint	250,000	250,000	250,000	250,000
0560 - Footpath Maintenance Total	250,000	250,000	250,000	250,000
03280 - Paved Footpaths & Cycleways Maintenance Total	250,000	250,000	250,000	250,000
03285 - Unpaved Footpaths Maintenance				
0560 - Footpath Maintenance				
00001170 - Unpaved Footpath / Cycleway maint	42,025	43,076	44,152	45,256
0560 - Footpath Maintenance Total	42,025	43,076	44,152	45,256
03285 - Unpaved Footpaths Maintenance Total	42,025	43,076	44,152	45,256
05280 - Cycleways Capital				
0135 - Capital Grants				
00001177 - Cycleway Construction	-	-	-	(151,800)
00011279 - Cycleway Construction - Hereford St to Ranken Bridge Stage 1	(151,800)	-	-	-
00012324 - Eglinton Rd - Bradwardine to Westbourne Drive	-	(151,800)	-	-
00012325 - Sawpit Creek - Munro to Ophir Road	-	-	(151,800)	-
0135 - Capital Grants Total	(151,800)	(151,800)	(151,800)	(151,800)
0137 - Transfers from Capital Reserves				
00001177 - Cycleway Construction	-	-	-	(151,800)
00011279 - Cycleway Construction - Hereford St to Ranken Bridge Stage 1	(151,800)	-	-	-
00012324 - Eglinton Rd - Bradwardine to Westbourne Drive	-	(151,800)	-	-
00012325 - Sawpit Creek - Munro to Ophir Road	-	-	(151,800)	-
0137 - Transfers from Capital Reserves Total	(151,800)	(151,800)	(151,800)	(151,800)
05280 - Cycleways Capital Total	(303,600)	(303,600)	(303,600)	(303,600)
07280 - Cycleways Capital Works				
0805 - Footpaths & Cycleways Capital Works				
00001177 - Cycleway Construction	-	-	-	303,600
00011279 - Cycleway Construction - Hereford St to Ranken Bridge Stage 1	303,600	-	-	-
00012324 - Eglinton Rd - Bradwardine to Westbourne Drive	-	303,600	-	-
00012325 - Sawpit Creek - Munro to Ophir Road	-	-	303,600	-
0805 - Footpaths & Cycleways Capital Works Total	303,600	303,600	303,600	303,600
07280 - Cycleways Capital Works Total	303,600	303,600	303,600	303,600
Footpaths & Cycleways Total	292,025	293,076	294,152	295,256



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Strategic Access Plan				
05284 - Strategic Access Plan				
0137 - Transfers from Capital Reserves				
00007416 - Strategic Access Plan	-	(150,000)	(150,000)	-
00011294 - Strategic Access Plan - Footpaths Bonnor St - Bannerman to Bannerman	(30,000)	-	-	-
00011295 - Strategic Access Plan - Footpaths View St - No 29 to GWH	(50,000)	-	-	-
00011296 - Strategic Access Plan - Footpaths Marsden Lane - No 21 to Willow Dr	(20,000)	-	-	-
00011297 - Strategic Access Plan - Footpaths Morrisset St - Peel to Tennis Centre	(20,000)	-	-	-
00011298 - Strategic Access Plan - Footpaths Commonwealth St - Durham to Howick	(20,000)	-	-	-
00011299 - Strategic Access Plan - Footpaths William St - Charlotte to Stanley St	(10,000)	-	-	-
00012933 - Strategic Access Plan - Footpath George St - Rocket to Brilliant	-	-	-	(25,000)
00012934 - Strategic Access Plan - Footpath Brilliant St (George Park) Furness to Rankin	-	-	-	(50,000)
00012935 - Strategic Access Plan - Footpath Marsden Lane - Rosemont to Willow	-	-	-	(25,000)
00012936 - Strategic Access Plan - Footpath View St, GWH to No29 View Str	-	-	-	(50,000)
0137 - Transfers from Capital Reserves Total	(150,000)	(150,000)	(150,000)	(150,000)
05284 - Strategic Access Plan Total	(150,000)	(150,000)	(150,000)	(150,000)
07284 - Strategic Access Plan				
0805 - Footpaths & Cycleways Capital Works				
00007416 - Strategic Access Plan	-	150,000	150,000	-
00011294 - Strategic Access Plan - Footpaths Bonnor St - Bannerman to Bannerman	30,000	-	-	-
00011295 - Strategic Access Plan - Footpaths View St - No 29 to GWH	50,000	-	-	-
00011296 - Strategic Access Plan - Footpaths Marsden Lane - No 21 to Willow Dr	20,000	-	-	-
00011297 - Strategic Access Plan - Footpaths Morrisset St - Peel to Tennis Centre	20,000	-	-	-
00011298 - Strategic Access Plan - Footpaths Commonwealth St - Durham to Howick	20,000	-	-	-
00011299 - Strategic Access Plan - Footpaths William St - Charlotte to Stanley St	10,000	-	-	-
00012933 - Strategic Access Plan - Footpath George St - Rocket to Brilliant	-	-	-	25,000
00012934 - Strategic Access Plan - Footpath Brilliant St (George Park) Furness to Rankin	-	-	-	50,000
00012935 - Strategic Access Plan - Footpath Marsden Lane - Rosemont to Willow	-	-	-	25,000
00012936 - Strategic Access Plan - Footpath View St, GWH to No29 View Str	-	-	-	50,000
0805 - Footpaths & Cycleways Capital Works Total	150,000	150,000	150,000	150,000
07284 - Strategic Access Plan Total	150,000	150,000	150,000	150,000
Strategic Access Plan Total	-	-	-	-
Private Works (Sec 67)				
01600 - Private Works Revenue -Urban				
0125 - Reimbursements				
00005827 - Private Urban Works	(83,469)	(87,642)	(92,024)	(96,626)
0125 - Reimbursements Total	(83,469)	(87,642)	(92,024)	(96,626)
01600 - Private Works Revenue -Urban Total	(83,469)	(87,642)	(92,024)	(96,626)
01610 - Private Works Revenue - Rural				
0125 - Reimbursements				
00005826 - Private Rural Works	(83,469)	(87,642)	(92,024)	(96,626)
0125 - Reimbursements Total	(83,469)	(87,642)	(92,024)	(96,626)
01610 - Private Works Revenue - Rural Total	(83,469)	(87,642)	(92,024)	(96,626)
03600 - Private Works - Urban				
0695 - Private Works				
00005827 - Private Urban Works	83,469	87,642	92,024	96,626
0695 - Private Works Total	83,469	87,642	92,024	96,626
03600 - Private Works - Urban Total	83,469	87,642	92,024	96,626
03610 - Private Works - Rural				
0695 - Private Works				
00005826 - Private Rural Works	83,469	87,642	92,024	96,626
0695 - Private Works Total	83,469	87,642	92,024	96,626
03610 - Private Works - Rural Total	83,469	87,642	92,024	96,626
Private Works (Sec 67) Total	-	-	-	-
Plant/Workshop				
01540 - Plant & Workshop Operating Revenue				
0130 - Other Income				
No Work Order	(140,406)	(144,056)	(147,802)	(151,645)
0130 - Other Income Total	(140,406)	(144,056)	(147,802)	(151,645)



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0138 - Contributions (Internal)				
No Work Order	(1,100,000)	(1,128,000)	(1,159,300)	(1,190,900)
0138 - Contributions (Internal) Total	(1,100,000)	(1,128,000)	(1,159,300)	(1,190,900)
0190 - Profit on Sale of Assets				
No Work Order	(50,000)	(50,000)	(50,000)	(50,000)
0190 - Profit on Sale of Assets Total	(50,000)	(50,000)	(50,000)	(50,000)
01540 - Plant & Workshop Operating Revenue Total	(1,290,406)	(1,322,056)	(1,357,102)	(1,392,545)
01560 - Plant Recovery of Operating Costs				
0975 - Plant Hire Recovery (Internal)				
No Work Order	(5,212,100)	(5,332,000)	(5,454,700)	(5,580,200)
0975 - Plant Hire Recovery (Internal) Total	(5,212,100)	(5,332,000)	(5,454,700)	(5,580,200)
01560 - Plant Recovery of Operating Costs Total	(5,212,100)	(5,332,000)	(5,454,700)	(5,580,200)
03540 - Mechanics Workshop Operations				
0300 - Employee Costs				
No Work Order	602,875	625,483	648,938	673,273
0300 - Employee Costs Total	602,875	625,483	648,938	673,273
0305 - Vehicle Expenses				
No Work Order	11,124	11,424	11,733	12,051
0305 - Vehicle Expenses Total	11,124	11,424	11,733	12,051
0310 - Staff Training				
No Work Order	5,562	5,712	5,867	6,026
0310 - Staff Training Total	5,562	5,712	5,867	6,026
0350 - Office Administration Expenditure				
No Work Order	5,400	5,700	6,000	6,300
0350 - Office Administration Expenditure Total	5,400	5,700	6,000	6,300
0420 - Security Expenses				
No Work Order	1,800	1,900	2,000	2,100
0420 - Security Expenses Total	1,800	1,900	2,000	2,100
0425 - Cleaning Costs				
No Work Order	11,558	11,845	12,143	12,444
0425 - Cleaning Costs Total	11,558	11,845	12,143	12,444
0450 - Sundry Expenses				
No Work Order	1,051	1,077	1,104	1,131
0450 - Sundry Expenses Total	1,051	1,077	1,104	1,131
0501 - Tools Replacement/Repairs				
00000730 - Workshop Minor Plant Purchases and Sales	63,038	64,613	66,229	67,884
No Work Order	1,653	1,696	1,738	1,781
0501 - Tools Replacement/Repairs Total	64,691	66,309	67,967	69,665
0530 - Building Maintenance				
No Work Order	12,397	12,708	13,025	13,351
0530 - Building Maintenance Total	12,397	12,708	13,025	13,351
0960 - Contributions (Internal Exps)				
No Work Order	186,800	191,700	196,800	201,900
0960 - Contributions (Internal Exps) Total	186,800	191,700	196,800	201,900
03540 - Mechanics Workshop Operations Total	903,258	933,858	965,577	998,241
03550 - Plant Operating Expenses				
0505 - Plant Operating Expenditure				
No Work Order	1,725,863	1,771,386	1,818,134	1,866,144
0505 - Plant Operating Expenditure Total	1,725,863	1,771,386	1,818,134	1,866,144
03550 - Plant Operating Expenses Total	1,725,863	1,771,386	1,818,134	1,866,144
03560 - Transfer to Plant Reserve				
0930 - Transfers to Reserves				
No Work Order	1,748,971	1,792,695	1,837,512	2,283,450
0930 - Transfers to Reserves Total	1,748,971	1,792,695	1,837,512	2,283,450
03560 - Transfer to Plant Reserve Total	1,748,971	1,792,695	1,837,512	2,283,450
05540 - Workshop Capital Revenue				
0137 - Transfers from Capital Reserves				
No Work Order	(50,000)	(33,397)	(33,397)	(33,397)
0137 - Transfers from Capital Reserves Total	(50,000)	(33,397)	(33,397)	(33,397)
0950 - Proceeds on Sales of Assets				
00005814 - Workshop Plant Purchase	-	(39,000)	(39,000)	(39,000)
0950 - Proceeds on Sales of Assets Total	-	(39,000)	(39,000)	(39,000)
05540 - Workshop Capital Revenue Total	(50,000)	(72,397)	(72,397)	(72,397)
05570 - Works Plant Capital Revenue				
0137 - Transfers from Capital Reserves				
No Work Order	(1,410,000)	(1,670,000)	(970,000)	(970,000)
0137 - Transfers from Capital Reserves Total	(1,410,000)	(1,670,000)	(970,000)	(970,000)



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0950 - Proceeds on Sales of Assets				
00005815 - Public Works Plant	(185,000)	(400,000)	(400,000)	(400,000)
0950 - Proceeds on Sales of Assets Total	(185,000)	(400,000)	(400,000)	(400,000)
05570 - Works Plant Capital Revenue Total	(1,595,000)	(2,070,000)	(1,370,000)	(1,370,000)
07540 - Workshop Plant Purchases				
0710 - Plant & Equipment				
00005814 - Workshop Plant Purchase	50,000	72,397	72,397	72,397
0710 - Plant & Equipment Total	50,000	72,397	72,397	72,397
07540 - Workshop Plant Purchases Total	50,000	72,397	72,397	72,397
07570 - Works Plant Capital Expenditure				
0710 - Plant & Equipment				
00005815 - Public Works Plant	1,595,000	2,070,000	1,370,000	1,370,000
0710 - Plant & Equipment Total	1,595,000	2,070,000	1,370,000	1,370,000
07570 - Works Plant Capital Expenditure Total	1,595,000	2,070,000	1,370,000	1,370,000
Plant/Workshop Total	(2,124,414)	(2,156,117)	(2,190,579)	(1,824,910)
0124 Works Depot operations				
01570 - Works Depot Revenue				
0138 - Contributions (Internal)				
No Work Order	(229,000)	(234,900)	(240,900)	(247,100)
0138 - Contributions (Internal) Total	(229,000)	(234,900)	(240,900)	(247,100)
01570 - Works Depot Revenue Total	(229,000)	(234,900)	(240,900)	(247,100)
01630 - On Cost Income				
0125 - Reimbursements				
No Work Order	(1,049,371)	(1,076,655)	(1,104,650)	(1,133,369)
0125 - Reimbursements Total	(1,049,371)	(1,076,655)	(1,104,650)	(1,133,369)
01630 - On Cost Income Total	(1,049,371)	(1,076,655)	(1,104,650)	(1,133,369)
03570 - Works Depot Operations				
0310 - Staff Training				
No Work Order	14,184	14,538	14,902	15,274
0310 - Staff Training Total	14,184	14,538	14,902	15,274
0350 - Office Administration Expenditure				
No Work Order	8,406	8,614	8,832	9,052
0350 - Office Administration Expenditure Total	8,406	8,614	8,832	9,052
0375 - Office Equipment & Furniture				
No Work Order	8,678	8,895	9,117	9,345
0375 - Office Equipment & Furniture Total	8,678	8,895	9,117	9,345
0415 - Utilities				
No Work Order	55,406	56,791	58,211	59,666
0415 - Utilities Total	55,406	56,791	58,211	59,666
0420 - Security Expenses				
No Work Order	11,881	12,189	12,506	12,831
0420 - Security Expenses Total	11,881	12,189	12,506	12,831
0425 - Cleaning Costs				
No Work Order	33,935	34,784	35,653	36,545
0425 - Cleaning Costs Total	33,935	34,784	35,653	36,545
0450 - Sundry Expenses				
No Work Order	10,986	11,260	11,542	11,830
0450 - Sundry Expenses Total	10,986	11,260	11,542	11,830
0501 - Tools Replacement/Repairs				
No Work Order	5,254	5,385	5,519	5,656
0501 - Tools Replacement/Repairs Total	5,254	5,385	5,519	5,656
0510 - Grounds Maintenance				
No Work Order	5,253	5,384	5,520	5,657
0510 - Grounds Maintenance Total	5,253	5,384	5,520	5,657
0530 - Building Maintenance				
No Work Order	31,519	32,307	33,114	33,941
0530 - Building Maintenance Total	31,519	32,307	33,114	33,941
0960 - Contributions (Internal Exps)				
No Work Order	82,700	85,000	87,300	89,700
0960 - Contributions (Internal Exps) Total	82,700	85,000	87,300	89,700
0982 - Internal Council Charges				
No Work Order	61,009	62,614	64,219	65,924
0982 - Internal Council Charges Total	61,009	62,614	64,219	65,924
03570 - Works Depot Operations Total	329,211	337,761	346,435	355,421

Bathurst Regional Council
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DRAFT Detailed Budget



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
03575 - Safety Equipment / Wet Weather				
0325 - Occupational Health & Safety Expenses				
No Work Order	21,012	21,537	22,076	22,628
0325 - Occupational Health & Safety Expenses Total	21,012	21,537	22,076	22,628
03575 - Safety Equipment / Wet Weather Total	21,012	21,537	22,076	22,628
03580 - Works / Labour Overheads				
0300 - Employee Costs				
No Work Order	1,803,681	1,871,319	1,941,493	2,014,300
0300 - Employee Costs Total	1,803,681	1,871,319	1,941,493	2,014,300
0310 - Staff Training				
No Work Order	4,339	4,448	4,559	4,673
0310 - Staff Training Total	4,339	4,448	4,559	4,673
0450 - Sundry Expenses				
No Work Order	86,678	88,845	91,064	93,342
0450 - Sundry Expenses Total	86,678	88,845	91,064	93,342
0501 - Tools Replacement/Repairs				
No Work Order	5,253	5,384	5,519	5,657
0501 - Tools Replacement/Repairs Total	5,253	5,384	5,519	5,657
0960 - Contributions (Internal Exps)				
No Work Order	432,100	442,900	454,100	465,600
0960 - Contributions (Internal Exps) Total	432,100	442,900	454,100	465,600
0982 - Internal Council Charges				
No Work Order	361,200	375,700	390,800	406,500
0982 - Internal Council Charges Total	361,200	375,700	390,800	406,500
03580 - Works / Labour Overheads Total	2,693,251	2,788,596	2,887,535	2,990,072
Works Depot operations Total	1,765,103	1,836,339	1,910,496	1,987,652



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Recreation Total	8,920,765	9,884,361	10,109,180	10,063,217
Parks - Passive				
01231 - Parks Category 1 - Passive Parks				
0110 - User Fees & Charges				
No Work Order	(1,000)	(1,100)	(1,200)	(1,300)
0110 - User Fees & Charges Total	(1,000)	(1,100)	(1,200)	(1,300)
01231 - Parks Category 1 - Passive Parks Total	(1,000)	(1,100)	(1,200)	(1,300)
03231 - Parks Category 1 - Passive Operating				
0300 - Employee Costs				
No Work Order	83,400	87,400	91,600	96,000
0300 - Employee Costs Total	83,400	87,400	91,600	96,000
0305 - Vehicle Expenses				
No Work Order	6,300	6,500	6,700	6,900
0305 - Vehicle Expenses Total	6,300	6,500	6,700	6,900
0350 - Office Administration Expenditure				
00000562 - Category 1 - Passive Bicentennial Park	735	754	773	792
No Work Order	315	323	331	339
0350 - Office Administration Expenditure Total	1,050	1,077	1,104	1,131
0415 - Utilities				
00000559 - Category 1 - Passive Kings Parade	6,749	6,918	7,091	7,268
00000560 - Category 1 - Passive Machattie Park	20,062	20,563	21,078	21,604
00000561 - Category 1 - Passive Bicentennial River Bank Park & Flagstaff	1,350	1,384	1,418	1,454
00000562 - Category 1 - Passive Bicentennial Park	3,523	3,611	3,701	3,794
00000567 - Category 1 - Passive Haymarket Reserve	2,025	2,075	2,127	2,180
00000568 - Category 1 - Passive Macquarie Playground	1,125	1,153	1,182	1,212
00000569 - Category 1 - Passive Berry Park	2,709	2,776	2,846	2,917
00000570 - Category 1 - Passive Centennial Park	1,125	1,153	1,182	1,212
00000571 - Category 1 - Passive Hector Park	1,125	1,153	1,182	1,212
00000574 - Category 1 - Passive Victoria Park	2,249	2,306	2,363	2,422
00000575 - Category 1 - Passive Sundry Minor Park	1,125	1,153	1,182	1,212
00008782 - Category 1 - Passive Freeman Circuit Playground	1,051	1,077	1,104	1,131
0415 - Utilities Total	44,218	45,322	46,456	47,618
0420 - Security Expenses				
00000560 - Category 1 - Passive Machattie Park	1,200	1,300	1,400	1,500
00000562 - Category 1 - Passive Bicentennial Park	1,000	1,100	1,200	1,300
0420 - Security Expenses Total	2,200	2,400	2,600	2,800
0450 - Sundry Expenses				
00000560 - Category 1 - Passive Machattie Park	1,200	1,300	1,400	1,500
00000561 - Category 1 - Passive Bicentennial River Bank Park & Flagstaff	540	554	568	583
00000574 - Category 1 - Passive Victoria Park	1,200	1,300	1,400	1,500
00007171 - Flag Maintenance Civic Area's	1,080	1,108	1,137	1,166
0450 - Sundry Expenses Total	4,020	4,262	4,505	4,749
0510 - Grounds Maintenance				
00000558 - Category 1 - Passive Ohkuma Gardens	17,442	17,877	18,325	18,782
00000559 - Category 1 - Passive Kings Parade	75,130	77,009	78,933	80,906
00000560 - Category 1 - Passive Machattie Park	188,382	193,093	197,920	202,869
00000561 - Category 1 - Passive Bicentennial River Bank Park & Flagstaff	83,001	85,074	87,202	89,382
00000562 - Category 1 - Passive Bicentennial Park	6,095	6,246	6,403	6,562
00000563 - Category 1 - Passive Civic Centre Gardens	12,129	12,434	12,745	13,061
00000564 - Category 1 - Passive River Road Park	11,532	11,820	12,113	12,417
00000565 - Category 1 - Passive Bunora Park	2,311	2,370	2,429	2,489
00000566 - Category 1 - Passive Cousens Park	17,854	18,299	18,757	19,223
00000567 - Category 1 - Passive Haymarket Reserve	26,267	26,922	27,597	28,285
00000568 - Category 1 - Passive Macquarie Playground	4,204	4,308	4,416	4,524
00000569 - Category 1 - Passive Berry Park	24,691	25,307	25,938	26,587
00000570 - Category 1 - Passive Centennial Park	8,089	8,293	8,500	8,712
00000571 - Category 1 - Passive Hector Park	5,650	5,792	5,937	6,085
00000572 - Category 1 - Passive Jacques Park	9,980	10,231	10,486	10,748
00000573 - Category 1 - Passive Miller Park	3,988	4,087	4,189	4,293
00000574 - Category 1 - Passive Victoria Park	58,206	59,660	61,153	62,680
00000575 - Category 1 - Passive Sundry Minor Park	100,965	103,489	106,077	108,729
00000576 - Category 1 - Passive McPhillamy Park	3,152	3,230	3,312	3,394
00003973 - Category 1 - Passive Chifley Engine	1,576	1,615	1,656	1,697
00008782 - Category 1 - Passive Freeman Circuit Playground	13,325	13,658	14,000	14,350
0510 - Grounds Maintenance Total	673,969	690,814	708,088	725,775
0514 - Memorial Monument & Plaque Maintenance				
00000560 - Category 1 - Passive Machattie Park	2,160	2,216	2,273	2,333
00000561 - Category 1 - Passive Bicentennial River Bank Park & Flagstaff	2,160	2,216	2,273	2,332
00000563 - Category 1 - Passive Civic Centre Gardens	540	554	568	583
00000575 - Category 1 - Passive Sundry Minor Park	540	554	568	583
0514 - Memorial Monument & Plaque Maintenance Total	5,400	5,540	5,682	5,831



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0515 - Tree Maintenance/Management				
00000560 - Category 1 - Passive Machattie Park	5,541	5,679	5,821	5,967
00000561 - Category 1 - Passive Bicentennial River Bank Park & Flagstaff	665	682	699	716
00000574 - Category 1 - Passive Victoria Park	1,330	1,363	1,397	1,432
00000576 - Category 1 - Passive McPhillamy Park	735	754	773	792
0515 - Tree Maintenance/Management Total	8,271	8,478	8,690	8,907
0530 - Building Maintenance				
00000560 - Category 1 - Passive Machattie Park	1,620	1,662	1,705	1,750
00000561 - Category 1 - Passive Bicentennial River Bank Park & Flagstaff	2,160	2,216	2,273	2,333
00000569 - Category 1 - Passive Berry Park	540	554	568	583
00000574 - Category 1 - Passive Victoria Park	540	554	568	583
0530 - Building Maintenance Total	4,860	4,986	5,114	5,249
0532 - Other Structures Maintenance				
00000559 - Category 1 - Passive Kings Parade	5,650	5,792	5,937	6,085
00000560 - Category 1 - Passive Machattie Park	11,517	11,805	12,100	12,402
00000562 - Category 1 - Passive Bicentennial Park	576	590	605	620
00000566 - Category 1 - Passive Cousens Park	576	590	605	620
00000567 - Category 1 - Passive Haymarket Reserve	576	590	605	620
00000569 - Category 1 - Passive Berry Park	576	590	605	620
00000574 - Category 1 - Passive Victoria Park	11,081	11,358	11,642	11,933
00000575 - Category 1 - Passive Sundry Minor Park	6,910	7,083	7,260	7,441
00000576 - Category 1 - Passive McPhillamy Park	2,303	2,361	2,420	2,480
00007171 - Flag Maintenance Civic Area's	2,627	2,692	2,760	2,829
00008782 - Category 1 - Passive Freeman Circuit Playground	11,857	12,154	12,458	12,769
0532 - Other Structures Maintenance Total	54,249	55,605	56,997	58,419
0650 - Vandalism Expenditure				
00000559 - Category 1 - Passive Kings Parade	2,381	2,441	2,502	2,563
00000560 - Category 1 - Passive Machattie Park	6,093	6,246	6,403	6,562
00000561 - Category 1 - Passive Bicentennial River Bank Park & Flagstaff	1,786	1,831	1,877	1,923
00000563 - Category 1 - Passive Civic Centre Gardens	2,101	2,153	2,208	2,263
00000564 - Category 1 - Passive River Road Park	735	754	773	792
00000574 - Category 1 - Passive Victoria Park	2,102	2,154	2,208	2,263
00000575 - Category 1 - Passive Sundry Minor Park	2,942	3,015	3,091	3,168
0650 - Vandalism Expenditure Total	18,140	18,594	19,062	19,534
0960 - Contributions (Internal Exps)				
00000560 - Category 1 - Passive Machattie Park	2,900	3,000	3,100	3,200
0960 - Contributions (Internal Exps) Total	2,900	3,000	3,100	3,200
0982 - Internal Council Charges				
00000560 - Category 1 - Passive Machattie Park	186,200	190,900	195,700	200,600
00000561 - Category 1 - Passive Bicentennial River Bank Park & Flagstaff	39,600	40,600	41,700	42,800
00000569 - Category 1 - Passive Berry Park	5,300	5,500	5,700	5,900
00000571 - Category 1 - Passive Hector Park	1,300	1,400	1,500	1,600
00000577 - Category 1 - Passive Category 1 Rates & Services	55,100	56,500	58,000	59,500
00008782 - Category 1 - Passive Freeman Circuit Playground	10,000	10,300	10,600	10,900
00012114 - Category 1 - Passive Marsden Heights Parklets (Mendel Coates, Keane Parks)	15,000	15,400	15,800	16,200
0982 - Internal Council Charges Total	312,500	320,600	329,000	337,500
03231 - Parks Category 1 - Passive Operating Total	1,221,477	1,254,578	1,288,698	1,323,613
Parks - Passive Total	1,220,477	1,253,478	1,287,498	1,322,313
Parks - Open Space				
03232 - Parks Category 2 - Open Space Operating				
0415 - Utilities				
00000588 - Category 2 - Open Space Carillon Maintenance	1,051	1,077	1,104	1,131
0415 - Utilities Total	1,051	1,077	1,104	1,131
0420 - Security Expenses				
00000589 - Category 2 - Open Space Sundry Minor Open Spaces	525	538	552	566
0420 - Security Expenses Total	525	538	552	566
0450 - Sundry Expenses				
00000589 - Category 2 - Open Space Sundry Minor Open Spaces	1,512	1,551	1,592	1,633
0450 - Sundry Expenses Total	1,512	1,551	1,592	1,633
0510 - Grounds Maintenance				
00000578 - Category 2 - Open Space Mt Pan Public Areas	54,423	55,783	57,178	58,607
00000579 - Category 2 - Open Space Playground Equipment	3,153	3,231	3,312	3,393
00000580 - Category 2 - Open Space Abercrombie Estate	4,203	4,308	4,415	4,525
00000581 - Category 2 - Open Space Blayney Road Common (Arboretum)	1,051	1,077	1,104	1,131
00000582 - Category 2 - Open Space Evernden/Booth St Reserve	8,866	9,086	9,314	9,546
00000583 - Category 2 - Open Space Rocket Street Common	7,049	7,225	7,406	7,590
00000584 - Category 2 - Open Space Windradayne Heights	3,467	3,554	3,643	3,733
00000585 - Category 2 - Open Space Senior Citizens Centre Grounds	2,101	2,154	2,208	2,263



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
00000586 - Category 2 - Open Space Kendall Ave Garden Beds	5,254	5,385	5,520	5,656
00000587 - Category 2 - Open Space Bonnor Street Playground	9,562	9,800	10,046	10,295
00000588 - Category 2 - Open Space Carillon Maintenance	2,626	2,692	2,759	2,829
00000589 - Category 2 - Open Space Sundry Minor Open Spaces	378,226	387,680	397,374	407,306
00002132 - Category 2 - Noxious Weed Control	55,000	56,374	57,784	59,228
00008608 - Category 2 - Open Space Perthville Village Square	3,324	3,407	3,492	3,580
0510 - Grounds Maintenance Total	538,305	551,756	565,555	579,682
0515 - Tree Maintenance/Management				
00000578 - Category 2 - Open Space Mt Pan Public Areas	6,304	6,462	6,623	6,789
00000580 - Category 2 - Open Space Abercrombie Estate	3,152	3,230	3,312	3,394
00000582 - Category 2 - Open Space Evernden/Booth St Reserve	735	754	773	792
00000587 - Category 2 - Open Space Bonnor Street Playground	1,051	1,077	1,104	1,131
00000589 - Category 2 - Open Space Sundry Minor Open Spaces	11,557	11,846	12,142	12,445
00008608 - Category 2 - Open Space Perthville Village Square	3,324	3,407	3,492	3,580
0515 - Tree Maintenance/Management Total	26,123	26,776	27,446	28,131
0530 - Building Maintenance				
00000588 - Category 2 - Open Space Carillon Maintenance	4,729	4,846	4,968	5,091
00000589 - Category 2 - Open Space Sundry Minor Open Spaces	2,102	2,154	2,208	2,262
0530 - Building Maintenance Total	6,831	7,000	7,176	7,353
0532 - Other Structures Maintenance				
00000578 - Category 2 - Open Space Mt Pan Public Areas	2,101	2,154	2,208	2,263
00000579 - Category 2 - Open Space Playground Equipment	9,665	9,907	10,156	10,409
00000587 - Category 2 - Open Space Bonnor Street Playground	1,051	1,077	1,104	1,131
00000589 - Category 2 - Open Space Sundry Minor Open Spaces	4,518	4,631	4,747	4,865
00006787 - Category 2 - Highway Landscape Entrances maintenance	2,627	2,692	2,760	2,829
0532 - Other Structures Maintenance Total	19,962	20,461	20,975	21,497
0650 - Vandalism Expenditure				
00000578 - Category 2 - Open Space Mt Pan Public Areas	1,051	1,077	1,104	1,131
00000579 - Category 2 - Open Space Playground Equipment	4,203	4,308	4,415	4,526
00000581 - Category 2 - Open Space Blayney Road Common (Arboretum)	2,101	2,153	2,208	2,263
00000588 - Category 2 - Open Space Carillon Maintenance	525	538	552	566
00000589 - Category 2 - Open Space Sundry Minor Open Spaces	2,101	2,153	2,208	2,263
0650 - Vandalism Expenditure Total	9,981	10,229	10,487	10,749
0982 - Internal Council Charges				
00000590 - Category 2 - Open Space Rates & Services	4,600	4,800	5,000	5,200
0982 - Internal Council Charges Total	4,600	4,800	5,000	5,200
03232 - Parks Category 2 - Open Space Operating Total	608,890	624,188	639,887	655,942
Parks - Open Space Total	608,890	624,188	639,887	655,942
Parks - Active				
01233 - Parks Category 3 - Active				
0110 - User Fees & Charges				
00000599 - Category 3 - Active Carrington Park	(8,405)	(8,615)	(8,831)	(9,051)
00000603 - Category 3 - Active Learmonth Park	(16,140)	(16,543)	(16,957)	(17,381)
00000609 - Category 3 - Active Walmer Park	(22,098)	(22,650)	(23,217)	(23,797)
No Work Order	(124,229)	(127,335)	(130,518)	(133,781)
0110 - User Fees & Charges Total	(170,872)	(175,143)	(179,523)	(184,010)
0981 - Internal Council Charges				
No Work Order	(37,800)	(39,400)	(41,000)	(42,700)
0981 - Internal Council Charges Total	(37,800)	(39,400)	(41,000)	(42,700)
01233 - Parks Category 3 - Active Total	(208,672)	(214,543)	(220,523)	(226,710)
03233 - Parks Category 3 - Active Operating				
0415 - Utilities				
00000595 - Category 3 - Active George Park	1,500	1,538	1,576	1,615
00000596 - Category 3 - Active Sportsground	5,200	5,331	5,463	5,600
00000599 - Category 3 - Active Carrington Park	11,000	11,275	11,557	11,846
00000601 - Category 3 - Active John Matthews Complex	700	718	735	754
00000603 - Category 3 - Active Learmonth Park	3,500	3,588	3,677	3,769
00000606 - Category 3 - Active Police Paddock	5,500	5,638	5,779	5,923
00000609 - Category 3 - Active Walmer Park	1,300	1,333	1,366	1,400
00000610 - Category 3 - Active Eglinton Oval	700	718	735	754
00000614 - Category 3 - Active Skate Park	600	615	630	646
00007186 - Category 3 - Active Hereford Street Rugby League Fields	7,627	7,818	8,013	8,213
0415 - Utilities Total	37,627	38,572	39,531	40,520
0420 - Security Expenses				
00000596 - Category 3 - Active Sportsground	1,051	1,077	1,104	1,131
0420 - Security Expenses Total	1,051	1,077	1,104	1,131
0425 - Cleaning Costs				
No Work Order	1,051	1,077	1,104	1,131
0425 - Cleaning Costs Total	1,051	1,077	1,104	1,131



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0450 - Sundry Expenses				
00000591 - Category 3 - Active Cubis Park	1,576	1,615	1,656	1,697
00000603 - Category 3 - Active Learmonth Park	3,677	3,769	3,863	3,960
00005206 - Category 3 - Bathurst Bike Park & BMX maintenance	2,627	2,692	2,760	2,829
0450 - Sundry Expenses Total	7,880	8,076	8,279	8,486
0510 - Grounds Maintenance				
00000591 - Category 3 - Active Cubis Park	27,841	28,537	29,253	29,983
00000592 - Category 3 - Active Rural Parks	6,647	6,814	6,985	7,159
00000593 - Category 3 - Active Rockley Park	4,097	4,200	4,305	4,412
00000594 - Category 3 - Active Wattle Flat Park	3,676	3,769	3,863	3,960
00000595 - Category 3 - Active George Park	56,314	57,721	59,166	60,642
00000596 - Category 3 - Active Sportsground	131,118	134,397	137,757	141,199
00000597 - Category 3 - Active Brian Booth Recreational Oval	4,650	4,767	4,886	5,008
00000598 - Category 3 - Active Brookmoore	4,433	4,544	4,658	4,773
00000599 - Category 3 - Active Carrington Park	68,923	70,645	72,411	74,220
00000600 - Category 3 - Active John Matthews Netball Clubhouse	19,228	19,709	20,200	20,704
00000601 - Category 3 - Active John Matthews Complex	14,074	14,426	14,787	15,155
00000602 - Category 3 - Active John Matthews Tennis Clubhouse	1,786	1,831	1,877	1,923
00000603 - Category 3 - Active Learmonth Park	88,812	91,034	93,310	95,642
00000604 - Category 3 - Active Loco Oval	7,840	8,038	8,238	8,444
00000605 - Category 3 - Active Morse Park	70,034	71,784	73,580	75,419
00000606 - Category 3 - Active Police Paddock	44,324	45,433	46,569	47,733
00000607 - Category 3 - Active Proctor Park	110,177	112,932	115,754	118,648
00000608 - Category 3 - Active Ralph Cameron Oval	13,762	14,108	14,459	14,821
00000609 - Category 3 - Active Walmer Park	16,914	17,338	17,772	18,215
00000610 - Category 3 - Active Eglinton Oval	12,712	13,031	13,356	13,689
00000612 - Category 3 - Active Alec Lambertson	3,152	3,230	3,312	3,394
00000613 - Category 3 - Active Hereford Street Rugby Fields	49,868	51,114	52,394	53,701
00000614 - Category 3 - Active Skate Park	10,505	10,767	11,039	11,315
00000615 - Category 3 - Active BMX Park (River Road)	3,468	3,554	3,643	3,733
00000616 - Category 3 - Active Nursery Machattie Park	63,038	64,614	66,228	67,885
00000617 - Category 3 - Active Nursery Kefford Street	7,986	8,185	8,389	8,599
00005206 - Category 3 - Bathurst Bike Park & BMX maintenance	56,240	57,647	59,087	60,565
00007186 - Category 3 - Active Hereford Street Rugby League Fields	41,605	42,645	43,711	44,804
00007974 - Category 3 - Active Maintenance of Telemetry Irrigation systems	27,443	28,129	28,833	29,554
00012359 - Category 3 - Hereford St Fields 5 & 6	13,325	13,658	14,000	14,350
0510 - Grounds Maintenance Total	983,992	1,008,601	1,033,822	1,059,649
0515 - Tree Maintenance/Management				
00000592 - Category 3 - Active Rural Parks	5,148	5,277	5,409	5,544
00000596 - Category 3 - Active Sportsground	6,199	6,354	6,512	6,675
0515 - Tree Maintenance/Management Total	11,347	11,631	11,921	12,219
0530 - Building Maintenance				
00000595 - Category 3 - Active George Park	946	969	993	1,018
00000596 - Category 3 - Active Sportsground	5,254	5,384	5,520	5,658
00000599 - Category 3 - Active Carrington Park	10,506	10,769	11,038	11,314
00000600 - Category 3 - Active John Matthews Netball Clubhouse	841	862	883	905
00000602 - Category 3 - Active John Matthews Tennis Clubhouse	5,254	5,385	5,519	5,657
00000616 - Category 3 - Active Nursery Machattie Park	841	862	883	905
0530 - Building Maintenance Total	23,642	24,231	24,836	25,457
0532 - Other Structures Maintenance				
00000592 - Category 3 - Active Rural Parks	1,996	2,046	2,097	2,150
00000596 - Category 3 - Active Sportsground	5,541	5,681	5,823	5,967
00001983 - Category 3 - Active Adventure Playground	5,253	5,384	5,519	5,657
00005206 - Category 3 - Bathurst Bike Park & BMX maintenance	5,253	5,384	5,519	5,657
0532 - Other Structures Maintenance Total	18,043	18,495	18,958	19,431
0650 - Vandalism Expenditure				
00000591 - Category 3 - Active Cubis Park	2,627	2,692	2,760	2,829
00000606 - Category 3 - Active Police Paddock	1,051	1,077	1,104	1,131
00000615 - Category 3 - Active BMX Park (River Road)	525	538	552	566
0650 - Vandalism Expenditure Total	4,203	4,307	4,416	4,526
0945 - Loan Repayments				
No Work Order	2,386,321	3,245,619	3,280,853	3,044,297
0945 - Loan Repayments Total	2,386,321	3,245,619	3,280,853	3,044,297
0982 - Internal Council Charges				
00000595 - Category 3 - Active George Park	77,100	79,100	81,100	83,200
00000596 - Category 3 - Active Sportsground	32,900	33,800	34,700	35,600
00000597 - Category 3 - Active Brian Booth Recreational Oval	7,400	7,600	7,800	8,000
00000598 - Category 3 - Active Brookmoore	12,300	12,700	13,100	13,500
00000599 - Category 3 - Active Carrington Park	21,200	21,800	22,400	23,000
00000601 - Category 3 - Active John Matthews Complex	68,400	70,200	72,000	73,800
00000603 - Category 3 - Active Learmonth Park	69,800	71,600	73,400	75,300
00000605 - Category 3 - Active Morse Park	31,100	31,900	32,700	33,600
00000606 - Category 3 - Active Police Paddock	3,600	3,700	3,800	3,900
00000607 - Category 3 - Active Proctor Park	91,600	93,900	96,300	98,800



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
00000609 - Category 3 - Active Walmer Park	3,300	3,400	3,500	3,600
00000612 - Category 3 - Active Alec Lambertson	3,200	3,300	3,400	3,500
00000613 - Category 3 - Active Hereford Street Rugby Fields	140,600	144,200	147,900	151,600
00000617 - Category 3 - Active Nursery Kefford Street	2,800	2,900	3,000	3,100
00000619 - Category 3 - Active Rates & Services	72,900	74,800	76,700	78,700
No Work Order	600	624	650	676
0982 - Internal Council Charges Total	638,800	655,524	672,450	689,876
03233 - Parks Category 3 - Active Operating Total	4,113,957	5,017,210	5,097,274	4,906,723
05233 - Active Parks Capital Revenue				
0135 - Capital Grants				
00005961 - Carrington Park - Grandstand extension	(6,500,000)	-	-	-
0135 - Capital Grants Total	(6,500,000)	-	-	-
0137 - Transfers from Capital Reserves				
00005270 - Adventure Playground - Stage 2	(3,000,000)	(500,000)	-	-
00005961 - Carrington Park - Grandstand extension	(3,250,000)	-	-	-
00008611 - Hereford Street Fields - Construction of Carpark	(240,000)	-	-	-
0137 - Transfers from Capital Reserves Total	(6,490,000)	(500,000)	-	-
05233 - Active Parks Capital Revenue Total	(12,990,000)	(500,000)	-	-
07233 - Active Parks Capital Works				
0760 - Buildings				
00005961 - Carrington Park - Grandstand extension	9,750,000	-	-	-
0760 - Buildings Total	9,750,000	-	-	-
0770 - Structures				
00005270 - Adventure Playground - Stage 2	3,000,000	500,000	-	-
00006078 - John Matthews Complex - replace Synthetic Tennis Court surfaces	75,000	76,875	78,797	80,767
0770 - Structures Total	3,075,000	576,875	78,797	80,767
0809 - Car Parking Capital Works				
00008611 - Hereford Street Fields - Construction of Carpark	240,000	-	-	-
0809 - Car Parking Capital Works Total	240,000	-	-	-
07233 - Active Parks Capital Works Total	13,065,000	576,875	78,797	80,767
Parks - Active Total	3,980,285	4,879,542	4,955,548	4,760,780
Parks - Special Areas				
03234 - Parks Category 4 - Special Areas Operating				
0510 - Grounds Maintenance				
00000620 - Category 4 - Active Limekilns Road Cairn	2,215	2,271	2,328	2,386
00000621 - Category 4 - Active CBD Streetscape	52,081	53,384	54,719	56,086
00000661 - Parks Special Items - Boundary Rd Various Works	13,658	14,000	14,349	14,709
00001333 - Glenray - City Approaches	145,475	162,294	169,346	176,640
00001334 - Glenray - Parks active	39,587	41,170	42,817	44,529
00001335 - Glenray - Mt Panorama	80,721	83,950	87,308	90,800
00007987 - Parks Special Item Sydney Road Highway Maintenance	89,303	91,535	93,825	96,171
0510 - Grounds Maintenance Total	423,040	448,604	464,692	481,321
0515 - Tree Maintenance/Management				
00000642 - Parks Special Item - Street Tree Watering - Operating Expense	66,487	68,150	69,852	71,600
00006993 - Parks Special Items - Annual Elm Leaf Beetle control works	38,000	38,950	39,924	40,922
0515 - Tree Maintenance/Management Total	104,487	107,100	109,776	112,522
0516 - Vegetation Management Plan				
00000684 - Parks Special Items - VMP Net	210,125	215,379	220,763	226,281
0516 - Vegetation Management Plan Total	210,125	215,379	220,763	226,281
0930 - Transfers to Reserves				
00011795 - Centennial Park Upgrade	250,000	250,000	250,000	250,000
0930 - Transfers to Reserves Total	250,000	250,000	250,000	250,000
0982 - Internal Council Charges				
00001840 - Category 4 - Active Parks Tip Charges	37,800	39,400	41,000	42,700
0982 - Internal Council Charges Total	37,800	39,400	41,000	42,700
03234 - Parks Category 4 - Special Areas Operating Total	1,025,452	1,060,483	1,086,231	1,112,824
05234 - Parks Category 4 Capital Revenue				
0135 - Capital Grants				
00000651 - Parks Special Item - Structure	-	(5,000,000)	(5,000,000)	(5,000,000)
00007465 - Parks Special Item - Playground Equipment	(112,522)	(115,335)	(118,218)	(121,174)
0135 - Capital Grants Total	(112,522)	(5,115,335)	(5,118,218)	(5,121,174)
0137 - Transfers from Capital Reserves				
00011935 - Parks Special Item - Playground Embellishment - Basalt Park (Ashworth Estate)	-	(400,000)	-	-
0137 - Transfers from Capital Reserves Total	-	(400,000)	-	-
05234 - Parks Category 4 Capital Revenue Total	(112,522)	(5,515,335)	(5,118,218)	(5,121,174)
07234 - Parks Category 4 Capital Expenditure				
0750 - Land Improvements				
00012915 - Parks Special Item - Replacement of Eglinton Oval Fence	49,000	-	-	-
0750 - Land Improvements Total	49,000	-	-	-



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0770 - Structures				
00000651 - Parks Special Item - Structure	-	5,000,000	5,000,000	5,000,000
00007465 - Parks Special Item - Playground Equipment	112,522	115,335	118,218	121,174
00011935 - Parks Special Item - Playground Embellishment - Basalt Park (Ashworth Estate)	-	400,000	-	-
00012914 - Parks Special Item - Cousins Park Picnic Shelter and Seating upgrade	32,000	-	-	-
0770 - Structures Total	144,522	5,515,335	5,118,218	5,121,174
07234 - Parks Category 4 Capital Expenditure Total	193,522	5,515,335	5,118,218	5,121,174
Parks - Special Areas Total	1,106,452	1,060,483	1,086,231	1,112,824
Cemeteries				
01530 - Cemetery Revenue				
0110 - User Fees & Charges				
00000634 - Cemetery Maintenance (Lawn)	(3,677)	(3,769)	(3,863)	(3,960)
00008276 - Bathurst War Cemetery Maintenance No Work Order	(5,253) (2,101)	(5,384) (2,154)	(5,519) (2,208)	(5,657) (2,263)
0110 - User Fees & Charges Total	(11,031)	(11,307)	(11,590)	(11,880)
01530 - Cemetery Revenue Total	(11,031)	(11,307)	(11,590)	(11,880)
03530 - Cemetery Operations				
0350 - Office Administration Expenditure				
00000634 - Cemetery Maintenance (Lawn)	216	222	227	233
00000635 - Cemetery Maintenance (Old)	540	554	568	583
0350 - Office Administration Expenditure Total	756	776	795	816
0450 - Sundry Expenses				
00000634 - Cemetery Maintenance (Lawn)	3,240	3,324	3,411	3,499
0450 - Sundry Expenses Total	3,240	3,324	3,411	3,499
0510 - Grounds Maintenance				
00000633 - Cemetery Maintenance	19,879	20,625	21,398	22,200
00000634 - Cemetery Maintenance (Lawn)	3,240	3,324	3,410	3,499
00000635 - Cemetery Maintenance (Old)	4,320	4,432	4,547	4,666
00001332 - Cemetery Rural Maintenance	3,240	3,324	3,411	3,499
00008276 - Bathurst War Cemetery Maintenance	2,160	2,216	2,274	2,333
0510 - Grounds Maintenance Total	32,839	33,921	35,040	36,197
0982 - Internal Council Charges				
No Work Order	20,000	20,500	21,100	21,700
0982 - Internal Council Charges Total	20,000	20,500	21,100	21,700
03530 - Cemetery Operations Total	56,835	58,521	60,346	62,212
Cemeteries Total	45,804	47,214	48,756	50,332
Street Trees				
03240 - Street Trees				
0300 - Employee Costs				
No Work Order	5,382	5,584	5,793	6,010
0300 - Employee Costs Total	5,382	5,584	5,793	6,010
0515 - Tree Maintenance/Management				
00000623 - Street Trees M&R City Area	134,096	137,448	140,884	144,406
00000624 - Street Trees M&R Eglinton Area	3,152	3,231	3,311	3,394
00000625 - Street Trees M&R Storm Damage	5,463	5,600	5,740	5,883
00000627 - M & R Tree Preservation Order	8,195	8,400	8,610	8,825
00000628 - Street Trees Planting (DA's)	79,000	81,054	87,355	89,364
00000629 - Street Trees Planting City Area	1,681	1,723	1,766	1,810
00000630 - Street Trees Maintenance	1,681	1,723	1,766	1,810
0515 - Tree Maintenance/Management Total	233,268	239,179	249,432	255,492
0650 - Vandalism Expenditure				
00000622 - Street Trees Vandalism	2,100	2,200	2,400	2,600
0650 - Vandalism Expenditure Total	2,100	2,200	2,400	2,600
03240 - Street Trees Total	240,750	246,963	257,625	264,102
05240 - Street Trees Capital Income				
0140 - Contributions				
No Work Order	(79,000)	(85,391)	(87,355)	(89,364)
0140 - Contributions Total	(79,000)	(85,391)	(87,355)	(89,364)
05240 - Street Trees Capital Income Total	(79,000)	(85,391)	(87,355)	(89,364)
Street Trees Total	161,750	161,572	170,270	174,738
Indoor Sports Stadium				
01241 - Indoor Sports Stadium				
0110 - User Fees & Charges				
No Work Order	(1)	(1)	(1)	(1)
0110 - User Fees & Charges Total	(1)	(1)	(1)	(1)
0130 - Other Income				
No Work Order	(18,209)	(18,700)	(19,205)	(19,724)
0130 - Other Income Total	(18,209)	(18,700)	(19,205)	(19,724)
01241 - Indoor Sports Stadium Total	(18,210)	(18,701)	(19,206)	(19,725)



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
03241 - Indoor Sports Stadium Operation				
0415 - Utilities				
No Work Order	14,986	15,361	15,745	16,138
0415 - Utilities Total	14,986	15,361	15,745	16,138
0530 - Building Maintenance				
No Work Order	18,176	18,630	19,096	19,573
0530 - Building Maintenance Total	18,176	18,630	19,096	19,573
0930 - Transfers to Reserves				
No Work Order	16,247	16,621	17,003	17,394
0930 - Transfers to Reserves Total	16,247	16,621	17,003	17,394
0960 - Contributions (Internal Exps)				
No Work Order	21,000	21,500	22,100	22,700
0960 - Contributions (Internal Exps) Total	21,000	21,500	22,100	22,700
03241 - Indoor Sports Stadium Operation Total	70,409	72,112	73,944	75,805
Indoor Sports Stadium Total	52,199	53,411	54,738	56,080
Recreation Administration				
01230 - Parks Reserves & Horticulture Revenue				
0110 - User Fees & Charges				
No Work Order	(3,337)	(3,427)	(3,520)	(3,615)
0110 - User Fees & Charges Total	(3,337)	(3,427)	(3,520)	(3,615)
0130 - Other Income				
00004439 - Category 1 - Monument Sundry Items	(334)	(343)	(352)	(362)
0130 - Other Income Total	(334)	(343)	(352)	(362)
0138 - Contributions (Internal)				
00001335 - Glenray - Mt Panorama	(78,300)	(80,300)	(82,400)	(84,500)
0138 - Contributions (Internal) Total	(78,300)	(80,300)	(82,400)	(84,500)
01230 - Parks Reserves & Horticulture Revenue Total	(81,971)	(84,070)	(86,272)	(88,477)
03210 - Recreation Administration				
0300 - Employee Costs				
No Work Order	460,517	477,786	495,703	514,291
0300 - Employee Costs Total	460,517	477,786	495,703	514,291
0310 - Staff Training				
No Work Order	5,253	5,385	5,520	5,657
0310 - Staff Training Total	5,253	5,385	5,520	5,657
0350 - Office Administration Expenditure				
No Work Order	8,931	9,154	9,383	9,617
0350 - Office Administration Expenditure Total	8,931	9,154	9,383	9,617
0375 - Office Equipment & Furniture				
No Work Order	1,209	1,239	1,270	1,301
0375 - Office Equipment & Furniture Total	1,209	1,239	1,270	1,301
0960 - Contributions (Internal Exps)				
No Work Order	174,200	178,500	183,000	187,700
0960 - Contributions (Internal Exps) Total	174,200	178,500	183,000	187,700
03210 - Recreation Administration Total	650,110	672,064	694,876	718,566
03230 - Recreation Works				
0300 - Employee Costs				
No Work Order	806,091	836,319	867,680	900,219
0300 - Employee Costs Total	806,091	836,319	867,680	900,219
0305 - Vehicle Expenses				
No Work Order	23,114	23,692	24,284	24,891
0305 - Vehicle Expenses Total	23,114	23,692	24,284	24,891
0310 - Staff Training				
No Work Order	11,081	11,357	11,642	11,933
0310 - Staff Training Total	11,081	11,357	11,642	11,933
0501 - Tools Replacement/Repairs				
00000729 - Parks Minor Plant Purchases and Sales	8,720	8,938	9,162	9,391
0501 - Tools Replacement/Repairs Total	8,720	8,938	9,162	9,391
0960 - Contributions (Internal Exps)				
No Work Order	331,100	339,600	348,400	357,300
0960 - Contributions (Internal Exps) Total	331,100	339,600	348,400	357,300
03230 - Recreation Works Total	1,180,106	1,219,906	1,261,168	1,303,734
Recreation Administration Total	1,748,245	1,807,900	1,869,772	1,933,823

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	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Sport & Recreation				
01240 - Sport Grounds & Recreation Facilities Revenue				
0110 - User Fees & Charges				
No Work Order	(3,337)	(3,427)	(3,520)	(3,615)
0110 - User Fees & Charges Total	(3,337)	(3,427)	(3,520)	(3,615)
01240 - Sport Grounds & Recreation Facilities Revenue Total	(3,337)	(3,427)	(3,520)	(3,615)
Sport & Recreation Total	(3,337)	(3,427)	(3,520)	(3,615)
Parks & Gardens Plant				
05235 - Parks Garden Capital Plant Income				
0137 - Transfers from Capital Reserves				
00004704 - Plant - trf from Plant Reserve	(281,500)	(76,000)	(76,000)	(76,000)
0137 - Transfers from Capital Reserves Total	(281,500)	(76,000)	(76,000)	(76,000)
0950 - Proceeds on Sales of Assets				
00006069 - Parks Outdoor Plant	(133,500)	(15,000)	(15,000)	(15,000)
0950 - Proceeds on Sales of Assets Total	(133,500)	(15,000)	(15,000)	(15,000)
05235 - Parks Garden Capital Plant Income Total	(415,000)	(91,000)	(91,000)	(91,000)
07235 - Parks & Gardens Plant Expenditure				
0710 - Plant & Equipment				
00006069 - Parks Outdoor Plant	415,000	91,000	91,000	91,000
0710 - Plant & Equipment Total	415,000	91,000	91,000	91,000
07235 - Parks & Gardens Plant Expenditure Total	415,000	91,000	91,000	91,000
Parks & Gardens Plant Total	-	-	-	-

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	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Technical Services Total	856,878	543,353	536,758	536,818
Sanitation				
03450 - Public Toilets Maintenance				
0415 - Utilities				
No Work Order	6,152	6,306	6,464	6,626
0415 - Utilities Total	6,152	6,306	6,464	6,626
0425 - Cleaning Costs				
No Work Order	102,248	104,803	107,423	110,109
0425 - Cleaning Costs Total	102,248	104,803	107,423	110,109
0530 - Building Maintenance				
No Work Order	44,836	46,027	47,253	48,616
0530 - Building Maintenance Total	44,836	46,027	47,253	48,616
0650 - Vandalism Expenditure				
No Work Order	10,507	10,769	11,038	11,314
0650 - Vandalism Expenditure Total	10,507	10,769	11,038	11,314
0960 - Contributions (Internal Exps)				
No Work Order	18,300	18,800	19,300	19,800
0960 - Contributions (Internal Exps) Total	18,300	18,800	19,300	19,800
0982 - Internal Council Charges				
No Work Order	100	100	100	100
0982 - Internal Council Charges Total	100	100	100	100
03450 - Public Toilets Maintenance Total	182,143	186,805	191,578	196,565
Sanitation Total	182,143	186,805	191,578	196,565
Aerodrome				
01510 - Aerodrome Revenue				
0110 - User Fees & Charges Total	(488,812)	(501,033)	(513,559)	(526,397)
0130 - Other Income				
No Work Order	(2,000)	(2,100)	(2,200)	(2,300)
0130 - Other Income Total	(2,000)	(2,100)	(2,200)	(2,300)
01510 - Aerodrome Revenue Total	(490,812)	(503,133)	(515,759)	(528,697)
03510 - Aerodrome Operations				
0300 - Employee Costs				
No Work Order	152,422	158,137	164,067	170,220
0300 - Employee Costs Total	152,422	158,137	164,067	170,220
0310 - Staff Training				
No Work Order	3,151	3,230	3,312	3,395
0310 - Staff Training Total	3,151	3,230	3,312	3,395
0350 - Office Administration Expenditure				
No Work Order	3,993	4,093	4,195	4,299
0350 - Office Administration Expenditure Total	3,993	4,093	4,195	4,299
0360 - Professional Services				
00002360 - Aerodrome Leases	3,240	3,324	3,411	3,499
0360 - Professional Services Total	3,240	3,324	3,411	3,499
0365 - Legal & Debt Recovery Costs				
No Work Order	1,051	1,077	1,104	1,131
0365 - Legal & Debt Recovery Costs Total	1,051	1,077	1,104	1,131
0370 - Subscriptions				
No Work Order	4,203	4,308	4,415	4,526
0370 - Subscriptions Total	4,203	4,308	4,415	4,526
0415 - Utilities				
00001143 - Aerodrome Building Landside Maintenance	17,802	18,426	19,064	19,811
No Work Order	1,366	1,400	1,435	1,471
0415 - Utilities Total	19,168	19,826	20,499	21,282
0420 - Security Expenses				
No Work Order	1,600	1,700	1,800	1,900
0420 - Security Expenses Total	1,600	1,700	1,800	1,900
0425 - Cleaning Costs				
No Work Order	11,687	12,137	12,600	13,076
0425 - Cleaning Costs Total	11,687	12,137	12,600	13,076
0461 - Air Conditioning Maintenance				
No Work Order	2,600	2,700	2,800	2,900
0461 - Air Conditioning Maintenance Total	2,600	2,700	2,800	2,900
0510 - Grounds Maintenance				
00001142 - Aerodrome Landside Maintenance	26,520	27,307	21,669	22,016
00001143 - Aerodrome Building Landside Maintenance	3,677	3,769	3,863	3,960
00001144 - Aerodrome Airside Maintenance	10,506	10,769	11,038	11,314
0510 - Grounds Maintenance Total	40,703	41,845	36,570	37,290



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0530 - Building Maintenance				
00001143 - Aerodrome Building Landside Maintenance	6,049	5,386	4,933	4,682
0530 - Building Maintenance Total	6,049	5,386	4,933	4,682
0610 - Airstrip Apron & Marker Maintenance				
00001144 - Aerodrome Airside Maintenance	5,253	5,384	5,520	5,657
0610 - Airstrip Apron & Marker Maintenance Total	5,253	5,384	5,520	5,657
0945 - Loan Repayments				
No Work Order	557,198	285,015	280,571	276,127
0945 - Loan Repayments Total	557,198	285,015	280,571	276,127
0960 - Contributions (Internal Exps)				
No Work Order	111,900	115,900	120,000	124,300
0960 - Contributions (Internal Exps) Total	111,900	115,900	120,000	124,300
0982 - Internal Council Charges				
No Work Order	93,334	49,400	50,700	52,000
0982 - Internal Council Charges Total	93,334	49,400	50,700	52,000
03510 - Aerodrome Operations Total	1,017,552	713,462	716,497	726,284
05510 - Aerodrome Capital Revenue				
0135 - Capital Grants				
00008018 - Aerodrome - Terminal Upgrade	(4,000,000)	-	-	-
00011942 - Aerodrome Road	-	(1,000,000)	(1,000,000)	(1,000,000)
0135 - Capital Grants Total	(4,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
05510 - Aerodrome Capital Revenue Total	(4,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
07510 - Aerodrome Capital Works				
0760 - Buildings				
00008018 - Aerodrome - Terminal Upgrade	4,000,000	-	-	-
0760 - Buildings Total	4,000,000	-	-	-
0800 - Roads - Urban Sealed Roads Capital Works				
00011942 - Aerodrome Road	-	1,000,000	1,000,000	1,000,000
0800 - Roads - Urban Sealed Roads Capital Works Total	-	1,000,000	1,000,000	1,000,000
07510 - Aerodrome Capital Works Total	4,000,000	1,000,000	1,000,000	1,000,000
Aerodrome Total	526,740	210,329	200,738	197,587
Purchase Flood Prone Properties				
03407 - Floodplain Management				
0360 - Professional Services				
No Work Order	1,600	1,600	1,600	1,600
0360 - Professional Services Total	1,600	1,600	1,600	1,600
03407 - Floodplain Management Total	1,600	1,600	1,600	1,600
05407 - Flood Plain Management Capital Revenue				
0115 - Grants & Subsidies Recurrent				
No Work Order	(100,000)	(100,000)	(100,000)	(100,000)
0115 - Grants & Subsidies Recurrent Total	(100,000)	(100,000)	(100,000)	(100,000)
05407 - Flood Plain Management Capital Revenue Total	(100,000)	(100,000)	(100,000)	(100,000)
07407 - Purchase Flood Prone Properties				
0740 - Land Council Owned (Operating)				
00006033 - Flood - VAS	150,000	150,000	150,000	150,000
0740 - Land Council Owned (Operating) Total	150,000	150,000	150,000	150,000
07407 - Purchase Flood Prone Properties Total	150,000	150,000	150,000	150,000
Purchase Flood Prone Properties Total	51,600	51,600	51,600	51,600
Flood Mitigation Capital Works				
03406 - Flood Mitigation Operating				
0945 - Loan Repayments				
No Work Order	96,395	94,619	92,842	91,066
0945 - Loan Repayments Total	96,395	94,619	92,842	91,066
03406 - Flood Mitigation Operating Total	96,395	94,619	92,842	91,066
Flood Mitigation Capital Works Total	96,395	94,619	92,842	91,066

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	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Water Total	(605,880)	(620,575)	(645,401)	(561,544)
Water				
21000 - Water Supply Revenue				
0100 - Rates & Annual Charges				
No Work Order	(3,344,932)	(3,361,657)	(3,378,465)	(3,395,358)
0100 - Rates & Annual Charges Total	(3,344,932)	(3,361,657)	(3,378,465)	(3,395,358)
0110 - User Fees & Charges				
00001557 - Winburndale Dam Cottage	(7,270)	(7,452)	(7,638)	(7,829)
00008408 - Chifley Dam Bathurst Aqua Park	(5,423)	(5,559)	(5,698)	(5,840)
No Work Order	(12,402,035)	(12,960,127)	(13,543,333)	(14,152,783)
0110 - User Fees & Charges Total	(12,414,728)	(12,973,138)	(13,556,669)	(14,166,452)
0115 - Grants & Subsidies Recurrent				
No Work Order	(111,622)	(112,180)	(112,741)	(113,305)
0115 - Grants & Subsidies Recurrent Total	(111,622)	(112,180)	(112,741)	(113,305)
0120 - Interest & Investment Income				
No Work Order	(152,000)	(153,000)	(154,100)	(155,200)
0120 - Interest & Investment Income Total	(152,000)	(153,000)	(154,100)	(155,200)
0130 - Other Income				
00000811 - Chifley Dam Cabins Operating	(28,000)	(28,700)	(29,417)	(30,153)
00003664 - Water Sundry Income	(5,501)	(5,639)	(5,779)	(5,924)
0130 - Other Income Total	(41,496)	(42,484)	(43,494)	(44,533)
0136 - Transfers from Reserves (Recurrent)				
00008313 - Water Trf from Reserve	(850,000)	-	-	-
0136 - Transfers from Reserves (Recurrent) Total	(850,000)	-	-	-
0138 - Contributions (Internal)				
No Work Order	(111,200)	(114,000)	(116,900)	(119,900)
0138 - Contributions (Internal) Total	(111,200)	(114,000)	(116,900)	(119,900)
0981 - Internal Council Charges				
No Work Order	985,300	1,010,000	1,035,300	1,061,200
0981 - Internal Council Charges Total	985,300	1,010,000	1,035,300	1,061,200
0982 - Internal Council Charges				
No Work Order	(985,300)	(1,010,000)	(1,035,300)	(1,061,200)
0982 - Internal Council Charges Total	(985,300)	(1,010,000)	(1,035,300)	(1,061,200)
21000 - Water Supply Revenue Total	(17,025,978)	(16,756,459)	(17,362,369)	(17,994,748)
23000 - Water Infrastructure Operations				
0305 - Vehicle Expenses				
No Work Order	95,500	97,888	100,336	102,842
0305 - Vehicle Expenses Total	95,500	97,888	100,336	102,842
0311 - Training - Safety & Compliance				
No Work Order	30,000	30,750	31,518	32,307
0311 - Training - Safety & Compliance Total	30,000	30,750	31,518	32,307
0405 - Grants / Donations Paid				
No Work Order	2,000	2,000	2,000	2,000
0405 - Grants / Donations Paid Total	2,000	2,000	2,000	2,000
0572 - Management - Administration Costs				
No Work Order	716,484	742,759	768,775	795,719
0572 - Management - Administration Costs Total	716,484	742,759	768,775	795,719
0573 - Management - Engineering & Supervision				
No Work Order	168,595	168,595	168,595	168,595
0573 - Management - Engineering & Supervision Total	168,595	168,595	168,595	168,595
0574 - Dams Maintenance				
00000816 - Chifley Dam Maintenance	256,200	262,605	269,170	275,899
00000817 - Chifley Cottage Maintenance	1,600	1,640	1,681	1,723
00000819 - Winburndale Dam Maintenance	10,000	10,250	10,506	10,768
00001557 - Winburndale Dam Cottage	10,000	10,250	10,506	10,768
0574 - Dams Maintenance Total	277,800	284,745	291,863	299,158
0575 - Dams Operating Expenses				
00000809 - Chifley Dam Operating	194,500	199,363	204,347	209,455
00000810 - Chifley Dam Foreshore Operating	14,200	14,555	14,919	15,292
00000811 - Chifley Dam Cabins Operating	45,500	46,638	47,803	48,997
00000818 - Winburndale Dam Operating	83,500	85,588	87,727	89,920
00002026 - Dam Studies / Plans - Chifley	-	-	33,100	-
00002029 - Dam Break Study / Emergency Plans - Winburndale	20,000	-	21,000	-
00003154 - Chifley Pipeline Studies	30,000	30,750	31,519	32,307
00003195 - Long Term Water Security Plan - Raising Chifley Dam Wall	50,000	50,000	50,000	50,000
0575 - Dams Operating Expenses Total	437,700	426,894	490,415	445,971



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0576 - Treatment Chemical Costs				
00000808 - Water Treatment Works - Chemicals	775,804	795,199	815,080	835,456
0576 - Treatment Chemical Costs Total	775,804	795,199	815,080	835,456
0577 - Treatment Maintenance Costs				
No Work Order	1,428,766	1,464,486	1,501,096	1,538,625
0577 - Treatment Maintenance Costs Total	1,428,766	1,464,486	1,501,096	1,538,625
0578 - Treatment Operating Costs				
No Work Order	1,806,530	1,854,335	1,903,433	1,953,862
0578 - Treatment Operating Costs Total	1,806,530	1,854,335	1,903,433	1,953,862
0580 - Pumping Station Maintenance				
No Work Order	183,627	34,581	35,545	36,519
0580 - Pumping Station Maintenance Total	183,627	34,581	35,545	36,519
0581 - Pumping Stations Operating Expenses				
00000794 - Pump Station Electricity Blayney Road	80,000	82,000	84,050	86,151
00000795 - Pump Station Electricity Delaware Crescent	6,000	6,150	6,304	6,461
00000797 - Pump Station Electricity Forest Elbow	5,000	5,125	5,253	5,384
00000798 - Pump Station Electricity Murrays Corner	9,000	9,225	9,456	9,692
00000799 - Pump Station Electricity Kelso	55,000	56,375	57,784	59,229
00000800 - Pump Station Electricity Wentworth	2,000	2,050	2,101	2,154
00001321 - Pump Station Electricity Walang (Hillview Estate)	1,500	1,538	1,576	1,615
00001322 - Pump Station Electricity Napoleon Reef (Little access Rd)	1,000	1,025	1,051	1,077
00008372 - Pump Station Electricity - Pump Station 13 Kelso	3,000	3,075	3,152	3,231
00008573 - Pump Station Electricity - Pump Station 197 Limekilns Rd, Kelso	15,000	15,375	15,759	16,153
No Work Order	10,000	10,250	10,506	10,769
0581 - Pumping Stations Operating Expenses Total	187,500	192,188	196,992	201,916
0582 - Reservoirs Maintenance				
No Work Order	772,200	278,600	285,100	291,700
0582 - Reservoirs Maintenance Total	772,200	278,600	285,100	291,700
0583 - Reservoirs Operating Expenses				
No Work Order	33,000	33,825	34,671	35,538
0583 - Reservoirs Operating Expenses Total	33,000	33,825	34,671	35,538
0584 - Mains Maintenance				
00000801 - Water Supply Mains Maintenance	724,854	749,560	775,043	801,215
00000802 - Water Supply Main Repairs	397,100	409,300	421,700	434,700
00000803 - Water Supply Water Hydrant Maintenance	109,800	113,300	116,800	120,400
00000804 - Water Supply - Sewer Maintenance	92,800	96,300	99,900	103,800
00000805 - Water Supply Services Repairs	463,644	478,331	493,366	508,762
00000806 - Winburndale Dam Main Maintenance	27,800	28,900	30,000	31,100
00000807 - Winburndale Dam Main Repairs	127,300	131,000	134,800	138,700
0584 - Mains Maintenance Total	1,943,298	2,006,691	2,071,609	2,138,677
0585 - Mains Operating Expenses				
No Work Order	3,337	3,427	3,520	3,615
0585 - Mains Operating Expenses Total	3,337	3,427	3,520	3,615
0586 - Meters Maintenance				
00001212 - Water Supply Maintenance - Meter Maintenance	17,500	17,938	18,387	18,846
00001213 - Water Supply Maintenance - Water Meters Repairs	2,500	2,563	2,626	2,692
00001214 - Water Supply Maintenance - Itron Maintenance	3,000	3,075	3,152	3,231
00001215 - Water Supply Maintenance - Meter Downsizing	4,000	4,100	4,202	4,308
00001216 - Water Supply Maintenance - Relocate Water Meters	24,000	24,600	25,215	25,845
0586 - Meters Maintenance Total	51,000	52,276	53,582	54,922
0587 - Meters Operating Expenses				
No Work Order	80,000	82,288	84,643	87,069
0587 - Meters Operating Expenses Total	80,000	82,288	84,643	87,069
0588 - Hillview Maintenance & Operations				
No Work Order	556	572	586	602
0588 - Hillview Maintenance & Operations Total	556	572	586	602
0650 - Vandalism Expenditure				
No Work Order	6,200	6,500	6,900	7,300
0650 - Vandalism Expenditure Total	6,200	6,500	6,900	7,300
0651 - Water Services Management & Compliance				
00002024 - Water - Best Practice Guidelines Compliance	30,000	30,750	31,518	32,306
00002025 - Water - IWCM Implementation	100,000	102,500	105,062	107,689
00003874 - Water - Best Practice Guidelines Maintenance	160,000	164,000	168,100	172,302
00004601 - Drinking Water Management System	620,000	635,500	651,389	667,673
00012881 - Water - Water Serviceability Assessment of new Developments	100,000	-	-	-
00012882 - Water - Modelling	100,000	-	-	-
0651 - Water Services Management & Compliance Total	1,110,000	932,750	956,069	979,970
0930 - Transfers to Reserves				
No Work Order	4,148	126,452	286,319	643,160
0930 - Transfers to Reserves Total	4,148	126,452	286,319	643,160



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0945 - Loan Repayments				
No Work Order	993,132	993,135	993,132	993,131
0945 - Loan Repayments Total	993,132	993,135	993,132	993,131
0960 - Contributions (Internal Exps)				
No Work Order	3,951,412	4,127,025	4,203,675	4,314,350
0960 - Contributions (Internal Exps) Total	3,951,412	4,127,025	4,203,675	4,314,350
0982 - Internal Council Charges				
No Work Order	204,009	211,622	215,536	223,850
0982 - Internal Council Charges Total	204,009	211,622	215,536	223,850
23000 - Water Infrastructure Operations Total	15,262,598	14,949,583	15,500,990	16,186,854
25000 - Water Supply Capital Income				
0135 - Capital Grants				
00012390 - Water - Bathurst Harvesting and Winburndale Pipeline Project	(6,825,000)	-	-	-
00012427 - Water Capital Works	-	(1,000,000)	(1,000,000)	(1,000,000)
0135 - Capital Grants Total	(6,825,000)	(1,000,000)	(1,000,000)	(1,000,000)
0137 - Transfers from Capital Reserves				
00000820 - Winburndale Pipeline Renewal	(50,000)	(51,228)	(52,485)	(53,774)
00000824 - Implementation of Water Supply	(88,513)	(90,548)	(92,631)	(94,762)
00000826 - Water Mains - Mt Panorama Improvements	(88,513)	(90,548)	(92,631)	(94,762)
00000827 - Water Replace Aged Mains	(50,000)	(51,250)	(52,531)	(53,845)
00000844 - Water Meters New Installation	(76,059)	(78,911)	(81,870)	(84,941)
00000845 - Water Meters Replacement	(312,325)	(12,608)	(12,898)	(13,195)
00000847 - Water Services New Connections	(45,937)	(46,994)	(48,075)	(49,180)
00000848 - Water Services Short 20mm	(68,345)	(69,917)	(71,525)	(73,171)
00000849 - Water Services Long 20mm	(34,733)	(35,532)	(36,349)	(37,185)
00000850 - Water Services Short 25mm	(12,324)	(12,608)	(12,898)	(13,195)
00000851 - Water Services Long 25mm	(56,020)	(57,310)	(58,628)	(59,977)
00000852 - Water Services Other	(107,282)	(110,055)	(112,900)	(115,821)
00002030 - WFP Refurbish Pump	(553,696)	(44,701)	(45,729)	(46,781)
00002031 - WFP Refurbish Hoists	(19,047)	(19,485)	(19,933)	(20,392)
00002032 - WFP Refurbish Chemical Dosing System	(469,047)	(19,485)	(19,933)	(20,392)
00002034 - WFP Refurbish Original Water Pump House	(19,047)	(19,485)	(19,933)	(20,392)
00003035 - Water Treatment Works - Switchboards	(223,864)	(65,332)	(66,835)	(68,372)
00003047 - Water Mains - Pressure Reduction and Flow Monitoring	(59,382)	(60,748)	(62,145)	(63,574)
00007932 - Water Reservoirs - Replacement McPhillamy Park	-	-	-	(4,000,000)
00011717 - Water Filtration Plant - Staff Amenities	(250,000)	-	-	-
00012380 - Water Land Improvements	(15,563)	(16,146)	(16,752)	(17,380)
00012427 - Water Capital Works	-	(1,000,000)	(1,000,000)	(1,000,000)
00012883 - Water Network - Water Balance and Pressure Management in the Network	(500,000)	-	-	-
00012884 - Water Reservoirs - Res 04 Suttor St leak repair	(250,000)	-	-	-
00012886 - Water Filtration Plant - Building frontage slippage- new Stairwell	(120,000)	-	-	-
00012887 - Water Filtration Plant - Front of Building Rapid Mix Channel works to stabilise	(270,000)	-	-	-
00012888 - Water Filtration Plant - HV Switch gear upgrade	(500,000)	-	-	-
00012889 - Water Filtration Plant - Epoxy tank chambers on all three tanks - flocculator chamber and main sedimentation chamber	(104,000)	(104,000)	(104,000)	(104,000)
00012890 - Water Filtration Plant - Rapid sand filters - sand and nozzle replacement with internal epoxy protective coating (2x each year)	-	(100,000)	(100,000)	(100,000)
00012908 - Water Fund Road Works	(500,000)	-	-	-
No Work Order	(39,500)	-	-	-
0137 - Transfers from Capital Reserves Total	(4,883,197)	(2,156,891)	(2,180,681)	(6,205,091)
0145 - Physical Resources Received Free				
00000857 - Water Donated Assets - Water Supply Network	(300,000)	(300,000)	(300,000)	(300,000)
00006273 - Water Donated Assets - Water Mains (Pipes)	(300,000)	(300,000)	(300,000)	(300,000)
0145 - Physical Resources Received Free Total	(600,000)	(600,000)	(600,000)	(600,000)
0950 - Proceeds on Sales of Assets				
00005915 - Water Plant & Equipment Purchase	(55,500)	-	-	-
0950 - Proceeds on Sales of Assets Total	(55,500)	-	-	-
25000 - Water Supply Capital Income Total	(12,363,697)	(3,756,891)	(3,780,681)	(7,805,091)
27000 - Water Infrastructure Capital Works				
0710 - Plant & Equipment				
00005915 - Water Plant & Equipment Purchase	95,000	-	-	-
0710 - Plant & Equipment Total	95,000	-	-	-
0750 - Land Improvements				
00012380 - Water Land Improvements	15,563	16,146	16,752	17,380
0750 - Land Improvements Total	15,563	16,146	16,752	17,380
0800 - Roads - Urban Sealed Roads Capital Works				
00012908 - Water Fund Road Works	500,000	-	-	-
0800 - Roads - Urban Sealed Roads Capital Works Total	500,000	-	-	-



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0861 - Water Supply Network Capital Works				
00000857 - Water Donated Assets - Water Supply Network	300,000	300,000	300,000	300,000
00012883 - Water Network - Water Balance and Pressure Management in the Network	500,000	-	-	-
0861 - Water Supply Network Capital Works Total	800,000	300,000	300,000	300,000
0862 - Water Filtration Plant Capital Works				
00002030 - WFP Refurbish Pump	553,696	44,701	45,729	46,781
00002031 - WFP Refurbish Hoists	19,047	19,485	19,933	20,392
00002032 - WFP Refurbish Chemical Dosing System	469,047	19,485	19,933	20,392
00002034 - WFP Refurbish Original Water Pump House	19,047	19,485	19,933	20,392
00003035 - Water Treatment Works - Switchboards	223,864	65,332	66,835	68,372
00011717 - Water Filtration Plant - Staff Amenities	250,000	-	-	-
00012886 - Water Filtration Plant - Building frontage slippage- new Stairwell	120,000	-	-	-
00012887 - Water Filtration Plant - Front of Building Rapid Mix Channel works to stabilise	270,000	-	-	-
00012888 - Water Filtration Plant - HV Switch gear upgrade	500,000	-	-	-
00012889 - Water Filtration Plant - Epoxy tank chambers on all three tanks - flocculator chamber and main sedimentation chamber	104,000	104,000	104,000	104,000
00012890 - Water Filtration Plant - Rapid sand filters - sand and nozzle replacement with internal epoxy protective coating (2x each year)	-	100,000	100,000	100,000
0862 - Water Filtration Plant Capital Works Total	2,528,701	372,488	376,363	380,329
0863 - Water Mains Capital Works				
00000820 - Winburndale Pipeline Renewal	50,000	51,228	52,485	53,774
00000824 - Implementation of Water Supply	88,513	90,548	92,631	94,762
00000826 - Water Mains - Mt Panorama Improvements	88,513	90,548	92,631	94,762
00000827 - Water Replace Aged Mains	50,000	51,250	52,531	53,845
00003047 - Water Mains - Pressure Reduction and Flow Monitoring	59,382	60,748	62,145	63,574
00006273 - Water Donated Assets - Water Mains (Pipes)	300,000	300,000	300,000	300,000
00012391 - Water Mains - DWS095 Bathurst Stormwater Harvesting	2,725,000	-	-	-
00012392 - Water Mains/Pipes - DWS095 Winburndale Pipeline Augmentation	4,100,000	-	-	-
00012427 - Water Capital Works	-	2,000,000	2,000,000	2,000,000
0863 - Water Mains Capital Works Total	7,461,408	2,644,322	2,652,423	2,660,717
0865 - Water Meters Capital Works				
00000844 - Water Meters New Installation	76,059	78,911	81,870	84,941
00000845 - Water Meters Replacement	312,325	12,608	12,898	13,195
00000847 - Water Services New Connections	45,937	46,994	48,075	49,180
00000848 - Water Services Short 20mm	68,345	69,917	71,525	73,171
00000849 - Water Services Long 20mm	34,733	35,532	36,349	37,185
00000850 - Water Services Short 25mm	12,324	12,608	12,898	13,195
00000851 - Water Services Long 25mm	56,020	57,310	58,628	59,977
00000852 - Water Services Other	107,282	110,055	112,900	115,821
0865 - Water Meters Capital Works Total	713,025	423,935	435,143	446,665
0866 - Water Reservoirs Capital Works				
00007932 - Water Reservoirs - Replacement McPhillamy Park	-	-	-	4,000,000
00012884 - Water Reservoirs - Res 04 Sutor St leak repair	250,000	-	-	-
0866 - Water Reservoirs Capital Works Total	250,000	-	-	4,000,000
27000 - Water Infrastructure Capital Works Total	12,363,697	3,756,891	3,780,681	7,805,091
Water Total	(1,763,380)	(1,806,876)	(1,861,379)	(1,807,894)
Aquatic Centre				
21001 - Manning Aquatic Centre Income				
0125 - Reimbursements				
No Work Order	(209,141)	(214,370)	(219,729)	(225,222)
0125 - Reimbursements Total	(209,141)	(214,370)	(219,729)	(225,222)
21001 - Manning Aquatic Centre Income Total	(209,141)	(214,370)	(219,729)	(225,222)
23001 - Manning Aquatic Centre Operations				
0415 - Utilities				
No Work Order	209,141	214,370	219,729	225,222
0415 - Utilities Total	209,141	214,370	219,729	225,222
0500 - General Maintenance Total	1,084,000	1,111,101	1,138,878	1,167,350
0650 - Vandalism Expenditure				
No Work Order	3,400	3,500	3,600	3,700
0650 - Vandalism Expenditure Total	3,400	3,500	3,600	3,700
0960 - Contributions (Internal Exps)				
No Work Order	70,100	71,700	73,500	75,300
0960 - Contributions (Internal Exps) Total	70,100	71,700	73,500	75,300
23001 - Manning Aquatic Centre Operations Total	1,366,641	1,400,671	1,435,707	1,471,572
Aquatic Centre Total	1,157,500	1,186,301	1,215,978	1,246,350



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Wastewater Total	(570,983)	(585,476)	(560,212)	(499,890)
Wastewater				
31000 - Sewerage Services Revenue				
0100 - Rates & Annual Charges				
No Work Order	(12,381,891)	(12,877,167)	(13,263,480)	(13,661,386)
0100 - Rates & Annual Charges Total	(12,381,891)	(12,877,167)	(13,263,480)	(13,661,386)
0110 - User Fees & Charges				
No Work Order	(2,027,564)	(2,118,805)	(2,214,151)	(2,313,788)
0110 - User Fees & Charges Total	(2,027,564)	(2,118,805)	(2,214,151)	(2,313,788)
0115 - Grants & Subsidies Recurrent				
No Work Order	(114,593)	(119,176)	(122,752)	(126,434)
0115 - Grants & Subsidies Recurrent Total	(114,593)	(119,176)	(122,752)	(126,434)
0120 - Interest & Investment Income				
No Work Order	(423,000)	(1,481,796)	(1,288,542)	(1,080,187)
0120 - Interest & Investment Income Total	(423,000)	(1,481,796)	(1,288,542)	(1,080,187)
0136 - Transfers from Reserves (Recurrent)				
00008312 - Sewer Trf from Reserve	(15,000,000)	-	-	-
0136 - Transfers from Reserves (Recurrent) Total	(15,000,000)	-	-	-
0138 - Contributions (Internal)				
No Work Order	(32,600)	(33,900)	(35,200)	(36,600)
0138 - Contributions (Internal) Total	(32,600)	(33,900)	(35,200)	(36,600)
0981 - Internal Council Charges				
No Work Order	262,600	(2,302,293)	(2,493,847)	(2,700,601)
0981 - Internal Council Charges Total	262,600	(2,302,293)	(2,493,847)	(2,700,601)
0982 - Internal Council Charges				
No Work Order	(262,600)	(269,200)	(276,000)	(282,900)
0982 - Internal Council Charges Total	(262,600)	(269,200)	(276,000)	(282,900)
31000 - Sewerage Services Revenue Total	(29,979,648)	(19,202,337)	(19,693,972)	(20,201,896)
33000 - Sewerage Services Operations				
0305 - Vehicle Expenses				
No Work Order	48,601	49,865	51,162	52,492
0305 - Vehicle Expenses Total	48,601	49,865	51,162	52,492
0350 - Office Administration Expenditure				
No Work Order	1,500	1,538	1,576	1,615
0350 - Office Administration Expenditure Total	1,500	1,538	1,576	1,615
0425 - Cleaning Costs				
No Work Order	7,560	7,749	7,943	8,141
0425 - Cleaning Costs Total	7,560	7,749	7,943	8,141
0572 - Management - Administration Costs				
No Work Order	609,288	633,314	658,326	684,346
0572 - Management - Administration Costs Total	609,288	633,314	658,326	684,346
0573 - Management - Engineering & Supervision				
No Work Order	285,491	285,491	285,491	285,491
0573 - Management - Engineering & Supervision Total	285,491	285,491	285,491	285,491
0577 - Treatment Maintenance Costs				
No Work Order	1,020,858	1,046,380	1,072,539	1,099,352
0577 - Treatment Maintenance Costs Total	1,020,858	1,046,380	1,072,539	1,099,352
0578 - Treatment Operating Costs				
00000884 - Sewer Treatment Works - Upgrade Control	38,500	39,500	40,500	41,600
00000885 - Sewer Treatment Works - Sludge Handling (Maintenance)	948,861	975,072	1,002,026	1,029,747
00000886 - Sewer Treatment Works - Ground Works	209,117	215,184	221,434	227,869
00000887 - Sewer Treatment Works - Testing	269,315	276,940	284,845	292,937
00000888 - Sewer Treatment Works - Dosing Trial	22,300	22,900	23,500	24,200
00000889 - Sewer Treatment Works - Odour Control	63,900	65,400	67,000	68,700
00000890 - Sewer Treatment Works - EPA Licensing Fee	32,000	32,900	33,800	34,700
00001241 - Sewer Treatment Works - Liquid Aluminum	61,700	63,200	64,800	66,400
00001266 - Sewer Treatment Works - Operating Expenses	573,635	590,343	607,557	625,292
00001267 - Sewer Treatment Works - Trade Waste Testing	1,200	1,300	1,400	1,500
0578 - Treatment Operating Costs Total	2,220,528	2,282,739	2,346,862	2,412,945
0579 - Pumping Stations Energy Costs				
00000871 - Sewerage Services Pump Station Electricity No 1 Show	25,921	26,595	27,287	27,996
00000872 - Sewerage Services Pump Station Electricity No 10 Brian Booth Oval	5,042	5,158	5,276	5,398
00000873 - Sewerage Services Pump Station Electricity No 11 Bridge St.	1,232	1,261	1,290	1,319
00000874 - Sewerage Services Pump Station Electricity No 12 Vale Rd.	1,344	1,375	1,407	1,439
00000875 - Sewerage Services Pump Station Electricity No 2 Gilmour St	25,770	26,362	26,969	27,589
00000876 - Sewerage Services Pump Station Electricity No 3 Eglinton	14,922	15,325	15,739	16,164
00000877 - Sewerage Services Pump Station Electricity No 4 Ophir	972	997	1,023	1,050
00000878 - Sewerage Services Pump Station Electricity No 5 Kirkconnell	1,120	1,146	1,173	1,200



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
00000879 - Sewerage Services Pump Station Electricity No 6 Industrial	3,024	3,103	3,183	3,266
00000881 - Sewerage Services Pump Station Electricity No 9 OMYA	2,302	2,364	2,428	2,493
00000882 - Sewerage Services Pump Station Electricity Limekilns Rd Bathurst	1,944	1,995	2,046	2,100
00006358 - Sewerage Services Pump Station Electricity Abercrombie Pump Strn	1,120	1,146	1,173	1,200
00007001 - Sewerage Services Pump Station Electricity - 11 Mile Drive	2,700	2,770	2,842	2,916
00008558 - Sewerage Services Pump Station Electricity - Dump Point	667	685	704	723
00008736 - Sewerage Services Pump Station Electricity - SPS40 Alluvial Place	378	388	398	408
0579 - Pumping Stations Energy Costs Total	88,458	90,670	92,938	95,261
0580 - Pumping Station Maintenance				
No Work Order	80,385	82,754	85,199	87,720
0580 - Pumping Station Maintenance Total	80,385	82,754	85,199	87,720
0581 - Pumping Stations Operating Expenses				
No Work Order	212,150	218,888	225,846	233,030
0581 - Pumping Stations Operating Expenses Total	212,150	218,888	225,846	233,030
0584 - Mains Maintenance				
00001217 - Sewer Services - Maintenance	1,600	1,700	1,800	1,900
00002039 - Sewer Services - Kelso Industrial SPS Odour Detection Project	32,401	33,244	34,108	34,995
00002412 - Sewer Services - Maintenance	179,000	184,208	189,548	195,026
00002413 - Sewer Services - Repairs	127,202	131,248	135,418	139,716
00002414 - Sewer Services - Clear Block Etc	151,600	156,135	160,075	164,110
00002415 - Sewer Services - Condition Monitoring	59,660	61,212	62,803	64,436
00002416 - Sewer Services - Rehabilitation Program	403,376	414,268	425,452	436,940
00002417 - Sewer Services - Minor Improvements (Not Capital)	31,500	32,300	33,100	33,900
00002418 - Sewer Services - Odour Control Maintenance	21,601	22,163	22,739	23,330
00002419 - Sewer Services - Road Reinstatement	203,300	208,000	212,800	217,700
0584 - Mains Maintenance Total	1,211,240	1,244,478	1,277,843	1,312,053
0592 - Treatment Energy Costs				
No Work Order	717,064	733,557	750,429	767,689
0592 - Treatment Energy Costs Total	717,064	733,557	750,429	767,689
0593 - Sewer Network Management & Compliance				
00002041 - Sewer - Best Practice Guidelines Compliance	34,000	35,000	36,000	37,000
00002042 - Sewer - IWCM Implementation	133,494	137,099	140,800	144,602
00012871 - Sewer - Modelling	300,000	-	-	-
00012872 - Sewer - Sewer MH assessment and repair	250,000	-	-	-
00012873 - Sewer - Sewer serviceability assessment of new developments	100,000	-	-	-
0593 - Sewer Network Management & Compliance Total	817,494	172,099	176,800	181,602
0715 - Pump Stations Maintenance				
00001810 - Sewer Pump Stations Maintenance	41,910	43,319	44,767	46,253
00001811 - Sewer Pump Stations Repairs	87,800	90,000	92,300	94,600
00001812 - Sewer Pump Stations Minor Improvements	12,000	12,300	12,600	12,900
0715 - Pump Stations Maintenance Total	141,710	145,619	149,667	153,753
0930 - Transfers to Reserves				
No Work Order	4,066,302	8,592,578	8,872,666	9,165,351
0930 - Transfers to Reserves Total	4,066,302	8,592,578	8,872,666	9,165,351
0960 - Contributions (Internal Exps)				
No Work Order	18,539,812	3,708,025	3,776,575	3,879,050
0960 - Contributions (Internal Exps) Total	3,539,812	3,708,025	3,776,575	3,879,050
0982 - Internal Council Charges				
No Work Order	78,400	80,700	83,100	85,600
0982 - Internal Council Charges Total	78,400	80,700	83,100	85,600
33000 - Sewerage Services Operations Total	30,146,841	19,376,444	19,914,962	20,505,491
35000 - Sewerage Services Capital Income				
0137 - Transfers from Capital Reserves				
00000905 - Sewer Services Mains Capital - Replace Aged Switchboards	(101,958)	(104,303)	(106,702)	(109,156)
00000910 - Sewerage Services Treatment Works Capital - UV Lamp replacement	(76,188)	(77,940)	(79,733)	(81,567)
00000920 - Sewerage Services Treatment Works - Overhead Walkways	(44,816)	(45,847)	(46,901)	(47,980)
00000924 - Sewerage Services Pump Stations Capital - Replace Pumps	(177,993)	(182,798)	(187,734)	(192,803)
00002038 - Sewerage Services Treatment Works - Replace Switchboards	(57,141)	(58,455)	(59,800)	(61,175)
00002523 - Transfer From Sewer Capital Works Reserve	-	(500,000)	(500,000)	(500,000)
00003062 - Sewer Pump Stations Capital - Pump Station Odour Control	(111,245)	(114,249)	(117,334)	(120,502)
00003063 - Sewer Pump Stations Capital - Replace Aged Switchboards	(177,993)	(182,798)	(187,734)	(192,803)
00003902 - WWTW - Energy Metering / Monitoring	(83,434)	(85,687)	(88,000)	(90,376)
00003903 - WWTW - Aerator Replacement	(446,627)	(186,828)	(191,125)	(195,521)
00003905 - WWTW - Inlet works pump replacement	(114,282)	(116,911)	(119,600)	(122,350)
00005830 - Sewer Network - Public Amenities Block	(617,289)	(640,437)	(664,453)	(689,370)
00007941 - WWTW - Belt Presses	(400,000)	-	-	-
00008630 - WWTW - Inlet Work Embankment Protection	(300,000)	-	-	-
00011714 - WWTW - Dissolved Air Flotation System	(900,000)	-	-	-
00012875 - WWTW - Replacement blower inlet works	(150,000)	-	-	-



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
00012876 - WWTW - Concrete for large lagoon, back of Plant	(600,000)	-	-	-
00012877 - Sewer Services Mains - Gilmour Street Sewer duplication	(4,900,000)	-	-	-
00012878 - Sewer Services Mains Capital - Relining	(800,000)	-	-	-
00012879 - Sewerage Services Pump Stations - Hereford St, Proposed SPS	-	(4,500,000)	-	-
00012880 - Sewerage Services Pump Stations - SPS02 Gilmour St Offline storage upgrade	-	-	(4,600,000)	-
00012912 - Sewer Network - Brian Booth Recreation Ground Perthville	(350,000)	-	-	-
00012913 - Sewer Network - Brookemoore Oval Amenities Building Upgrade	(350,000)	-	-	-
No Work Order	(299,500)	(700,000)	-	-
0137 - Transfers from Capital Reserves Total	(11,058,466)	(7,496,253)	(6,949,116)	(2,403,603)
0145 - Physical Resources Received Free				
00006274 - Sewer Services Donated Assets - Sewer Mains (Pipes)	(350,000)	(350,000)	(350,000)	(350,000)
0145 - Physical Resources Received Free Total	(350,000)	(350,000)	(350,000)	(350,000)
0950 - Proceeds on Sales of Assets				
00005823 - Sewer Plant Purchases	(141,500)	-	-	-
0950 - Proceeds on Sales of Assets Total	(141,500)			
35000 - Sewerage Services Capital Income Total	(11,549,966)	(7,846,253)	(7,299,116)	(2,753,603)
37000 - Sewerage Services Infrastructure Capital Works				
0710 - Plant & Equipment				
00000862 - Sewerage Services Plant & Equipment Purchases	-	700,000	-	-
00005823 - Sewer Plant Purchases	441,000	-	-	-
0710 - Plant & Equipment Total	441,000	700,000		
0760 - Buildings				
00005830 - Sewer Network - Public Amenities Block	617,289	640,437	664,453	689,370
00012912 - Sewer Network - Brian Booth Recreation Ground Perthville	350,000	-	-	-
00012913 - Sewer Network - Brookemoore Oval Amenities Building Upgrade	350,000	-	-	-
0760 - Buildings Total	1,317,289	640,437	664,453	689,370
0882 - Sewer Treatment Works Capital Works				
00000910 - Sewerage Services Treatment Works - UV Lamp replacement	76,188	77,940	79,733	81,567
00000920 - Sewerage Services Treatment Works Capital - Overhead Walkways	44,816	45,847	46,901	47,980
00002038 - Sewerage Services Treatment Works - Replace Switchboards	57,141	58,455	59,800	61,175
00002523 - Transfer From Sewer Capital Works Reserve	-	500,000	500,000	500,000
00003902 - WWTW - Energy Metering / Monitoring	83,434	85,687	88,000	90,376
00003903 - WWTW - Aerator Replacement	446,627	186,828	191,125	195,521
00003905 - WWTW - Inlet works pump replacement	114,282	116,911	119,600	122,350
00007941 - WWTW - Belt Presses	400,000	-	-	-
00008630 - WWTW - Inlet Work Embankment Protection	300,000	-	-	-
00011714 - WWTW - Dissolved Air Flotation System	900,000	-	-	-
00012875 - WWTW - Replacement blower inlet works	150,000	-	-	-
00012876 - WWTW - Concrete for large lagoon, back of Plant	600,000	-	-	-
0882 - Sewer Treatment Works Capital Works Total	3,172,488	1,071,668	1,085,159	1,098,969
0883 - Sewer Mains Capital Works				
00000905 - Sewer Services Mains Capital - Replace Aged Switchboards	101,958	104,303	106,702	109,156
00006274 - Sewer Services Donated Assets - Sewer Mains (Pipes)	350,000	350,000	350,000	350,000
00012877 - Sewer Services Mains - Gilmour Street Sewer duplication	4,900,000	-	-	-
00012878 - Sewer Services Mains Capital - Relining	800,000	-	-	-
0883 - Sewer Mains Capital Works Total	6,151,958	454,303	456,702	459,156
0884 - Sewer Pump Stations Capital Works				
00000924 - Sewerage Services Pump Stations Capital - Replace Pumps	177,993	182,798	187,734	192,803
00003062 - Sewer Pump Stations Capital - Pump Station Odour Control	111,245	114,249	117,334	120,502
00003063 - Sewer Pump Stations Capital - Replace Aged Switchboards	177,993	182,798	187,734	192,803
00012879 - Sewerage Services Pump Stations - Hereford St, Proposed SPS	-	4,500,000	-	-
00012880 - Sewerage Services Pump Stations - SPS02 Gilmour St Offline storage upgrade	-	-	4,600,000	-
0884 - Sewer Pump Stations Capital Works Total	467,231	4,979,845	5,092,802	506,108
37000 - Sewerage Services Infrastructure Capital Works Total	11,549,966	7,846,253	7,299,116	2,753,603
Wastewater Total	167,193	174,107	220,990	303,595
Trade Waste				
31001 - Trade Waste Income				
0100 - Rates & Annual Charges				
No Work Order	(44,399)	(46,175)	(47,560)	(48,987)
0100 - Rates & Annual Charges Total	(44,399)	(46,175)	(47,560)	(48,987)
0105 - Statutory Fees & Charges				
No Work Order	(550,000)	(563,750)	(577,843)	(592,290)
0105 - Statutory Fees & Charges Total	(550,000)	(563,750)	(577,843)	(592,290)
0110 - User Fees & Charges				
No Work Order	(118,477)	(123,808)	(129,380)	(135,201)
0110 - User Fees & Charges Total	(118,477)	(123,808)	(129,380)	(135,201)



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0981 - Internal Council Charges				
No Work Order	4,700	4,900	5,100	5,300
0981 - Internal Council Charges Total	4,700	4,900	5,100	5,300
0982 - Internal Council Charges				
No Work Order	(4,700)	(4,900)	(5,100)	(5,300)
0982 - Internal Council Charges Total	(4,700)	(4,900)	(5,100)	(5,300)
31001 - Trade Waste Income Total	(712,876)	(733,733)	(754,783)	(776,478)
33001 - Trade Waste Operations				
0591 - Biosolids Management				
No Work Order	3,000	3,100	3,200	3,300
0591 - Biosolids Management Total	3,000	3,100	3,200	3,300
33001 - Trade Waste Operations Total	3,000	3,100	3,200	3,300
Trade Waste Total	(709,876)	(730,633)	(751,583)	(773,178)
Liquid Waste				
31002 - Liquid Waste Income				
0110 - User Fees & Charges				
No Work Order	(30,000)	(30,750)	(31,519)	(32,307)
0110 - User Fees & Charges Total	(30,000)	(30,750)	(31,519)	(32,307)
31002 - Liquid Waste Income Total	(30,000)	(30,750)	(31,519)	(32,307)
33002 - Liquid Waste Treatment				
0591 - Biosolids Management				
No Work Order	1,700	1,800	1,900	2,000
0591 - Biosolids Management Total	1,700	1,800	1,900	2,000
33002 - Liquid Waste Treatment Total	1,700	1,800	1,900	2,000
Liquid Waste Total	(28,300)	(28,950)	(29,619)	(30,307)

Draft

Attachment 8.3.7.2

Bathurst Regional Council
Annual Operating Plan 2023/2024 and Delivery Plan 2023-2027
DRAFT Detailed Budget



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Waste Management Total	0	-	-	2
Solid Waste Management				
41410 - Solid Waste Management Revenue				
0110 - User Fees & Charges				
00000982 - Solid Depot Waste Fee Income	(3,835,366)	(3,931,250)	(4,029,531)	(4,130,269)
0110 - User Fees & Charges Total	(3,836,631)	(3,932,547)	(4,030,860)	(4,131,631)
0120 - Interest & Investment Income				
No Work Order	(202,519)	(204,000)	(208,100)	(212,300)
0120 - Interest & Investment Income Total	(202,519)	(204,000)	(208,100)	(212,300)
0130 - Other Income				
00012457 - Waste Management - Collection of Scrap Metal	(260,000)	(266,500)	(273,162)	(279,992)
00012458 - Waste Management - Collection of Batteries	(5,000)	(5,125)	(5,253)	(5,384)
0130 - Other Income Total	(265,000)	(271,625)	(278,415)	(285,376)
0981 - Internal Council Charges				
No Work Order	(3,754,100)	(3,861,650)	(4,016,750)	(4,178,250)
0981 - Internal Council Charges Total	(3,754,100)	(3,861,650)	(4,016,750)	(4,178,250)
41410 - Solid Waste Management Revenue Total	(8,058,250)	(8,269,822)	(8,534,125)	(8,807,557)
43410 - Solid Waste Management Operation				
0300 - Employee Costs				
No Work Order	760,055	788,557	818,127	848,808
0300 - Employee Costs Total	760,055	788,557	818,127	848,808
0305 - Vehicle Expenses				
No Work Order	169,280	175,627	182,213	189,046
0305 - Vehicle Expenses Total	169,280	175,627	182,213	189,046
0310 - Staff Training				
No Work Order	14,400	15,000	15,600	16,200
0310 - Staff Training Total	14,400	15,000	15,600	16,200
0350 - Office Administration Expenditure				
00002119 - Waste Management documentation upgrade	-	52,900	-	55,500
No Work Order	11,125	11,425	11,734	12,050
0350 - Office Administration Expenditure Total	11,125	64,325	11,734	67,550
0375 - Office Equipment & Furniture				
No Work Order	168	173	177	182
0375 - Office Equipment & Furniture Total	168	173	177	182
0405 - Grants / Donations Paid				
No Work Order	6,600	6,800	7,000	7,200
0405 - Grants / Donations Paid Total	6,600	6,800	7,000	7,200
0455 - Project Expenditure				
00006197 - Solid Waste Mge Project - Regional Waste 2 ART	10,000	10,300	10,600	10,900
00012858 - Solid Waste Mge Project - Gas Options Review Paper	35,000	-	-	-
00012947 - Solid Waste Mge Project - Waste Education Campaign	25,000	10,000	-	-
0455 - Project Expenditure Total	70,000	20,300	10,600	10,900
0530 - Building Maintenance				
No Work Order	10,541	10,804	11,075	11,352
0530 - Building Maintenance Total	10,541	10,804	11,075	11,352



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0532 - Other Structures Maintenance				
No Work Order	25,000	25,625	26,266	26,922
0532 - Other Structures Maintenance Total	25,000	25,625	26,266	26,922
0621 - Recycling Expenditure				
00012453 - Waste Management - Collection of Mattresses	170,000	174,250	178,606	183,071
00012454 - Waste Management - Collection of Tyres	30,000	30,750	31,519	32,307
00012455 - Waste Management - Collection of Textiles	25,000	25,625	26,266	26,922
00012456 - Waste Management - Collection of Mulch	35,000	35,875	36,772	37,691
0621 - Recycling Expenditure Total	260,000	266,500	273,163	279,991
0623 - Waste Site Maintenance				
No Work Order	594,239	609,431	624,999	640,956
0623 - Waste Site Maintenance Total	594,239	609,431	624,999	640,956
0626 - Waste Site Operations				
No Work Order	604,000	620,445	637,351	654,735
0626 - Waste Site Operations Total	604,000	620,445	637,351	654,735
0627 - Gas Infrastructure Maintenance				
00012861 - Solid Waste Mge Project - Gas Infrastructure Maintenance	95,000	97,375	99,809	102,305
0627 - Gas Infrastructure Maintenance Total	95,000	97,375	99,809	102,305
0930 - Transfers to Reserves				
No Work Order	3,151,890	3,150,712	3,367,464	3,439,325
0930 - Transfers to Reserves Total	3,151,890	3,150,712	3,367,464	3,439,325
0960 - Contributions (Internal Exps)				
No Work Order	746,812	826,625	803,675	811,950
0960 - Contributions (Internal Exps) Total	746,812	826,625	803,675	811,950
0982 - Internal Council Charges				
00000932 - Solid Waste Depot - Community Vouchers	625,900	651,000	677,100	704,200
00000933 - Solid Waste Depot - Internal Privet Charges	36,000	37,500	39,000	40,600
00001835 - Solid Waste Depot - Internal Rates and Charges	351,400	365,100	379,300	394,100
No Work Order	10,209	10,318	10,428	10,538
0982 - Internal Council Charges Total	1,023,509	1,063,918	1,105,828	1,149,438
43410 - Solid Waste Management Operation Total	7,542,619	7,742,217	7,995,081	8,256,860
45410 - Solid Waste Management Capital Revenue				
0137 - Transfers from Capital Reserves				
00003984 - WMC Roadworks Upgrade	(250,000)	(250,000)	(500,000)	(500,000)
00012862 - Solid Waste Depot - Weighbridge Building Upgrade	(250,000)	-	-	-
00012863 - Solid Waste Depot Capital - Waste Office Toilet upgrade	(150,000)	-	-	-
00012864 - Solid Waste Depot Capital - Machinery Shed	-	(400,000)	-	-
00012865 - Solid Waste Depot Capital - Upgrade of the Landfill Transfer Station	-	(600,000)	-	-
00012866 - Solid Waste Depot Capital - Landfill Lids	(600,000)	-	-	-
00012868 - WMC - rebuild Dams	(600,000)	-	-	-
No Work Order	(1,066,187)	(433,069)	(450,584)	(468,756)
0137 - Transfers from Capital Reserves Total	(2,916,187)	(1,683,069)	(950,584)	(968,756)
0950 - Proceeds on Sales of Assets				
00005824 - Solid Waste Depot Plant Purchase	(34,000)	(34,000)	(34,000)	(34,000)
0950 - Proceeds on Sales of Assets Total	(34,000)	(34,000)	(34,000)	(34,000)
45410 - Solid Waste Management Capital Revenue Total	(2,950,187)	(1,717,069)	(984,584)	(1,002,756)
47410 - Solid Waste Management Capital Works				
0710 - Plant & Equipment				
00005824 - Solid Waste Depot Plant Purchase	1,100,187	467,069	484,584	502,756
0710 - Plant & Equipment Total	1,100,187	467,069	484,584	502,756
0750 - Land Improvements				
00012868 - WMC - rebuild Dams	600,000	-	-	-
0750 - Land Improvements Total	600,000	-	-	-
0760 - Buildings				
00012862 - Solid Waste Depot Capital - Weighbridge Building Upgrade	250,000	-	-	-
00012863 - Solid Waste Depot Capital - Waste Office Toilet upgrade	150,000	-	-	-
00012864 - Solid Waste Depot Capital - Machinery Shed	-	400,000	-	-
0760 - Buildings Total	400,000	400,000	-	-
0770 - Structures				
00012865 - Solid Waste Depot - Upgrade of the Landfill Transfer Station	-	600,000	-	-
00012866 - Solid Waste Depot Capital - Landfill Lids	600,000	-	-	-
0770 - Structures Total	600,000	600,000	-	-
0800 - Roads - Urban Sealed Roads Capital Works				
00003984 - WMC Roadworks Upgrade	250,000	250,000	500,000	500,000
0800 - Roads - Urban Sealed Roads Capital Works Total	250,000	250,000	500,000	500,000
47410 - Solid Waste Management Capital Works Total	2,950,187	1,717,069	984,584	1,002,756
Solid Waste Management Total	(515,631)	(527,605)	(539,044)	(550,697)



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Domestic Waste Collection				
41420 - Domestic Waste Collection Revenue				
0100 - Rates & Annual Charges				
No Work Order	(8,213,087)	(8,582,677)	(8,968,896)	(9,372,497)
0100 - Rates & Annual Charges Total	(8,213,087)	(8,582,677)	(8,968,896)	(9,372,497)
0110 - User Fees & Charges				
No Work Order	(12,396)	(12,954)	(13,537)	(14,146)
0110 - User Fees & Charges Total	(12,396)	(12,954)	(13,537)	(14,146)
0115 - Grants & Subsidies Recurrent				
No Work Order	(11,213)	(11,717)	(12,244)	(12,795)
0115 - Grants & Subsidies Recurrent Total	(11,213)	(11,717)	(12,244)	(12,795)
0981 - Internal Council Charges				
No Work Order	88,300	90,600	92,900	95,300
0981 - Internal Council Charges Total	88,300	90,600	92,900	95,300
0982 - Internal Council Charges				
No Work Order	(88,300)	(90,600)	(92,900)	(95,300)
0982 - Internal Council Charges Total	(88,300)	(90,600)	(92,900)	(95,300)
41420 - Domestic Waste Collection Revenue Total	(8,236,696)	(8,607,348)	(8,994,677)	(9,399,438)
43420 - Domestic Waste Collection Operations				
0305 - Vehicle Expenses				
No Work Order	353,500	362,338	371,397	380,680
0305 - Vehicle Expenses Total	353,500	362,338	371,397	380,680
0350 - Office Administration Expenditure				
No Work Order	3,000	3,200	3,400	3,600
0350 - Office Administration Expenditure Total	3,000	3,200	3,400	3,600
0455 - Project Expenditure				
00004566 - Waste Collection - Wastewise Information Project	14,300	14,700	15,100	15,500
00007011 - Waste Collection - Sustainable Living Expo	17,400	17,900	18,400	18,900
00008742 - Waste Collection - Winter Festivals	1,112	1,138	1,168	1,198
00012379 - Waste Collection - Projects	83,000	86,113	89,342	92,692
0455 - Project Expenditure Total	115,812	119,851	124,010	128,290
0500 - General Maintenance				
No Work Order	11,579	12,000	12,421	12,844
0500 - General Maintenance Total	11,579	12,000	12,421	12,844
0621 - Recycling Expenditure				
No Work Order	1,313,460	1,346,297	1,379,954	1,414,453
0621 - Recycling Expenditure Total	1,313,460	1,346,297	1,379,954	1,414,453
0622 - Kerb Side Collections				
No Work Order	425,587	441,516	458,038	475,184
0622 - Kerb Side Collections Total	425,587	441,516	458,038	475,184
0624 - Food and Garden Waste Expenditure				
No Work Order	1,675,800	1,717,695	1,760,637	1,804,653
0624 - Food and Garden Waste Expenditure Total	1,675,800	1,717,695	1,760,637	1,804,653
0930 - Transfers to Reserves				
No Work Order	1,959,458	2,135,051	2,320,920	2,517,534
0930 - Transfers to Reserves Total	1,959,458	2,135,051	2,320,920	2,517,534
0960 - Contributions (Internal Exps)				
No Work Order	468,500	483,000	498,000	513,600
0960 - Contributions (Internal Exps) Total	468,500	483,000	498,000	513,600
0982 - Internal Council Charges				
No Work Order	1,910,000	1,986,400	2,065,900	2,148,600
0982 - Internal Council Charges Total	1,910,000	1,986,400	2,065,900	2,148,600
43420 - Domestic Waste Collection Operations Total	8,236,696	8,607,348	8,994,677	9,399,438
45420 - Waste Collection Capital Revenue				
0137 - Transfers from Capital Reserves				
No Work Order	(1,057,000)	(367,000)	(367,000)	(367,000)
0137 - Transfers from Capital Reserves Total	(1,057,000)	(367,000)	(367,000)	(367,000)
0950 - Proceeds on Sales of Assets				
00005922 - Waste Collection Plant & Equipment Purchase	(200,000)	(85,000)	(85,000)	(85,000)
0950 - Proceeds on Sales of Assets Total	(200,000)	(85,000)	(85,000)	(85,000)
45420 - Waste Collection Capital Revenue Total	(1,257,000)	(452,000)	(452,000)	(452,000)
47420 - Domestic Waste Collection Capital Expenditure				
0710 - Plant & Equipment				
00005922 - Waste Collection Plant & Equipment Purchase	955,000	400,000	400,000	400,000
0710 - Plant & Equipment Total	955,000	400,000	400,000	400,000



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0770 - Structures				
00012870 - Domestic Waste Capital - Structures - Public Place Bins (Various)	250,000	-	-	-
0770 - Structures Total	250,000	-	-	-
0904 - Mobile Bins Capital Purchases				
00000936 - Waste Collection Purchase Mobile Bins	52,000	52,000	52,000	52,000
0904 - Mobile Bins Capital Purchases Total	52,000	52,000	52,000	52,000
47420 - Domestic Waste Collection Capital Expenditure Total	1,257,000	452,000	452,000	452,000
Domestic Waste Collection Total	-	-	-	-
Rural Waste Disposal				
41430 - Rural Waste Disposal Site Revenue				
0100 - Rates & Annual Charges				
No Work Order	(357,694)	(373,790)	(390,611)	(408,188)
0100 - Rates & Annual Charges Total	(357,694)	(373,790)	(390,611)	(408,188)
41430 - Rural Waste Disposal Site Revenue Total	(357,694)	(373,790)	(390,611)	(408,188)
43430 - Rural Waste Disposal Site Operations				
0623 - Waste Site Maintenance				
00000939 - Rockley Rubbish Transfer Station Operating Expenses	74,517	76,381	78,289	80,247
00000940 - Trunkey Creek Rubbish Transfer Station Operating Expenses	55,700	57,093	58,520	59,983
00000942 - Sofala Rubbish Transfer Station Operating Expenses	97,109	99,537	102,026	104,575
00000943 - Hill End Rubbish Transfer Station Operating Expenses	31,492	32,279	33,086	33,914
00000944 - Sunny Corner Rubbish Transfer Station Operating Expenses	54,254	55,610	57,000	58,426
0623 - Waste Site Maintenance Total	313,072	320,900	328,921	337,145
0930 - Transfers to Reserves				
No Work Order	75,000	75,000	75,000	75,000
0930 - Transfers to Reserves Total	75,000	75,000	75,000	75,000
0982 - Internal Council Charges				
00000939 - Rockley Rubbish Transfer Station Operating Expenses	64,900	67,500	70,200	73,100
00000940 - Trunkey Creek Rubbish Transfer Station Operating Expenses	75,300	78,400	81,600	84,900
00000942 - Sofala Rubbish Transfer Station Operating Expenses	149,600	155,600	161,900	168,400
00000943 - Hill End Rubbish Transfer Station Operating Expenses	8,600	9,000	9,400	9,800
00000944 - Sunny Corner Rubbish Transfer Station Operating Expenses	132,800	138,200	143,800	149,600
0982 - Internal Council Charges Total	431,200	448,700	466,900	485,800
43430 - Rural Waste Disposal Site Operations Total	819,272	844,600	870,821	897,945
Rural Waste Disposal Total	461,578	470,810	480,210	489,757
Litter Control				
43460 - Litter Control Expenditure				
0500 - General Maintenance				
No Work Order	47,253	49,795	51,634	53,542
0500 - General Maintenance Total	47,253	49,795	51,634	53,542
0650 - Vandalism Expenditure				
No Work Order	6,800	7,000	7,200	7,400
0650 - Vandalism Expenditure Total	6,800	7,000	7,200	7,400
43460 - Litter Control Expenditure Total	54,053	56,795	58,834	60,942
Litter Control Total	54,053	56,795	58,834	60,942

Attachment 8.3.7.2

Bathurst Regional Council
Annual Operating Plan 2023/2024 and Delivery Plan 2023-2027
DRAFT Detailed Budget



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Engineering Office Total	2,117,575	2,189,289	2,263,911	2,341,196
Engineering General				
01205 - Engineering General Revenue				
0130 - Other Income				
No Work Order	(560)	(573)	(586)	(600)
0130 - Other Income Total	(560)	(573)	(586)	(600)
0138 - Contributions (Internal)				
No Work Order	(2,552,100)	(2,648,100)	(2,747,700)	(2,851,100)
0138 - Contributions (Internal) Total	(2,552,100)	(2,648,100)	(2,747,700)	(2,851,100)
0981 - Internal Council Charges				
No Work Order	(361,200)	(375,700)	(390,800)	(406,500)
0981 - Internal Council Charges Total	(361,200)	(375,700)	(390,800)	(406,500)
01205 - Engineering General Revenue Total	(2,913,860)	(3,024,373)	(3,139,086)	(3,258,200)
03205 - Engineering General Expenditure				
0300 - Employee Costs				
No Work Order	3,899,026	4,045,240	4,196,935	4,354,322
0300 - Employee Costs Total	3,899,026	4,045,240	4,196,935	4,354,322
0310 - Staff Training				
No Work Order	22,064	22,615	23,180	23,759
0310 - Staff Training Total	22,064	22,615	23,180	23,759
0311 - Training - Safety & Compliance				
No Work Order	5,000	5,125	5,253	5,384
0311 - Training - Safety & Compliance Total	5,000	5,125	5,253	5,384
0320 - Recruitment Costs				
No Work Order	5,000	5,125	5,253	5,384
0320 - Recruitment Costs Total	5,000	5,125	5,253	5,384
0350 - Office Administration Expenditure				
No Work Order	54,887	56,259	57,665	59,106
0350 - Office Administration Expenditure Total	54,887	56,259	57,665	59,106
0355 - Computer / IT Costs				
No Work Order	5,487	5,624	5,765	5,909
0355 - Computer / IT Costs Total	5,487	5,624	5,765	5,909
0370 - Subscriptions				
No Work Order	17,700	18,200	18,700	19,200
0370 - Subscriptions Total	17,700	18,200	18,700	19,200
0375 - Office Equipment & Furniture				
No Work Order	17,063	17,490	17,927	18,375
0375 - Office Equipment & Furniture Total	17,063	17,490	17,927	18,375
0501 - Tools Replacement/Repairs				
00000728 - Engineering Minor Plant Purchases and Sales	5,253	5,384	5,519	5,657
0501 - Tools Replacement/Repairs Total	5,253	5,384	5,519	5,657
0960 - Contributions (Internal Exps)				
No Work Order	985,855	1,018,100	1,051,900	1,087,000
0960 - Contributions (Internal Exps) Total	985,855	1,018,100	1,051,900	1,087,000
0982 - Internal Council Charges				
No Work Order	14,100	14,500	14,900	15,300
0982 - Internal Council Charges Total	14,100	14,500	14,900	15,300
03205 - Engineering General Expenditure Total	5,031,435	5,213,662	5,402,997	5,599,396
05205 - Engineering General Capital Revenue				
0137 - Transfers from Capital Reserves				
No Work Order	(143,500)	(284,794)	(284,794)	(284,794)
0137 - Transfers from Capital Reserves Total	(143,500)	(284,794)	(284,794)	(284,794)
0950 - Proceeds on Sales of Assets				
00005812 - Engineering Plant Purchases	(211,500)	(313,750)	(313,750)	(313,750)
0950 - Proceeds on Sales of Assets Total	(211,500)	(313,750)	(313,750)	(313,750)
05205 - Engineering General Capital Revenue Total	(355,000)	(598,544)	(598,544)	(598,544)



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
07205 - Engineering General Capital Expenditure				
0710 - Plant & Equipment				
00005812 - Engineering Plant Purchases	355,000	598,544	598,544	598,544
0710 - Plant & Equipment Total	355,000	598,544	598,544	598,544
07205 - Engineering General Capital Expenditure Total	355,000	598,544	598,544	598,544
Engineering General Total	2,117,575	2,189,289	2,263,911	2,341,196
Mount Panorama Total	150,843	210,348	267,868	184,966
Mount Panorama				
02160 - Mount Panorama Revenue Total	(4,217,180)	(4,351,755)	(4,491,141)	(4,635,392)
04160 - Mount Panorama Operations Total	4,368,023	4,562,103	4,759,009	4,820,358
06160 - Mount Panorama Capital Revenue Total	(204,990)	(186,683)	(150,000)	(186,683)
08160 - Mount Panorama Capital Expenditure Total	204,990	186,683	150,000	186,683
Mount Panorama Total	150,843	210,348	267,868	184,966

Draft



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Corporate Services & Finance Total	(27,845,974)	(29,057,684)	(29,989,862)	(30,773,531)
Governance Total	1,780,086	1,589,746	1,585,696	1,613,064
Councillors				
01020 - Councillors Revenue				
0125 - Reimbursements				
No Work Order	(500)	(500)	(500)	(500)
0125 - Reimbursements Total	(500)	(500)	(500)	(500)
0140 - Contributions				
00000743 - Donations Sec 356 - Gordon Bullock Memorial Scholarship	(3,000)	(3,000)	(3,000)	(3,000)
0140 - Contributions Total	(3,000)	(3,000)	(3,000)	(3,000)
01020 - Councillors Revenue Total	(3,500)	(3,500)	(3,500)	(3,500)
03020 - Councillors Expenses				
0310 - Staff Training				
No Work Order	27,000	27,720	28,440	29,160
0310 - Staff Training Total	27,000	27,720	28,440	29,160
0330 - Mayor & Elected Member Expenses				
No Work Order	377,606	387,047	396,724	406,640
0330 - Mayor & Elected Member Expenses Total	377,606	387,047	396,724	406,640
0340 - Civic Functions & Ceremonies				
No Work Order	56,500	57,912	59,360	60,844
0340 - Civic Functions & Ceremonies Total	56,500	57,912	59,360	60,844
0350 - Office Administration Expenditure				
No Work Order	500	513	525	538
0350 - Office Administration Expenditure Total	500	513	525	538
0365 - Legal & Debt Recovery Costs				
00000716 - Governance - Code of Conduct complaints	2,000	2,000	2,000	2,000
0365 - Legal & Debt Recovery Costs Total	2,000	2,000	2,000	2,000
0370 - Subscriptions				
No Work Order	205,658	210,799	216,069	221,471
0370 - Subscriptions Total	205,658	210,799	216,069	221,471
0405 - Grants / Donations Paid				
00000733 - Donations Sec 356 - Specific Votes	14,350	19,928	20,427	20,937
00000734 - Donations Sec 356 - Sundry Vote	23,988	20,000	20,000	20,000
00000735 - Donations Sec 356 - BMEC Community Use Subsidy	53,000	54,325	55,683	57,075
00000737 - Donations Sec 356 - Monkey Hill UHF Repeater Assoc.	1,000	1,000	1,000	1,000
00000738 - Donations Sec 356 - 2BS Sports Awards	5,000	5,000	5,000	5,000
00000740 - Donations Sec 356 - CSU Foundation	5,000	5,000	5,000	5,000
00000742 - Donations Sec 356 - Bathurst Senior Citizen's Association	500	-	-	-
00000743 - Donations Sec 356 - Gordon Bullock Memorial Scholarship	3,000	3,000	3,000	3,000
00000744 - Donations Sec 356 - Bathurst District Sport & Rec (BDRSC) Sporting Association Grant	20,000	20,000	20,000	20,000
00002204 - Donations Sec 356 - Macquarie Philharmonia	2,000	2,000	2,000	2,000
00002291 - Donations Sec 356 - Sofala & District Agricultural & Horticultural Show Society	350	350	350	350
00002292 - Donations Sec 356 - Sofala Progress Association	2,000	2,000	2,000	2,000
00002364 - Donations Sec 356 - City Colts Water	7,390	7,575	7,764	7,958
00002741 - Donations Sec 356 - Mt Panorama Fee Waived	35,000	35,000	35,000	35,000
00004604 - Donations Sec 356 - Bathurst AH & P Association	8,244	8,244	8,244	8,244
00004828 - Donations Sec 356 - WRAS Annual Subscription/donation	2,713	2,781	2,850	2,922
00006138 - Donations Sec 356 - The Neighbourhood Centre (BINC) Migrant Support Worker	900	900	900	900
00006401 - Donations Sec 356 - CBD CCTV funding program	10,000	10,000	10,000	10,000
00006771 - Donations Sec 356 - Mitchell Conservatorium	25,419	24,854	25,301	25,758
00006772 - Donations Sec 356 - Street Closures - Russell and William Street	10,000	10,000	10,000	10,000
00006773 - Donations Sec 356 - Market Rental Subsidies	164,414	168,524	172,737	177,056
00006774 - Donations Sec 356 - Bathurst Edgell Jog	1,000	-	-	-
00006775 - Donations Sec 356 - Central Tablelands Woodcraft Inc (Woodies)	16,140	16,544	16,957	17,381
00006776 - Donations Sec 356 - Evans Art Council	8,086	8,213	8,343	8,477
00011309 - Donations Sec 356 - Bathurst Meals on Wheels Inc	55,844	57,240	58,671	60,138
00011324 - Donations Sec 356 - Bathurst City & RSL Band Association Inc	27,098	27,650	28,217	28,797
00011823 - Donations Sec 356 - Western Sydney University	10,000	10,000	10,000	10,000
00012046 - Donations Sec 356 - Bathurst District Historical Society (BDHS)	21,845	22,391	22,951	23,525
00012918 - Donations Sec 356 - Indigenous Groups 1824 commemoration	50,000	-	-	-
0405 - Grants / Donations Paid Total	584,281	542,519	552,395	562,518
0440 - Community Consultation				
00003463 - Community Strategic Plan	-	5,000	5,000	-
0440 - Community Consultation Total	-	5,000	5,000	-



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0455 - Project Expenditure				
00008696 - Councillors - Sister City - Membership and general costs	10,250	10,507	10,769	11,038
00008697 - Councillors - Sister City - Ohkuma	5,125	5,254	5,385	5,520
00008698 - Councillors - Sister City - Cirencester	5,125	5,254	5,385	5,520
00008703 - Councillors - Living Legends	5,125	5,253	5,385	5,520
00008706 - Councillors - Citizenship Ceremonies (NOT Australia Day)	1,026	1,052	1,078	1,104
00012953 - Councillors - 1824 Martial Law Commemoration	150,000	-	-	-
00012954 - Councillors - 2024 Project Support Officer (1824 Martial Law Commemoration)	34,321	9,462	-	-
0455 - Project Expenditure Total	210,972	36,782	28,002	28,702
0460 - Community Programs & Events				
00006774 - Donations Sec 356 - Bathurst Edgell Jog	1,640	1,681	1,723	1,766
00006775 - Donations Sec 356 - Central Tablelands Woodcraft Inc (Woodies)	1,640	1,681	1,723	1,766
No Work Order	769	788	808	828
0460 - Community Programs & Events Total	4,049	4,150	4,254	4,360
0680 - Depreciation				
No Work Order	15,375	15,759	16,153	16,557
0680 - Depreciation Total	15,375	15,759	16,153	16,557
0960 - Contributions (Internal Exps)				
No Work Order	112,000	115,000	118,100	121,200
0960 - Contributions (Internal Exps) Total	112,000	115,000	118,100	121,200
0982 - Internal Council Charges				
No Work Order	9,600	10,000	10,400	10,800
0982 - Internal Council Charges Total	9,600	10,000	10,400	10,800
03020 - Councillors Expenses Total	1,605,541	1,415,201	1,437,422	1,464,790
05020 - Councillors Capital Revenue				
0137 - Transfers from Capital Reserves				
00003718 - Councillors Plant Purchases	(27,580)	(35,000)	-	-
0137 - Transfers from Capital Reserves Total	(27,580)	(35,000)	-	-
0950 - Proceeds on Sales of Assets				
00005894 - Councillors Plant Purchases	(35,000)	(27,580)	-	-
0950 - Proceeds on Sales of Assets Total	(35,000)	(27,580)	-	-
05020 - Councillors Capital Revenue Total	(62,580)	(62,580)	-	-
07020 - Councillors Capital Expenditure				
0710 - Plant & Equipment				
00005894 - Councillors Plant Purchases	62,580	62,580	-	-
0710 - Plant & Equipment Total	62,580	62,580	-	-
07020 - Councillors Capital Expenditure Total	62,580	62,580	-	-
Councillors Total	1,602,041	1,411,701	1,433,922	1,461,290
Election				
01040 - Election Income				
0136 - Transfers from Reserves (Recurrent)				
No Work Order	-	(550,000)	-	-
0136 - Transfers from Reserves (Recurrent) Total	-	(550,000)	-	-
01040 - Election Income Total	-	(550,000)	-	-
03040 - Election Expenditure				
0335 - Election Expenses				
No Work Order	-	550,000	-	-
0335 - Election Expenses Total	-	550,000	-	-
0930 - Transfers to Reserves				
No Work Order	178,045	178,045	151,774	151,774
0930 - Transfers to Reserves Total	178,045	178,045	151,774	151,774
03040 - Election Expenditure Total	178,045	728,045	151,774	151,774
Election Total	178,045	178,045	151,774	151,774



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Administration Total	5,673,985	5,894,694	6,265,012	6,536,019
Corporate Services Office				
01100 - Corporate Governance Revenue				
0105 - Statutory Fees & Charges				
No Work Order	(3,152)	(3,231)	(3,312)	(3,394)
0105 - Statutory Fees & Charges Total	(3,152)	(3,231)	(3,312)	(3,394)
0130 - Other Income				
00000746 - Gym Memberships	(6,304)	(6,462)	(6,623)	(6,789)
No Work Order	(20,000)	(20,499)	(21,012)	(21,537)
0130 - Other Income Total	(26,304)	(26,961)	(27,635)	(28,326)
0138 - Contributions (Internal)				
No Work Order	(1,386,465)	(1,444,900)	(1,505,800)	(1,569,500)
0138 - Contributions (Internal) Total	(1,386,465)	(1,444,900)	(1,505,800)	(1,569,500)
01100 - Corporate Governance Revenue Total	(1,415,921)	(1,475,092)	(1,536,747)	(1,601,220)
03100 - Corporate Governance				
0300 - Employee Costs				
00000746 - Gym Memberships	36,772	37,691	38,634	39,599
No Work Order	2,734,174	2,836,706	2,943,083	3,053,447
0300 - Employee Costs Total	2,770,946	2,874,397	2,981,717	3,093,046
0305 - Vehicle Expenses				
No Work Order	37,824	38,770	39,740	40,731
0305 - Vehicle Expenses Total	37,824	38,770	39,740	40,731
0310 - Staff Training				
No Work Order	10,000	10,251	10,507	10,769
0310 - Staff Training Total	10,000	10,251	10,507	10,769
0311 - Training - Safety & Compliance				
No Work Order	6,000	6,150	6,304	6,462
0311 - Training - Safety & Compliance Total	6,000	6,150	6,304	6,462
0312 - Training - Professional Development				
No Work Order	6,000	6,150	6,304	6,462
0312 - Training - Professional Development Total	6,000	6,150	6,304	6,462
0345 - Meals Entertainment & Other Functions				
No Work Order	2,000	2,050	2,101	2,154
0345 - Meals Entertainment & Other Functions Total	2,000	2,050	2,101	2,154
0350 - Office Administration Expenditure				
No Work Order	234,500	240,363	246,371	252,531
0350 - Office Administration Expenditure Total	234,500	240,363	246,371	252,531
0355 - Computer / IT Costs				
No Work Order	13,000	13,325	13,658	14,000
0355 - Computer / IT Costs Total	13,000	13,325	13,658	14,000
0360 - Professional Services				
00006221 - Corporate - GM Performance Review	7,175	7,354	7,538	7,727
00007832 - Corporate Services - Trademark & Business Name Expenses	5,125	5,253	5,384	5,519
0360 - Professional Services Total	12,300	12,607	12,922	13,246
0365 - Legal & Debt Recovery Costs				
00003451 - Corporate Services General Legal Expenses	31,519	32,307	33,115	33,943
00007830 - Corporate Services - Legal Expenses - SAI Global Copyright Fees for Australian Standards	10,506	10,769	11,038	11,314
00007832 - Corporate Services - Trademark & Business Name Expenses	5,253	5,384	5,519	5,657
00012275 - Corporate Services - Public Liability Claims below PL Excess	50,000	51,250	52,531	53,845
0365 - Legal & Debt Recovery Costs Total	97,278	99,710	102,203	104,759
0370 - Subscriptions				
00002243 - Corporate Governance - Misc Subscriptions	2,000	2,050	2,101	2,154
0370 - Subscriptions Total	2,000	2,050	2,101	2,154
0375 - Office Equipment & Furniture				
No Work Order	20,500	21,013	21,538	22,076
0375 - Office Equipment & Furniture Total	20,500	21,013	21,538	22,076
0960 - Contributions (Internal Exps)				
No Work Order	74,800	76,800	79,000	81,200
0960 - Contributions (Internal Exps) Total	74,800	76,800	79,000	81,200
0982 - Internal Council Charges				
No Work Order	4,200	4,400	4,600	4,800
0982 - Internal Council Charges Total	4,200	4,400	4,600	4,800
03100 - Corporate Governance Total	3,291,348	3,408,036	3,529,066	3,654,390

Attachment 8.3.7.2

Bathurst Regional Council
Annual Operating Plan 2023/2024 and Delivery Plan 2023-2027
DRAFT Detailed Budget



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
05100 - Corporate Services Capital Revenue				
0137 - Transfers from Capital Reserves				
No Work Order	(34,000)	-	-	-
0137 - Transfers from Capital Reserves Total	(34,000)	-	-	-
0950 - Proceeds on Sales of Assets				
00005810 - Corporate Services - Vehicle Purchase	(35,000)	-	-	-
0950 - Proceeds on Sales of Assets Total	(35,000)	-	-	-
05100 - Corporate Services Capital Revenue Total	(69,000)	-	-	-
07100 - Corporate Services Capital Expenditure				
0710 - Plant & Equipment				
00005810 - Corporate Services - Vehicle Purchase	69,000	-	-	-
0710 - Plant & Equipment Total	69,000	-	-	-
07100 - Corporate Services Capital Expenditure Total	69,000	-	-	-
Corporate Services Office Total	1,875,427	1,932,944	1,992,319	2,053,170
Records Management				
03150 - Records Management				
0300 - Employee Costs				
No Work Order	501,466	520,272	539,782	560,023
0300 - Employee Costs Total	501,466	520,272	539,782	560,023
0310 - Staff Training				
No Work Order	5,253	5,385	5,518	5,658
0310 - Staff Training Total	5,253	5,385	5,518	5,658
0350 - Office Administration Expenditure				
No Work Order	8,404	8,614	8,830	9,049
0350 - Office Administration Expenditure Total	8,404	8,614	8,830	9,049
0370 - Subscriptions				
No Work Order	1,787	1,832	1,877	1,924
0370 - Subscriptions Total	1,787	1,832	1,877	1,924
0375 - Office Equipment & Furniture				
No Work Order	2,563	2,627	2,693	2,760
0375 - Office Equipment & Furniture Total	2,563	2,627	2,693	2,760
0960 - Contributions (Internal Exps)				
No Work Order	70,000	72,400	75,100	77,900
0960 - Contributions (Internal Exps) Total	70,000	72,400	75,100	77,900
03150 - Records Management Total	589,473	611,130	633,800	657,314
07150 - Records Management Capital Expenditure				
0720 - Office Equipment > \$2,000				
00008316 - Records - Scanner - Canon Image Formula DRG 2090	10,000	10,000	10,000	10,000
0720 - Office Equipment > \$2,000 Total	10,000	10,000	10,000	10,000
07150 - Records Management Capital Expenditure Total	10,000	10,000	10,000	10,000
Records Management Total	599,473	621,130	643,800	667,314
Events				
02180 - Events Revenue				
0130 - Other Income Total	(762,441)	(781,500)	(801,039)	(821,066)
02180 - Events Revenue Total	(762,441)	(781,500)	(801,039)	(821,066)
04180 - Events Expenditure				
0300 - Employee Costs				
No Work Order	617,080	640,221	664,229	689,137
0300 - Employee Costs Total	617,080	640,221	664,229	689,137
0310 - Staff Training				
No Work Order	2,101	2,155	2,207	2,262
0310 - Staff Training Total	2,101	2,155	2,207	2,262
0311 - Training - Safety & Compliance				
No Work Order	2,000	2,050	2,101	2,154
0311 - Training - Safety & Compliance Total	2,000	2,050	2,101	2,154
0350 - Office Administration Expenditure				
No Work Order	9,300	9,533	9,771	10,014
0350 - Office Administration Expenditure Total	9,300	9,533	9,771	10,014
0455 - Project Expenditure Total	1,665,396	1,908,835	1,933,957	1,994,104
0460 - Community Programs & Events				
00000487 - Events - Australia Day Celebrations	17,415	17,851	18,296	18,754
00000488 - Events - New Years Eve Party	60,051	61,553	63,091	64,668
00000489 - Events - Proclamation Day	5,000	5,126	5,253	5,384
00000490 - Events - Local Government Week	1,877	1,925	1,971	2,021
00001236 - Events - Mount Panorama Community Garage Sale	2,179	2,233	2,289	2,347
00011300 - Events - 2024 Martial Law commemoration	30,000	-	-	-
0460 - Community Programs & Events Total	116,522	88,688	90,900	93,174



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0960 - Contributions (Internal Exps)				
No Work Order	45,900	47,300	48,700	50,200
0960 - Contributions (Internal Exps) Total	45,900	47,300	48,700	50,200
0982 - Internal Council Charges				
00000487 - Events - Australia Day Celebrations	2,600	2,700	2,800	2,900
00012192 - Events - Projects - Winter Festival	2,840	2,954	3,073	3,196
No Work Order	400	500	600	700
0982 - Internal Council Charges Total	5,840	6,154	6,473	6,796
04180 - Events Expenditure Total	2,464,139	2,704,936	2,758,338	2,847,841
05180 - Events Capital Revenue				
0137 - Transfers from Capital Reserves				
No Work Order	(11,000)	-	-	-
0137 - Transfers from Capital Reserves Total	(11,000)	-	-	-
0950 - Proceeds on Sales of Assets				
00005811 - Marketing & Development Vehicle Purchases	(24,000)	-	-	-
0950 - Proceeds on Sales of Assets Total	(24,000)	-	-	-
05180 - Events Capital Revenue Total	(35,000)	-	-	-
07180 - Events Capital Expenditure				
0710 - Plant & Equipment				
00005811 - Marketing & Development Vehicle Purchases	35,000	-	-	-
0710 - Plant & Equipment Total	35,000	-	-	-
07180 - Events Capital Expenditure Total	35,000	-	-	-
Events Total	1,701,698	1,923,436	1,957,299	2,026,775
Human Resources				
01160 - Human Resources Revenue				
0125 - Reimbursements				
00001947 - HR - Professional Development Staff Reimbursements	(10,506)	(10,769)	(11,038)	(11,314)
00007227 - HR - Workers Compensation Mutual Performance Rebate (StateCover)	(73,544)	(75,383)	(77,267)	(79,199)
00007942 - HR - WC Safety & Wellbeing Incentive Rebate Program (StateCover Mutual)	(107,625)	(110,316)	(113,074)	(115,900)
0125 - Reimbursements Total	(191,675)	(196,468)	(201,379)	(206,413)
0130 - Other Income				
00000983 - Staff Uniforms	(16,810)	(17,230)	(17,661)	(18,103)
0130 - Other Income Total	(16,810)	(17,230)	(17,661)	(18,103)
0138 - Contributions (Internal)				
No Work Order	(1,482,300)	(1,519,200)	(1,557,000)	(1,596,000)
0138 - Contributions (Internal) Total	(1,482,300)	(1,519,200)	(1,557,000)	(1,596,000)
01160 - Human Resources Revenue Total	(1,690,785)	(1,732,898)	(1,776,040)	(1,820,516)
03160 - Human Resources				
0300 - Employee Costs				
00001250 - HR - Other Medical Costs	526	539	553	566
00001252 - HR - Staff Service Awards	10,506	10,769	11,038	11,314
00001952 - HR - Workers Compensation Insurance Premium	1,500,000	1,537,500	1,575,938	1,615,336
00001953 - HR - Workers Compensation Insurance Premium Adjustment	(33,000)	(33,825)	(34,671)	(35,537)
00001954 - HR - Workers Compensation Insurance Top Up	12,000	12,300	12,608	12,923
00001955 - HR - Workers Compensation - Excess Payments only	1,000	1,025	1,051	1,077
00001981 - HR - Dust Disease Bus	-	12,000	-	-
00004326 - HR - Union Costs inc Meetings	3,000	3,075	3,152	3,231
00005892 - HR - Drug & Alcohol Testing	8,931	9,154	9,383	9,618
No Work Order	790,515	820,159	850,915	882,824
0300 - Employee Costs Total	2,293,478	2,372,696	2,429,967	2,501,352
0310 - Staff Training				
No Work Order	53,887	55,235	56,615	58,030
0310 - Staff Training Total	53,887	55,235	56,615	58,030
0311 - Training - Safety & Compliance				
No Work Order	3,000	3,075	3,152	3,231
0311 - Training - Safety & Compliance Total	3,000	3,075	3,152	3,231
0312 - Training - Professional Development				
No Work Order	3,000	3,075	3,152	3,231
0312 - Training - Professional Development Total	3,000	3,075	3,152	3,231
0320 - Recruitment Costs				
00001249 - HR - Pre-Employment Medicals	31,519	32,307	33,115	33,943
00001250 - HR - Other Medical Costs	5,253	5,384	5,519	5,657
00002152 - HR - Flu Clinic	5,000	5,125	5,253	5,384
No Work Order	28,367	29,076	29,803	30,548
0320 - Recruitment Costs Total	70,139	71,892	73,690	75,532
0325 - Occupational Health & Safety Expenses				
00006931 - HR - First Aid Supplies - All Council (1st Aid)	10,250	10,506	10,769	11,038
No Work Order	4,000	4,100	4,203	4,308
0325 - Occupational Health & Safety Expenses Total	14,250	14,606	14,972	15,346



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0326 - Consultative Committee Expenses				
No Work Order	3,500	-	3,500	-
0326 - Consultative Committee Expenses Total	3,500	-	3,500	-
0350 - Office Administration Expenditure				
No Work Order	4,800	4,921	5,043	5,169
0350 - Office Administration Expenditure Total	4,800	4,921	5,043	5,169
0360 - Professional Services				
00001244 - HR - Salary System Review	2,000	-	-	-
00001245 - HR - Staff Survey Investigation	20,000	-	20,000	-
00001246 - HR - Consultancies	10,000	10,250	10,506	10,769
00001248 - HR - Employee Assistance Program	15,000	15,375	15,759	16,153
00004498 - HR - Online Learning Contract	29,000	29,725	30,468	31,230
00008506 - HR - Onboarding, Recruitment and Performance Software	44,126	45,229	46,360	47,519
00011347 - HR - Job Evaluation Software	4,203	4,308	4,416	4,526
0360 - Professional Services Total	124,329	104,887	127,509	110,197
0365 - Legal & Debt Recovery Costs				
No Work Order	2,500	2,563	2,627	2,692
0365 - Legal & Debt Recovery Costs Total	2,500	2,563	2,627	2,692
0370 - Subscriptions				
No Work Order	2,563	2,627	2,693	2,760
0370 - Subscriptions Total	2,563	2,627	2,693	2,760
0375 - Office Equipment & Furniture				
No Work Order	3,000	3,075	3,152	3,231
0375 - Office Equipment & Furniture Total	3,000	3,075	3,152	3,231
0450 - Sundry Expenses				
00000983 - Staff Uniforms	30,750	31,519	32,307	33,114
0450 - Sundry Expenses Total	30,750	31,519	32,307	33,114
0451 - Marketing				
No Work Order	10,250	10,506	10,769	11,038
0451 - Marketing Total	10,250	10,506	10,769	11,038
0455 - Project Expenditure				
00007942 - HR - WC Safety & Wellbeing Incentive Rebate Program (StateCover Mutual)	107,625	110,316	113,073	115,901
0455 - Project Expenditure Total	107,625	110,316	113,073	115,901
0960 - Contributions (Internal Exps)				
No Work Order	25,100	25,900	26,700	27,500
0960 - Contributions (Internal Exps) Total	25,100	25,900	26,700	27,500
0982 - Internal Council Charges				
No Work Order	5,000	5,200	5,500	5,800
0982 - Internal Council Charges Total	5,000	5,200	5,500	5,800
03160 - Human Resources Total	2,757,171	2,822,093	2,914,421	2,974,124
Human Resources Total	1,066,386	1,089,195	1,138,381	1,153,608
Information Services				
01140 - Information Services Revenue				
0130 - Other Income				
No Work Order	(8,506)	(8,719)	(8,937)	(9,160)
0130 - Other Income Total	(8,506)	(8,719)	(8,937)	(9,160)
0138 - Contributions (Internal)				
No Work Order	(751,800)	(772,200)	(792,900)	(814,000)
0138 - Contributions (Internal) Total	(751,800)	(772,200)	(792,900)	(814,000)
01140 - Information Services Revenue Total	(760,306)	(780,919)	(801,837)	(823,160)
03140 - Information Services				
0300 - Employee Costs				
00006912 - IT Wages - Other Duties	611,580	634,514	658,309	682,995
00006913 - IT Wages - Mt Panorama Race Preparation	40,000	41,500	43,056	44,671
No Work Order	220,089	228,342	236,905	245,789
0300 - Employee Costs Total	871,669	904,356	938,270	973,455
0310 - Staff Training				
No Work Order	3,506	3,594	3,684	3,776
0310 - Staff Training Total	3,506	3,594	3,684	3,776
0311 - Training - Safety & Compliance				
No Work Order	2,000	2,050	2,101	2,154
0311 - Training - Safety & Compliance Total	2,000	2,050	2,101	2,154
0312 - Training - Professional Development				
No Work Order	5,000	5,126	5,253	5,384
0312 - Training - Professional Development Total	5,000	5,126	5,253	5,384
0350 - Office Administration Expenditure				
No Work Order	11,000	11,276	11,557	11,846
0350 - Office Administration Expenditure Total	11,000	11,276	11,557	11,846



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0355 - Computer / IT Costs				
No Work Order	1,602,742	1,637,116	1,680,363	1,717,569
0355 - Computer / IT Costs Total	1,602,742	1,637,116	1,680,363	1,717,569
0375 - Office Equipment & Furniture				
No Work Order	231,068	236,844	242,765	248,835
0375 - Office Equipment & Furniture Total	231,068	236,844	242,765	248,835
0420 - Security Expenses				
No Work Order	2,050	2,101	2,154	2,208
0420 - Security Expenses Total	2,050	2,101	2,154	2,208
0500 - General Maintenance				
No Work Order	18,911	19,384	19,868	20,365
0500 - General Maintenance Total	18,911	19,384	19,868	20,365
0680 - Depreciation				
No Work Order	45,000	46,125	47,278	48,460
0680 - Depreciation Total	45,000	46,125	47,278	48,460
0960 - Contributions (Internal Exps)				
No Work Order	26,700	27,500	28,400	29,300
0960 - Contributions (Internal Exps) Total	26,700	27,500	28,400	29,300
0982 - Internal Council Charges				
No Work Order	650	650	650	650
0982 - Internal Council Charges Total	650	650	650	650
03140 - Information Services Total	2,820,296	2,896,122	2,982,343	3,064,002
Information Services Total	2,059,990	2,115,203	2,180,506	2,240,842
GIS				
01145 - GIS				
0110 - User Fees & Charges				
No Work Order	(200)	(205)	(210)	(215)
0110 - User Fees & Charges Total	(200)	(205)	(210)	(215)
0138 - Contributions (Internal)				
No Work Order	(144,400)	(148,300)	(152,200)	(156,100)
0138 - Contributions (Internal) Total	(144,400)	(148,300)	(152,200)	(156,100)
01145 - GIS Total	(144,600)	(148,505)	(152,410)	(156,315)
03145 - GIS Operation				
0300 - Employee Costs				
No Work Order	190,261	197,396	204,798	212,478
0300 - Employee Costs Total	190,261	197,396	204,798	212,478
0310 - Staff Training				
No Work Order	5,254	5,385	5,521	5,657
0310 - Staff Training Total	5,254	5,385	5,521	5,657
0350 - Office Administration Expenditure				
No Work Order	3,520	3,608	3,699	3,791
0350 - Office Administration Expenditure Total	3,520	3,608	3,699	3,791
0355 - Computer / IT Costs				
No Work Order	101,038	103,564	106,153	108,807
0355 - Computer / IT Costs Total	101,038	103,564	106,153	108,807
0365 - Legal & Debt Recovery Costs				
No Work Order	2,000	2,050	2,101	2,154
0365 - Legal & Debt Recovery Costs Total	2,000	2,050	2,101	2,154
0375 - Office Equipment & Furniture				
No Work Order	1,665	1,707	1,749	1,793
0375 - Office Equipment & Furniture Total	1,665	1,707	1,749	1,793
0960 - Contributions (Internal Exps)				
No Work Order	3,300	3,400	3,400	3,500
0960 - Contributions (Internal Exps) Total	3,300	3,400	3,400	3,500
03145 - GIS Operation Total	307,038	317,110	327,421	338,180
GIS Total	162,438	168,605	175,011	181,865



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Finance Services				
01120 - Financial Services Revenue				
0105 - Statutory Fees & Charges				
No Work Order	(43,050)	(44,127)	(45,230)	(46,360)
0105 - Statutory Fees & Charges Total	(43,050)	(44,127)	(45,230)	(46,360)
0120 - Interest & Investment Income Total	(718,930)	(757,572)	(600,951)	(610,891)
0125 - Reimbursements				
No Work Order	(225,000)	(230,625)	(236,390)	(242,300)
0125 - Reimbursements Total	(225,000)	(230,625)	(236,390)	(242,300)
0130 - Other Income				
No Work Order	(27,500)	(28,187)	(28,893)	(29,614)
0130 - Other Income Total	(27,500)	(28,187)	(28,893)	(29,614)
0138 - Contributions (Internal)				
No Work Order	(1,856,500)	(2,079,100)	(1,994,700)	(2,003,600)
0138 - Contributions (Internal) Total	(1,856,500)	(2,079,100)	(1,994,700)	(2,003,600)
0140 - Contributions				
No Work Order	(1,650,885)	(1,628,164)	(1,666,522)	(1,705,867)
0140 - Contributions Total	(1,650,885)	(1,628,164)	(1,666,522)	(1,705,867)
0981 - Internal Council Charges				
00003023 - Internal Loan - Mt Pan Ped Bridge Loan	(151,214)	(151,214)	(151,214)	(151,213)
00003024 - Internal Loan - Mt Pan Loan	(56,193)	(56,192)	(56,193)	(56,193)
00007664 - Internal Loan - Railway Museum Loan	(33,458)	(33,458)	(33,458)	(33,458)
No Work Order	(254,400)	(260,900)	(267,600)	(274,300)
0981 - Internal Council Charges Total	(495,265)	(501,764)	(508,465)	(515,164)
01120 - Financial Services Revenue Total	(5,017,130)	(5,269,539)	(5,081,151)	(5,153,796)
03120 - Financial Services Operations				
0300 - Employee Costs				
No Work Order	1,860,206	1,929,963	2,002,337	2,077,425
0300 - Employee Costs Total	1,860,206	1,929,963	2,002,337	2,077,425
0310 - Staff Training				
No Work Order	8,000	8,201	8,404	8,614
0310 - Staff Training Total	8,000	8,201	8,404	8,614
0311 - Training - Safety & Compliance				
No Work Order	5,000	5,125	5,253	5,385
0311 - Training - Safety & Compliance Total	5,000	5,125	5,253	5,385
0312 - Training - Professional Development				
No Work Order	5,000	5,125	5,253	5,384
0312 - Training - Professional Development Total	5,000	5,125	5,253	5,384
0350 - Office Administration Expenditure				
No Work Order	22,000	22,551	23,113	23,692
0350 - Office Administration Expenditure Total	22,000	22,551	23,113	23,692
0355 - Computer / IT Costs				
No Work Order	63,000	144,000	70,400	71,800
0355 - Computer / IT Costs Total	63,000	144,000	70,400	71,800
0360 - Professional Services				
00003025 - Internal Audit	125,900	129,000	132,200	135,400
No Work Order	102,900	185,500	136,300	110,800
0360 - Professional Services Total	228,800	314,500	268,500	246,200
0370 - Subscriptions				
No Work Order	17,600	18,200	18,800	19,400
0370 - Subscriptions Total	17,600	18,200	18,800	19,400
0375 - Office Equipment & Furniture				
No Work Order	17,981	18,430	18,892	19,363
0375 - Office Equipment & Furniture Total	17,981	18,430	18,892	19,363
0380 - Bank Fees and Charges				
No Work Order	143,600	147,191	150,870	154,641
0380 - Bank Fees and Charges Total	143,600	147,191	150,870	154,641
0385 - Bad Debts				
No Work Order	20,000	20,000	20,000	20,000
0385 - Bad Debts Total	20,000	20,000	20,000	20,000
0410 - Insurance				
00002491 - Ins Premium - Motor Vehicle	134,000	137,350	140,784	144,303
00002492 - Ins Premium - Marine Hull Commercial	5,000	5,125	5,253	5,384
00002493 - Ins Premium - Contract Works	1,500	1,538	1,576	1,615
00002495 - Ins Premium - Personal Accident	6,500	6,663	6,829	7,000
00002496 - Ins Premium - Councillors & Officers Liability	62,000	63,550	65,139	66,767
00002497 - Ins Premium - Marine Cargo	2,000	2,050	2,101	2,154
00002498 - Ins Premium - Property - Artworks	47,000	48,175	49,379	50,614



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
00002499 - Ins Premium - Property	787,000	806,675	826,842	847,513
00002500 - Ins Premium - Property Adjustment	19,000	19,475	19,962	20,461
00002501 - Ins Premium - Public Liability	490,000	502,250	514,806	527,676
00002504 - Ins Premium - Fidelity Guarantee	24,000	24,600	25,215	25,845
00002505 - Ins Premium - Casual Hirers	7,000	7,175	7,354	7,538
00003008 - Ins Premium - Environmental Liability Insurance	40,000	41,000	42,025	43,076
No Work Order	52,000	53,300	54,632	55,998
0410 - Insurance Total	1,677,000	1,718,926	1,761,897	1,805,944
0450 - Sundry Expenses				
No Work Order	100	100	100	100
0450 - Sundry Expenses Total	100	100	100	100
0455 - Project Expenditure				
00012917 - Finance - SRV 2024	200,000	-	-	-
0455 - Project Expenditure Total	200,000	-	-	-
0960 - Contributions (Internal Exps)				
No Work Order	42,800	44,000	45,300	46,600
0960 - Contributions (Internal Exps) Total	42,800	44,000	45,300	46,600
0982 - Internal Council Charges				
No Work Order	600	600	600	600
0982 - Internal Council Charges Total	600	600	600	600
03120 - Financial Services Operations Total	4,311,687	4,396,912	4,399,719	4,505,148
05120 - Financial Services Capital Revenue				
0137 - Transfers from Capital Reserves				
No Work Order	(38,000)	(80,000)	(80,000)	(80,000)
0137 - Transfers from Capital Reserves Total	(38,000)	(80,000)	(80,000)	(80,000)
0950 - Proceeds on Sales of Assets				
00005907 - Financial Services - Vehicle Purchases	(43,500)	(40,000)	(40,000)	(40,000)
0950 - Proceeds on Sales of Assets Total	(43,500)	(40,000)	(40,000)	(40,000)
05120 - Financial Services Capital Revenue Total	(81,500)	(120,000)	(120,000)	(120,000)
07120 - Financial Services Capital Expenditure				
0710 - Plant & Equipment				
00005907 - Financial Services - Vehicle Purchases	81,500	120,000	120,000	120,000
0710 - Plant & Equipment Total	81,500	120,000	120,000	120,000
07120 - Financial Services Capital Expenditure Total	81,500	120,000	120,000	120,000
Finance Services Total	(705,443)	(872,627)	(681,432)	(648,648)
Civic Centre				
03490 - Civic Centre Maintenance & Operations				
0300 - Employee Costs				
No Work Order	74,983	77,795	80,712	83,739
0300 - Employee Costs Total	74,983	77,795	80,712	83,739
0415 - Utilities				
No Work Order	128,000	131,200	134,480	137,842
0415 - Utilities Total	128,000	131,200	134,480	137,842
0420 - Security Expenses				
No Work Order	19,000	19,475	19,962	20,461
0420 - Security Expenses Total	19,000	19,475	19,962	20,461
0425 - Cleaning Costs				
No Work Order	51,251	52,532	53,846	55,192
0425 - Cleaning Costs Total	51,251	52,532	53,846	55,192
0461 - Air Conditioning Maintenance				
No Work Order	40,000	41,000	42,025	43,076
0461 - Air Conditioning Maintenance Total	40,000	41,000	42,025	43,076
0510 - Grounds Maintenance				
00002429 - Civic Centre Flag Poles/Flags	2,563	2,627	2,693	2,760
0510 - Grounds Maintenance Total	2,563	2,627	2,693	2,760
0521 - Lift Maintenance				
No Work Order	10,250	10,506	10,769	11,038
0521 - Lift Maintenance Total	10,250	10,506	10,769	11,038
0530 - Building Maintenance				
No Work Order	76,875	78,797	80,767	82,786
0530 - Building Maintenance Total	76,875	78,797	80,767	82,786
0960 - Contributions (Internal Exps)				
No Work Order	55,600	56,900	58,200	59,700
0960 - Contributions (Internal Exps) Total	55,600	56,900	58,200	59,700
0982 - Internal Council Charges				
No Work Order	58,974	57,483	55,991	54,600
0982 - Internal Council Charges Total	58,974	57,483	55,991	54,600
03490 - Civic Centre Maintenance & Operations Total	517,496	528,315	539,445	551,194



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
07490 - Civic Centre Capital Works				
0931 - Transfer to Capital Reserve				
No Work Order	100,000	110,000	110,000	110,000
0931 - Transfer to Capital Reserve Total	100,000	110,000	110,000	110,000
07490 - Civic Centre Capital Works Total	100,000	110,000	110,000	110,000
Civic Centre Total	617,496	638,315	649,445	661,194
Corporate Communications				
01170 - Corporate Communications Revenue				
0138 - Contributions (Internal)				
No Work Order	(341,700)	(350,400)	(359,400)	(368,400)
0138 - Contributions (Internal) Total	(341,700)	(350,400)	(359,400)	(368,400)
01170 - Corporate Communications Revenue Total	(341,700)	(350,400)	(359,400)	(368,400)
03170 - Corporate Communications Expenditure				
0300 - Employee Costs				
No Work Order	436,455	452,822	469,802	487,421
0300 - Employee Costs Total	436,455	452,822	469,802	487,421
0310 - Staff Training				
No Work Order	2,654	2,720	2,788	2,858
0310 - Staff Training Total	2,654	2,720	2,788	2,858
0311 - Training - Safety & Compliance				
No Work Order	-	2,050	2,101	2,154
0311 - Training - Safety & Compliance Total	-	2,050	2,101	2,154
0312 - Training - Professional Development				
No Work Order	2,600	2,665	2,732	2,800
0312 - Training - Professional Development Total	2,600	2,665	2,732	2,800
0350 - Office Administration Expenditure				
No Work Order	102,812	109,280	112,709	115,527
0350 - Office Administration Expenditure Total	102,812	109,280	112,709	115,527
0356 - Web Marketing				
No Work Order	132,250	119,931	122,930	126,003
0356 - Web Marketing Total	132,250	119,931	122,930	126,003
0375 - Office Equipment & Furniture				
No Work Order	7,410	7,595	7,785	7,980
0375 - Office Equipment & Furniture Total	7,410	7,595	7,785	7,980
0455 - Project Expenditure				
00006758 - Corporate Communications - Projects - Community Survey	-	30,000	-	30,000
00006759 - Corporate Communications - Projects - Ratepayers Newsletter	21,012	21,537	22,076	22,627
00006760 - Corporate Communications - Projects - Other Misc Projects	2,627	2,693	2,760	2,829
0455 - Project Expenditure Total	23,639	54,230	24,836	55,456
0960 - Contributions (Internal Exps)				
No Work Order	18,500	19,100	19,700	20,400
0960 - Contributions (Internal Exps) Total	18,500	19,100	19,700	20,400
0982 - Internal Council Charges				
No Work Order	500	500	500	500
0982 - Internal Council Charges Total	500	500	500	500
03170 - Corporate Communications Expenditure Total	726,820	770,893	765,883	821,099
05170 - Corporate Communications Capital Revenue				
0137 - Transfers from Capital Reserves				
No Work Order	(11,990)	-	-	-
0137 - Transfers from Capital Reserves Total	(11,990)	-	-	-
0950 - Proceeds on Sales of Assets				
00007973 - COMMUNICATIONS - Vehicle Purchase	(26,000)	-	-	-
0950 - Proceeds on Sales of Assets Total	(26,000)	-	-	-
05170 - Corporate Communications Capital Revenue Total	(37,990)	-	-	-
07170 - Corporate Communications Capital Expenditure				
0710 - Plant & Equipment				
00007973 - COMMUNICATIONS - Vehicle Purchase	37,990	-	-	-
0710 - Plant & Equipment Total	37,990	-	-	-
07170 - Corporate Communications Capital Expenditure Total	37,990	-	-	-
Corporate Communications Total	385,120	420,493	406,483	452,699
Administration Contribution				
01050 - Administration Contributions				
0138 - Contributions (Internal)				
No Work Order	(2,088,600)	(2,142,000)	(2,196,800)	(2,252,800)
0138 - Contributions (Internal) Total	(2,088,600)	(2,142,000)	(2,196,800)	(2,252,800)
01050 - Administration Contributions Total	(2,088,600)	(2,142,000)	(2,196,800)	(2,252,800)
Administration Contribution Total	(2,088,600)	(2,142,000)	(2,196,800)	(2,252,800)

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	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Contribution to Other Organisations Total	1,663,380	1,712,393	1,762,600	1,814,133
Upper Macquarie County Council				
04097 - Upper Macquarie County Council				
0350 - Office Administration Expenditure				
No Work Order	2,000	2,050	2,101	2,154
0350 - Office Administration Expenditure Total	2,000	2,050	2,101	2,154
0405 - Grants / Donations Paid				
No Work Order	314,129	321,982	330,032	338,283
0405 - Grants / Donations Paid Total	314,129	321,982	330,032	338,283
04097 - Upper Macquarie County Council Total	316,129	324,032	332,133	340,437
Upper Macquarie County Council Total	316,129	324,032	332,133	340,437
State Emergency Services				
02080 - State Emergency Service Revenue				
0125 - Reimbursements				
00007402 - State Emergency Service - SES Vehicle Servicing (SG Fleet)	(4,202)	(4,307)	(4,415)	(4,525)
No Work Order	(1,891)	(1,938)	(1,987)	(2,036)
0125 - Reimbursements Total	(6,093)	(6,245)	(6,402)	(6,561)
02080 - State Emergency Service Revenue Total	(6,093)	(6,245)	(6,402)	(6,561)
04080 - State Emergency Service Expenses				
0350 - Office Administration Expenditure				
No Work Order	120,773	123,792	126,887	130,059
0350 - Office Administration Expenditure Total	120,773	123,792	126,887	130,059
0415 - Utilities				
No Work Order	5,500	5,638	5,778	5,922
0415 - Utilities Total	5,500	5,638	5,778	5,922
0505 - Plant Operating Expenditure				
00007402 - State Emergency Service - SES Vehicle Servicing (SG Fleet)	2,871	2,944	3,017	3,092
0505 - Plant Operating Expenditure Total	2,871	2,944	3,017	3,092
0510 - Grounds Maintenance				
No Work Order	250	256	263	269
0510 - Grounds Maintenance Total	250	256	263	269
0530 - Building Maintenance				
No Work Order	6,000	6,150	6,304	6,461
0530 - Building Maintenance Total	6,000	6,150	6,304	6,461
0960 - Contributions (Internal Exps)				
No Work Order	2,100	2,200	2,300	2,400
0960 - Contributions (Internal Exps) Total	2,100	2,200	2,300	2,400
0982 - Internal Council Charges				
No Work Order	2,800	2,900	3,000	3,100
0982 - Internal Council Charges Total	2,800	2,900	3,000	3,100
04080 - State Emergency Service Expenses Total	140,294	143,880	147,549	151,303
State Emergency Services Total	134,201	137,635	141,147	144,742
Rural Fire Service				
02070 - Rural Fire Service Revenue				
0115 - Grants & Subsidies Recurrent				
00001935 - Rural Fire Service - Maintenance & Repair Grant	(290,000)	(290,000)	(290,000)	(290,000)
0115 - Grants & Subsidies Recurrent Total	(290,000)	(290,000)	(290,000)	(290,000)
02070 - Rural Fire Service Revenue Total	(290,000)	(290,000)	(290,000)	(290,000)
04070 - Rural Fire Service Expenses				
0350 - Office Administration Expenditure				
No Work Order	17,900	18,349	18,806	19,275
0350 - Office Administration Expenditure Total	17,900	18,349	18,806	19,275
0400 - Volunteer Support				
No Work Order	8,000	8,200	8,405	8,615
0400 - Volunteer Support Total	8,000	8,200	8,405	8,615
0415 - Utilities				
00007531 - RFS - Operating - Fire Control Centre - Hampden Park Rd, Kelso	30,000	30,750	31,519	32,307
00008165 - RFS - Operating - Fire Stations Maintenance	17,000	17,425	17,861	18,307
No Work Order	684,081	701,183	718,713	736,680
0415 - Utilities Total	731,081	749,358	768,093	787,294
0420 - Security Expenses				
00007531 - RFS - Operating - Fire Control Centre - Hampden Park Rd, Kelso	1,640	1,681	1,723	1,766
0420 - Security Expenses Total	1,640	1,681	1,723	1,766
0425 - Cleaning Costs				
00007531 - RFS - Operating - Fire Control Centre - Hampden Park Rd, Kelso	17,000	17,425	17,861	18,307
00008165 - RFS - Operating - Fire Stations Maintenance	1,538	1,576	1,616	1,656
0425 - Cleaning Costs Total	18,538	19,001	19,477	19,963



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0461 - Air Conditioning Maintenance				
No Work Order	1,500	1,538	1,576	1,615
0461 - Air Conditioning Maintenance Total	1,500	1,538	1,576	1,615
0505 - Plant Operating Expenditure				
00000964 - Rural Fire Service - Radio Maintenance	256	262	269	276
00000965 - Rural Fire Service - Vehicle Maintenance	33,621	34,461	35,323	36,205
00000966 - Rural Fire Service - Vehicle Breakdown	51,628	52,920	54,242	55,597
00000969 - Rural Fire Service - Fuel & Oil	29,213	29,944	30,692	31,459
0505 - Plant Operating Expenditure Total	114,718	117,587	120,526	123,537
0510 - Grounds Maintenance				
00007531 - RFS - Operating - Fire Control Centre - Hampden Park Rd, Kelso	2,563	2,627	2,693	2,760
00008165 - RFS - Operating - Fire Stations Maintenance	1,025	1,051	1,077	1,104
0510 - Grounds Maintenance Total	3,588	3,678	3,770	3,864
0530 - Building Maintenance				
No Work Order	25,000	25,625	26,265	26,922
0530 - Building Maintenance Total	25,000	25,625	26,265	26,922
0960 - Contributions (Internal Exps)				
No Work Order	20,300	20,800	21,300	21,900
0960 - Contributions (Internal Exps) Total	20,300	20,800	21,300	21,900
0982 - Internal Council Charges				
No Work Order	3,836	3,966	4,098	4,230
0982 - Internal Council Charges Total	3,836	3,966	4,098	4,230
04070 - Rural Fire Service Expenses Total	946,101	969,783	994,039	1,018,981
Rural Fire Service Total	656,101	679,783	704,039	728,981
Other Emergency Services				
04090 - Other Emergency Services Expenditure				
0455 - Project Expenditure				
00012869 - Local Emergency Management (LEMO)	15,000	15,375	15,759	16,153
0455 - Project Expenditure Total	15,000	15,375	15,759	16,153
0982 - Internal Council Charges				
No Work Order	5,200	5,400	5,600	5,800
0982 - Internal Council Charges Total	5,200	5,400	5,600	5,800
04090 - Other Emergency Services Expenditure Total	20,200	20,775	21,359	21,953
04095 - Fire Board Contribution				
0350 - Office Administration Expenditure				
No Work Order	536,749	550,168	563,922	578,020
0350 - Office Administration Expenditure Total	536,749	550,168	563,922	578,020
04095 - Fire Board Contribution Total	536,749	550,168	563,922	578,020
Other Emergency Services Total	556,949	570,943	585,281	599,973
CENTROC - Admin				
01900 - Centroc				
0115 - Grants & Subsidies Recurrent				
No Work Order	(408,803)	(330,417)	(337,103)	(349,721)
0115 - Grants & Subsidies Recurrent Total	(408,803)	(330,417)	(337,103)	(349,721)
0125 - Reimbursements				
No Work Order	(5,125)	(5,253)	(5,384)	(5,519)
0125 - Reimbursements Total	(5,125)	(5,253)	(5,384)	(5,519)
01900 - Centroc Total	(413,928)	(335,670)	(342,487)	(355,240)
03900 - Centroc				
0300 - Employee Costs				
No Work Order	388,865	309,900	315,807	327,650
0300 - Employee Costs Total	388,865	309,900	315,807	327,650
0310 - Staff Training				
No Work Order	513	526	539	552
0310 - Staff Training Total	513	526	539	552
0350 - Office Administration Expenditure				
No Work Order	3,750	3,844	3,941	4,038
0350 - Office Administration Expenditure Total	3,750	3,844	3,941	4,038
0960 - Contributions (Internal Exps)				
No Work Order	16,900	17,400	18,100	18,700
0960 - Contributions (Internal Exps) Total	16,900	17,400	18,100	18,700
0982 - Internal Council Charges				
No Work Order	3,900	4,000	4,100	4,300
0982 - Internal Council Charges Total	3,900	4,000	4,100	4,300
03900 - Centroc Total	413,928	335,670	342,487	355,240

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	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
05900 - Centroc Capital Revenue				
0137 - Transfers from Capital Reserves				
No Work Order	(15,500)	-	-	-
0137 - Transfers from Capital Reserves Total	(15,500)	-	-	-
0950 - Proceeds on Sales of Assets				
00005908 - Centroc Vehicle Capital Purchase	(19,000)	-	-	-
0950 - Proceeds on Sales of Assets Total	(19,000)	-	-	-
05900 - Centroc Capital Revenue Total	(34,500)	-	-	-
07900 - Centroc Capital Expenditure				
0710 - Plant & Equipment				
00005908 - Centroc Vehicle Capital Purchase	34,500	-	-	-
0710 - Plant & Equipment Total	34,500	-	-	-
07900 - Centroc Capital Expenditure Total	34,500	-	-	-
CENTROC - Admin Total	-	-	-	-

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	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Land & Buildings Total	(899,417)	(835,908)	(859,500)	(883,549)
Other Land & Buildings				
02192 - Land & Buildings Rental Revenue				
0110 - User Fees & Charges Total	(964,511)	(988,260)	(1,012,615)	(1,037,576)
0125 - Reimbursements				
No Work Order	(10,000)	(10,250)	(10,506)	(10,769)
0125 - Reimbursements Total	(10,000)	(10,250)	(10,506)	(10,769)
0138 - Contributions (Internal)				
00000205 - Other Land & Building - 7 Lee Street, BRC employees	(17,500)	(18,000)	(18,500)	(19,100)
00000229 - Other Land & Building - Lot 14 & 15 DP1089380 - 193 Morrisset St	(18,700)	(19,200)	(19,700)	(20,200)
0138 - Contributions (Internal) Total	(36,200)	(37,200)	(38,200)	(39,300)
0981 - Internal Council Charges				
00008385 - Other Land & Building - Lease 98 Mountain Straight, Mt Pan Lots 4,5,8 & 9 DP 232111	(3,000)	(3,000)	(3,000)	(3,000)
0981 - Internal Council Charges Total	(3,000)	(3,000)	(3,000)	(3,000)
02192 - Land & Buildings Rental Revenue Total	(1,013,711)	(1,038,710)	(1,064,321)	(1,090,645)
04192 - Land & Buildings Rental Expenses				
0360 - Professional Services				
00000227 - Other Land & Building - Sundry Items NEI Commercial	15,759	16,153	16,557	16,971
00008336 - Other Land & Building - Sundry Property Valuations (prior to purchase)	10,506	10,769	11,038	11,314
0360 - Professional Services Total	26,265	26,922	27,595	28,285
0415 - Utilities				
00000962 - Other Land & Building - Old Government House	600	615	630	646
00001887 - Other Land & Building - Rockley Museum	600	615	630	646
00003197 - Other Land & Building - old Saleyards Site	700	718	735	754
00007547 - Other Land & Building - Lease - 38 William St Bathurst - Lot 18 & 19 DP1084053	2,000	2,050	2,101	2,154
00008385 - Other Land & Building - Lease 98 Mountain Straight, Mt Pan Lots 4,5,8 & 9 DP 232111	2,000	2,050	2,101	2,154
00011446 - Other Land & Building - 36 William St - Former Ambulance Station	3,000	3,075	3,152	3,231
0415 - Utilities Total	8,900	9,123	9,349	9,585
0420 - Security Expenses				
00000962 - Other Land & Building - Old Government House	3,000	3,075	3,152	3,231
00005172 - Other Land & Building - Former TAFE Building	3,500	3,588	3,677	3,769
00008520 - Other Land & Building - Former Headmasters Residence (part of TAFE complex)	3,000	3,075	3,152	3,231
00011446 - Other Land & Building - 36 William St - Former Ambulance Station	3,000	3,075	3,152	3,231
0420 - Security Expenses Total	12,500	12,813	13,133	13,462
0425 - Cleaning Costs				
00000204 - Other Land & Building - 7 Lee Street, Kelso (external leases, inc Evans Art Council)	2,500	2,563	2,627	2,692
00008385 - Other Land & Building - Lease 98 Mountain Straight, Mt Pan Lots 4,5,8 & 9 DP 232111	700	718	735	753
0425 - Cleaning Costs Total	3,200	3,281	3,362	3,445
0461 - Air Conditioning Maintenance				
00000238 - Other Land & Building - Cottage Machattie Park	800	820	841	862
0461 - Air Conditioning Maintenance Total	800	820	841	862
0510 - Grounds Maintenance Total	122,974	126,049	129,198	132,430
0530 - Building Maintenance Total	109,323	112,056	114,860	117,728
0945 - Loan Repayments				
No Work Order	28,351	27,829	27,306	26,784
0945 - Loan Repayments Total	28,351	27,829	27,306	26,784
0960 - Contributions (Internal Exps)				
00003238 - Other Land & Building - Meals on Wheels 4 Watt Drive	4,500	4,600	4,800	5,000
00003239 - Other Land & Building - Other Land & Buildings	11,000	11,300	11,600	11,900
0960 - Contributions (Internal Exps) Total	15,500	15,900	16,400	16,900
0982 - Internal Council Charges Total	291,554	299,609	307,867	316,327
04192 - Land & Buildings Rental Expenses Total	619,367	634,402	649,911	665,808
Other Land & Buildings Total	(394,344)	(404,308)	(414,410)	(424,837)

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	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Post Office				
02194 - Post Office Building Revenue				
0110 - User Fees & Charges Total	(867,247)	(888,930)	(911,151)	(933,929)
0191 - Increment in Value of Assets for Resale				
No Work Order	(352,117)	(269,369)	(273,410)	(277,511)
0191 - Increment in Value of Assets for Resale Total	(352,117)	(269,369)	(273,410)	(277,511)
02194 - Post Office Building Revenue Total	(1,219,364)	(1,158,299)	(1,184,561)	(1,211,440)
04194 - Post Office Building Expenditure				
0350 - Office Administration Expenditure				
No Work Order	2,100	2,153	2,206	2,261
0350 - Office Administration Expenditure Total	2,100	2,153	2,206	2,261
0360 - Professional Services				
No Work Order	65,712	67,355	69,039	70,765
0360 - Professional Services Total	65,712	67,355	69,039	70,765
0365 - Legal & Debt Recovery Costs				
No Work Order	2,050	2,101	2,154	2,208
0365 - Legal & Debt Recovery Costs Total	2,050	2,101	2,154	2,208
0415 - Utilities				
No Work Order	115,000	117,875	120,822	123,842
0415 - Utilities Total	115,000	117,875	120,822	123,842
0420 - Security Expenses				
No Work Order	3,075	3,152	3,231	3,311
0420 - Security Expenses Total	3,075	3,152	3,231	3,311
0425 - Cleaning Costs				
No Work Order	39,044	40,020	41,021	42,046
0425 - Cleaning Costs Total	39,044	40,020	41,021	42,046
0461 - Air Conditioning Maintenance				
No Work Order	46,638	47,804	48,999	50,224
0461 - Air Conditioning Maintenance Total	46,638	47,804	48,999	50,224
0510 - Grounds Maintenance				
No Work Order	1,576	1,615	1,656	1,697
0510 - Grounds Maintenance Total	1,576	1,615	1,656	1,697
0521 - Lift Maintenance				
No Work Order	26,266	26,923	27,596	28,286
0521 - Lift Maintenance Total	26,266	26,923	27,596	28,286
0530 - Building Maintenance				
No Work Order	45,000	46,125	47,278	48,460
0530 - Building Maintenance Total	45,000	46,125	47,278	48,460
0945 - Loan Repayments				
No Work Order	233,952	233,952	233,952	233,952
0945 - Loan Repayments Total	233,952	233,952	233,952	233,952
0960 - Contributions (Internal Exps)				
No Work Order	84,500	86,400	88,500	90,700
0960 - Contributions (Internal Exps) Total	84,500	86,400	88,500	90,700
0982 - Internal Council Charges				
No Work Order	34,300	35,200	36,100	37,100
0982 - Internal Council Charges Total	34,300	35,200	36,100	37,100
04194 - Post Office Building Expenditure Total	699,213	710,675	722,554	734,852
Post Office Total	(520,151)	(447,624)	(462,007)	(476,588)
Land Development				
02190 - Land Development Operating Revenue Total	(27,300,000)	(24,000,000)	(5,100,000)	(5,100,000)
04190 - Land Development Operating Expenditure Total	27,300,000	24,000,000	5,100,000	5,100,000
06190 - Land Development Capital Revenue Total	(21,500,000)	(6,500,000)	(6,500,000)	(5,500,000)
08190 - Land Development Capital Expenditure Total	21,500,000	6,500,000	6,500,000	5,500,000
Land Development Total	-	-	-	-

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	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Senior Citizens				
03840 - Senior Citizens Expenditure				
0510 - Grounds Maintenance				
No Work Order	1,076	1,103	1,130	1,159
0510 - Grounds Maintenance Total	1,076	1,103	1,130	1,159
0530 - Building Maintenance				
No Work Order	4,203	4,308	4,416	4,526
0530 - Building Maintenance Total	4,203	4,308	4,416	4,526
0960 - Contributions (Internal Exps)				
No Work Order	4,000	4,100	4,200	4,400
0960 - Contributions (Internal Exps) Total	4,000	4,100	4,200	4,400
0982 - Internal Council Charges				
No Work Order	10,100	10,400	10,700	11,000
0982 - Internal Council Charges Total	10,100	10,400	10,700	11,000
03840 - Senior Citizens Expenditure Total	19,379	19,911	20,446	21,085
Senior Citizens Total	19,379	19,911	20,446	21,085
West Bathurst Community House				
01830 - West Bathurst Community House Revenue				
0110 - User Fees & Charges				
No Work Order	(16,545)	(16,959)	(17,383)	(17,817)
0110 - User Fees & Charges Total	(16,545)	(16,959)	(17,383)	(17,817)
01830 - West Bathurst Community House Revenue Total	(16,545)	(16,959)	(17,383)	(17,817)
03830 - West Bathurst Community House Expenditure				
0420 - Security Expenses				
No Work Order	4,203	4,308	4,416	4,526
0420 - Security Expenses Total	4,203	4,308	4,416	4,526
0425 - Cleaning Costs				
No Work Order	526	539	553	566
0425 - Cleaning Costs Total	526	539	553	566
0510 - Grounds Maintenance				
No Work Order	1,200	1,230	1,261	1,292
0510 - Grounds Maintenance Total	1,200	1,230	1,261	1,292
0530 - Building Maintenance				
No Work Order	2,000	2,050	2,101	2,154
0530 - Building Maintenance Total	2,000	2,050	2,101	2,154
0960 - Contributions (Internal Exps)				
No Work Order	2,900	3,000	3,100	3,200
0960 - Contributions (Internal Exps) Total	2,900	3,000	3,100	3,200
0982 - Internal Council Charges				
No Work Order	4,300	4,500	4,700	4,900
0982 - Internal Council Charges Total	4,300	4,500	4,700	4,900
03830 - West Bathurst Community House Expenditure Total	15,129	15,627	16,131	16,638
West Bathurst Community House Total	(1,416)	(1,332)	(1,252)	(1,179)
BINC				
01820 - BINC Revenue				
0110 - User Fees & Charges				
No Work Order	(34,677)	(35,544)	(36,433)	(37,343)
0110 - User Fees & Charges Total	(34,677)	(35,544)	(36,433)	(37,343)
01820 - BINC Revenue Total	(34,677)	(35,544)	(36,433)	(37,343)
03820 - BINC Expenditure				
0415 - Utilities				
No Work Order	3,500	3,588	3,677	3,769
0415 - Utilities Total	3,500	3,588	3,677	3,769
0425 - Cleaning Costs				
No Work Order	1,000	1,025	1,051	1,077
0425 - Cleaning Costs Total	1,000	1,025	1,051	1,077
0530 - Building Maintenance				
No Work Order	5,000	5,125	5,253	5,384
0530 - Building Maintenance Total	5,000	5,125	5,253	5,384
0960 - Contributions (Internal Exps)				
No Work Order	8,100	8,400	8,700	9,000
0960 - Contributions (Internal Exps) Total	8,100	8,400	8,700	9,000
0982 - Internal Council Charges				
No Work Order	7,300	7,500	7,700	7,900
0982 - Internal Council Charges Total	7,300	7,500	7,700	7,900
03820 - BINC Expenditure Total	24,900	25,638	26,381	27,130
BINC Total	(9,777)	(9,906)	(10,052)	(10,213)

Attachment 8.3.7.2

Bathurst Regional Council
Annual Operating Plan 2023/2024 and Delivery Plan 2023-2027
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	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
HACC Centre				
01810 - HACC Centre Revenue				
0110 - User Fees & Charges				
No Work Order	(70,399)	(72,159)	(73,963)	(75,812)
0110 - User Fees & Charges Total	(70,399)	(72,159)	(73,963)	(75,812)
01810 - HACC Centre Revenue Total	(70,399)	(72,159)	(73,963)	(75,812)
03810 - HACC Centre Expenditure				
0415 - Utilities				
No Work Order	1,000	1,025	1,051	1,077
0415 - Utilities Total	1,000	1,025	1,051	1,077
0420 - Security Expenses				
No Work Order	3,000	3,075	3,152	3,231
0420 - Security Expenses Total	3,000	3,075	3,152	3,231
0425 - Cleaning Costs				
No Work Order	500	513	525	538
0425 - Cleaning Costs Total	500	513	525	538
0461 - Air Conditioning Maintenance				
No Work Order	500	513	525	538
0461 - Air Conditioning Maintenance Total	500	513	525	538
0510 - Grounds Maintenance				
No Work Order	1,800	1,845	1,891	1,938
0510 - Grounds Maintenance Total	1,800	1,845	1,891	1,938
0530 - Building Maintenance				
No Work Order	7,000	7,176	7,354	7,538
0530 - Building Maintenance Total	7,000	7,176	7,354	7,538
0960 - Contributions (Internal Exps)				
No Work Order	10,500	10,800	11,100	11,400
0960 - Contributions (Internal Exps) Total	10,500	10,800	11,100	11,400
0982 - Internal Council Charges				
No Work Order	17,000	17,500	18,000	18,500
0982 - Internal Council Charges Total	17,000	17,500	18,000	18,500
03810 - HACC Centre Expenditure Total	41,300	42,447	43,598	44,760
HACC Centre Total	(29,099)	(29,712)	(30,365)	(31,052)
Eglington Hall				
03831 - Eglington Hall Expenditure				
0415 - Utilities				
No Work Order	2,511	2,574	2,638	2,704
0415 - Utilities Total	2,511	2,574	2,638	2,704
0530 - Building Maintenance				
No Work Order	2,627	2,693	2,760	2,829
0530 - Building Maintenance Total	2,627	2,693	2,760	2,829
0982 - Internal Council Charges				
No Work Order	6,200	6,400	6,600	6,800
0982 - Internal Council Charges Total	6,200	6,400	6,600	6,800
03831 - Eglington Hall Expenditure Total	11,338	11,667	11,998	12,333
Eglington Hall Total	11,338	11,667	11,998	12,333
Raglan Hall				
03832 - Raglan Hall Expenditure				
0530 - Building Maintenance				
No Work Order	2,949	3,023	3,098	3,176
0530 - Building Maintenance Total	2,949	3,023	3,098	3,176
0982 - Internal Council Charges				
No Work Order	3,100	3,200	3,300	3,400
0982 - Internal Council Charges Total	3,100	3,200	3,300	3,400
03832 - Raglan Hall Expenditure Total	6,049	6,223	6,398	6,576
Raglan Hall Total	6,049	6,223	6,398	6,576



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Perthville Hall				
03833 - Perthville Hall Expenditure				
0350 - Office Administration Expenditure				
No Work Order	368	377	387	396
0350 - Office Administration Expenditure Total	368	377	387	396
0510 - Grounds Maintenance				
No Work Order	420	431	441	452
0510 - Grounds Maintenance Total	420	431	441	452
0530 - Building Maintenance				
00005805 - Perthville Hall	3,152	3,231	3,311	3,394
0530 - Building Maintenance Total	3,152	3,231	3,311	3,394
0982 - Internal Council Charges				
No Work Order	2,200	2,300	2,400	2,500
0982 - Internal Council Charges Total	2,200	2,300	2,400	2,500
03833 - Perthville Hall Expenditure Total	6,140	6,339	6,539	6,742
Perthville Hall Total	6,140	6,339	6,539	6,742
Old Raglan School				
03834 - Old Raglan School Expenditure				
0420 - Security Expenses				
No Work Order	2,101	2,154	2,207	2,263
0420 - Security Expenses Total	2,101	2,154	2,207	2,263
0530 - Building Maintenance				
No Work Order	1,391	1,426	1,461	1,498
0530 - Building Maintenance Total	1,391	1,426	1,461	1,498
0982 - Internal Council Charges				
No Work Order	3,700	3,800	3,900	4,000
0982 - Internal Council Charges Total	3,700	3,800	3,900	4,000
03834 - Old Raglan School Expenditure Total	7,192	7,380	7,568	7,761
Old Raglan School Total	7,192	7,380	7,568	7,761
Chifley Engine				
03886 - Chifley Engine Expenditure				
0350 - Office Administration Expenditure				
No Work Order	420	431	441	452
0350 - Office Administration Expenditure Total	420	431	441	452
0420 - Security Expenses				
No Work Order	2,169	2,223	2,279	2,336
0420 - Security Expenses Total	2,169	2,223	2,279	2,336
0680 - Depreciation				
No Work Order	683	700	717	735
0680 - Depreciation Total	683	700	717	735
0960 - Contributions (Internal Exps)				
No Work Order	2,000	2,100	2,200	2,300
0960 - Contributions (Internal Exps) Total	2,000	2,100	2,200	2,300
03886 - Chifley Engine Expenditure Total	5,272	5,454	5,637	5,823
Chifley Engine Total	5,272	5,454	5,637	5,823

Attachment 8.3.7.2

Bathurst Regional Council
Annual Operating Plan 2023/2024 and Delivery Plan 2023-2027
DRAFT Detailed Budget



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Funding Operations Total	(36,064,008)	(37,418,609)	(38,743,670)	(39,853,198)
Rates				
01110 - Rates Revenue				
0100 - Rates & Annual Charges				
No Work Order	(31,223,054)	(32,471,975)	(33,446,138)	(34,449,521)
0100 - Rates & Annual Charges Total	(31,223,054)	(32,471,975)	(33,446,138)	(34,449,521)
0105 - Statutory Fees & Charges				
No Work Order	(120,000)	(123,000)	(126,075)	(129,227)
0105 - Statutory Fees & Charges Total	(120,000)	(123,000)	(126,075)	(129,227)
0115 - Grants & Subsidies Recurrent				
No Work Order	(374,099)	(389,063)	(400,735)	(412,757)
0115 - Grants & Subsidies Recurrent Total	(374,099)	(389,063)	(400,735)	(412,757)
0981 - Internal Council Charges				
No Work Order	916,800	942,800	969,300	996,500
0981 - Internal Council Charges Total	916,800	942,800	969,300	996,500
0982 - Internal Council Charges				
No Work Order	(916,800)	(942,800)	(969,300)	(996,500)
0982 - Internal Council Charges Total	(916,800)	(942,800)	(969,300)	(996,500)
01110 - Rates Revenue Total	(31,717,153)	(32,984,038)	(33,972,948)	(34,991,505)
03110 - Rates Section Operations				
0310 - Staff Training				
No Work Order	4,100	4,202	4,308	4,416
0310 - Staff Training Total	4,100	4,202	4,308	4,416
0350 - Office Administration Expenditure				
No Work Order	114,350	117,210	120,139	123,142
0350 - Office Administration Expenditure Total	114,350	117,210	120,139	123,142
0360 - Professional Services				
No Work Order	170,000	176,375	182,989	189,851
0360 - Professional Services Total	170,000	176,375	182,989	189,851
0365 - Legal & Debt Recovery Costs				
No Work Order	117,875	120,822	123,842	126,938
0365 - Legal & Debt Recovery Costs Total	117,875	120,822	123,842	126,938
03110 - Rates Section Operations Total	406,325	418,609	431,278	444,347
Rates Total	(31,310,828)	(32,565,429)	(33,541,670)	(34,547,158)
Loans				
03121 - Loan Repayments				
0945 - Loan Repayments				
No Work Order	246,820	246,820	-	-
0945 - Loan Repayments Total	246,820	246,820	-	-
03121 - Loan Repayments Total	246,820	246,820	-	-
05121 - Loan Received				
0940 - Loan Funding				
No Work Order	(6,950,000)	(500,000)	-	-
0940 - Loan Funding Total	(21,950,000)	(500,000)	-	-
05121 - Loan Received Total	(21,950,000)	(500,000)	-	-
07121 - Loan Transfer to Reserve				
0931 - Transfer to Capital Reserve				
No Work Order	6,950,000	500,000	-	-
0931 - Transfer to Capital Reserve Total	21,950,000	500,000	-	-
07121 - Loan Transfer to Reserve Total	21,950,000	500,000	-	-
Loans Total	246,820	246,820	-	-
General Purpose Funding				
01130 - Financial Assistance Grant - Untied Portion				
0115 - Grants & Subsidies Recurrent				
No Work Order	(5,000,000)	(5,100,000)	(5,202,000)	(5,306,040)
0115 - Grants & Subsidies Recurrent Total	(5,000,000)	(5,100,000)	(5,202,000)	(5,306,040)
01130 - Financial Assistance Grant - Untied Portion Total	(5,000,000)	(5,100,000)	(5,202,000)	(5,306,040)
General Purpose Funding Total	(5,000,000)	(5,100,000)	(5,202,000)	(5,306,040)



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Cultural & Community Services Total	7,293,568	7,480,181	7,767,725	8,057,280
Community & Children Services Total	177,280	199,118	222,498	334,814
Community Services				
01703 - Community Services Revenue				
0115 - Grants & Subsidies Recurrent				
00000054 - Senior's Festival (Previously Senior Citizens Week)	(2,500)	(2,500)	(2,500)	(2,500)
0115 - Grants & Subsidies Recurrent Total	(2,500)	(2,500)	(2,500)	(2,500)
0130 - Other Income				
No Work Order	(100)	(100)	(100)	(100)
0130 - Other Income Total	(100)	(100)	(100)	(100)
0138 - Contributions (Internal)				
No Work Order	(41,400)	(42,500)	(43,600)	(44,700)
0138 - Contributions (Internal) Total	(41,400)	(42,500)	(43,600)	(44,700)
01703 - Community Services Revenue Total	(44,000)	(45,100)	(46,200)	(47,300)
03703 - Community Services Expenditure				
0310 - Staff Training				
No Work Order	5,202	5,306	5,412	5,520
0310 - Staff Training Total	5,202	5,306	5,412	5,520
0350 - Office Administration Expenditure				
No Work Order	3,202	3,283	3,363	3,447
0350 - Office Administration Expenditure Total	3,202	3,283	3,363	3,447
0460 - Community Programs & Events				
00000054 - Senior's Festival (Previously Senior Citizens Week)	3,122	3,184	3,248	3,313
00000055 - Community Services - Naidoc / Flag Raising	6,691	6,825	6,962	7,101
00000056 - Community Services - Harmony Day Expenses	5,722	5,837	5,953	6,072
00000060 - Small Business Disabled Access Expenditure Unallocated	15,000	15,000	15,000	15,000
00000276 - International Women's Day	4,682	4,776	4,871	4,968
00002249 - Social Implementation Plan	10,404	10,612	10,824	11,041
00006685 - Community Services - Aboriginal commitment strategy	10,404	10,612	10,824	11,041
00008076 - Community Services - Disability Inclusion Action Plan Implementation (DIAP)	10,404	10,612	10,824	11,041
00011540 - Community Services - Positive Ageing Strategy	15,000	15,000	15,000	15,000
00011790 - Community Services - Safety Plan - Community Safety Committee	10,125	10,253	10,384	10,644
00011802 - Aboriginal Community Development Officer - Project Costs (previously ALO)	40,400	41,499	42,602	43,131
0460 - Community Programs & Events Total	131,954	134,210	136,492	138,352
0960 - Contributions (Internal Exps)				
No Work Order	10,500	10,900	11,400	11,900
0960 - Contributions (Internal Exps) Total	10,500	10,900	11,400	11,900
0982 - Internal Council Charges				
00000054 - Senior's Festival (Previously Senior Citizens Week)	450	550	650	750
00000055 - Community Services - Naidoc / Flag Raising	400	500	600	700
00008076 - Community Services - Disability Inclusion Action Plan Implementation (DIAP)	250	250	250	250
00011540 - Community Services - Positive Ageing Strategy	300	400	500	600
00011802 - Aboriginal Community Development Officer - Project Costs (previously ALO)	1,000	1,000	1,000	1,000
0982 - Internal Council Charges Total	2,400	2,700	3,000	3,300
03703 - Community Services Expenditure Total	153,258	156,399	159,667	162,519
Community Services Total	109,258	111,299	113,467	115,219
Family Day Care				
01760 - Family Day Care Revenue				
0110 - User Fees & Charges				
00000076 - Family Day Care - Carer Levy (Educator Levy)	(32,230)	(33,036)	(33,862)	(34,708)
00000077 - Family Day Care - Administration Levy (Parent Levy)	(242,595)	(248,660)	(254,876)	(261,248)
00000078 - Family Day Care - Care Loans	(5,000)	(5,000)	(5,000)	(5,000)
00000553 - Family Day Care - Prospective Carer Recruitment Charge	(1,445)	(1,474)	(1,504)	(1,534)
00008003 - Family Day Care - Harmony Fees	(3,612)	(3,684)	(3,758)	(3,833)
00011796 - Family Day Care - Playgroup	(520)	(531)	(541)	(552)
0110 - User Fees & Charges Total	(285,402)	(292,385)	(299,541)	(306,875)
0115 - Grants & Subsidies Recurrent				
00000069 - Family Day Care - Child Care Subsidy	(978,696)	(997,753)	(1,017,179)	(1,042,608)
00008189 - Family Day Care - Community Child Care Fund (CCCCF)	(60,000)	-	-	-
0115 - Grants & Subsidies Recurrent Total	(1,038,696)	(997,753)	(1,017,179)	(1,042,608)
0130 - Other Income				
No Work Order	(1,600)	(1,600)	(1,600)	(1,600)
0130 - Other Income Total	(1,600)	(1,600)	(1,600)	(1,600)



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0136 - Transfers from Reserves (Recurrent)				
00008189 - Family Day Care - Community Child Care Fund (CCCF)	(20,066)	(85,450)	(91,179)	-
0136 - Transfers from Reserves (Recurrent) Total	(20,066)	(85,450)	(91,179)	-
01760 - Family Day Care Revenue Total	(1,345,764)	(1,377,188)	(1,409,499)	(1,351,083)
03760 - Family Day Care Expenditure				
0300 - Employee Costs				
No Work Order	207,487	215,267	223,341	231,715
0300 - Employee Costs Total	207,487	215,267	223,341	231,715
0310 - Staff Training				
No Work Order	5,201	5,306	5,411	5,520
0310 - Staff Training Total	5,201	5,306	5,411	5,520
0350 - Office Administration Expenditure				
No Work Order	11,176	11,400	11,628	11,866
0350 - Office Administration Expenditure Total	11,176	11,400	11,628	11,866
0355 - Computer / IT Costs				
No Work Order	4,934	5,033	5,133	5,236
0355 - Computer / IT Costs Total	4,934	5,033	5,133	5,236
0370 - Subscriptions				
No Work Order	6,196	6,353	6,514	6,677
0370 - Subscriptions Total	6,196	6,353	6,514	6,677
0375 - Office Equipment & Furniture				
No Work Order	2,251	2,296	2,342	2,389
0375 - Office Equipment & Furniture Total	2,251	2,296	2,342	2,389
0395 - Educational Resources				
No Work Order	1,602	1,632	1,665	1,698
0395 - Educational Resources Total	1,602	1,632	1,665	1,698
0451 - Marketing				
No Work Order	832	849	866	883
0451 - Marketing Total	832	849	866	883
0456 - Childcare Management				
00000069 - Family Day Care - Child Care Subsidy	978,696	997,753	1,017,179	1,042,608
00000078 - Family Day Care - Care Loans	5,000	5,000	5,000	5,000
00008003 - Family Day Care - Harmony Fees	5,464	5,573	5,685	5,798
0456 - Childcare Management Total	989,160	1,008,326	1,027,864	1,053,406
0960 - Contributions (Internal Exps)				
No Work Order	116,900	120,500	124,400	128,300
0960 - Contributions (Internal Exps) Total	116,900	120,500	124,400	128,300
03760 - Family Day Care Expenditure Total	1,345,739	1,376,962	1,409,164	1,447,690
Family Day Care Total	(25)	(226)	(335)	96,607
Sallywags				
01762 - Sallywags Revenue				
0110 - User Fees & Charges				
No Work Order	(656,803)	(669,670)	(682,779)	(700,243)
0110 - User Fees & Charges Total	(656,803)	(669,670)	(682,779)	(700,243)
0115 - Grants & Subsidies Recurrent				
00000087 - Sallywags - Fundraising	(1,000)	(1,000)	(1,000)	(1,000)
00000090 - Sallywags - Child Care Subsidy	(1,014,026)	(1,033,789)	(1,053,927)	(1,080,275)
00008542 - Sallywags - Inclusion Development Fund Subsidy	(9,075)	(9,075)	(9,075)	(9,075)
00012846 - Sallywags - Program Payment - Start Strong for Long Day Care	(7,320)	(7,320)	(7,320)	(7,320)
00012849 - Sallywags - Fee Relief Payment - Start Strong for Long Day Care	(15,825)	(15,825)	(15,825)	(15,825)
00012850 - Sallywags - Trial Payment - Start Strong for Long Day Care	(3,627)	(3,627)	(3,627)	(3,627)
0115 - Grants & Subsidies Recurrent Total	(1,050,873)	(1,070,636)	(1,090,774)	(1,117,122)
0130 - Other Income				
No Work Order	(1,644)	(1,677)	(1,710)	(1,744)
0130 - Other Income Total	(1,644)	(1,677)	(1,710)	(1,744)
0138 - Contributions (Internal)				
No Work Order	(25,900)	(26,900)	(28,000)	(29,100)
0138 - Contributions (Internal) Total	(25,900)	(26,900)	(28,000)	(29,100)
01762 - Sallywags Revenue Total	(1,735,220)	(1,768,883)	(1,803,263)	(1,848,209)
03762 - Sallywags Expenditure				
0300 - Employee Costs				
No Work Order	1,173,546	1,217,553	1,263,213	1,310,583
0300 - Employee Costs Total	1,173,546	1,217,553	1,263,213	1,310,583
0310 - Staff Training				
No Work Order	7,762	7,917	8,075	8,237
0310 - Staff Training Total	7,762	7,917	8,075	8,237
0350 - Office Administration Expenditure				
No Work Order	49,087	50,316	51,572	52,861
0350 - Office Administration Expenditure Total	49,087	50,316	51,572	52,861



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0355 - Computer / IT Costs				
No Work Order	3,292	3,358	3,425	3,493
0355 - Computer / IT Costs Total	3,292	3,358	3,425	3,493
0365 - Legal & Debt Recovery Costs				
No Work Order	2,194	2,238	2,283	2,329
0365 - Legal & Debt Recovery Costs Total	2,194	2,238	2,283	2,329
0370 - Subscriptions				
No Work Order	2,101	2,154	2,208	2,263
0370 - Subscriptions Total	2,101	2,154	2,208	2,263
0375 - Office Equipment & Furniture				
No Work Order	9,982	10,230	10,487	10,748
0375 - Office Equipment & Furniture Total	9,982	10,230	10,487	10,748
0395 - Educational Resources				
No Work Order	11,063	11,300	11,542	11,806
0395 - Educational Resources Total	11,063	11,300	11,542	11,806
0415 - Utilities				
No Work Order	10,507	10,769	11,038	11,314
0415 - Utilities Total	10,507	10,769	11,038	11,314
0420 - Security Expenses				
No Work Order	7,350	7,497	7,647	7,800
0420 - Security Expenses Total	7,350	7,497	7,647	7,800
0425 - Cleaning Costs				
No Work Order	42,187	42,342	42,546	43,610
0425 - Cleaning Costs Total	42,187	42,342	42,546	43,610
0450 - Sundry Expenses				
00011818 - Scallywags - Uniforms compulsory corporate	5,202	5,306	5,412	5,520
0450 - Sundry Expenses Total	5,202	5,306	5,412	5,520
0453 - Operating Expenditure				
00000087 - Scallywags - Fundraising	1,000	1,000	1,000	1,000
0453 - Operating Expenditure Total	1,000	1,000	1,000	1,000
0454 - Grant Expenditure				
00012850 - Scallywags - Trial Payment - Start Strong for Long Day Care	3,628	3,628	3,628	3,628
0454 - Grant Expenditure Total	3,628	3,628	3,628	3,628
0456 - Childcare Management				
No Work Order	2,050	2,101	2,154	2,208
0456 - Childcare Management Total	2,050	2,101	2,154	2,208
0460 - Community Programs & Events				
No Work Order	3,294	3,360	3,426	3,495
0460 - Community Programs & Events Total	3,294	3,360	3,426	3,495
0461 - Air Conditioning Maintenance				
No Work Order	3,292	3,358	3,425	3,493
0461 - Air Conditioning Maintenance Total	3,292	3,358	3,425	3,493
0510 - Grounds Maintenance				
No Work Order	4,664	4,781	4,900	5,022
0510 - Grounds Maintenance Total	4,664	4,781	4,900	5,022
0530 - Building Maintenance				
No Work Order	10,367	10,626	10,892	11,164
0530 - Building Maintenance Total	10,367	10,626	10,892	11,164
0930 - Transfers to Reserves				
No Work Order	50,000	50,000	50,000	50,000
0930 - Transfers to Reserves Total	50,000	50,000	50,000	50,000
0945 - Loan Repayments				
No Work Order	94,451	92,024	89,597	87,170
0945 - Loan Repayments Total	94,451	92,024	89,597	87,170
0960 - Contributions (Internal Exps)				
No Work Order	81,500	83,600	85,800	88,000
0960 - Contributions (Internal Exps) Total	81,500	83,600	85,800	88,000
0982 - Internal Council Charges				
No Work Order	11,052	11,271	11,491	11,711
0982 - Internal Council Charges Total	11,052	11,271	11,491	11,711
03762 - Scallywags Expenditure Total	1,589,571	1,636,729	1,685,761	1,737,455
Scallywags Total	(145,649)	(132,154)	(117,502)	(110,754)



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Youth Services				
01780 - Youth Services Revenue				
0115 - Grants & Subsidies Recurrent				
00000097 - Youth Services - Youth Week Grants	(2,600)	(2,665)	(2,732)	(2,800)
0115 - Grants & Subsidies Recurrent Total	(2,600)	(2,665)	(2,732)	(2,800)
01780 - Youth Services Revenue Total	(2,600)	(2,665)	(2,732)	(2,800)
03780 - Youth Services Expenditure				
0350 - Office Administration Expenditure				
No Work Order	748	762	777	794
0350 - Office Administration Expenditure Total	748	762	777	794
0460 - Community Programs & Events				
00000095 - Youth Council Expenditure	6,000	6,151	6,304	6,461
00000097 - Youth Services - Youth Week Grants	2,600	2,665	2,731	2,800
00000098 - Youth Services - Other Expenditure	1,000	1,026	1,050	1,076
00005292 - Youth Services - Youth Initiative	10,000	10,252	10,505	10,768
0460 - Community Programs & Events Total	19,600	20,094	20,590	21,105
0960 - Contributions (Internal Exps)				
No Work Order	3,300	3,400	3,500	3,600
0960 - Contributions (Internal Exps) Total	3,300	3,400	3,500	3,600
03780 - Youth Services Expenditure Total	23,648	24,256	24,867	25,499
Youth Services Total	21,048	21,591	22,135	22,699
Kelso Community Hub				
01790 - Kelso Community Hub Revenue				
0110 - User Fees & Charges				
00001868 - Kelso Community Hub - Miscellaneous Rental Income	(14,991)	(15,366)	(15,750)	(16,144)
0110 - User Fees & Charges Total	(14,991)	(15,366)	(15,750)	(16,144)
01790 - Kelso Community Hub Revenue Total	(14,991)	(15,366)	(15,750)	(16,144)
03790 - Kelso Community Hub Expenditure				
0300 - Employee Costs				
No Work Order	104,124	108,028	112,079	116,284
0300 - Employee Costs Total	104,124	108,028	112,079	116,284
0310 - Staff Training				
No Work Order	1,040	1,061	1,082	1,104
0310 - Staff Training Total	1,040	1,061	1,082	1,104
0350 - Office Administration Expenditure				
No Work Order	4,069	4,172	4,274	4,380
0350 - Office Administration Expenditure Total	4,069	4,172	4,274	4,380
0375 - Office Equipment & Furniture				
No Work Order	1,611	1,652	1,692	1,734
0375 - Office Equipment & Furniture Total	1,611	1,652	1,692	1,734
0415 - Utilities				
No Work Order	4,162	4,266	4,373	4,482
0415 - Utilities Total	4,162	4,266	4,373	4,482
0420 - Security Expenses				
No Work Order	5,630	5,771	5,915	6,063
0420 - Security Expenses Total	5,630	5,771	5,915	6,063
0425 - Cleaning Costs				
No Work Order	16,074	16,476	16,887	17,310
0425 - Cleaning Costs Total	16,074	16,476	16,887	17,310
0460 - Community Programs & Events				
00002586 - Kelso Community Centre - Breakfast Program	3,202	3,282	3,364	3,448
00003883 - Kelso Community Centre - Holiday Activity Program	2,641	2,707	2,775	2,844
00003884 - Kelso Community Centre - After School Activity Program	2,242	2,298	2,355	2,414
0460 - Community Programs & Events Total	8,085	8,287	8,494	8,706
0461 - Air Conditioning Maintenance				
No Work Order	1,128	1,156	1,185	1,215
0461 - Air Conditioning Maintenance Total	1,128	1,156	1,185	1,215
0510 - Grounds Maintenance				
No Work Order	2,668	2,735	2,803	2,873
0510 - Grounds Maintenance Total	2,668	2,735	2,803	2,873
0530 - Building Maintenance				
No Work Order	10,656	10,923	11,196	11,475
0530 - Building Maintenance Total	10,656	10,923	11,196	11,475
0650 - Vandalism Expenditure				
No Work Order	2,192	2,247	2,303	2,361
0650 - Vandalism Expenditure Total	2,192	2,247	2,303	2,361



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0960 - Contributions (Internal Exps)				
No Work Order	17,200	17,900	18,600	19,300
0960 - Contributions (Internal Exps) Total	17,200	17,900	18,600	19,300
0982 - Internal Council Charges				
No Work Order	9,000	9,300	9,600	9,900
0982 - Internal Council Charges Total	9,000	9,300	9,600	9,900
03790 - Kelso Community Hub Expenditure Total	187,639	193,974	200,483	207,187
Kelso Community Hub Total	172,648	178,608	184,733	191,043
Village Improvement Program				
03930 - Village Improvement Program Expenditure				
0455 - Project Expenditure				
00000732 - Village Improvements Program	20,000	20,000	20,000	20,000
0455 - Project Expenditure Total	20,000	20,000	20,000	20,000
03930 - Village Improvement Program Expenditure Total	20,000	20,000	20,000	20,000
Village Improvement Program Total	20,000	20,000	20,000	20,000

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Attachment 8.3.7.2

Bathurst Regional Council
Annual Operating Plan 2023/2024 and Delivery Plan 2023-2027
DRAFT Detailed Budget



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Cultural & Community Services Total	1,083,102	1,125,439	1,169,632	1,215,620
Community Services Office				
01700 - Cultural & Community Services Revenue				
0138 - Contributions (Internal)				
No Work Order	(158,246)	(164,000)	(169,900)	(176,000)
0138 - Contributions (Internal) Total	(158,246)	(164,000)	(169,900)	(176,000)
01700 - Cultural & Community Services Revenue Total	(158,246)	(164,000)	(169,900)	(176,000)
03700 - Cultural & Community Services Expenditure				
0300 - Employee Costs				
No Work Order	793,608	823,368	854,244	886,278
0300 - Employee Costs Total	793,608	823,368	854,244	886,278
0305 - Vehicle Expenses				
No Work Order	19,766	20,163	20,565	20,977
0305 - Vehicle Expenses Total	19,766	20,163	20,565	20,977
0350 - Office Administration Expenditure				
No Work Order	6,323	6,482	6,644	6,809
0350 - Office Administration Expenditure Total	6,323	6,482	6,644	6,809
0355 - Computer / IT Costs				
No Work Order	2,050	2,101	2,154	2,208
0355 - Computer / IT Costs Total	2,050	2,101	2,154	2,208
0370 - Subscriptions				
No Work Order	1,025	1,051	1,077	1,104
0370 - Subscriptions Total	1,025	1,051	1,077	1,104
0375 - Office Equipment & Furniture				
No Work Order	4,682	4,799	4,919	5,042
0375 - Office Equipment & Furniture Total	4,682	4,799	4,919	5,042
0451 - Marketing				
No Work Order	1,040	1,061	1,082	1,104
0451 - Marketing Total	1,040	1,061	1,082	1,104
0460 - Community Programs & Events				
00000021 - Arts Out West	28,599	29,314	30,047	30,798
00006686 - Cultural - Bathurst Cultural Fund	20,000	20,000	20,000	20,000
0460 - Community Programs & Events Total	48,599	49,314	50,047	50,798
0960 - Contributions (Internal Exps)				
No Work Order	363,255	380,100	397,800	416,300
0960 - Contributions (Internal Exps) Total	363,255	380,100	397,800	416,300
0982 - Internal Council Charges				
00003930 - Cultural - Safety Plan - Community Safety Committee	1,000	1,000	1,000	1,000
0982 - Internal Council Charges Total	1,000	1,000	1,000	1,000
03700 - Cultural & Community Services Expenditure Total	1,241,348	1,289,439	1,339,532	1,391,620
05700 - Cultural & Community Services Capital Revenue				
0137 - Transfers from Capital Reserves				
00005816 - Cultural Services - Vehicle Purchase	(43,500)	-	-	-
0137 - Transfers from Capital Reserves Total	(43,500)	-	-	-
0950 - Proceeds on Sales of Assets				
00005816 - Cultural Services - Vehicle Purchase	(57,000)	-	-	-
0950 - Proceeds on Sales of Assets Total	(57,000)	-	-	-
05700 - Cultural & Community Services Capital Revenue Total	(100,500)	-	-	-
07700 - Cultural & Community Services Capital Expenditure				
0710 - Plant & Equipment				
00005816 - Cultural Services - Vehicle Purchase	100,500	-	-	-
0710 - Plant & Equipment Total	100,500	-	-	-
07700 - Cultural & Community Services Capital Expenditure Total	100,500	-	-	-
Community Services Office Total	1,083,102	1,125,439	1,169,632	1,215,620



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Library Services Total	1,729,614	1,785,548	1,843,434	1,904,167
Bathurst Library				
01710 - Bathurst Library Services Revenue				
0110 - User Fees & Charges				
No Work Order	(12,343)	(12,589)	(12,842)	(13,098)
0110 - User Fees & Charges Total	(12,343)	(12,589)	(12,842)	(13,098)
0115 - Grants & Subsidies Recurrent				
00000013 - Library - Operating Subsidy Grant	(159,361)	(163,345)	(167,429)	(171,614)
00011736 - Library - Disability & Geographic Grant - Local Priority	(19,870)	-	-	-
00011737 - Library - Disability & Geographic Grant - Local Priority	-	(20,267)	(20,774)	(21,293)
0115 - Grants & Subsidies Recurrent Total	(179,231)	(183,612)	(188,203)	(192,907)
0130 - Other Income				
00006243 - Library - Programs	(2,201)	(2,256)	(2,312)	(2,370)
00007030 - Library - Promotion	(4,469)	(4,581)	(4,695)	(4,813)
00007523 - Library - Misc Events & Other Income	(559)	(573)	(587)	(602)
0130 - Other Income Total	(7,229)	(7,410)	(7,594)	(7,785)
01710 - Bathurst Library Services Revenue Total	(198,803)	(203,611)	(208,639)	(213,790)
03710 - Bathurst Library Services Expenditure				
0300 - Employee Costs				
No Work Order	1,206,004	1,251,228	1,298,151	1,347,613
0300 - Employee Costs Total	1,206,004	1,251,228	1,298,151	1,347,613
0310 - Staff Training				
No Work Order	11,445	11,731	12,025	12,325
0310 - Staff Training Total	11,445	11,731	12,025	12,325
0350 - Office Administration Expenditure				
No Work Order	20,609	21,124	21,653	22,194
0350 - Office Administration Expenditure Total	20,609	21,124	21,653	22,194
0360 - Professional Services				
No Work Order	3,121	3,184	3,247	3,312
0360 - Professional Services Total	3,121	3,184	3,247	3,312
0370 - Subscriptions				
00007536 - Library - eCollections	29,000	29,580	30,171	30,774
00007537 - Library - Online Databases	17,000	17,340	17,687	18,041
00007538 - Library - Software Licences	69,000	70,380	71,788	73,223
00007539 - Library - Memberships with External Organisations	5,000	5,100	5,202	5,306
0370 - Subscriptions Total	120,000	122,400	124,848	127,344
0375 - Office Equipment & Furniture				
No Work Order	18,360	18,727	19,102	19,579
0375 - Office Equipment & Furniture Total	18,360	18,727	19,102	19,579
0380 - Bank Fees and Charges				
No Work Order	609	621	633	646
0380 - Bank Fees and Charges Total	609	621	633	646
0390 - Library Resources				
00007540 - Library - Periodical Purchases	14,566	14,930	15,303	15,686
00007541 - Library - Processing Material	7,881	8,078	8,280	8,487
0390 - Library Resources Total	22,447	23,008	23,583	24,173
0415 - Utilities				
No Work Order	82,192	84,247	86,353	88,512
0415 - Utilities Total	82,192	84,247	86,353	88,512
0420 - Security Expenses				
No Work Order	7,283	7,428	7,577	7,729
0420 - Security Expenses Total	7,283	7,428	7,577	7,729
0425 - Cleaning Costs				
No Work Order	20,808	21,224	21,649	22,081
0425 - Cleaning Costs Total	20,808	21,224	21,649	22,081
0450 - Sundry Expenses				
No Work Order	1,571	1,602	1,635	1,667
0450 - Sundry Expenses Total	1,571	1,602	1,635	1,667
0453 - Operating Expenditure				
00006243 - Library - Programs	2,202	2,258	2,314	2,372
0453 - Operating Expenditure Total	2,202	2,258	2,314	2,372
0454 - Grant Expenditure				
00011736 - Library - Disability & Geographic Grant - Local Priority	19,870	-	-	-
00011737 - Library - Disability & Geographic Grant - Local Priority	-	20,267	20,672	21,086
0454 - Grant Expenditure Total	19,870	20,267	20,672	21,086
0460 - Community Programs & Events				
00007030 - Library - Promotion	9,469	9,658	9,852	10,049
0460 - Community Programs & Events Total	9,469	9,658	9,852	10,049



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0461 - Air Conditioning Maintenance				
No Work Order	15,591	15,908	16,231	16,637
0461 - Air Conditioning Maintenance Total	15,591	15,908	16,231	16,637
0510 - Grounds Maintenance				
No Work Order	2,081	2,122	2,166	2,208
0510 - Grounds Maintenance Total	2,081	2,122	2,166	2,208
0530 - Building Maintenance				
No Work Order	34,607	35,474	36,359	37,267
0530 - Building Maintenance Total	34,607	35,474	36,359	37,267
0650 - Vandalism Expenditure				
No Work Order	500	500	500	500
0650 - Vandalism Expenditure Total	500	500	500	500
0680 - Depreciation				
No Work Order	7,491	7,641	7,794	7,949
0680 - Depreciation Total	7,491	7,641	7,794	7,949
0945 - Loan Repayments				
No Work Order	29,386	29,385	29,386	29,386
0945 - Loan Repayments Total	29,386	29,385	29,386	29,386
0960 - Contributions (Internal Exps)				
No Work Order	121,700	124,900	128,300	131,700
0960 - Contributions (Internal Exps) Total	121,700	124,900	128,300	131,700
0982 - Internal Council Charges				
No Work Order	3,500	3,600	3,700	3,800
0982 - Internal Council Charges Total	3,500	3,600	3,700	3,800
03710 - Bathurst Library Services Expenditure Total	1,760,846	1,818,237	1,877,730	1,940,129
07710 - Bathurst Library Services Capital Expenditure				
0902 - Library Books Capital Purchases				
00011199 - Library Book Purchases	167,571	170,922	174,343	177,828
0902 - Library Books Capital Purchases Total	167,571	170,922	174,343	177,828
07710 - Bathurst Library Services Capital Expenditure Total	167,571	170,922	174,343	177,828
Bathurst Library Total	1,729,614	1,785,548	1,843,434	1,904,167



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Tourism Total	961,013	990,259	1,068,570	1,047,625
Bathurst Visitor Information Centre				
01920 - Tourism Revenue				
0130 - Other Income				
00000301 - Tourism Town Tours	(1,986)	(2,036)	(2,087)	(2,139)
00000314 - Tourism Partnership Program	(64,298)	(65,905)	(67,553)	(69,242)
00000325 - Tourism Trading Statement	(111,869)	(114,666)	(117,532)	(120,471)
00001889 - Tourism - Souvenirs Freight Expense	(1,882)	(1,929)	(1,977)	(2,027)
00002247 - Tourism NSW Subsidy/Get Connected	(2,091)	(2,143)	(2,197)	(2,252)
00007377 - Tourism Seiritsu Visits	(7,841)	(8,037)	(8,238)	(8,444)
00007378 - Tourism Toyo Visits	(18,819)	(19,289)	(19,772)	(20,266)
00008191 - BVIC - Bookeasy accommodation bookings	(12,546)	(12,860)	(13,181)	(13,511)
00008643 - BVIC - Visitor's Guide	(24,047)	(24,648)	(25,264)	(25,896)
00008644 - Tourism - Heritage Trades Trail	(23,001)	(23,576)	(24,165)	(24,770)
00012274 - BVIC - Camping at Carrington Park	(5,306)	(5,439)	(5,575)	(5,714)
00012732 - BVIC - Camping at Sportsground	(5,306)	(5,439)	(5,575)	(5,714)
0130 - Other Income Total	(278,992)	(285,967)	(293,116)	(300,446)
0138 - Contributions (Internal)				
No Work Order	(16,200)	(16,700)	(17,200)	(17,700)
0138 - Contributions (Internal) Total	(16,200)	(16,700)	(17,200)	(17,700)
01920 - Tourism Revenue Total	(295,192)	(302,667)	(310,316)	(318,146)
03920 - Tourism Expenditure				
0300 - Employee Costs				
No Work Order	534,078	557,124	578,926	601,504
0300 - Employee Costs Total	534,078	557,124	578,926	601,504
0310 - Staff Training				
No Work Order	10,000	10,251	10,506	10,769
0310 - Staff Training Total	10,000	10,251	10,506	10,769
0350 - Office Administration Expenditure				
No Work Order	7,283	7,429	7,576	7,729
0350 - Office Administration Expenditure Total	7,283	7,429	7,576	7,729
0370 - Subscriptions				
No Work Order	9,000	9,225	9,456	9,692
0370 - Subscriptions Total	9,000	9,225	9,456	9,692
0375 - Office Equipment & Furniture				
No Work Order	14,566	14,857	15,154	15,457
0375 - Office Equipment & Furniture Total	14,566	14,857	15,154	15,457
0380 - Bank Fees and Charges				
00000325 - Tourism Trading Statement	416	424	433	441
00008191 - BVIC - Bookeasy accommodation bookings	1,040	1,061	1,082	1,104
0380 - Bank Fees and Charges Total	1,456	1,485	1,515	1,545
0415 - Utilities				
No Work Order	5,000	5,125	5,253	5,384
0415 - Utilities Total	5,000	5,125	5,253	5,384
0420 - Security Expenses				
No Work Order	8,200	8,405	8,615	8,831
0420 - Security Expenses Total	8,200	8,405	8,615	8,831
0425 - Cleaning Costs				
No Work Order	23,000	23,575	24,165	24,768
0425 - Cleaning Costs Total	23,000	23,575	24,165	24,768
0450 - Sundry Expenses				
00000325 - Tourism Trading Statement	67,121	68,800	70,519	72,282
0450 - Sundry Expenses Total	67,121	68,800	70,519	72,282
0451 - Marketing				
00008727 - BVIC - Public Relations	42,025	43,076	44,153	45,256
00011241 - BVIC - Research & Visitor Modelling	5,000	5,125	5,253	5,384
0451 - Marketing Total	47,025	48,201	49,406	50,640
0453 - Operating Expenditure				
00000322 - Tourism - Image Library	10,924	11,142	11,365	11,593
00000323 - Tourism - Tourism Website	11,444	11,673	11,906	12,144
00002957 - Tourism - Visiting Journalists Expenses	4,682	4,776	4,872	4,969
00006065 - Tourism - Event Marketing	11,444	11,672	11,906	12,144
00008191 - BVIC - Bookeasy accommodation bookings	7,354	7,538	7,726	7,919
0453 - Operating Expenditure Total	45,848	46,801	47,775	48,769
0455 - Project Expenditure				
00001889 - Tourism - Souvenirs Freight Expense	2,400	2,460	2,522	2,585
00008728 - BVIC - Destination Management Plan	10,924	11,142	11,365	11,593
0455 - Project Expenditure Total	13,324	13,602	13,887	14,178



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0460 - Community Programs & Events				
00000315 - Tourism - Regional Membership	28,000	28,700	29,418	30,153
00000316 - Tourism - Publications	34,853	35,550	36,261	36,986
00000317 - Tourism - Local Promotion	23,410	23,878	24,356	24,842
00000753 - Tourism - Autumn Heritage Tours	3,641	3,714	3,788	3,864
00000754 - Tourism - Autumn Colours Program	21,848	22,285	22,730	23,185
00001861 - Tourism - Distribution Costs	5,722	5,836	5,953	6,072
00001863 - Tourism - Advertising Publicity	27,050	27,591	28,143	28,706
00001864 - Tourism - Promotion Materials	6,763	6,898	7,036	7,177
00001865 - Tourism - Travel & Accommodation	2,998	3,073	3,150	3,229
00001866 - Tourism - Meeting & Function Expenses	3,500	3,588	3,677	3,769
00006064 - Tourism - Heritage Week	7,880	8,077	8,279	8,486
00006066 - Tourism - Heritage Brochures	7,000	7,175	7,354	7,538
00006707 - Tourism - Self-Guided App Based Tour	14,000	14,350	14,709	15,076
00008110 - Tourism - Marketing (implement DMP)	46,000	47,150	48,329	49,537
00008609 - Tourism - Weekend Sunrise Weather	10,404	10,612	10,824	11,041
00008643 - BVIC - Visitor's Guide	11,444	11,673	11,906	12,144
00011801 - Tourism - Village Events	40,000	40,000	40,000	40,000
0460 - Community Programs & Events Total	294,513	300,150	305,913	311,805
0461 - Air Conditioning Maintenance				
No Work Order	8,323	8,489	8,659	8,832
0461 - Air Conditioning Maintenance Total	8,323	8,489	8,659	8,832
0510 - Grounds Maintenance				
No Work Order	8,405	8,617	8,830	9,050
0510 - Grounds Maintenance Total	8,405	8,617	8,830	9,050
0530 - Building Maintenance				
00000326 - Tourism - Building Maintenance	22,063	22,615	23,180	23,759
0530 - Building Maintenance Total	22,063	22,615	23,180	23,759
0650 - Vandalism Expenditure				
No Work Order	1,000	1,025	1,051	1,077
0650 - Vandalism Expenditure Total	1,000	1,025	1,051	1,077
0960 - Contributions (Internal Exps)				
No Work Order	109,500	112,400	115,500	118,700
0960 - Contributions (Internal Exps) Total	109,500	112,400	115,500	118,700
0982 - Internal Council Charges				
00000317 - Tourism - Local Promotion	1,000	1,000	1,000	1,000
00001866 - Tourism - Meeting & Function Expenses	200	200	200	200
00011410 - Tourism - REF repayments	9,000	6,750	4,500	2,000
No Work Order	16,300	16,800	17,300	17,800
0982 - Internal Council Charges Total	26,500	24,750	23,000	21,000
03920 - Tourism Expenditure Total	1,256,205	1,292,926	1,328,886	1,365,771
07920 - Tourism Capital Expenditure				
0760 - Buildings				
00007958 - Tourism Building - Internal Fit-out Centre for new Brand Strategy	-	-	50,000	-
0760 - Buildings Total	-	-	50,000	-
07920 - Tourism Capital Expenditure Total	-	-	50,000	-
Bathurst Visitor Information Centre Total	961,013	990,259	1,068,570	1,047,625

Attachment 8.3.7.2

Bathurst Regional Council
Annual Operating Plan 2023/2024 and Delivery Plan 2023-2027
DRAFT Detailed Budget



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Art Galleries Total	935,317	910,663	935,850	961,818
Bathurst Regional Art Gallery				
01890 - Bathurst Regional Art Gallery Revenue				
0115 - Grants & Subsidies Recurrent				
00011729 - Art Gallery Artistic Program - Create NSW	(100,000)	(100,000)	(100,000)	(100,000)
0115 - Grants & Subsidies Recurrent Total	(100,000)	(100,000)	(100,000)	(100,000)
0130 - Other Income				
00000047 - Art Gallery Trading Statement	(65,776)	(67,420)	(69,106)	(70,834)
00012078 - Art Gallery - Commissions on Artworks sold	(11,931)	(12,229)	(12,535)	(12,848)
0130 - Other Income Total	(77,707)	(79,649)	(81,641)	(83,682)
0136 - Transfers from Reserves (Recurrent)				
00011729 - Art Gallery Artistic Program - Create NSW	(50,000)	(50,000)	(50,000)	(50,000)
0136 - Transfers from Reserves (Recurrent) Total	(50,000)	(50,000)	(50,000)	(50,000)
01890 - Bathurst Regional Art Gallery Revenue Total	(227,707)	(229,649)	(231,641)	(233,682)
03890 - Bathurst Regional Art Gallery Expenditure				
0300 - Employee Costs				
No Work Order	503,970	522,869	542,477	562,820
0300 - Employee Costs Total	503,970	522,869	542,477	562,820
0310 - Staff Training				
No Work Order	8,405	8,616	8,831	9,052
0310 - Staff Training Total	8,405	8,616	8,831	9,052
0350 - Office Administration Expenditure				
No Work Order	13,524	13,795	14,070	14,353
0350 - Office Administration Expenditure Total	13,524	13,795	14,070	14,353
0360 - Professional Services				
No Work Order	5,125	5,253	5,384	5,519
0360 - Professional Services Total	5,125	5,253	5,384	5,519
0370 - Subscriptions				
No Work Order	7,803	7,959	8,118	8,280
0370 - Subscriptions Total	7,803	7,959	8,118	8,280
0375 - Office Equipment & Furniture				
No Work Order	5,930	6,049	6,170	6,293
0375 - Office Equipment & Furniture Total	5,930	6,049	6,170	6,293
0380 - Bank Fees and Charges				
No Work Order	1,122	1,144	1,167	1,190
0380 - Bank Fees and Charges Total	1,122	1,144	1,167	1,190
0395 - Educational Resources				
No Work Order	1,345	1,372	1,400	1,428
0395 - Educational Resources Total	1,345	1,372	1,400	1,428
0400 - Volunteer Support				
No Work Order	2,243	2,288	2,334	2,380
0400 - Volunteer Support Total	2,243	2,288	2,334	2,380
0415 - Utilities				
No Work Order	40,016	41,016	42,042	43,093
0415 - Utilities Total	40,016	41,016	42,042	43,093
0420 - Security Expenses				
No Work Order	3,284	3,328	3,373	3,457
0420 - Security Expenses Total	3,284	3,328	3,373	3,457
0425 - Cleaning Costs				
No Work Order	19,658	20,149	20,653	21,170
0425 - Cleaning Costs Total	19,658	20,149	20,653	21,170
0450 - Sundry Expenses				
00000047 - Art Gallery Trading Statement	26,659	27,325	28,009	28,709
00004794 - Art Gallery - Fundraising/ Donations	200	205	210	215
No Work Order	548	562	576	590
0450 - Sundry Expenses Total	27,407	28,092	28,795	29,514
0451 - Marketing				
No Work Order	24,006	24,606	25,222	25,852
0451 - Marketing Total	24,006	24,606	25,222	25,852
0453 - Operating Expenditure				
00008079 - Art Gallery Picture Framing	2,096	2,138	2,181	2,224
00008080 - Art Gallery Photography	2,304	2,350	2,397	2,445
No Work Order	6,034	6,155	6,278	6,403
0453 - Operating Expenditure Total	10,434	10,643	10,856	11,072



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0454 - Grant Expenditure				
00011729 - Art Gallery Artistic Program - Create NSW	100,000	100,000	100,000	100,000
0454 - Grant Expenditure Total	100,000	100,000	100,000	100,000
0455 - Project Expenditure				
00005218 - Art Gallery Hill End Cottage	12,433	12,676	12,924	13,201
00011728 - Art Gallery Artistic Program - Create NSW	40,000	40,000	40,000	40,000
00011729 - Art Gallery Artistic Program - Create NSW	40,000	40,000	40,000	40,000
0455 - Project Expenditure Total	92,433	92,676	92,924	93,201
0460 - Community Programs & Events				
00002008 - Art Gallery Sundry, Activities & Reimbursements	1,068	1,089	1,111	1,133
No Work Order	5,337	5,444	5,553	5,664
0460 - Community Programs & Events Total	6,405	6,533	6,664	6,797
0461 - Air Conditioning Maintenance				
No Work Order	15,086	15,388	15,695	16,009
0461 - Air Conditioning Maintenance Total	15,086	15,388	15,695	16,009
0510 - Grounds Maintenance				
No Work Order	520	533	546	560
0510 - Grounds Maintenance Total	520	533	546	560
0530 - Building Maintenance				
No Work Order	12,607	12,923	13,245	13,577
0530 - Building Maintenance Total	12,607	12,923	13,245	13,577
0650 - Vandalism Expenditure				
No Work Order	337	344	351	358
0650 - Vandalism Expenditure Total	337	344	351	358
0930 - Transfers to Reserves				
00011729 - Art Gallery Artistic Program - Create NSW	50,000	50,000	50,000	50,000
0930 - Transfers to Reserves Total	50,000	50,000	50,000	50,000
0945 - Loan Repayments				
No Work Order	29,386	29,385	29,386	29,386
0945 - Loan Repayments Total	29,386	29,385	29,386	29,386
0960 - Contributions (Internal Exps)				
No Work Order	90,400	93,000	95,900	98,700
0960 - Contributions (Internal Exps) Total	90,400	93,000	95,900	98,700
0982 - Internal Council Charges				
No Work Order	7,900	8,000	6,850	5,700
0982 - Internal Council Charges Total	7,900	8,000	6,850	5,700
03890 - Bathurst Regional Art Gallery Expenditure Total	1,079,346	1,105,961	1,132,453	1,159,761
05890 - Bathurst Regional Art Gallery Capital Revenue				
0137 - Transfers from Capital Reserves				
No Work Order	(17,500)	-	-	-
0137 - Transfers from Capital Reserves Total	(17,500)	-	-	-
0145 - Physical Resources Received Free				
00000032 - Art Gallery Donated Assets	(50,000)	(50,000)	(50,000)	(50,000)
0145 - Physical Resources Received Free Total	(50,000)	(50,000)	(50,000)	(50,000)
0950 - Proceeds on Sales of Assets				
00005912 - Art Gallery Vehicle Purchases	(23,500)	-	-	-
0950 - Proceeds on Sales of Assets Total	(23,500)	-	-	-
05890 - Bathurst Regional Art Gallery Capital Revenue Total	(91,000)	(50,000)	(50,000)	(50,000)
07890 - Bathurst Regional Art Gallery Capital Expenditure				
0710 - Plant & Equipment				
00005912 - Art Gallery Vehicle Purchases	41,000	-	-	-
0710 - Plant & Equipment Total	41,000	-	-	-
0760 - Buildings				
00012977 - Art Gallery - remedial roof & box gutter repairs	50,000	-	-	-
0760 - Buildings Total	50,000	-	-	-
0903 - Art Gallery Art Works Capital Purchases				
00000032 - Art Gallery Donated Assets	50,000	50,000	50,000	50,000
00005794 - Art Gallery Acquisition	33,678	34,351	35,038	35,739
0903 - Art Gallery Art Works Capital Purchases Total	83,678	84,351	85,038	85,739
07890 - Bathurst Regional Art Gallery Capital Expenditure Total	174,678	84,351	85,038	85,739
Bathurst Regional Art Gallery Total	935,317	910,663	935,850	961,818



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Entertainment Centres Total	1,063,312	1,096,793	1,126,829	1,168,792
Bathurst Memorial Entertainment Centre				
01888 - Bathurst Memorial Entertainment Centre Revenue				
0110 - User Fees & Charges				
00000136 - BMEC - Other Conferences and Foyer	(11,139)	(11,361)	(11,589)	(11,820)
00005789 - BMEC - Venue Bookings	(104,040)	(106,121)	(108,243)	(110,409)
00005790 - BMEC - Season Shows	(249,696)	(254,690)	(259,784)	(264,979)
00011418 - BMEC Theatre Season Sponsorship - Non Specify	(31,212)	(31,836)	(32,473)	(33,122)
00011419 - BMEC Theatre Season In Kind Sponsorship	(1,561)	(1,592)	(1,624)	(1,656)
00011793 - BMEC - Inland Sea of Sound (ISOS) Festival	(59,870)	(61,067)	(62,289)	(63,534)
0110 - User Fees & Charges Total	(457,518)	(466,667)	(476,002)	(485,520)
0115 - Grants & Subsidies Recurrent				
00011727 - PADP - Create NSW - Annual Program	(80,000)	(80,000)	(80,000)	(80,000)
0115 - Grants & Subsidies Recurrent Total	(80,000)	(80,000)	(80,000)	(80,000)
0125 - Reimbursements				
00001915 - BMEC - Misc Sales & Recoupments	(1,120)	(1,146)	(1,173)	(1,200)
0125 - Reimbursements Total	(1,120)	(1,146)	(1,173)	(1,200)
0130 - Other Income				
00000121 - BMEC - Trading Statement	(86,214)	(87,938)	(89,697)	(91,491)
00000131 - BMEC - Bathurst Eisteddfod	(30,000)	(30,000)	(30,000)	(30,000)
00000132 - BMEC - Combined Pensioners	(11,000)	(11,000)	(11,000)	(11,000)
00000136 - BMEC - Other Conferences and Foyer	(32,076)	(32,717)	(33,371)	(34,039)
00002660 - BMEC - Ticket Mailout Charge	(1,123)	(1,145)	(1,168)	(1,191)
00005696 - BMEC - Kitchen Operations	(8,981)	(9,160)	(9,344)	(9,530)
00005789 - BMEC - Venue Bookings	(291,871)	(297,708)	(303,662)	(309,736)
00005790 - BMEC - Season Shows	(134,710)	(137,404)	(140,152)	(142,955)
00011793 - BMEC - Inland Sea of Sound (ISOS) Festival	(44,737)	(45,632)	(46,545)	(47,475)
0130 - Other Income Total	(640,712)	(652,704)	(664,939)	(677,417)
0981 - Internal Council Charges				
00000121 - BMEC - Trading Statement	(700)	(800)	(900)	(1,000)
00000135 - BMEC - Bathurst Regional Council	(48,000)	(49,500)	(51,100)	(52,700)
00000136 - BMEC - Other Conferences and Foyer	(500)	(600)	(700)	(800)
00005696 - BMEC - Kitchen Operations	(600)	(700)	(800)	(900)
0981 - Internal Council Charges Total	(49,800)	(51,600)	(53,500)	(55,400)
01888 - Bathurst Memorial Entertainment Centre Revenue Total	(1,229,150)	(1,252,117)	(1,275,614)	(1,299,537)
03888 - Bathurst Memorial Entertainment Centre Expenditure				
0300 - Employee Costs				
00001325 - BMEC - Wages Including Tech & Box Office	610,859	633,766	657,533	682,191
No Work Order	170,603	177,000	183,638	190,526
0300 - Employee Costs Total	781,462	810,766	841,171	872,717
0310 - Staff Training				
No Work Order	10,506	10,769	11,038	11,314
0310 - Staff Training Total	10,506	10,769	11,038	11,314
0350 - Office Administration Expenditure				
No Work Order	9,454	9,691	9,935	10,183
0350 - Office Administration Expenditure Total	9,454	9,691	9,935	10,183
0355 - Computer / IT Costs				
No Work Order	1,040	1,061	1,082	1,104
0355 - Computer / IT Costs Total	1,040	1,061	1,082	1,104
0370 - Subscriptions				
No Work Order	13,458	13,727	14,001	14,282
0370 - Subscriptions Total	13,458	13,727	14,001	14,282
0375 - Office Equipment & Furniture				
No Work Order	4,203	4,307	4,416	4,526
0375 - Office Equipment & Furniture Total	4,203	4,307	4,416	4,526
0380 - Bank Fees and Charges				
00008163 - BMEC - Inland Sea of Sound (ISOS) Festival	263	269	276	283
No Work Order	7,065	7,207	7,351	7,498
0380 - Bank Fees and Charges Total	7,328	7,476	7,627	7,781
0415 - Utilities				
No Work Order	81,949	83,998	86,098	88,250
0415 - Utilities Total	81,949	83,998	86,098	88,250
0420 - Security Expenses				
No Work Order	10,404	10,612	10,824	11,040
0420 - Security Expenses Total	10,404	10,612	10,824	11,040
0425 - Cleaning Costs				
No Work Order	56,734	58,152	59,606	61,096
0425 - Cleaning Costs Total	56,734	58,152	59,606	61,096



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0450 - Sundry Expenses				
00000121 - BMEC - Trading Statement	62,803	64,060	65,341	66,647
0450 - Sundry Expenses Total	62,803	64,060	65,341	66,647
0451 - Marketing				
00001899 - BMEC - Marketing & Promotions	35,722	36,615	37,530	38,468
00005801 - BMEC - Supporters	4,203	4,308	4,415	4,525
0451 - Marketing Total	39,925	40,923	41,945	42,993
0452 - Performing Arts Development Program				
00011726 - PADP - Create NSW - Annual Program	75,678	78,517	81,461	84,514
0452 - Performing Arts Development Program Total	75,678	78,517	81,461	84,514
0453 - Operating Expenditure				
00005696 - BMEC - Kitchen Operations	1,051	1,077	1,104	1,131
00008560 - BMEC - Enta Ticketing Solutions	10,507	10,769	11,039	11,315
00011418 - BMEC Theatre Season Sponsorship - Non Specify	34,671	35,537	36,426	37,336
00011419 - BMEC Theatre Season In Kind Sponsorship	1,576	1,616	1,656	1,698
0453 - Operating Expenditure Total	47,805	48,999	50,225	51,480
0454 - Grant Expenditure				
00000163 - PADP - Staff Wages	15,000	15,000	15,000	15,000
00000164 - PADP - Venue Hire	15,000	15,000	15,000	15,000
0454 - Grant Expenditure Total	30,000	30,000	30,000	30,000
0455 - Project Expenditure				
00006115 - BMEC - Annual Seasons	71,327	72,753	74,208	75,692
00011793 - BMEC - Inland Sea of Sound (ISOS) Festival	211,768	216,003	220,324	224,729
0455 - Project Expenditure Total	283,095	288,756	294,532	300,421
0460 - Community Programs & Events				
00005790 - BMEC - Season Shows	416,160	424,483	432,973	441,633
0460 - Community Programs & Events Total	416,160	424,483	432,973	441,633
0461 - Air Conditioning Maintenance				
No Work Order	12,561	12,812	13,068	13,330
0461 - Air Conditioning Maintenance Total	12,561	12,812	13,068	13,330
0500 - General Maintenance				
No Work Order	34,670	35,537	36,426	37,336
0500 - General Maintenance Total	34,670	35,537	36,426	37,336
0510 - Grounds Maintenance				
No Work Order	5,608	5,720	5,834	5,951
0510 - Grounds Maintenance Total	5,608	5,720	5,834	5,951
0521 - Lift Maintenance				
No Work Order	5,253	5,384	5,519	5,657
0521 - Lift Maintenance Total	5,253	5,384	5,519	5,657
0530 - Building Maintenance				
No Work Order	58,072	59,117	60,127	61,629
0530 - Building Maintenance Total	58,072	59,117	60,127	61,629
0650 - Vandalism Expenditure				
No Work Order	1,051	1,077	1,104	1,131
0650 - Vandalism Expenditure Total	1,051	1,077	1,104	1,131
0960 - Contributions (Internal Exps)				
No Work Order	161,100	165,200	169,600	174,100
0960 - Contributions (Internal Exps) Total	161,100	165,200	169,600	174,100
0982 - Internal Council Charges				
00011665 - BMEC Season	3,000	3,000	3,000	3,000
No Work Order	39,143	34,766	25,490	26,214
0982 - Internal Council Charges Total	42,143	37,766	28,490	29,214
03888 - Bathurst Memorial Entertainment Centre Expenditure Total	2,252,462	2,308,910	2,362,443	2,428,329
07888 - Bathurst Memorial Entertainment Centre Capital Exp				
0760 - Buildings				
00007946 - BMEC Building Capital Works - Airconditioning Upgrade	20,000	20,000	20,000	20,000
00007948 - BMEC Building Capital Works - Replacement of Theatre Fly Lines	20,000	20,000	20,000	20,000
0760 - Buildings Total	40,000	40,000	40,000	40,000
07888 - Bathurst Memorial Entertainment Centre Capital Exp Total	40,000	40,000	40,000	40,000
Bathurst Memorial Entertainment Centre Total	1,063,312	1,096,793	1,126,829	1,168,792

Attachment 8.3.7.2

Bathurst Regional Council
Annual Operating Plan 2023/2024 and Delivery Plan 2023-2027
DRAFT Detailed Budget



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Museums Total	1,343,930	1,372,361	1,400,912	1,424,444
Museums Unit				
03889 - Museums Unit Expenditure				
0300 - Employee Costs				
No Work Order	278,924	289,384	300,236	311,494
0300 - Employee Costs Total	278,924	289,384	300,236	311,494
0310 - Staff Training				
No Work Order	3,152	3,230	3,312	3,394
0310 - Staff Training Total	3,152	3,230	3,312	3,394
0350 - Office Administration Expenditure				
No Work Order	8,323	8,533	8,743	8,962
0350 - Office Administration Expenditure Total	8,323	8,533	8,743	8,962
0375 - Office Equipment & Furniture				
No Work Order	5,253	5,385	5,519	5,657
0375 - Office Equipment & Furniture Total	5,253	5,385	5,519	5,657
0400 - Volunteer Support				
No Work Order	1,051	1,077	1,104	1,132
0400 - Volunteer Support Total	1,051	1,077	1,104	1,132
0451 - Marketing				
No Work Order	4,162	4,266	4,372	4,482
0451 - Marketing Total	4,162	4,266	4,372	4,482
0455 - Project Expenditure				
00011462 - Museums Unit - Museums Bathurst Website Maintenance	5,778	5,922	6,071	6,222
0455 - Project Expenditure Total	5,778	5,922	6,071	6,222
0960 - Contributions (Internal Exps)				
No Work Order	33,200	34,200	35,300	36,500
0960 - Contributions (Internal Exps) Total	33,200	34,200	35,300	36,500
03889 - Museums Unit Expenditure Total	339,843	351,997	364,657	377,843
Museums Unit Total	339,843	351,997	364,657	377,843
National Motor Racing Museum				
01880 - National Motor Racing Museum Revenue				
0110 - User Fees & Charges				
No Work Order	(388,478)	(398,191)	(408,145)	(418,348)
0110 - User Fees & Charges Total	(388,478)	(398,191)	(408,145)	(418,348)
0120 - Interest & Investment Income				
00012095 - NMRM - Sponsorship	(1,600)	(2,100)	(2,600)	(3,200)
0120 - Interest & Investment Income Total	(1,600)	(2,100)	(2,600)	(3,200)
0130 - Other Income				
00000545 - National Motor Racing Museum Trading Statement	(339,605)	(348,095)	(356,798)	(365,717)
No Work Order	(525)	(538)	(552)	(565)
0130 - Other Income Total	(340,130)	(348,633)	(357,350)	(366,282)
0138 - Contributions (Internal)				
No Work Order	(25,000)	(25,000)	(25,000)	(25,000)
0138 - Contributions (Internal) Total	(25,000)	(25,000)	(25,000)	(25,000)
0981 - Internal Council Charges				
No Work Order	(2,000)	(2,200)	(2,400)	(2,600)
0981 - Internal Council Charges Total	(2,000)	(2,200)	(2,400)	(2,600)
01880 - National Motor Racing Museum Revenue Total	(757,208)	(776,124)	(795,495)	(815,430)
03880 - National Motor Racing Museum Expenditure				
0300 - Employee Costs				
No Work Order	293,353	304,354	315,766	327,607
0300 - Employee Costs Total	293,353	304,354	315,766	327,607
0310 - Staff Training				
No Work Order	2,101	2,153	2,208	2,262
0310 - Staff Training Total	2,101	2,153	2,208	2,262
0345 - Meals Entertainment & Other Functions				
No Work Order	2,101	2,154	2,207	2,263
0345 - Meals Entertainment & Other Functions Total	2,101	2,154	2,207	2,263
0350 - Office Administration Expenditure				
No Work Order	5,936	6,086	6,236	6,391
0350 - Office Administration Expenditure Total	5,936	6,086	6,236	6,391
0355 - Computer / IT Costs				
No Work Order	1,051	1,077	1,104	1,132
0355 - Computer / IT Costs Total	1,051	1,077	1,104	1,132
0360 - Professional Services				
No Work Order	4,162	4,245	4,330	4,417
0360 - Professional Services Total	4,162	4,245	4,330	4,417



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0370 - Subscriptions				
No Work Order	673	686	700	714
0370 - Subscriptions Total	673	686	700	714
0375 - Office Equipment & Furniture				
No Work Order	13,284	13,617	13,956	14,306
0375 - Office Equipment & Furniture Total	13,284	13,617	13,956	14,306
0380 - Bank Fees and Charges				
No Work Order	525	538	552	566
0380 - Bank Fees and Charges Total	525	538	552	566
0400 - Volunteer Support				
No Work Order	1,051	1,077	1,104	1,132
0400 - Volunteer Support Total	1,051	1,077	1,104	1,132
0415 - Utilities				
No Work Order	19,326	19,809	20,304	20,812
0415 - Utilities Total	19,326	19,809	20,304	20,812
0420 - Security Expenses				
No Work Order	3,362	3,446	3,532	3,621
0420 - Security Expenses Total	3,362	3,446	3,532	3,621
0425 - Cleaning Costs				
No Work Order	21,349	21,882	22,430	22,990
0425 - Cleaning Costs Total	21,349	21,882	22,430	22,990
0450 - Sundry Expenses				
00000545 - National Motor Racing Museum Trading Statement	152,822	156,643	160,558	164,572
0450 - Sundry Expenses Total	152,822	156,643	160,558	164,572
0451 - Marketing				
No Work Order	55,141	56,520	57,933	59,381
0451 - Marketing Total	55,141	56,520	57,933	59,381
0460 - Community Programs & Events				
00004635 - NMRM - Temporary Exhibitions	43,013	44,088	45,191	46,320
00005809 - NMRM - Community Programs & Events Expenditure	2,601	2,666	2,732	2,801
00007679 - NMRM - Community Programs & Events - Father's Day	2,740	2,809	2,879	2,951
0460 - Community Programs & Events Total	48,354	49,563	50,802	52,072
0461 - Air Conditioning Maintenance				
No Work Order	4,598	4,713	4,831	4,952
0461 - Air Conditioning Maintenance Total	4,598	4,713	4,831	4,952
0500 - General Maintenance				
No Work Order	9,607	9,847	10,093	10,345
0500 - General Maintenance Total	9,607	9,847	10,093	10,345
0510 - Grounds Maintenance				
No Work Order	1,347	1,381	1,415	1,450
0510 - Grounds Maintenance Total	1,347	1,381	1,415	1,450
0530 - Building Maintenance				
No Work Order	32,890	33,713	34,555	35,418
0530 - Building Maintenance Total	32,890	33,713	34,555	35,418
0531 - Public Amenities Maintenance				
No Work Order	1,067	1,094	1,121	1,149
0531 - Public Amenities Maintenance Total	1,067	1,094	1,121	1,149
0930 - Transfers to Reserves				
No Work Order	26,600	27,100	27,600	28,200
0930 - Transfers to Reserves Total	26,600	27,100	27,600	28,200
0960 - Contributions (Internal Exps)				
No Work Order	76,300	78,400	80,600	82,800
0960 - Contributions (Internal Exps) Total	76,300	78,400	80,600	82,800
0982 - Internal Council Charges				
No Work Order	22,400	21,900	19,400	19,900
0982 - Internal Council Charges Total	22,400	21,900	19,400	19,900
03880 - National Motor Racing Museum Expenditure Total	799,400	821,998	843,337	868,452
National Motor Racing Museum Total	42,192	45,874	47,842	53,022
Australian Fossil & Mineral Museum				
01883 - Australian Fossil & Mineral Museum Revenue				
0110 - User Fees & Charges				
00011775 - Somerville - Guided Tours	(10,000)	(10,000)	(10,000)	(10,000)
No Work Order	(238,894)	(244,866)	(250,988)	(257,263)
0110 - User Fees & Charges Total	(248,894)	(254,866)	(260,988)	(267,263)
0130 - Other Income				
00000024 - Somerville Trading Statement	(155,656)	(159,547)	(163,536)	(167,624)
00000026 - Somerville - Public Programs	(520)	(533)	(546)	(560)
0130 - Other Income Total	(156,176)	(160,080)	(164,082)	(168,184)



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0138 - Contributions (Internal)				
No Work Order	(3,000)	(3,000)	(3,000)	(3,000)
0138 - Contributions (Internal) Total	(3,000)	(3,000)	(3,000)	(3,000)
01883 - Australian Fossil & Mineral Museum Revenue Total	(408,070)	(417,946)	(428,070)	(438,447)
03883 - Australian Fossil & Mineral Museum Operations				
0300 - Employee Costs				
No Work Order	209,483	217,338	225,488	233,946
0300 - Employee Costs Total	209,483	217,338	225,488	233,946
0310 - Staff Training				
No Work Order	4,270	4,377	4,486	4,598
0310 - Staff Training Total	4,270	4,377	4,486	4,598
0350 - Office Administration Expenditure				
No Work Order	12,082	12,384	12,694	13,011
0350 - Office Administration Expenditure Total	12,082	12,384	12,694	13,011
0355 - Computer / IT Costs				
No Work Order	2,627	2,693	2,760	2,829
0355 - Computer / IT Costs Total	2,627	2,693	2,760	2,829
0360 - Professional Services				
No Work Order	6,304	6,462	6,623	6,789
0360 - Professional Services Total	6,304	6,462	6,623	6,789
0375 - Office Equipment & Furniture				
No Work Order	3,121	3,183	3,247	3,312
0375 - Office Equipment & Furniture Total	3,121	3,183	3,247	3,312
0380 - Bank Fees and Charges				
00000024 - Somerville Trading Statement	1,571	1,602	1,634	1,667
0380 - Bank Fees and Charges Total	1,571	1,602	1,634	1,667
0410 - Insurance				
No Work Order	5,764	5,879	5,998	6,117
0410 - Insurance Total	5,764	5,879	5,998	6,117
0415 - Utilities				
No Work Order	30,969	31,743	32,537	33,350
0415 - Utilities Total	30,969	31,743	32,537	33,350
0420 - Security Expenses				
No Work Order	2,306	2,364	2,423	2,483
0420 - Security Expenses Total	2,306	2,364	2,423	2,483
0425 - Cleaning Costs				
No Work Order	21,614	22,154	22,709	23,276
0425 - Cleaning Costs Total	21,614	22,154	22,709	23,276
0450 - Sundry Expenses				
00000024 - Somerville Trading Statement	66,932	68,605	70,321	72,079
0450 - Sundry Expenses Total	66,932	68,605	70,321	72,079
0451 - Marketing				
No Work Order	5,826	5,943	6,061	6,183
0451 - Marketing Total	5,826	5,943	6,061	6,183
0453 - Operating Expenditure				
00011775 - Somerville - Guided Tours	10,000	10,000	10,000	10,000
0453 - Operating Expenditure Total	10,000	10,000	10,000	10,000
0455 - Project Expenditure				
00000025 - Somerville - Exhibitions	16,445	16,774	17,109	17,452
00000026 - Somerville - Public Programs	5,202	5,306	5,412	5,520
00000027 - Somerville - Temporary Displays	8,323	8,490	8,659	8,833
00003867 - Somerville - Lecture	1,040	1,061	1,082	1,104
00006106 - Somerville - Education Programs	10,404	10,612	10,824	11,040
0455 - Project Expenditure Total	41,414	42,243	43,086	43,949
0461 - Air Conditioning Maintenance				
No Work Order	5,608	5,720	5,835	5,951
0461 - Air Conditioning Maintenance Total	5,608	5,720	5,835	5,951
0510 - Grounds Maintenance				
No Work Order	7,045	7,221	7,402	7,586
0510 - Grounds Maintenance Total	7,045	7,221	7,402	7,586
0530 - Building Maintenance				
00003407 - Somerville General Building Maintenance	33,620	34,461	35,322	45,205
0530 - Building Maintenance Total	33,620	34,461	35,322	45,205
0960 - Contributions (Internal Exps)				
No Work Order	40,900	42,100	43,300	44,600
0960 - Contributions (Internal Exps) Total	40,900	42,100	43,300	44,600



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0982 - Internal Council Charges				
No Work Order	100	100	100	100
0982 - Internal Council Charges Total	100	100	100	100
03883 - Australian Fossil & Mineral Museum Operations Total	511,556	526,572	542,026	567,031
Australian Fossil & Mineral Museum Total	103,486	108,626	113,956	128,584
Chifley Home & Interpretive Centre				
01884 - Chifley Home & Interpretive Centre Revenue				
0110 - User Fees & Charges				
00011774 - Chifley Home - Guided Tours	(3,473)	(3,560)	(3,649)	(3,740)
00012595 - Chifley Home - Venue Hire	(2,584)	(2,649)	(2,715)	(2,783)
No Work Order	(83,000)	(85,075)	(87,202)	(89,382)
0110 - User Fees & Charges Total	(89,057)	(91,284)	(93,566)	(95,905)
0120 - Interest & Investment Income				
00004565 - Chifley Home - Future Education Programs	(12,300)	(13,000)	(13,800)	(14,600)
0120 - Interest & Investment Income Total	(12,300)	(13,000)	(13,800)	(14,600)
0130 - Other Income				
00002018 - Chifley Home Trading Statement	(21,000)	(21,525)	(22,063)	(22,615)
0130 - Other Income Total	(21,000)	(21,525)	(22,063)	(22,615)
0138 - Contributions (Internal)				
No Work Order	(25,000)	(25,000)	(25,000)	(25,000)
0138 - Contributions (Internal) Total	(25,000)	(25,000)	(25,000)	(25,000)
01884 - Chifley Home & Interpretive Centre Revenue Total	(147,357)	(150,809)	(154,429)	(158,120)
03884 - Chifley Home & Interpretive Centre Expenditure				
0300 - Employee Costs				
No Work Order	135,316	140,390	145,655	151,117
0300 - Employee Costs Total	135,316	140,390	145,655	151,117
0310 - Staff Training				
No Work Order	601	616	631	647
0310 - Staff Training Total	601	616	631	647
0350 - Office Administration Expenditure				
No Work Order	1,882	1,930	1,977	2,026
0350 - Office Administration Expenditure Total	1,882	1,930	1,977	2,026
0360 - Professional Services				
No Work Order	1,040	1,061	1,082	1,104
0360 - Professional Services Total	1,040	1,061	1,082	1,104
0415 - Utilities				
No Work Order	1,984	2,034	2,084	2,137
0415 - Utilities Total	1,984	2,034	2,084	2,137
0420 - Security Expenses				
No Work Order	1,122	1,144	1,167	1,191
0420 - Security Expenses Total	1,122	1,144	1,167	1,191
0425 - Cleaning Costs				
No Work Order	1,500	1,538	1,576	1,615
0425 - Cleaning Costs Total	1,500	1,538	1,576	1,615
0450 - Sundry Expenses				
00002018 - Chifley Home Trading Statement	14,000	14,350	14,709	15,076
0450 - Sundry Expenses Total	14,000	14,350	14,709	15,076
0451 - Marketing				
No Work Order	1,112	1,140	1,168	1,198
0451 - Marketing Total	1,112	1,140	1,168	1,198
0453 - Operating Expenditure				
00011774 - Chifley Home - Guided Tours	3,473	3,560	3,649	3,740
0453 - Operating Expenditure Total	3,473	3,560	3,649	3,740
0455 - Project Expenditure				
00004631 - Chifley Home - Temporary Exhibitions	2,202	2,257	2,313	2,371
00005313 - Chifley Home - CSU Education Programs - Learning & Teaching in Public Spaces	1,669	1,711	1,753	1,797
0455 - Project Expenditure Total	3,871	3,968	4,066	4,168
0460 - Community Programs & Events				
No Work Order	2,121	2,174	2,228	2,284
0460 - Community Programs & Events Total	2,121	2,174	2,228	2,284
0461 - Air Conditioning Maintenance				
No Work Order	1,743	2,288	2,334	2,380
0461 - Air Conditioning Maintenance Total	1,743	2,288	2,334	2,380
0510 - Grounds Maintenance				
No Work Order	4,203	4,308	4,416	4,527
0510 - Grounds Maintenance Total	4,203	4,308	4,416	4,527

Attachment 8.3.7.2

Bathurst Regional Council
Annual Operating Plan 2023/2024 and Delivery Plan 2023-2027
DRAFT Detailed Budget



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0530 - Building Maintenance				
No Work Order	4,541	5,385	5,520	5,658
0530 - Building Maintenance Total	4,541	5,385	5,520	5,658
0930 - Transfers to Reserves				
00004565 - Chifley Home - Future Education Programs	37,300	38,000	38,800	39,600
0930 - Transfers to Reserves Total	37,300	38,000	38,800	39,600
0960 - Contributions (Internal Exps)				
No Work Order	4,800	5,000	5,100	5,300
0960 - Contributions (Internal Exps) Total	4,800	5,000	5,100	5,300
0982 - Internal Council Charges				
No Work Order	1,800	1,900	2,000	2,100
0982 - Internal Council Charges Total	1,800	1,900	2,000	2,100
03884 - Chifley Home & Interpretive Centre Expenditure Total	222,409	230,786	238,162	245,868
Chifley Home & Interpretive Centre Total	75,052	79,977	83,733	87,748
Historical Museum				
03881 - Historical Museum Operations				
0350 - Office Administration Expenditure				
No Work Order	4,310	4,418	4,528	4,642
0350 - Office Administration Expenditure Total	4,310	4,418	4,528	4,642
0415 - Utilities				
No Work Order	10,807	11,077	11,354	11,638
0415 - Utilities Total	10,807	11,077	11,354	11,638
0420 - Security Expenses				
No Work Order	3,865	3,962	4,061	4,162
0420 - Security Expenses Total	3,865	3,962	4,061	4,162
0425 - Cleaning Costs				
No Work Order	1,101	1,129	1,157	1,186
0425 - Cleaning Costs Total	1,101	1,129	1,157	1,186
0530 - Building Maintenance				
No Work Order	3,365	3,449	3,535	3,624
0530 - Building Maintenance Total	3,365	3,449	3,535	3,624
0960 - Contributions (Internal Exps)				
No Work Order	11,100	11,400	11,700	12,000
0960 - Contributions (Internal Exps) Total	11,100	11,400	11,700	12,000
0982 - Internal Council Charges				
No Work Order	11,000	11,300	11,600	11,900
0982 - Internal Council Charges Total	11,000	11,300	11,600	11,900
03881 - Historical Museum Operations Total	45,548	46,735	47,935	49,152
Historical Museum Total	45,548	46,735	47,935	49,152
Rockley Museum				
03882 - Rockley Mill Expenditure				
0530 - Building Maintenance				
No Work Order	520	530	541	552
0530 - Building Maintenance Total	520	530	541	552
0960 - Contributions (Internal Exps)				
No Work Order	3,400	3,500	3,600	3,700
0960 - Contributions (Internal Exps) Total	3,400	3,500	3,600	3,700
03882 - Rockley Mill Expenditure Total	3,920	4,030	4,141	4,252
Rockley Museum Total	3,920	4,030	4,141	4,252
Railway Museum				
01887 - Railway Museum Revenue				
0110 - User Fees & Charges				
00011744 - Railway - Party hire	(16,126)	(16,529)	(16,942)	(17,366)
00011745 - Railway - Venue hire	(7,491)	(7,678)	(7,870)	(8,067)
00011773 - Railway - Guided Tours	(3,121)	(3,199)	(3,279)	(3,361)
No Work Order	(218,037)	(223,488)	(229,075)	(234,802)
0110 - User Fees & Charges Total	(244,775)	(250,894)	(257,166)	(263,596)
0120 - Interest & Investment Income				
00012093 - Railway Museum - Sponsorship	(1,300)	(1,800)	(2,300)	(2,900)
0120 - Interest & Investment Income Total	(1,300)	(1,800)	(2,300)	(2,900)
0130 - Other Income				
00006155 - Railway Museum Trading Statement	(83,232)	(85,313)	(87,446)	(89,632)
0130 - Other Income Total	(83,232)	(85,313)	(87,446)	(89,632)
0138 - Contributions (Internal)				
No Work Order	(25,000)	(25,000)	(25,000)	(25,000)
0138 - Contributions (Internal) Total	(25,000)	(25,000)	(25,000)	(25,000)
0140 - Contributions				
00009022 - Railway Museum Fundraising	(10,000)	(10,000)	(10,000)	(10,000)
0140 - Contributions Total	(10,000)	(10,000)	(10,000)	(10,000)



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0981 - Internal Council Charges				
No Work Order	(900)	(1,200)	(1,500)	(1,800)
0981 - Internal Council Charges Total	(900)	(1,200)	(1,500)	(1,800)
01887 - Railway Museum Revenue Total	(365,207)	(374,207)	(383,412)	(392,928)
03887 - Railway Museum Expenditure				
0300 - Employee Costs				
No Work Order	204,687	212,364	220,325	228,589
0300 - Employee Costs Total	204,687	212,364	220,325	228,589
0310 - Staff Training				
No Work Order	2,080	2,121	2,164	2,208
0310 - Staff Training Total	2,080	2,121	2,164	2,208
0350 - Office Administration Expenditure				
No Work Order	6,400	6,561	6,724	6,892
0350 - Office Administration Expenditure Total	6,400	6,561	6,724	6,892
0355 - Computer / IT Costs				
No Work Order	1,500	1,538	1,576	1,615
0355 - Computer / IT Costs Total	1,500	1,538	1,576	1,615
0360 - Professional Services				
No Work Order	2,000	2,050	2,101	2,154
0360 - Professional Services Total	2,000	2,050	2,101	2,154
0370 - Subscriptions				
No Work Order	1,040	1,061	1,082	1,104
0370 - Subscriptions Total	1,040	1,061	1,082	1,104
0375 - Office Equipment & Furniture				
No Work Order	2,080	2,133	2,185	2,239
0375 - Office Equipment & Furniture Total	2,080	2,133	2,185	2,239
0380 - Bank Fees and Charges				
No Work Order	2,000	2,050	2,101	2,154
0380 - Bank Fees and Charges Total	2,000	2,050	2,101	2,154
0400 - Volunteer Support				
No Work Order	2,000	2,051	2,101	2,153
0400 - Volunteer Support Total	2,000	2,051	2,101	2,153
0415 - Utilities				
No Work Order	22,051	22,602	23,167	23,747
0415 - Utilities Total	22,051	22,602	23,167	23,747
0420 - Security Expenses				
No Work Order	7,000	7,175	7,354	7,538
0420 - Security Expenses Total	7,000	7,175	7,354	7,538
0425 - Cleaning Costs				
No Work Order	19,000	19,476	19,962	20,461
0425 - Cleaning Costs Total	19,000	19,476	19,962	20,461
0450 - Sundry Expenses				
00006155 - Railway Museum Trading Statement	58,262	59,719	61,212	62,742
No Work Order	2,000	2,050	2,102	2,154
0450 - Sundry Expenses Total	60,262	61,769	63,314	64,896
0451 - Marketing				
No Work Order	5,000	5,125	5,253	5,385
0451 - Marketing Total	5,000	5,125	5,253	5,385
0453 - Operating Expenditure				
00009022 - Railway Museum Fundraising	10,000	10,000	10,000	10,000
00011744 - Railway - Party hire	5,202	5,332	5,465	5,602
00011745 - Railway - Venue hire	3,121	3,199	3,279	3,361
00011773 - Railway - Guided Tours	3,000	3,075	3,152	3,231
0453 - Operating Expenditure Total	21,323	21,606	21,896	22,194
0455 - Project Expenditure				
00012094 - Railway Museum - Temporary Exhibitions	10,000	10,250	10,506	10,768
0455 - Project Expenditure Total	10,000	10,250	10,506	10,768
0460 - Community Programs & Events				
No Work Order	7,000	7,175	7,355	7,538
0460 - Community Programs & Events Total	7,000	7,175	7,355	7,538
0461 - Air Conditioning Maintenance				
No Work Order	6,242	6,367	6,494	6,624
0461 - Air Conditioning Maintenance Total	6,242	6,367	6,494	6,624
0500 - General Maintenance				
No Work Order	12,485	12,797	13,117	13,445
0500 - General Maintenance Total	12,485	12,797	13,117	13,445



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0510 - Grounds Maintenance				
No Work Order	7,282	7,464	7,651	7,842
0510 - Grounds Maintenance Total	7,282	7,464	7,651	7,842
0530 - Building Maintenance				
No Work Order	17,423	19,859	21,355	26,889
0530 - Building Maintenance Total	17,423	19,859	21,355	26,889
0930 - Transfers to Reserves				
00012093 - Railway Museum - Sponsorship	26,300	26,800	27,300	27,900
0930 - Transfers to Reserves Total	26,300	26,800	27,300	27,900
0945 - Loan Repayments				
No Work Order	214,619	209,525	204,429	182,949
0945 - Loan Repayments Total	214,619	209,525	204,429	182,949
0960 - Contributions (Internal Exps)				
No Work Order	45,700	47,100	48,700	50,200
0960 - Contributions (Internal Exps) Total	45,700	47,100	48,700	50,200
0982 - Internal Council Charges				
No Work Order	48,667	48,872	49,077	49,282
0982 - Internal Council Charges Total	48,667	48,872	49,077	49,282
03887 - Railway Museum Expenditure Total	754,141	765,891	777,289	776,766
Railway Museum Total	388,934	391,684	393,877	383,838
Collection Centre				
01706 - Central Tablelands Collections Facility Revenue				
0110 - User Fees & Charges				
00011750 - Collections Facility - External Storage Hire	(23,139)	(35,360)	(45,004)	(46,129)
00011752 - Collections Facility - BDHS Storage Hire	(5,125)	(5,253)	(5,384)	(5,519)
No Work Order	(15,000)	(15,000)	(15,000)	(15,000)
0110 - User Fees & Charges Total	(43,264)	(55,613)	(65,388)	(66,648)
0138 - Contributions (Internal)				
00011751 - Collections Facility - Internal BRC Storage Hire	(47,100)	(48,900)	(50,800)	(52,800)
00011753 - Collections Facility - Other Internal Contributions	(8,000)	(8,400)	(8,800)	(9,200)
0138 - Contributions (Internal) Total	(55,100)	(57,300)	(59,600)	(62,000)
01706 - Central Tablelands Collections Facility Revenue Total	(98,364)	(112,913)	(124,988)	(128,648)
03706 - Central Tablelands Collections Facility Expenditure				
0300 - Employee Costs				
No Work Order	194,416	201,706	209,270	217,119
0300 - Employee Costs Total	194,416	201,706	209,270	217,119
0310 - Staff Training				
No Work Order	4,000	4,100	4,203	4,308
0310 - Staff Training Total	4,000	4,100	4,203	4,308
0350 - Office Administration Expenditure				
No Work Order	7,500	7,688	7,880	8,077
0350 - Office Administration Expenditure Total	7,500	7,688	7,880	8,077
0355 - Computer / IT Costs				
No Work Order	8,000	8,400	8,800	9,200
0355 - Computer / IT Costs Total	8,000	8,400	8,800	9,200
0360 - Professional Services				
No Work Order	1,040	1,061	1,082	1,104
0360 - Professional Services Total	1,040	1,061	1,082	1,104
0375 - Office Equipment & Furniture				
No Work Order	4,681	4,798	4,918	5,041
0375 - Office Equipment & Furniture Total	4,681	4,798	4,918	5,041
0400 - Volunteer Support				
No Work Order	2,080	2,121	2,164	2,208
0400 - Volunteer Support Total	2,080	2,121	2,164	2,208
0415 - Utilities				
No Work Order	82,457	84,518	86,632	88,797
0415 - Utilities Total	82,457	84,518	86,632	88,797
0420 - Security Expenses				
No Work Order	7,283	7,429	7,577	7,729
0420 - Security Expenses Total	7,283	7,429	7,577	7,729
0425 - Cleaning Costs				
No Work Order	15,006	15,381	15,765	16,160
0425 - Cleaning Costs Total	15,006	15,381	15,765	16,160
0451 - Marketing				
No Work Order	520	530	541	552
0451 - Marketing Total	520	530	541	552



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0453 - Operating Expenditure				
00011750 - Collections Facility - External Storage Hire	2,081	2,123	2,165	2,208
0453 - Operating Expenditure Total	2,081	2,123	2,165	2,208
0461 - Air Conditioning Maintenance				
No Work Order	24,970	25,469	25,979	26,498
0461 - Air Conditioning Maintenance Total	24,970	25,469	25,979	26,498
0510 - Grounds Maintenance				
No Work Order	15,443	15,829	16,225	16,630
0510 - Grounds Maintenance Total	15,443	15,829	16,225	16,630
0530 - Building Maintenance				
No Work Order	6,242	6,398	6,558	6,722
0530 - Building Maintenance Total	6,242	6,398	6,558	6,722
0960 - Contributions (Internal Exps)				
No Work Order	37,500	38,700	39,900	41,200
0960 - Contributions (Internal Exps) Total	37,500	38,700	39,900	41,200
0982 - Internal Council Charges				
No Work Order	30,100	30,100	30,100	15,100
0982 - Internal Council Charges Total	30,100	30,100	30,100	15,100
03706 - Central Tablelands Collections Facility Expenditure Total	443,319	456,351	469,759	468,653
Collection Centre Total	344,955	343,438	344,771	340,005

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	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Development & Environmental Services Total	4,025,894	4,117,847	4,235,789	4,362,705
Environmental Services Total	1,140,823	1,157,770	1,155,561	1,179,015
Environmental				
02020 - Environmental Revenue				
0105 - Statutory Fees & Charges				
00000429 - Environmental Health - Fines Income	(1,575)	(1,614)	(1,655)	(1,696)
00000430 - Environmental Section 68 Approvals - Camping Grounds	(5,253)	(5,384)	(5,519)	(5,657)
00000431 - Environmental Health Inspection Fees - Food/General Inspections	(60,936)	(62,459)	(64,021)	(65,621)
00000432 - Environmental Health Food Business Notification Fee	(5,500)	(5,637)	(5,778)	(5,923)
00000433 - Environmental Health - Septic Inspections	(92,711)	(95,029)	(97,404)	(99,840)
00000435 - Environmental Health Food Act Administration Fee	(46,752)	(47,921)	(49,119)	(50,347)
00000436 - Environmental Health Food Act Improvement Fee	(5,253)	(5,384)	(5,519)	(5,657)
00000437 - Environmental Health Food Act - Major Events & Temporary/Mobile Food Outlet Inspections	(19,961)	(20,460)	(20,972)	(21,496)
00000438 - Environmental Infringement Fees - Poeco Act	(1,575)	(1,614)	(1,655)	(1,696)
00001787 - Environmental Health Inspection Fees - Skin/Hairdressing Inspections	(3,152)	(3,231)	(3,312)	(3,394)
00001788 - Environmental Health Inspection Fees - Bed & Breakfast Inspections	(2,101)	(2,154)	(2,207)	(2,263)
00002784 - Environmental Fee's - Approval to Operate	(34,939)	(35,812)	(36,708)	(37,625)
00008103 - Environmental Health Inspection Fees - Public Swimming Pool Inspections	(525)	(538)	(552)	(565)
0105 - Statutory Fees & Charges Total	(280,233)	(287,237)	(294,421)	(301,780)
0110 - User Fees & Charges				
00000440 - Environmental - Footpath Rental	(30,468)	(31,230)	(32,010)	(32,811)
00000441 - Environmental - Footpath Obstructions Licence Fees	(11,031)	(11,307)	(11,589)	(11,879)
0110 - User Fees & Charges Total	(41,499)	(42,537)	(43,599)	(44,690)
0125 - Reimbursements				
No Work Order	(52,336)	(54,299)	(56,335)	(58,447)
0125 - Reimbursements Total	(52,336)	(54,299)	(56,335)	(58,447)
0130 - Other Income				
00000368 - Environmental Infringements Support Minor Projects	(500)	(500)	(500)	(500)
0130 - Other Income Total	(500)	(500)	(500)	(500)
0138 - Contributions (Internal)				
No Work Order	(967,000)	(1,002,800)	(1,040,200)	(1,079,200)
0138 - Contributions (Internal) Total	(967,000)	(1,002,800)	(1,040,200)	(1,079,200)
0981 - Internal Council Charges				
00000430 - Environmental Section 68 Approvals - Camping Grounds	(3,640)	(3,786)	(3,938)	(4,096)
00000431 - Environmental Health Inspection Fees - Food/General Inspections	(777)	(809)	(843)	(877)
00000433 - Environmental Health - Septic Inspections	(1,600)	(1,664)	(1,734)	(1,805)
00000437 - Environmental Health Food Act - Major Events & Temporary/Mobile Food Outlet Inspections	(3,408)	(3,545)	(3,688)	(3,836)
00002094 - Environmental Revolving Energy Fund	(97,439)	(85,333)	(62,041)	(40,500)
00002784 - Environmental Fee's - Approval to Operate	(2,262)	(2,359)	(2,459)	(2,560)
0981 - Internal Council Charges Total	(109,126)	(97,496)	(74,703)	(53,674)
02020 - Environmental Revenue Total	(1,450,694)	(1,484,869)	(1,509,758)	(1,538,291)
04020 - Environmental Services Operation				
0300 - Employee Costs				
00000330 - Environmental - Wages	677,051	702,441	728,782	756,111
No Work Order	211,147	219,065	227,280	235,804
0300 - Employee Costs Total	888,198	921,506	956,062	991,915
0310 - Staff Training				
No Work Order	6,304	6,462	6,623	6,789
0310 - Staff Training Total	6,304	6,462	6,623	6,789
0312 - Training - Professional Development				
No Work Order	6,304	6,462	6,623	6,789
0312 - Training - Professional Development Total	6,304	6,462	6,623	6,789
0350 - Office Administration Expenditure				
No Work Order	8,713	8,931	9,154	9,384
0350 - Office Administration Expenditure Total	8,713	8,931	9,154	9,384
0355 - Computer / IT Costs				
No Work Order	19,100	19,578	20,068	20,569
0355 - Computer / IT Costs Total	19,100	19,578	20,068	20,569
0365 - Legal & Debt Recovery Costs				
00006467 - Environmental Services - Legal Matters	2,000	2,050	2,101	2,154
0365 - Legal & Debt Recovery Costs Total	2,000	2,050	2,101	2,154
0375 - Office Equipment & Furniture				
No Work Order	11,100	4,203	4,308	11,915
0375 - Office Equipment & Furniture Total	11,100	4,203	4,308	11,915



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0455 - Project Expenditure				
00000362 - Environmental Facilities Energy Efficiency Upgrades	30,000	30,000	30,000	30,000
00000368 - Environmental Infringements Support Minor Projects	11,285	11,567	11,856	12,153
00000369 - Environmental Community Education Programs	1,500	2,000	2,000	2,000
00000370 - Environmental Education Programs (inc Environmentors)	14,310	14,668	15,034	15,411
00000377 - Environmental State of Environment Reports	19,962	20,461	20,972	21,497
00000378 - Environmental - Health Seminars & Fact Sheets	2,000	2,000	2,000	2,000
00000379 - Environmental Public Swimming and Spa Pools Monitoring	576	590	605	620
00000380 - Environmental Sustainable Living Expo	21,564	22,103	22,657	23,222
00000381 - Environmental Sustainable Schools Program	6,830	7,001	7,176	7,355
00000384 - Environmental Equipment Maintenance	3,000	3,000	3,000	3,000
00002094 - Environmental Revolving Energy Fund	25,000	25,000	25,000	25,000
00002166 - Environmental CMA Alliance Expenditure	5,000	5,000	5,000	5,000
00003073 - Environmental Pest Bird Management Plan	11,032	11,308	11,591	11,880
00003283 - Environmental UWMP Implementation Projects	21,519	22,057	22,608	23,174
00003860 - Environmental - Roadside Vegetation Assessment & Management	10,000	10,250	10,506	10,769
00004568 - Environmental - Biodiversity Management & Education	11,500	11,500	11,500	11,500
00007320 - Environmental - Brick Pits Wetlands Enhancement	50,019	51,269	52,550	53,864
0455 - Project Expenditure Total	245,097	249,774	254,055	258,445
0930 - Transfers to Reserves				
00002094 - Environmental Revolving Energy Fund	72,439	60,333	37,041	15,500
0930 - Transfers to Reserves Total	72,439	60,333	37,041	15,500
0960 - Contributions (Internal Exps)				
No Work Order	114,500	117,500	120,800	124,200
0960 - Contributions (Internal Exps) Total	114,500	117,500	120,800	124,200
0982 - Internal Council Charges				
00000369 - Environmental Community Education Programs	500	500	500	500
00003858 - Environmental - Community Education Program - Builders & Council Staff	500	500	500	500
No Work Order	200	300	400	500
0982 - Internal Council Charges Total	1,200	1,300	1,400	1,500
04020 - Environmental Services Operation Total	1,374,955	1,398,099	1,418,235	1,449,160
06020 - Environmental Services Capital Revenue				
0137 - Transfers from Capital Reserves				
No Work Order	(12,500)	(80,000)	(80,000)	(80,000)
0137 - Transfers from Capital Reserves Total	(12,500)	(80,000)	(80,000)	(80,000)
0950 - Proceeds on Sales of Assets				
00005821 - Environmental Vehicle Purchase	(21,500)	(40,000)	(40,000)	(40,000)
0950 - Proceeds on Sales of Assets Total	(21,500)	(40,000)	(40,000)	(40,000)
06020 - Environmental Services Capital Revenue Total	(34,000)	(120,000)	(120,000)	(120,000)
08020 - Environmental Services Capital Expenditure				
0710 - Plant & Equipment				
00005821 - Environmental Vehicle Purchase	34,000	120,000	120,000	120,000
0710 - Plant & Equipment Total	34,000	120,000	120,000	120,000
08020 - Environmental Services Capital Expenditure Total	34,000	120,000	120,000	120,000
Environmental Total	(75,739)	(86,770)	(91,523)	(89,131)
Animal Control				
02040 - Animal Control Revenue				
0105 - Statutory Fees & Charges				
No Work Order	(68,794)	(70,512)	(72,276)	(74,082)
0105 - Statutory Fees & Charges Total	(68,794)	(70,512)	(72,276)	(74,082)
0110 - User Fees & Charges				
No Work Order	(19,000)	(19,475)	(19,962)	(20,461)
0110 - User Fees & Charges Total	(19,000)	(19,475)	(19,962)	(20,461)
0130 - Other Income				
00000349 - Disposal of Abandoned Vehicles	(512)	(525)	(538)	(551)
00004101 - Stock Impounding	(3,075)	(3,152)	(3,231)	(3,311)
0130 - Other Income Total	(3,587)	(3,677)	(3,769)	(3,862)
0138 - Contributions (Internal)				
No Work Order	(22,773)	(23,627)	(14,299)	-
0138 - Contributions (Internal) Total	(22,773)	(23,627)	(14,299)	-
02040 - Animal Control Revenue Total	(114,154)	(117,291)	(110,306)	(98,405)
04040 - Animal Control Expenditure				
0300 - Employee Costs				
No Work Order	566,257	587,492	609,522	632,379
0300 - Employee Costs Total	566,257	587,492	609,522	632,379
0310 - Staff Training				
No Work Order	2,253	2,310	2,367	2,427
0310 - Staff Training Total	2,253	2,310	2,367	2,427



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0311 - Training - Safety & Compliance				
No Work Order	3,000	3,076	3,152	3,230
0311 - Training - Safety & Compliance Total	3,000	3,076	3,152	3,230
0350 - Office Administration Expenditure				
No Work Order	5,779	5,924	6,071	6,223
0350 - Office Administration Expenditure Total	5,779	5,924	6,071	6,223
0355 - Computer / IT Costs				
No Work Order	3,660	3,752	3,845	3,941
0355 - Computer / IT Costs Total	3,660	3,752	3,845	3,941
0375 - Office Equipment & Furniture				
No Work Order	5,000	-	-	5,000
0375 - Office Equipment & Furniture Total	5,000	-	-	5,000
0415 - Utilities				
No Work Order	18,931	19,404	19,889	20,387
0415 - Utilities Total	18,931	19,404	19,889	20,387
0450 - Sundry Expenses				
No Work Order	2,102	2,155	2,208	2,263
0450 - Sundry Expenses Total	2,102	2,155	2,208	2,263
0453 - Operating Expenditure				
00000345 - Dog Pound Expenses (Not Including Vaccination & Worming)	13,659	14,001	14,350	14,710
00000346 - Dog Pound Vaccinations and Worming	7,880	8,077	8,279	8,486
00000347 - Dog Microchipping Expenses	6,830	7,001	7,176	7,355
00000348 - Euthanasia of Animals	6,405	6,565	6,729	6,897
00000349 - Disposal of Abandoned Vehicles	2,627	2,693	2,760	2,829
00000350 - Cat Impounding Expenses	2,526	2,590	2,654	2,720
00000352 - Dog Community Desexing Microchip Program	21,216	21,746	22,290	22,847
00004101 - Stock Impounding	1,051	1,077	1,104	1,132
00012938 - BARC - Other Vet costs	2,000	2,050	2,101	2,154
00012939 - BARC - Minor equipment	2,000	2,050	2,101	2,154
0453 - Operating Expenditure Total	66,194	67,850	69,544	71,284
0455 - Project Expenditure				
00012937 - Animal Control - Community Education	95,828	99,397	61,059	-
0455 - Project Expenditure Total	95,828	99,397	61,059	-
0505 - Plant Operating Expenditure				
No Work Order	2,000	2,051	2,101	2,153
0505 - Plant Operating Expenditure Total	2,000	2,051	2,101	2,153
0510 - Grounds Maintenance				
No Work Order	10,506	10,769	11,038	21,314
0510 - Grounds Maintenance Total	10,506	10,769	11,038	21,314
0530 - Building Maintenance				
No Work Order	3,152	3,231	3,311	23,395
0530 - Building Maintenance Total	3,152	3,231	3,311	23,395
0945 - Loan Repayments				
No Work Order	371,379	371,379	371,379	371,378
0945 - Loan Repayments Total	371,379	371,379	371,379	371,378
0960 - Contributions (Internal Exps)				
No Work Order	120,000	123,200	126,700	130,300
0960 - Contributions (Internal Exps) Total	120,000	123,200	126,700	130,300
0982 - Internal Council Charges				
No Work Order	8,409	8,814	9,219	9,624
0982 - Internal Council Charges Total	8,409	8,814	9,219	9,624
04040 - Animal Control Expenditure Total	1,284,450	1,310,804	1,301,405	1,305,298
06040 - Animal Control Capital Revenue				
0137 - Transfers from Capital Reserves				
No Work Order	(20,500)	-	-	-
0137 - Transfers from Capital Reserves Total	(20,500)	-	-	-
0950 - Proceeds on Sales of Assets				
00005822 - Animal Control Plant Purchase	(24,500)	-	-	-
0950 - Proceeds on Sales of Assets Total	(24,500)	-	-	-
06040 - Animal Control Capital Revenue Total	(45,000)	-	-	-
08040 - Animal Control Capital Expenditure				
0710 - Plant & Equipment				
00005822 - Animal Control Plant Purchase	45,000	-	-	-
0710 - Plant & Equipment Total	45,000	-	-	-
08040 - Animal Control Capital Expenditure Total	45,000	-	-	-
Animal Control Total	1,170,296	1,193,513	1,191,099	1,206,893



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Parking & Other Ranger Services				
02030 - Parking & Other Ranger Services Revenue				
0105 - Statutory Fees & Charges				
No Work Order	(370,681)	(379,948)	(389,446)	(399,183)
0105 - Statutory Fees & Charges Total	(370,681)	(379,948)	(389,446)	(399,183)
02030 - Parking & Other Ranger Services Revenue Total	(370,681)	(379,948)	(389,446)	(399,183)
04030 - Parking & Other Ranger Services Expenditure				
0300 - Employee Costs				
00000331 - Carparking - Wages	199,447	206,926	214,686	222,737
No Work Order	77,080	79,969	82,970	86,080
0300 - Employee Costs Total	276,527	286,895	297,656	308,817
0310 - Staff Training				
No Work Order	3,153	3,231	3,312	3,396
0310 - Staff Training Total	3,153	3,231	3,312	3,396
0350 - Office Administration Expenditure				
No Work Order	54,839	56,211	57,614	59,055
0350 - Office Administration Expenditure Total	54,839	56,211	57,614	59,055
0355 - Computer / IT Costs				
No Work Order	3,075	3,152	3,231	3,311
0355 - Computer / IT Costs Total	3,075	3,152	3,231	3,311
0365 - Legal & Debt Recovery Costs				
No Work Order	2,101	2,154	2,207	2,263
0365 - Legal & Debt Recovery Costs Total	2,101	2,154	2,207	2,263
0450 - Sundry Expenses				
No Work Order	2,101	2,154	2,207	2,263
0450 - Sundry Expenses Total	2,101	2,154	2,207	2,263
0453 - Operating Expenditure				
No Work Order	1,051	1,078	1,104	1,131
0453 - Operating Expenditure Total	1,051	1,078	1,104	1,131
0960 - Contributions (Internal Exps)				
No Work Order	74,100	76,100	78,100	80,200
0960 - Contributions (Internal Exps) Total	74,100	76,100	78,100	80,200
04030 - Parking & Other Ranger Services Expenditure Total	416,947	430,975	445,431	460,436
Parking & Other Ranger Services Total	46,266	51,027	55,985	61,253



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Planning Services Total	1,706,960	1,736,424	1,787,828	1,840,941
Strategic Planning				
02005 - Strategic Planning Revenue				
0115 - Grants & Subsidies Recurrent				
00000332 - Strategic - Heritage Advisory Grant	(6,000)	(6,000)	(6,000)	(6,000)
00000333 - Strategic - Local Heritage Fund Grant	(5,500)	(5,500)	(5,500)	(5,500)
00007291 - Strategic - Heritage Promotion and Interpretation	(1,000)	(1,000)	(1,000)	(1,000)
0115 - Grants & Subsidies Recurrent Total	(12,500)	(12,500)	(12,500)	(12,500)
0130 - Other Income				
00000357 - Strategic - Publication of Heritage Booklets	(500)	(500)	(500)	(500)
00000405 - Strategic - Town Planning Sundry Income Inc LEP Amend (GST Applies)	(20,000)	(20,000)	(20,000)	(20,000)
00000410 - Strategic - Town Planning Sundry Income (Outside the Net)	(500)	(500)	(500)	(500)
0130 - Other Income Total	(21,000)	(21,000)	(21,000)	(21,000)
0138 - Contributions (Internal)				
No Work Order	(35,700)	(36,800)	(38,000)	(39,200)
0138 - Contributions (Internal) Total	(35,700)	(36,800)	(38,000)	(39,200)
0140 - Contributions				
00011308 - Strategic - Wages - Strategic Planner Sec 7.11 Projects	(63,652)	(66,039)	(68,515)	(71,085)
0140 - Contributions Total	(63,652)	(66,039)	(68,515)	(71,085)
02005 - Strategic Planning Revenue Total	(132,852)	(136,339)	(140,015)	(143,785)
04005 - Strategic Planning Operations				
0300 - Employee Costs				
00000328 - Strategic - Wages	818,337	849,025	880,863	913,895
00011308 - Strategic - Wages - Strategic Planner Sec 7.11 Projects	63,652	66,039	68,515	71,085
No Work Order	319,887	331,883	344,328	357,241
0300 - Employee Costs Total	1,201,876	1,246,947	1,293,706	1,342,221
0305 - Vehicle Expenses				
No Work Order	35,700	36,800	38,000	39,200
0305 - Vehicle Expenses Total	35,700	36,800	38,000	39,200
0310 - Staff Training				
No Work Order	6,000	6,150	6,304	6,462
0310 - Staff Training Total	6,000	6,150	6,304	6,462
0311 - Training - Safety & Compliance				
No Work Order	405	415	426	436
0311 - Training - Safety & Compliance Total	405	415	426	436
0350 - Office Administration Expenditure				
No Work Order	10,815	11,087	11,362	11,645
0350 - Office Administration Expenditure Total	10,815	11,087	11,362	11,645
0355 - Computer / IT Costs				
No Work Order	39,466	40,453	41,463	42,501
0355 - Computer / IT Costs Total	39,466	40,453	41,463	42,501
0375 - Office Equipment & Furniture				
No Work Order	14,450	14,811	15,182	15,561
0375 - Office Equipment & Furniture Total	14,450	14,811	15,182	15,561
0454 - Grant Expenditure				
00000332 - Strategic - Heritage Advisory Grant	35,000	35,000	35,000	35,000
00000333 - Strategic - Local Heritage Fund Grant	60,500	60,500	60,500	60,500
0454 - Grant Expenditure Total	95,500	95,500	95,500	95,500
0455 - Project Expenditure				
00000405 - Strategic - Town Planning Sundry Income Inc LEP Amend (GST Applies)	40,000	20,000	20,000	20,000
00002685 - Strategic - Bathurst Region Conservation & Interpretation Fund	20,000	20,000	20,000	20,000
00006063 - Strategic - Pillars of Bathurst - Cultural Garden - Plaques & Maintenance	5,000	5,000	5,000	5,000
00007068 - Strategic - Bathurst CBD Main Street Improvement Fund	50,000	50,000	50,000	50,000
00007291 - Strategic - Heritage Promotion and Interpretation	21,000	21,000	21,000	21,000
00007304 - Strategic - Heritage Studies and Urban Design	50,000	50,000	50,000	50,000
00007892 - Strategic - Better Urban Design Bathurst	20,000	20,000	20,000	20,000
00008615 - Strategic - Bathurst Macquarie Medal Project/Scholarship	15,000	15,000	15,000	15,000
0455 - Project Expenditure Total	221,000	201,000	201,000	201,000
0930 - Transfers to Reserves				
00001819 - Strategic - Trf to Heritage Asset Reserve	20,000	20,000	20,000	20,000
0930 - Transfers to Reserves Total	20,000	20,000	20,000	20,000

Bathurst Regional Council
Annual Operating Plan 2023/2024 and Delivery Plan 2023-2027
DRAFT Detailed Budget



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0960 - Contributions (Internal Exps)				
No Work Order	192,800	197,800	203,100	208,400
0960 - Contributions (Internal Exps) Total	192,800	197,800	203,100	208,400
0982 - Internal Council Charges				
00000405 - Strategic - Town Planning Sundry Income Inc LEP Amend (GST Applies)	800	800	800	800
00007894 - Strategic Planning - Miscellaneous & Future Year Plans	1,000	1,000	1,000	1,000
0982 - Internal Council Charges Total	1,800	1,800	1,800	1,800
04005 - Strategic Planning Operations Total	1,839,812	1,872,763	1,927,843	1,984,726
06005 - Strategic Planning Capital Revenue				
0137 - Transfers from Capital Reserves				
No Work Order	(17,000)	-	-	-
0137 - Transfers from Capital Reserves Total	(17,000)	-	-	-
0950 - Proceeds on Sales of Assets				
00005819 - Strategic Vehicle Purchase	(16,000)	-	-	-
0950 - Proceeds on Sales of Assets Total	(16,000)	-	-	-
06005 - Strategic Planning Capital Revenue Total	(33,000)	-	-	-
08005 - Strategic Planning Capital Expenditure				
0710 - Plant & Equipment				
00005819 - Strategic Vehicle Purchase	33,000	-	-	-
0710 - Plant & Equipment Total	33,000	-	-	-
08005 - Strategic Planning Capital Expenditure Total	33,000	-	-	-
Strategic Planning Total	1,706,960	1,736,424	1,787,828	1,840,941



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Building Services Total	525,387	551,573	600,208	629,867
Development Assessment				
02010 - Development Assessment Revenue				
0105 - Statutory Fees & Charges				
00000413 - Development Assessment - Town Planning D/A Fee	(359,032)	(368,008)	(377,208)	(386,638)
00000414 - Development Assessment - D/A Modification Fee	(26,790)	(27,460)	(28,146)	(28,850)
00000415 - Development Assessment - D/A Subdivision Fee	(96,657)	(99,073)	(101,550)	(104,089)
00000416 - Development Assessment - D/A Subdivision Release Fee	(33,620)	(34,460)	(35,322)	(36,205)
00000417 - Development Assessment - Designated Development Fee	(1,051)	(1,077)	(1,104)	(1,132)
00000418 - Development Assessment - Town Planning Complying Development Application Fees	(154,724)	(158,592)	(162,557)	(166,621)
00000419 - Development Assessment - Town Planning Compliance Certificates	(525)	(538)	(552)	(565)
00000420 - Development Assessment - Complying Development Modification Fee	(525)	(538)	(552)	(565)
00000422 - Development Assessment - Construction Certificates Modification	(2,101)	(2,154)	(2,207)	(2,263)
00000423 - Development Assessment - DA Advertising Fees	(14,709)	(15,077)	(15,454)	(15,840)
00000424 - Development Assessment - DA Post 010798 Construction Certificate	(237,441)	(243,377)	(249,461)	(255,698)
00000425 - Development Assessment - Section 6.26 certificates (previously 149a)	(8,930)	(9,153)	(9,382)	(9,617)
00000426 - Development Assessment - Section 735, Section 121 Zp Of EP Act Certificates	(101,911)	(104,459)	(107,070)	(109,747)
00000427 - Development Assessment - Sec 10.7 Urgent Fee (previously S149)	(3,152)	(3,231)	(3,312)	(3,394)
00000549 - Development Assessment - Sec 68 Approvals	(16,810)	(17,230)	(17,661)	(18,103)
00000550 - Development Assessment - Sec 68 Approvals Operate Septic Tank	(4,202)	(4,307)	(4,415)	(4,525)
00000551 - Development Assessment - Building Inspection Fees	(101,911)	(104,459)	(107,070)	(109,747)
00000756 - Development Assessment - Commission Builders Licensing Board	(11,557)	(11,846)	(12,142)	(12,446)
00002665 - Development Assessment - Certificate by Clerk Sec 10.7 (previously Sec149)	(118,721)	(121,689)	(124,731)	(127,850)
00004748 - Development Assessment - Swimming Pool Registrations and Inspection Fees	(14,708)	(15,076)	(15,453)	(15,839)
No Work Order	(10,000)	(10,250)	(10,506)	(10,769)
0105 - Statutory Fees & Charges Total	(1,319,077)	(1,352,054)	(1,385,855)	(1,420,503)
0110 - User Fees & Charges				
No Work Order	(10,000)	(10,250)	(10,506)	(10,769)
0110 - User Fees & Charges Total	(10,000)	(10,250)	(10,506)	(10,769)
0130 - Other Income				
No Work Order	(10,000)	(10,250)	(10,506)	(10,769)
0130 - Other Income Total	(10,000)	(10,250)	(10,506)	(10,769)
0138 - Contributions (Internal)				
No Work Order	(209,500)	(217,400)	(225,600)	(234,100)
0138 - Contributions (Internal) Total	(209,500)	(217,400)	(225,600)	(234,100)
02010 - Development Assessment Revenue Total	(1,548,577)	(1,589,954)	(1,632,467)	(1,676,141)
04010 - Development Assessment Operation				
0300 - Employee Costs				
00000329 - Development Assessment - Wages	1,083,285	1,123,908	1,166,055	1,209,782
No Work Order	387,899	402,445	417,538	433,195
0300 - Employee Costs Total	1,471,184	1,526,353	1,583,593	1,642,977
0310 - Staff Training				
No Work Order	10,250	10,506	10,769	11,038
0310 - Staff Training Total	10,250	10,506	10,769	11,038
0350 - Office Administration Expenditure				
No Work Order	11,000	11,276	11,557	11,846
0350 - Office Administration Expenditure Total	11,000	11,276	11,557	11,846
0355 - Computer / IT Costs				
No Work Order	66,600	68,015	69,972	71,929
0355 - Computer / IT Costs Total	66,600	68,015	69,972	71,929
0365 - Legal & Debt Recovery Costs				
00000341 - Dev Assess - Legal Expenditure	10,000	10,000	10,000	10,000
0365 - Legal & Debt Recovery Costs Total	10,000	10,000	10,000	10,000
0370 - Subscriptions				
No Work Order	3,075	3,152	3,231	3,311
0370 - Subscriptions Total	3,075	3,152	3,231	3,311
0375 - Office Equipment & Furniture				
No Work Order	5,000	5,125	5,253	5,384
0375 - Office Equipment & Furniture Total	5,000	5,125	5,253	5,384

Bathurst Regional Council
Annual Operating Plan 2023/2024 and Delivery Plan 2023-2027
DRAFT Detailed Budget



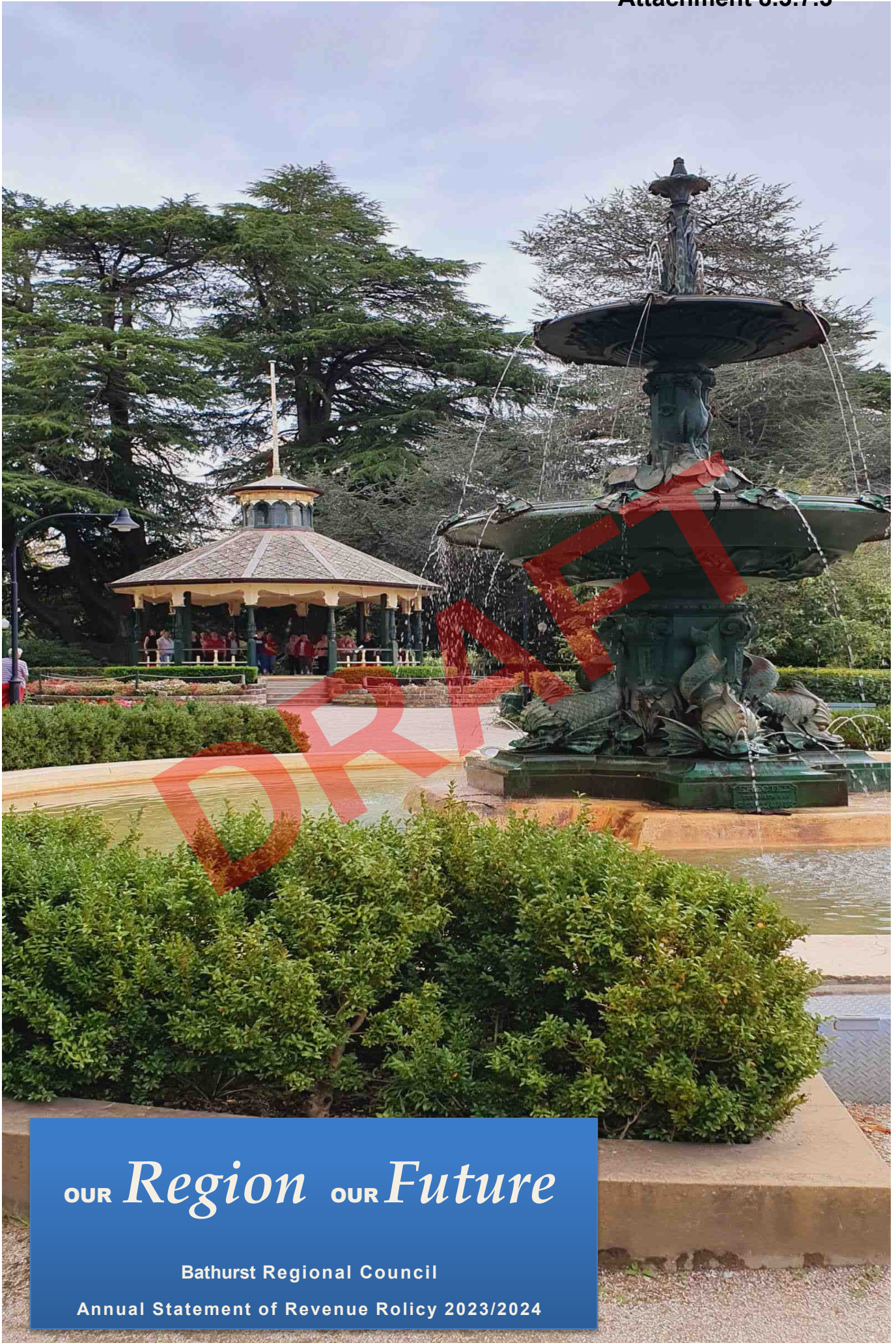
	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
0960 - Contributions (Internal Exps)				
No Work Order	496,255	516,500	537,700	559,900
0960 - Contributions (Internal Exps) Total	496,255	516,500	537,700	559,900
0982 - Internal Council Charges				
No Work Order	600	600	600	600
0982 - Internal Council Charges Total	600	600	600	600
04010 - Development Assessment Operation Total	2,073,964	2,141,527	2,232,675	2,306,008
06010 - Development Assessment Capital Revenue				
0137 - Transfers from Capital Reserves				
No Work Order	(34,500)	-	-	-
0137 - Transfers from Capital Reserves Total	(34,500)	-	-	-
0950 - Proceeds on Sales of Assets				
00005820 - Development Assessment Vehicle Purchase	(42,000)	-	-	-
0950 - Proceeds on Sales of Assets Total	(42,000)	-	-	-
06010 - Development Assessment Capital Revenue Total	(76,500)	-	-	-
08010 - Development Assessment Capital Expenditure				
0710 - Plant & Equipment				
00005820 - Development Assessment Vehicle Purchase	76,500	-	-	-
0710 - Plant & Equipment Total	76,500	-	-	-
08010 - Development Assessment Capital Expenditure Total	76,500	-	-	-
Development Assessment Total	525,387	551,573	600,208	629,867

Attachment 8.3.7.2

Bathurst Regional Council
Annual Operating Plan 2023/2024 and Delivery Plan 2023-2027
DRAFT Detailed Budget



	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget
Economic Development Total	652,724	672,080	692,192	712,882
Economic Development				
02170 - Economic Development Revenue				
0130 - Other Income				
00006071 - Economic Development - Careers Expo	(10,821)	(11,092)	(11,369)	(11,653)
00006589 - Economic Development - BizMonth	(22,063)	(22,615)	(23,180)	(23,760)
0130 - Other Income Total	(32,884)	(33,707)	(34,549)	(35,413)
02170 - Economic Development Revenue Total	(32,884)	(33,707)	(34,549)	(35,413)
04170 - Economic Development				
0300 - Employee Costs				
No Work Order	258,583	268,280	278,340	288,778
0300 - Employee Costs Total	258,583	268,280	278,340	288,778
0310 - Staff Training				
No Work Order	2,563	2,627	2,693	2,760
0310 - Staff Training Total	2,563	2,627	2,693	2,760
0350 - Office Administration Expenditure				
00002850 - Economic Development - Stationery and Office Admin (Joint Dept)	513	526	539	552
0350 - Office Administration Expenditure Total	513	526	539	552
0355 - Computer / IT Costs				
No Work Order	615	630	646	662
0355 - Computer / IT Costs Total	615	630	646	662
0370 - Subscriptions				
00012219 - Economic Development - Subscriptions	5,125	5,253	5,384	5,519
0370 - Subscriptions Total	5,125	5,253	5,384	5,519
0375 - Office Equipment & Furniture				
00003326 - Economic Development Minor Office & Equipment Purchases	513	526	539	552
0375 - Office Equipment & Furniture Total	513	526	539	552
0451 - Marketing				
00012337 - Economic Development - Resident Attraction program	10,250	10,506	10,769	11,038
00012338 - Economic Development - Business Attraction program	12,425	12,735	13,054	13,381
00012339 - Economic Development - Business Support program	10,251	10,508	10,770	11,039
0451 - Marketing Total	32,926	33,749	34,593	35,458
0453 - Operating Expenditure				
No Work Order	21,009	20,903	20,876	20,728
0453 - Operating Expenditure Total	21,009	20,903	20,876	20,728
0455 - Project Expenditure				
00002210 - Economic Development - Evo Cities	25,000	25,625	26,266	26,922
00006071 - Economic Development - Careers Expo	40,846	41,868	42,914	43,987
00006107 - Economic Development - Buy Local Gift Card	20,500	21,012	21,537	22,076
00006589 - Economic Development - BizMonth	48,328	49,536	50,774	52,044
00008567 - Economic Development - iD Profile Subscription	58,038	59,489	60,976	62,501
00008731 - Economic Development - NSW Regional Cities Group	10,250	10,506	10,769	11,038
00008732 - Economic Development - Smart Communities Projects	35,875	36,772	37,691	38,633
00011808 - Economic Development - Promotions & Conferences	7,175	7,355	7,539	7,727
00011810 - Economic Development - Spendmap Subscription	21,013	21,538	22,077	22,629
00012335 - Economic Development - Strategies	23,186	23,766	24,360	24,969
0455 - Project Expenditure Total	290,211	297,467	304,903	312,526
0460 - Community Programs & Events				
00003042 - Economic Development - Signage	25,625	26,266	26,922	27,595
00011807 - Economic Development - Functions & Hosting	7,175	7,354	7,538	7,727
00011836 - Economic Development - Business Engagement Program	10,250	10,506	10,768	11,038
0460 - Community Programs & Events Total	43,050	44,126	45,228	46,360
0960 - Contributions (Internal Exps)				
No Work Order	26,500	27,400	28,400	29,500
0960 - Contributions (Internal Exps) Total	26,500	27,400	28,400	29,500
0982 - Internal Council Charges				
00002192 - Economic Development Promotion & Conferences	2,500	2,700	2,900	3,100
00006589 - Economic Development - BizMonth	1,500	1,600	1,700	1,800
0982 - Internal Council Charges Total	4,000	4,300	4,600	4,900
04170 - Economic Development Total	685,608	705,787	726,741	748,295
Economic Development Total	652,724	672,080	692,192	712,882



OUR *Region* OUR *Future*

Bathurst Regional Council

Annual Statement of Revenue Policy 2023/2024

Annual Statement of Revenue Policy

In accordance with the provisions of Section 404 of the Local Government Act 1993 the following report outlines Bathurst Regional Council's Revenue Policy for the 2023/2024 year.

The report contains:

PART A - RATES **Page 4**

A statement with respect to each ordinary rate proposed to be levied.

PART B - CHARGES **Page 5**

A statement with respect to each charge proposed to be levied.

PART C - PRICING POLICY **Page 6**

A statement of the Council's pricing policy with respect to the goods and services provided by it.

PART D - FEES AND CHARGES SCHEDULE **Page 7**

A statement of the types and categories of fees proposed to be charged by the Council and the amounts of each such fee.

The Fees & Charges schedule has been prepared using the best available information in relation to the GST impact on the fees and charges at the time of publication. However, there are still a number of fees and charges for which Council is not presently able to confirm the GST status. Accordingly, if a fee that is shown as being subject to GST is subsequently proven not to be GST, then that fee will be amended by reducing the GST to nil. Conversely, if Council is advised that a fee which is shown as being not subject to GST becomes subject to GST then the fee will be increased but only to the extent of the applicable GST.

PART E - BORROWINGS **Page 85**

A statement of the amounts of any proposed borrowings (other than internal borrowing), the sources from which they are proposed to be borrowed, and the means by which they are proposed to be secured.

PART F - INVESTMENTS **Page 85**

A statement of Council's policy in respect of investments.

PART G - OTHER MATTERS **Page 85**

Statements with respect to such other matters as may be prescribed by the regulations.

PART H - COUNCILLOR REMUNERATION **Page 85**

A statement of Council's policy in respect of Councillor Remuneration

Amendments/Additions to 2023/2024 Fees.

In accordance with Section 610(F) of the Act, Council may amend the current years fees shown in the Revenue Policy, or introduce new fees not included in the Revenue Policy. This will be subject to any amended or new fees having the approval of the Council and meeting statutory requirements, including the provision of 28 days public notice. An updated copy of Council's Revenue Policy, including the fees and charges and amendments thereto, will be maintained on Council's intranet and internet sites.

EPA Regulation Fees

Development applications under statutory EPA Regulation Schedule 4 fees are subject to CPI adjustment as at March 2023.

The March 2023 CPI will not be released until 26 April 2023. This draft document will be placed on exhibition for public submissions prior to that date. As a consequence, the fees shown relating to those charges will be amended in the final document that will be adopted by Council in June 2023.

Part A - Rates

GENERAL PRINCIPLE

For the rating year 2023/2024 Council has adopted a rating structure which, in complying with the Local Government Act, 1993, maintains the equities of the present structure.

2023/2024 RATING STRUCTURE

This table is based on rate increases proposed by Council, valuations supplied to date by the Valuer General. The estimated yield from ordinary rates is subject to the specification of a percentage variation by the Independent Pricing and Regulatory Tribunal (IPART) of 3.8% for 2023/2024. Actual figures may change slightly depending upon the Valuer General's Department valuations at the adoption of the rate.

RATE TYPE	CATEGORY	SUB-CATEGORY	AD VALOREM ¢ IN \$	BASE AMOUNT OF RATE	% YIELD FROM BASE AMOUNT	MINIMUM AMOUNT OF RATE \$	TOTAL ESTIMATED YIELD \$
Ordinary	Residential		0.149537	298.00	32		2,805,239
Ordinary	Residential	Town / Village	0.472700			425.00	19,164,398
Ordinary	Farmland		0.085521	403.00	24		2,349,448
Ordinary	Business	Forest Grove	1.049300			454.00	22,665
Ordinary	Business	Ceramic Avenue	1.049300			454.00	24,858
Ordinary	Business	Eglinton Non-Urban	1.049300			454.00	12,172
Ordinary	Business	Orton Park	1.049300			454.00	4,995
Ordinary	Business	Stewarts Mount	1.049300			454.00	0
Ordinary	Business	Evans Plains	1.049300			454.00	605
Ordinary	Business	Bathurst City	1.234199			454.00	6,955,364
Ordinary	Business		0.244973			298.00	48,063
Ordinary	Mining		0.295714	260.00	48		11,888
TOTAL							31,399,695

POLICY - CATEGORIES

The Local Government Act, 1993 requires Council to categorise each rateable assessment within the Council area.

1. FARMLAND CATEGORY

The Farmland category will apply uniformly to all rateable assessments that satisfy the FARMLAND criteria in Section 515.

2. RESIDENTIAL CATEGORY

The Residential category will apply uniformly to all rateable assessments that satisfy the RESIDENTIAL criteria in Section 516, excepting land that is sub-categorised as Residential Town / Villages.

2.1 RESIDENTIAL SUB-CATEGORY TOWN / VILLAGES

The Town/Villages sub-category will apply to rateable assessments within the town of Bathurst, the villages of Perthville, Eglinton and Raglan that are independently serviced by common infrastructure and not zoned Rural Residential R5.

3. BUSINESS CATEGORY

The Business category will apply uniformly to all rateable assessments that cannot be categorised as Farmland, Mining or Residential or Sub-Categorised as Business Urban, Business Forest Grove, Business Ceramic Avenue, Business Eglinton Non-Urban, Business Orton Park, Business Stewarts Mount or Business - Evans Plains.

3.1 BUSINESS SUB-CATEGORY FOREST GROVE

The Forest Grove sub-category will apply to rateable assessments categorised Business within the suburb of Forest Grove.

3.2 BUSINESS SUB-CATEGORY CERAMIC AVENUE

The Ceramic Avenue sub-category will apply to rateable assessments categorised Business within the suburb of Ceramic Ave area.

3.3 BUSINESS SUB-CATEGORY EGLINTON NON-URBAN

The Eglinton Non-Urban sub-category will apply to rateable assessments categorised Business within the suburb of Eglinton.

3.4 BUSINESS SUB-CATEGORY ORTON PARK

The Orton Park sub-category will apply to rateable assessments categorised Business within the suburb of Orton Park.

3.5 BUSINESS SUB-CATEGORY STEWARTS MOUNT

The Stewarts Mount sub-category will apply to rateable assessments categorised Business within the suburb of Stewarts Mount.

3.6 BUSINESS SUB-CATEGORY EVANS PLAINS

The Business Evans Plains sub-category will apply to the electricity sub-station in Evans Plains.

3.7 BUSINESS SUB-CATEGORY BATHURST CITY

The Bathurst City sub-category will apply to rateable assessments categorised Business within the Bathurst Urban area.

4. MINING CATEGORY

The Mining category will apply uniformly to all rateable assessment within the Local Government area that satisfy the MINING criteria in Section 517.

INTEREST ON OVERDUE RATES

Council proposes to charge interest on overdue rates and charges in accordance with Section 566(3) of the Local Government Act 1993 at a rate of 9% per annum as advised by the minister.

Part B - Charges

COUNCIL PROPOSES TO LEVY CHARGES FOR:

1. WATER USAGE CHARGES

Usage charges apply as detailed in the attached Schedule of Fees and Charges

2. WATER AVAILABILITY CHARGES

An annual availability charge will apply as detailed in the attached Schedule of Fees and Charges

3. SEWERAGE CHARGES

An annual uniform residential charge as detailed in the attached Schedule of Fees and Charges

An annual access charge plus usage charge for non-residential and multiple occupancies (including flats) as detailed in the attached Schedule of Fees and Charges

4. TRADE WASTE CHARGES

An annual access charge plus usage charge for non-residential as detailed in the attached Schedule of Fees and Charges

5. WASTE MANAGEMENT CHARGES

An annual domestic waste management charge (Section 496 of the Act) as detailed in the attached Schedule of Fees and Charges

An annual waste management service charge (Section 501 of the Act) as detailed in the attached Schedule of Fees and Charges

6. STORM WATER MANAGEMENT CHARGES

An annual storm water management service charge (Section 496A of the Act) as detailed in the attached Schedule of Fees and Charges

INTEREST ON OVERDUE CHARGES

Council proposes to charge interest on overdue rates and charges in accordance with Section 566(3) of the Local Government Act 1993 at a rate of 9% per annum as advised by the minister.

Part C - Pricing Policy

1. POLICY STATEMENT

Council's pricing policy aims to be equitable by recognising people's ability to pay and balancing expectation that some services will be cross-subsidised for the common good of the community.

2. STRATEGIC GOALS

- 2.1 To explore all cost effective opportunities to maximise Council's revenue base.
- 2.2 To ensure consumer's value for money by providing effective and efficient service.
- 2.3 To balance the dependence on rates and grants against other funding sources.
- 2.4 To manage financial risk in a volatile economic climate.
- 2.5 To provide integrated and coordinated services which assist all sections of the community in line with Council's corporate goals.
- 2.6 To develop pricing structures that can be administered simply and inexpensively and be easily understood by the public, and in so doing, recognising that aiming at simplicity can sometimes lead to minor inequities.

3. PRICING POLICY PRINCIPLES

Category 1 - Full Cost Recovery

Recovery of all direct and indirect costs associated with providing a service, including in some cases, making provision for future capital expenditure.

Category 2 - Partial Cost Recovery

Subsidised operations which are of benefit to the community as a whole, and undertaken voluntarily by Council or as a requirement of the Act.

Category 3 - Market Pricing

When Council provides a similar service 'in competition' with other councils or agencies, e.g. saleyard fees, hall hire, etc, where alternative service providers are available. This category also includes prescribed or recommended fees.

Council will not use subsidies to aggressively price others out of the market or compete unfairly.

Category 4 - Disincentive Pricing

Where Council sets a fee structure:

- (i) For non-core activities to encourage customers to seek alternative service providers to provide the service. This applies to activities where Council would prefer not to provide the service in the long term.
- (ii) To encourage people to 'do the right thing' e.g., a scaled tariff that rewards low water consumers, library fines, etc.

Category 5 - Sewerage Service Pricing

- (i) Follows the NSW Office of Water Best Practice Pricing Guideline and is a combination of uniform annual charges, access and usage charges.
- (ii) Collects revenue to fund the sewerage system from ratepayers who actually benefit from availability or use of Council's sewerage system.
- (iii) Ensures Council derives sufficient income to operate the sewerage system and provide for future capital expenditure and debt servicing.
- (iv) Sends appropriate pricing signals, can be administered relatively simply and inexpensively and can be understood by the public.
- (v) No subsidisation between residential and non-residential categories.

Category 6 - Water Supply Service Pricing

- (i) Is based on income gained from 25% of service charges and 75% of usage charges from residential customers, in accordance with the Best Practice Management of Water supply and Sewerage Guidelines issued by the NSW Office of Water August 2007.
- (ii) Collects revenue to fund the water supply system from the people who actually benefit from availability or use of Council's water supply.
- (iii) Ensures Council derives sufficient income to operate the water supply system, irrespective of seasonal fluctuations and provides for capital and debt servicing.
- (iv) Assists in the deferment of capital works.
- (v) Does not impede Council's commitment to greening the district.
- (vi) Can be administered simply and cheaply and be easily understood by the public.

Category 7 - Section 7.11 Contributions Pricing.

To ensure Section 7.11 contributions reflect the costs incurred in providing community facilities/services, open space and recreational facilities, required to meet the additional needs of the community created by new development and in doing so, ensure the local amenity does not diminish.

Category 8 - Set By Statute or Government Department.

Certain fees and charges are set by Regulation, by Ministerial approval or by State or Federal Government pricing policy.

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Name	Receipt Code	GL Code	GST	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Pricing Category
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Bathurst Regional Council

Engineering & Works

Road Opening Permits	342	1330.130.220	N	\$263.00	\$274.00	2
Road Closing (Permanent) Application Fee	342	1330.130.220	N	\$282.00	\$293.00	2
Road Closing (Temporary) Application Fee	342	1330.130.220	N	\$252.00	\$262.00	2
Rural Address Numbers	343	1320.130.220	Y	\$35.00	\$36.00	1
Guidelines for Engineering Works – Document (Printed)	700	1205.130.233	Y	\$319.50	\$332.50	2

Restoration of Footway Openings

Minimum Charge 1 square metre

Actual costs may be charged under special circumstances

Work Carried out by Council: Openings up to 10 sq metres/per square metre - Cement concrete foot paving	702		N	\$329.10	\$342.30	1
Work Carried out by Council: Openings up to 10 sq metres/per square metre - Bitumen/ asphalt surfaced foot paving	702		N	\$270.80	\$281.60	1
Work Carried out by Council: Openings up to 10 sq metres/per square metre - Paving Bricks/blocks (existing paver kept)	702		N	\$162.30	\$168.80	1
Work Carried out by Council: Openings up to 10 sq metres/per square metre - White Granite/gravel pathway	702		N	\$95.90	\$99.70	1
Work Carried out by Council: Openings up to 10 sq metres/per square metre - Normal Gravel Footway	702		N	\$93.80	\$97.60	1
Grass/loam footway	702		N	\$140.20	\$145.80	1
Work Carried out by Council - Openings over 10 square metres	702		N		At actual Cost	1
Work Carried Out by Others at Discretion of Director of Engineering Services – per square metre	702		N	\$8.20	\$8.50	1
Work Carried Out by Others at Discretion of Director of Engineering Services – Minimum Charge	702		N	\$95.90	\$99.70	1
Removal and replacement of one panel of concrete footpath (1.5m wide)	700	1300.130.220	Y	\$0.00	\$1,100.00	4
Removal and replacement of one panel of concrete footpath (2.5m wide)	700	1300.130.220	Y	\$0.00	\$1,500.00	4
Removal and replacement of one panel of concrete footpath (3m wide)	700	1300.130.220	Y	\$0.00	\$1,700.00	4

Restoration of Road Openings

Work Carried out by Council - Asphaltic Concrete with Cement Concrete Base: Up to 10 square metres – per square metre	702		N	\$1,011.70	\$1,052.20	1
Work Carried out by Council - Asphaltic Concrete with Cement Concrete Base: Over 10 square metres – basic charge	702		N	\$10,111.00	\$10,515.40	1

Attachment 8.3.7.3

Name	Receipt Code	GL Code	GST	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Pricing Category
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Restoration of Road Openings [continued]

Work Carried out by Council - Asphaltic Concrete with Cement Concrete Base: Over 10 square metres – per square metre	702		N	\$512.40	\$532.90	1
Work Carried out by Council - Cement concrete: Up to 10 square metres – per square metre	702		N	\$1,011.70	\$1,052.20	1
Work Carried out by Council - Cement concrete: Over 10 square metres – per square metre	702		N	\$512.40	\$532.90	1
Work Carried out by Council - Tar and Bituminous Surfaces: (On bases other than cement concrete): Up to 10 square metres – per square metre	702		N	\$359.50	\$373.90	1
Work Carried out by Council - Tar and Bituminous Surfaces: (On bases other than cement concrete): Over 10 square metres – basic charge	702		N	\$3,518.40	\$3,659.10	1
Work Carried out by Council - Tar and Bituminous Surfaces: (On bases other than cement concrete): Over 10 square metres – per square metre	702		N	\$182.30	\$189.60	1
Work Carried out by Council - Gravel, Unsealed pavement or shoulders: Up to 10 square metres – per square metre	702		N	\$168.00	\$175.00	1
Work Carried out by Council - Gravel, Unsealed pavement or shoulders: Over 10 square metres – basic charge	702		N	\$1,627.00	\$1,692.00	1
Work Carried out by Council - Gravel, Unsealed pavement or shoulders: Over 10 square metres – per square metre	702		N	\$81.80	\$85.10	1
Work Carried out by Others - All Surfaces – per lineal metre	702		N	\$8.10	\$8.40	1

Causeway Construction/Road Restoration

Where kerb & gutter exists – each	702		N	\$877.80	\$912.90	1
Where NO kerb & gutter exists	702		N	\$1,779.80	\$1,851.00	1
Where 2nd Causeway required – each	702		N	\$1,779.80	\$1,851.00	1

Extension of a Causeway

Per metre	702		N	\$475.60	\$494.60	1
Minimum Contribution	702		N	\$877.80	\$912.90	1

Inspections – Road Constructions by Private Developers per lineal metre

Inspections in respect of Road Construction by Private Developers per lineal metre: Minimum Charge	702		N	\$17.70	\$18.40	1
Inspections in respect of Road Construction by Private Developers per lineal metre: Inspection of Construction Site – Urban	702		N	\$17.70	\$18.40	1
Inspections in respect of Road Construction by Private Developers per lineal metre: Inspection of Construction Site – Non Urban (minimum charge \$1,000.00)	702		N	\$3.50	\$3.60	1

Attachment 8.3.7.3

Name	Receipt Code	GL Code	GST	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Pricing Category
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Inspections – Road Constructions by Private Developers per lineal metre [continued]

Inspections in respect of Road Construction by Private Developers per lineal metre: Roads Standards Inspections for Subdivisions or Developments	702		N	\$398.20	\$414.10	1
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Inspections – Road Crossing

Additional + 1 inspection	702		N	\$250.50	\$260.50	1
Additional Inspections (each)	702		N	\$189.10	\$196.70	1
Public Gates and Grids (including advertising)	702		N	\$568.90	\$591.70	1

Kerb & Gutter

Recovery of Cost of Kerb & Guttering from adjacent owners in accordance with Section 217 of the Roads Act, 1993	702		N	50% of Cost + GST		1
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Stormwater Management Charges

Charged on land within an urban area that is in the residential and business categories for rating purposes, except vacant land, for which the Council provides a stormwater management service, excluding non-rateable and department of housing properties

a) Residential (not vacant, not strata)	001	1400.100.44	N	\$25.00	\$25.00	8
b) Residential Strata (not vacant)	001	1400.100.44	N	\$12.50	\$12.50	8
c) (i) Business (not strata) up to 350 square metres	001	1400.100.44	N	\$25.00	\$25.00	8
c) (ii) Business (not strata) between 351 and 700 square metres	001	1400.100.44	N	\$50.00	\$50.00	8
c) (iii) Business (not strata) between 701 and 1,050 square metres	001	1400.100.44	N	\$75.00	\$75.00	8
c) (iv) Business (not strata) more than 1,050 square metres	001	1400.100.44	N	\$100.00	\$100.00	8
d) Business Strata	001	1400.100.44	N	\$5.00	\$5.00	8

Concrete Foot paving

Recovery of Cost of foot paving from adjacent owners in accordance with Section 217 of the roads Act, 1993	702		N	50% of Cost + GST		1
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Flood Levels

Supply Rainfall / Stream Data	702	2010.110.143	N	\$203.00	\$211.00	1
Supply Flood Level Information within Bathurst Floodplain model	026	2010.110.143	N	\$138.00	\$144.00	1
Supply Flood Level Information Outside existing Model	026	2010.110.143	N	\$1,000.00	\$1,040.00	1
Flood and Ground Survey	700	2010.110.143	Y	\$604.00	\$628.00	1
Flood Impact Assessment within existing model	027	2010.110.143	Y	\$1,241.00	\$1,291.00	1

Attachment 8.3.7.3

Name	Receipt Code	GL Code	GST	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Pricing Category
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Flood Levels [continued]

Flood Impact Assessment outside existing Model	027	2010.110.143	Y	\$5,000.00	\$5,200.00	1
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Access Levels

Supply Access Level information	025	W556.37	N	\$350.00	\$364.00	1
Approval of Supplied Design and Inspection by Council.	025	W556.37	N	\$163.00	\$170.00	1
Property Entrance Inspection Fees	702		N	\$190.00	\$198.00	1

Gravel

Granite (McPhillamy Park) – per tonne

Picked up from Quarry	700	1205.130.220	Y	\$18.00	\$19.00	1
Delivered WITHIN Central City Area	700	1205.130.220	Y	\$31.00	\$32.00	1
Delivered OUTSIDE Central City Area	700	1205.130.220	Y	\$32.00	\$33.00	1

Private Plant Hire – Urban/Rural

All Rates Per Hour unless otherwise stated.

Hire Rate Types

1. Full Comprehensive including operators
2. Comprehensive excluding operator/s. – must be operated by a fully Licensed & competent Staff Member authorised by the Plant Superintendent.
3. Additional Hire Charge for attachment to main Hire Item. (Not available for separate Hire)
4. Basic Rate. As per (2) but fuel to be paid by hirer.

NOTE: Where the operator is to be paid overtime or weekend penalty rates, the above rates are to be increased by the actual cost per operator/hour.

Air Compressor – plant 2741, 3540: HRT 1	700	1600.125.201	Y	\$129.00	\$134.00	4
Air Compressor – plant 2741, 3540: HRT 2	700	1600.125.201	Y	\$43.00	\$44.50	4
Backhoe/Front End Loader – Plant 3095, 3096, 3306, 3385: HRT 1	700	1600.125.201	Y	\$129.00	\$134.00	4
Backhoe/Front End Loader – Plant 3095, 3096, 3306, 3385: HRT 2	700	1600.125.201	Y	\$88.00	\$91.50	4
Attachment Profiler/Sweeper on Backhoe – Plant 352: HRT 3	700	1600.125.201	Y	\$34.50	\$36.00	4
Attachment Auger/Post hole digger Cat Backhoe – Plant 352: HRT 3	700	1600.125.201	Y	\$25.50	\$26.50	4
Bucket Truck (E.W.P) (inc 2 men) – Plant 3074: HRT 1	700	1600.125.201	Y	\$298.50	\$310.50	4
Bucket Truck (E.W.P) (inc 2 men) – Plant 3074: Plus / km	700	1600.125.201	Y	\$5.50	\$5.50	4
Bulldozer – Komatsu D85EX – Plant 2991 PLUS Floatage to & from Job: HRT 1	700	1600.125.201	Y	\$314.00	\$326.50	4
Telescopic Handler – Plant 3077, 3541: HRT 1	700	1600.125.201	Y	\$152.50	\$158.50	4
Telescopic Handler – Plant 3077, 3541: HRT 2	700	1600.125.201	Y	\$101.00	\$105.00	4
Excavator – Plant 2956, 3305, 3324, 3384 Plus Floatage at cost: HRT 1	700	1600.125.201	Y	\$202.00	\$210.00	4
Forklift Plant 2986, 3106, 3107, 3196: HRT 1	700	1600.125.201	Y	\$102.50	\$106.50	4
Generator > 5 KVA – per day: HRT 4	700	1600.125.201	Y	\$117.00	\$121.50	4

Attachment 8.3.7.3

Name	Receipt Code	GL Code	GST	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Pricing Category
Grader – Cat 120G, Cat 12H – Plant 3039, 3205, 3272, 3378, 3481: HRT 1	700	1600.125.201	Y	\$241.49	\$251.00	4
Grader – Cat 120G, Cat 12H – Plant 3039, 3205, 3272, 3378, 3481: PLUS Relocation Fee (where applicable) per KM	700	1600.125.201	Y	\$11.50	\$12.00	4
Grader – Cat 120G, Cat 12H – Plant 3039, 3205, 3272, 3378, 3481: PLUS Relocation Fee (where applicable) Minimum Charge	700	1600.125.201	Y	\$147.99	\$154.00	4
Loader – Plant 3021, 3094, 3603: HRT 1	700	1600.125.201	Y	\$228.50	\$237.50	4
Loader – Plant 3021, 3094, 3603: PLUS Relocation Fee (where applicable) per KM	700	1600.125.201	Y	\$9.00	\$9.50	4
Loader – Plant 3021, 3094, 3603: Relocation Fee (where applicable) Minimum Charge	700	1600.125.201	Y	\$139.00	\$144.50	4
Mower Ride-on – Plant 2542, 2815, 2861, 2970, 2990, 3158: HRT 1	700	1600.125.201	Y	\$130.00	\$135.00	4
Mower Ride-on – Plant 2542, 2815, 2861, 2970, 2990, 3158: HRT 2	700	1600.125.201	Y	\$38.50	\$40.00	4
Mowers Self Propelled – Plant 180, 2933, 3080, 3119, 3120, 3175, 3193, 3210, 3232, 3355, 3548, 3549: HRT 1	700	1600.125.201	Y	\$152.50	\$158.50	4
Mowers Self Propelled – Plant 180, 2933, 3080, 3119, 3120, 3175, 3193, 3210, 3232, 3355, 3548, 3549: HRT 2	700	1600.125.201	Y	\$70.00	\$73.00	4
Pipe Freezing Unit – Plant 724: HRT 1	700	1600.125.201	Y	\$111.00	\$115.50	4
Post Driver – Plant 726 (with air compressor): HRT 1	700	1600.125.201	Y	\$145.50	\$151.50	4
Post Driver – Plant 726 (with air compressor): HRT 2	700	1600.125.201	Y	\$53.50	\$55.50	4
Roller – Rubber Tyred – Plant 848: HRT 1	700	1600.125.201	Y	\$152.50	\$158.50	4
Roller Tandem Drum Vibrating – Plant 153, 2767, 3398, 3401, 3537 Incl. Trailer: HRT 1	700	1600.125.201	Y	\$79.50	\$82.50	4
Roller Tandem Drum Vibrating – Plant 153, 2767, 3398, 3401, 3537 Incl. Trailer: HRT 2	700	1600.125.201	Y	\$61.50	\$64.00	4
Roller Vibrating Padfoot – Plant 3595 (20 Tonne) Plus floatage: HRT 1	700	1600.125.201	Y	\$202.00	\$210.00	4
Roller Smooth drum – Plant 2976, 3395, 3396, 3590 (15 Tonne) – per hour	700	1600.125.201	Y	\$260.00	\$270.50	4
Roller Smooth drum – Plant 2976, 3395, 3396, 3590 (15 Tonne) – PLUS Relocation Fee (Where applicable) – per KM	700	1600.125.201	Y	\$10.49	\$11.00	4
Roller Smooth drum – Plant 2976, 3395, 3396, 3590 (15 Tonne) Relocation Fee (where applicable) Minimum Charge	700	1600.125.201	Y	\$134.50	\$140.00	4
Attachment Auger for Bobcat – Plant 613: HRT 3	700	1600.125.201	Y	\$23.00	\$24.00	4
Street Sweeper – Rosemech, Mac Jonsons – 594, 3192, 3387, 3422, 3582: HRT 1	700	1600.125.201	Y	\$202.00	\$210.00	4
Tractor 202, 2866, 2957, 2958, 2959, 3185, 3186, 3187, 3261, 3460: HRT 1	700	1600.125.201	Y	\$141.50	\$147.00	4
Tractor 202, 2866, 2957, 2958, 2959, 3185, 3186, 3187, 3261, 3460: HRT 2	700	1600.125.201	Y	\$76.00	\$79.00	4
Tractor/Reach New Holland 6050 Mower Plant 3204: HRT 1	700	1600.125.201	Y	\$182.00	\$189.50	4

Attachment 8.3.7.3

Name	Receipt Code	GL Code	GST	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Pricing Category
Tractor + attachments (Slasher/Flail Mower/ Rotary Hoe/Hydraulic Sweeper/Lawn Aerator/Vibramaster Deep Slicer): HRT 1	700	1600.125.201	Y	\$152.50	\$158.50	4
Tractor + attachments (Slasher/Flail Mower/ Rotary Hoe/Hydraulic Sweeper/Lawn Aerator/Vibramaster Deep Slicer): HRT 2	700	1600.125.201	Y	\$112.00	\$116.50	4
Tractor attachments (Slasher/Flail Mower/ Rotary Hoe/Hydraulic Sweeper/Lawn Aerator/Vibramaster Deep Slicer): HRT 3	700	1600.125.201	Y	\$54.50	\$56.50	4
Traffic Lights/solar signs Plant 139, 559, 3035, 3036 (per set) – Hire rate per day: HRT 2	700	1600.125.201	Y	\$220.50	\$229.50	4
Trailer – box – single axle rigid – Hire rate per day: HRT 2	700	1600.125.201	Y	\$64.50	\$67.00	4
Trailer – box – single axle tipping – Hire rate per day: HRT 2	700	1600.125.201	Y	\$64.50	\$67.00	4
Truck – <3 Tonne – Per hour – Plant 3179, 3285, 3348, 3349: HRT 1	700	1600.125.201	Y	\$93.50	\$97.00	4
Truck – <3 Tonne Per day – Plant 3179, 3285, 3348, 3349: HRT 4	700	1600.125.201	Y	\$220.50	\$229.50	4
Truck – <3 Tonne – Plant 3179, 3285, 3348, 3349: PLUS per kilometre	700	1600.125.201	Y	\$5.50	\$5.50	4
Truck – 3-6 Tonne – Per hour – Plant 2865, 2870, 2871, 2872, 2880, 2881, 3182, 3206, 3207, 3208, 3209, 3310, 3319, 3345, 3346, 3347, 3361, 3485, 3486,3533, 3538, 3539, 3593, 3594: HRT 1	700	1600.125.201	Y	\$112.00	\$116.50	4
Truck – 3-6 Tonne – Per day – Plant 2865, 2870, 2871, 2872, 2880, 2881, 3182, 3206, 3207, 3208, 3209, 3310, 3319, 3345, 3346, 3347, 3361, 3485, 3486,3533, 3538, 3539, 3593, 3594: HRT 4	700	1600.125.201	Y	\$241.49	\$251.00	4
Truck – 3-6 Tonne – Plant 2865, 2870, 2871, 2872, 2880, 2881, 3182, 3206, 3207, 3208, 3209, 3310, 3319, 3345, 3346, 3347, 3361, 3485, 3486,3533, 3538, 3539, 3593, 3594: plus per km	700	1600.125.201	Y	\$5.50	\$5.50	4
Truck – 7-9 Tonne – Per hour – Plant 2762, 2832, 3083, 3178, 3487, 3534: HRT 1	700	1600.125.201	Y	\$123.50	\$128.50	4
Truck – 7-9 Tonne – Plant 2762, 2832, 3083, 3178, 3487, 3534: Per day: HRT 4	700	1600.125.201	Y	\$260.00	\$270.50	4
Truck – 7-9 Tonne – Plant 2762, 2832, 3083, 3178, 3487, 3534: PLUS per kilometre	700	1600.125.201	Y	\$5.50	\$5.50	4
Truck – 10-12 Tonne – Per hour – Plant 2798, 2799, 3269, 3522, 3523, 3644, 3645: HRT 1	700	1600.125.201	Y	\$134.50	\$140.00	4
Truck – 10-12 Tonne – Plant 2798, 2799, 3269, 3522, 3523, 3644, 3645: PLUS per kilometre	700	1600.125.201	Y	\$5.50	\$5.50	4
Truck – >12 Tonne – Per hour – Plant 2951, 3177, 3180, 3264, 3265, 3304: HRT 1	700	1600.125.201	Y	\$143.00	\$148.50	4
Truck – >12 Tonne – Plant 2951, 3177, 3180, 3264, 3265, 3304: PLUS per kilometre	700	1600.125.201	N	\$5.50	\$5.50	4

Attachment 8.3.7.3

Name	Receipt Code	GL Code	GST	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Pricing Category
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Private Plant Hire – Urban/Rural [continued]

Truck – Bitumen Maintenance (incl. Driver + 2 men) Plant 2803, 3159, 3320, 3555: HRT 1	700	1600.125.201	Y	\$358.50	\$373.00	4
Truck – Bitumen Maintenance (incl. Driver + 2 men) Plant 2803, 3159, 3320, 3555: PLUS per kilometre	700	1600.125.201	N	\$5.50	\$5.50	4
Turf cutter – Plant 2874: HRT 1	700	1600.125.201	Y	\$102.50	\$106.50	4
Turf cutter – Plant 2874: HRT 2	700	1600.125.201	Y	\$25.50	\$26.50	4
Ute / 1 Tonner 2wd – Per hour: HRT 1	700	1600.125.201	Y	\$64.50	\$67.00	4
Ute / 1 Tonner 2wd – Per day: HRT 4	700	1600.125.201	Y	\$174.50	\$181.50	4
Ute / 1 Tonner 4wd – Per hour: HRT 1	700	1600.125.201	Y	\$76.00	\$79.00	4
Ute / 1 Tonner 4wd – Per day: HRT 4	700	1600.125.201	Y	\$187.00	\$194.50	4
Water Tanker – Plant 2784, 2836, 2994, 3455, 3456 (Plus bulk water cost): HRT 1	700	1600.125.201	Y	\$126.50	\$131.50	4
Water Tanker – Plant 2784, 2836, 2994, 3455, 3456 (Plus bulk water cost): PLUS per kilometre	700	1600.125.201	Y	\$5.50	\$5.50	4

Private Works

NOTE: Where damage has occurred to Council Services or Property, an additional site fee of \$60.00 is to be charged. Plus the cost to repair the damage.

(a) RMS - Actual internal costs + 37.4% On Costs applied to: Wages, Stores, Plant, Creditors + GST			Y	At cost as shown	1	
(b) OTHER COUNCILS - Actual internal costs + 50% On Costs applied to Wages PLUS 10% Administration Charge + GST			Y	At cost as shown	1	
(c) All Others – Per hour per man (inc operator)		1600.125.201	Y	\$72.00	\$75.00	4
(c) All Others – Per Hour – Backhoe (inc operator)		1600.125.201	Y	\$174.00	\$181.00	4
(c) All Others – Per Hour – Truck (inc operator)		1600.125.201	Y	\$151.00	\$157.00	4
(d) Stores Items - Latest Purchase Price PLUS 50%			Y	At cost as shown	4	
(e) Private Works - Where Council requires certain work to be undertaken as a result of a Development Application - Recorded Cost + 50% On Cost On Wages Only Plus 20% On Cost On Other Costs			Y	At cost as shown	1	
(f) Approved Community/Sporting Events - Recorded costs (with no on-cost) + GST			Y	At cost as shown	1	
(g) Approved Non Profit/Community works on Council land - Recorded costs (with no on-cost) + GST			Y	At cost as shown	1	
(h) Bathurst Light Car Club (BLCC) - Recorded costs + GST (council resolution 2.6.2008)			Y	At cost as shown	1	

Fun Runs, Rallies & Sporting Events

Council Meeting 20 March 1996. Public Liability for placement of barricades remains with Council. Council to supply (& at Engineers discretion install) barricades. Advertising cost to be met by Organiser.

Attachment 8.3.7.3

Name	Receipt Code	GL Code	GST	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Pricing Category
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Fun Runs, Rallies & Sporting Events [continued]

1. Community/Charity			Y		At cost	2
2. Sporting Contests			Y		At cost	2
3. Large (greater than 150 visitors)			Y		At cost	2
4. Commercial/Semi-Commercial			Y		Council plant, labour & materials at cost	1
5. Council Budgeted			Y		Council plant, labour & materials at cost	2

Aerodrome

Fees for special events at the aerodrome shall be determined by negotiation with the General Manager			N		Determined by General Manager	1
Fees for advertising at the aerodrome shall be determined by negotiation with the General Manager			Y		Determined by General Manager	3
Terminal opening fee after hours (8pm to 6am Mon-Fri, all day Sat/Sun)	010		Y	\$413.00	\$429.50	1
Landing fees for medical, charity or public benefit may be exempt by approval from the General Manager			N		Determined by General Manager	1
Air training Corps Gliding Camp per week	010	W4557.37	Y	\$534.50	\$556.00	1
Bulk payment discount for Air Training Corp Gliding Camps Annual Payment in Advance, based on agreed usage			Y	\$0.00	\$13,890.00	4
Skydiving based at aerodrome per week			Y	\$154.50	\$160.50	1

Aerodrome Landing Charges

A. Regular Public Transport

a) 'Per Passenger Embarking and Disembarking (RPT Only) Bathurst to Sydney	010	1510.110.122	Y	\$14.00	\$14.50	1
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B. Other Aircraft (over 2,000kg MTOW)

Per 1,000 KG MTOW (Pro Rata) AVGAS – per Landing	010		Y	\$18.00	\$18.50	1
Other Aircraft: (over 2,000kg MTOW): AVGAS Minimum	010		Y	\$18.00	\$18.50	1
Per 1,000 KG MTOW (Pro Rata) AVTUR – per Landing	010		Y	\$18.00	\$18.50	1
Other Aircraft: (over 2,000kg MTOW): AVTUR Minimum	010		Y	\$18.00	\$18.50	1

C. Other Aircraft (up to 2,000kg MTOW)

Landing charge per landing	010		Y	\$11.50	\$12.00	1
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Attachment 8.3.7.3

Name	Receipt Code	GL Code	GST	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Pricing Category
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Annual Charges

1. Non Commercial Locally Based Aircraft (aircraft considered by Council to be permanently based at Bathurst Aerodrome) UP TO 2,000kg MTOW are to pay an Annual Charge of	010	W4557.37	Y	\$623.00	\$648.00	1
2. Commercial Locally Based Aircraft (aircraft considered by Council to be permanently based at Bathurst Aerodrome) UP TO 2,000kg MTOW are to pay an Annual Charge of	010	W4557.37	Y	\$1,244.00	\$1,294.00	1
This charge may be pro-rated with a minimum charge of (& covers the use of Bathurst Aerodrome & all landings by the aircraft at Bathurst Airport)	010	1510.110.122	Y	\$294.50	\$306.50	1
Aerodrome Land & Property – Rents			Y	Subject to actual CPI increases as per contract documentation lessees		3

Parking Fees (duration > 120 minutes)

Apron parking <2,000 kg MTOW – per week or part thereof	010	1510.130.220	Y	\$63.00	\$65.50	1
Apron parking 2,001-9,999 kg MTOW – per week or part thereof		1510.130.220	Y	\$270.50	\$281.50	1
Apron parking >10,000 kg MTOW – per week or part thereof		1510.130.220	Y	\$1,082.00	\$1,125.50	1
Parking – Grass per week		1510.130.220	Y	\$33.00	\$34.50	1
Pavement Concession Processing Fee	010	1510.130.220	Y	\$116.50	\$121.00	1

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