

Removal of built heritage

The advice by the proponent's Heritage Impact Statement that items' and buildings' identified heritage significance should be downgraded so they can be demolished or removed to allow even more bulk into the site is not acceptable and undermines how heritage protection is supposed to protect identified values into the future. It also is contrary to the notion of adaptive re-use of high or significant heritage buildings that can be achieved with great modern design.

To describe these older heritage items as "intrusive" elements in their own original context is nonsensical when considering the extent of the new buildings to be built and their major intrusion on the heritage of the site and its surrounding streetscapes and contexts. The removal of building elements that have been part of the site's heritage and *lived use as a flour mill* for over 100 years, or indeed for over 60+ years, is not protection or restoration and reduces the rare intact nature of the buildings and their well-known shapes, planes and heritage values more than currently exists.

The lack of time disallows detailing these items, however Council's heritage advisors are well aware of these items. However we mention a more publically obvious element:

The re-placement of Invincible Flour Signs onto the public footpath is inappropriate. They are a valued and identified heritage element of the site and are part of the aesthetic and sense of place. Conservation of heritage is supposed to occur in-situ, and the suggestion to move these markers of place and entry onto the footpath seems symbolic of the Concept DA's attempt to crowd the site with new buildings as much as possible, without setback. Is the proponent suggesting that pedestrians and people dropping their kids off at the kindergarten next door trip their way over the signs on the footpath, or is there a plan to simply embed the signs fulling into the footpath – rendering them into another diminished kitsch version of the original, akin to painted word on a concrete path?

Procedural concerns

Section 4.24(2) of the *Environmental Planning and Assessment Act 1979* (EP&A) states that "*the determination of any further development application in respect of the site cannot be inconsistent with the consent for the concept proposals for the development of the site*".

If Council approves the current Concept DA, it cannot insist on alteration of the DA's demanded maximum heights, bulk and placement of buildings; (lack of) setbacks; overshadowing; lack of parking (and increased traffic safety risks); and removal of listed heritage items - if those are included in consequent individual DAs for the site.

It is Council's responsibility to ensure the community and Council itself is not, from the outset, locked in to future individual site DAs for versions of a six storey hotel, three apartment blocks and a shopping arcade/commercial buildings that will, and contrary to the proponent's assertions:

- Dominate and obscure the visual presence of the onsite heritage buildings and their iconic contribution and visual/spatial relationship to one of Bathurst's most important heritage/visitor precincts and streetscapes, and to the horizon-scape of Bathurst itself. The visual contribution of the Tremain's Mill buildings and their contextual space have been landmark to the city for well over 100 years.
- Visually overwhelm and physically overshadow nearby heritage-listed buildings and the primacy of their presence to this beautiful heritage/tourism precinct, as well as surrounding streets, residences and businesses (the buildings and spaces within the proposal will also overshadow each other);
- Create a parking disaster for local residents, existing businesses and customers/users of lower Keppel Street including the preschool and doctor's surgery. The failure to provide required car spaces would magnify already insufficient parking spaces into an intractable problem. The magnitude of this issue cannot be overstated.

Lack of community consultation or communication

Lodging the Concept Plan DA over the Christmas/New Year holiday break has circumvented genuine community consultation and input. The minimal allowance of time for public submissions contrasts sharply with the 9 months of access to Council advice and input the developers and their team of contracted consultants have had. Further, the Concept DA consists of 12 documents relating to six separate large buildings. The Concept DA - and the legislative, policy, planning, and management documents that are supposed to guide decisions under the LEP - are inaccessible to most people.

There has been little to no capacity for the neighbouring residents/businesses or the wider community to access, understand and seek information and clarity about the proposal, much less make submissions. There has been no community consultation, presentations or engagement with the community, or with directly affected residents and users of the precinct. There has been precisely zero community input into the project. The difference between the previous owner's approach to community consultation and engagement, and bringing the community on board with development of the precinct, is stark.

Concerningly we are also aware the developer has been lobbying/meeting with key individual Councillors over the past months, who have uncritically promoted the project to the wider community. Affording a similar amount of time to consult with the community as has been given to councillors and senior staff by the developer, would have perhaps provided the feedback necessary to independently critique or evaluate the significance of the impacts of such a proposal on the heritage site and buildings, its neighbours and neighbourhood and indeed on the proposed development itself. It may even have provided an exciting Concept Plan DA that is more appropriate to the place and to the community and values of which it's a part.

We have been approached by despairing neighbours, businesses and users of lower Keppel Street, who enjoy and love this area. Older residents have been unable to access and understand the required information. Some struggle to articulate the extent of their concerns and effects of the DA on the amenity and ordinary enjoyment of their daily lives and livelihoods. Given our own stretched capacity, it has been distressing that we have not been able to adequately respond to or assist them in this process.

Given such a major development in such an important area of town used and loved by residents and visitors, and the sheer physical magnitude of the proposed buildings and their permanent consequences – we urge Council to proceed with caution and ensure opportunities for proper consultation, information provision and feedback is provided as part of the process and before any approval of any part of this project is made.

It will be largely too late if the Concept DA –with all its proposed elements - is approved without exercising this duty of care.

We would be pleased to provide feedback on what we support in the Concept DA, however the time capacity to detail this is non-existent and the importance of the inappropriate elements are pressing. We would be pleased to provide this feedback in any proper community consultation that might occur before anything is furthered with regard to the site.

Yours sincerely

Helen Bergen & Raymond Mjadwesch

[REDACTED]

Bathurst NSW 2795

Please do not publish our address.

Emma Castle

From: Jon Wilby <fiveby3@gmail.com>
Sent: Monday, 30 January 2023 3:57 PM
To: Council
Subject: RE: Tremains Mill redevelopment Concept DA No 2022/523

CAUTION: This email originated from outside BRC. Do not click links or open attachments unless you recognise the sender and know the content is safe.

I am writing to briefly express my concerns about the recently proposed development plans for the Tremains Mill precinct. Summarised as follows, these are:

- The overall scale of the development is out of proportion with the surrounding buildings, houses and streetscape. While the mill and silos are prominent, their significance as part of local history - landmarks - makes them acceptable; in contrast, the proposed buildings would have an imposing and overwhelming presence on the precinct.
- The size of the hotel building fronting Keppel Street would literally overshadow the surrounding area. The narrow passage between it and the terraces and remaining 'open space,' would become an icy wind tunnel in the cooler months, replacing the open, sunny and socially appealing space that is there now.
- The development would bring many more cars to the area, increasing traffic, raising the hazard for pedestrian traffic, and placing a strain on parking in the surrounding streets. Consideration of this issue seems vague and tokenistic.

While I am not opposed to development and investment in the area, and accept a changing streetscape, it should complement the existing structures and ambience, not overwhelm it.

Jonathan Wilby
113 Havannah Street
BATHURST NSW 2795
0424-744-388

Respected Sir/Mam of Bathurst Regional Council

My name is Dianne Wheatley, home owner of 15 Keppel Street, Bathurst 2795.

I'm writing to convey my regret and disappointment at the recent correspondence I have received in the mail.

In these letters, the residents of the Keppel and Havannah Street area were advised that an application has been submitted for a redevelopment of Tremains Mill.

As I have stated above and I assume you may probably already be aware, that my place of residence - 15 Keppel Street, is located in an extremely close proximity of these proposed plans.

In fact, my home is adjacent to the child care centre and is visible in the designer's sketches that are provided on the Bathurst Council webpage. These PDF documents were rather elusive to find due to the nonchalant letter I received, where I was provided only a basic hyperlink. This lead to void information with no search option to find the required application.

I purchased 15 Keppel Street in my young adult life. I am the occupant of this home and I have been for over 50 years. My home holds many memories and is a familiar, safe place for every member of my family. I have been blessed to raise my children and grandchildren in this home and I now have the gift of my great grandchildren creating memories under this roof.

Due to being a lifelong resident of this home and street that I hold dear, it is in the utmost importance that I should respond with the concerns I have with the proposal. Please see points below.

1. Parking.

I currently struggle to park at the front of my home, without any major development next door. Unfortunately, I am not getting any younger and at times I have had no other option than to park at the back of my home on Manilla Street. I have to make multiple trips carrying shopping bags and other heavy items around to the front of my house. This is a problem for most of the lower Keppel Street residents who already have (and now even more so) an ever growing concern for the elderly, injured and even families with young children.

Has Mr Walls attempted to park on Keppel Street around morning tea and lunch time? I am curious to his thoughts in regards to the concerns for the residents who live in this area.

Can we please get confirmation on which street Mr Walls is planning on claiming the on street parking? Can you confirm what area and direction of the proposed street this would take place on and how many car spaces are planned?

1. Design.

Due to the buildings in this area being historical and heritage listed I am curious to the design of this development. Will the design be keeping with the scale, character, or appearance of the area? When looking at Mr Walls work online, though it is impressive it is very modern compared to the surrounding properties. Will the residents and people of Bathurst be shown the actual design plans of what it could look like?

It is my understanding that there could be significant breaches of code with building heights and with this comes the overshadowing on nearby residences. On the plans it shows no shadow on to my home, but when looking at the scale of a 6 story building and where it's proposed location is I cannot fathom how this will not be the case.

1. Privacy.

Privacy is in the upmost importance to me. In the plans, there is a proposed high story building for the hotel. Will these residents be able to see in to my home?

I would also like to note the public pathway that is drawn on the plans that runs next to the Keppel Street Early Childhood Day Care. With this new path being public, is this going to be accessible for everyone and anyone to walk down? Will Mr Wall take measures to keep the preschool guarded and off limits if his development is next door?

1. History.

Being born and raised in Bathurst may explain why I have a strong connection to the historic structures in our town.

The Iconic Victoria Hotel has been a landmark in the Bathurst property scene since built in 1895. Stands next to this is the Tremain's Mill precinct that was created prior in 1857.

Bathurst is the oldest inland town where we are surrounded with stories and landmarks that still live on in 2023. Is there any guarantee that these buildings will remain unscathed? Will Sydney developers come to Bathurst with a plan to extend their builds and hope to remove further buildings?

With so many new developments in the Kelso and Robin Hill area, I cannot understand why a project at such a large scale has even been considered on Keppel Street. And especially on such a historic site. I am all for creating local jobs and opportunities. I think this is a great idea, but not at the expense of Bathurst locals and our rich history. This could have been developed elsewhere with minimum back lash and with no loss at the expense of our town folk.

I also noticed the application for the proposed development was lodged on the 6th December 2022. With a letter from Bathurst Council arriving in my letter box a mere 1 day later, dated the 7th December 2022. Were the council aware of the plans prior to this lodgement? As I find the short period between the application and dated correspondence rather questionable.

I have lived my life with the belief that the Bathurst Council work with local people and partners, such as local businesses and other organisations, to agree and deliver on local priorities. I hope that Bathurst Council are able to continue their purpose and promise to the people of Bathurst, and are able to put ease to our concerns and provide clear and detailed answers that we are eager to know.

I look forward to hearing from you and being advised of any upcoming meetings you may hold where this will be discussed and explained.

Kind Regards

Dianne Wheatley

30 January 2023

To the General Manager

Bathurst Regional Council

Re: Objection to DA 2022/523/003

Dear Mr Sherley,

I wish to object to the Development Application for redevelopment of Tremains Mill at Lot 11 and Lot 12 DP1266801, 7 Keppel Street and 67 Havannah Street, Bathurst.

The Development Application for a 6 storey hotel on the Tremains Mill site is completely incompatible with the Bathurst Conservation Area, in which it is proposed to be constructed. In particular the DA is within a special heritage precinct on Keppel St. The height of this building is unacceptable.

Moreover, there is no allocation for parking for the 80 rooms that the hotel is proposed to have, the 9 apartments, the 10 room hotel in the existing silos, commercial spaces and 28 shopfronts.

The artists drawings of how the development show an open green space. These drawings are completely inconsistent with the plans provided by the developer which show the development will only allow a narrow 4m alley between the buildings.

This DA simply epitomises greed, with no real regard for the Bathurst's heritage and I urge you to disallow this application.

Sincerely

Dr Juanita Kwok

276 Havannah St

Bathurst

NSW 2795

Emma Castle

From: Andrew McGrath <amcgrath2@gmail.com>
Sent: Monday, 30 January 2023 4:27 PM
To: Council
Subject: Objection to DA 2022/523/003

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To the General Manager
Bathurst Regional Council

Please note I object wholeheartedly to the proposed development on the Tremain's Mill site. The 6 storey building seems completely inappropriate for the site and will significantly impact on the heritage value of Keppel Street. It will destroy a very popular meeting place and overshadow the street. It will place considerable stress on the parking availability. This is a poorly considered project which should be rejected by the council outright.

All the best
Andrew McGrath
276 Havannah Street
Bathurst

Submission Re: Development Application No 2022/523**Proposed Development: Concept Development Application – Redevelopment of Tremain Mill**

We have lived at 12 Keppel St, directly opposite Tremain’s Mill, for over 40 years. We have seen a lot happen in that time and have been delighted with the recent development carried out by the previous owners. We are very much for progress or development but must express our grave concerns in respect of the details contained in this Concept Development application.

1. Negative impacts upon the heritage values of the site

We would like to examine the effects of this proposal upon this iconic, historic site in itself, and its situation within the broader precinct of lower Keppel, Manilla and Havannah Streets, the Railway Station and Milltown. These effects would result from permitting the requested building envelopes, both as individual buildings, and the overall “building envelope” of the whole Tremain’s Mill site.

Historically, in Keppel Street, the Mill buildings were approached via a wide, open forecourt. Even after milling ended in late 1980, and in all the various iterations of use since then – commercial, retail, recreational, artistic and celebratory – people approached the Mill via, or congregated on, the forecourt. In more recent years, this open public space has become a green space within our city, with lawns and trees, and seats and facilities for anyone to enjoy. Over the last hundred years or more, whatever the uses, and redevelopment of buildings and the site itself, all have recognised and worked within the overall ambit of this historic and iconic site.

The Tremain’s Mill precinct is *“an important reminder of the industrial heritage and history of Bathurst and the role it played in developing the economy of Bathurst”* (Heritage Impact Statement. – Criterion (c) Aesthetic Significance) It has a definite physical and visual connection to Milltown and Bathurst broadly. The surrounding streets housed Mill employees, its shops provided flour and goods to the community, and the railway carried grain and stores to and from the Mill.

The first generation of the Tremain family lived on the #13 Keppel Street block (this house was demolished prior to 1980). The following generations of the Tremain family built substantial homes directly opposite the Mill – John Tremain succeeded his father William in the role of Manager, and in 1901 commissioned renowned architect John Copeman to design #12, a unique Federation home; his son, who again succeeded his father as Manager, built the mid-century house adjacent at #14.

This streetscape, and those surrounding, are an intrinsic part of the Tremain’s Mill precinct. The Bathurst Conservation Area Management Strategy supports this in rating the Tremain’s Mill site as being “Contributory” to the streetscape. The development proposals will completely remove this positive contribution.

We disagree with the applicant’s Heritage Impact Statement, and believe that there will be a negative impact not only to the buildings within, but the heritage contribution that the site has to the locality and the city as a whole.

2. The proposed Maximum Building Envelope will have a negative impact upon the heritage and community values of the location.

The DA Proposal recognises the following important aspect of the Tremain's Mill site:

"The largely intact surroundings free from large scale modern development contributes significantly to the historic character and setting of the former Tremain's Flour Mills. The mill complex in turn contributes significantly to the Bathurst conservation area." (Heritage Impact Statement – 4.1.1 Statement of Significance for the Site)

And yet, the proposed development crowds the site with large, overscale buildings, right to the boundaries of the curtilage. They also crowd in close proximity to the Mill Silos, so it will be difficult to appreciate the Silos' scale, height and industrial architecture. Perspective will be lost. The Bedwells Feedbarn will be dwarfed by the surrounding large buildings of apartments and residences.

This is the complete antithesis to the applicant's statements:

"The proposed new buildings will sit comfortably in the site as they will be of an appropriate massing and scale and will maintain predominant setbacks and rooflines in relation to the site." (Heritage Impact Statement 6.2 -Effect of work on Former Tremain's Flour Mill)

The buildings: *"will not present as overly prominent or detract visually from retained built elements." (Heritage Impact Statement 6.2 – Effect of work on Former Tremain's Flour Mill)*

"The height contravention does not unreasonably impact on the streetscape character and amenity along Keppel Street, Havannah Street or Manilla Street ..." (Clause 4.6 variation request for Concept Development application – 5 Design Considerations)

'...visual impact (will be) minimised". (Clause 4.6 variation request for Concept Development application – 2.1 Introduction)

"The proposal has been designed as a contextual response to both the surrounding neighbourhood and the interfaces it has with immediate adjoining properties". (Clause 4.6 variation request for Concept Development application – Executive Summary)

However, the Proposal Plan shows buildings of large mass and scale built right on the boundaries.

The proposed Hotel fronting Keppel Street, at 6 stories with its high, wide façade reaching almost right across the frontage, is out of scale with the streetscape, and severely eliminates or restricts sightlines to the Mill.

The proposed development would permanently sever the Site's physical and visual connection to Mill Town and Bathurst.

3. Compliance with Bathurst Regional Development Control Plan 2014

Section 5.5.2 “Development standards” of the Bathurst Regional Development Control Plan 2014 states:

Note: The Height of Buildings Map under clause 4.3 Height of Buildings of the LEP limits the height of buildings within Zone B3 – Commercial Core (Bathurst Heritage Conservation Area) to 12m, except in those circumstances outlined in (a) below.

- a) *A building containing more than 3 floors shall not be erected on land within Zone B3 – Commercial Core and located within the Bathurst Heritage Conservation Area unless, in the opinion of Council, the building:*
 - i) *does not detract from the existing streetscape and landscape, or*
 - ii) *is located behind the existing buildings within the streetscape such that its height does not detract from that streetscape or landscape, or*
 - iii) *is an extension of or constitutes the rebuilding of a building to a height not exceeding the height of the building at 27 March 1987.*

The proposal will exceed the permissible height of 12 meters for the Hotel, by 56.41% and Havannah Street Parking and Residence by 26.91%. **Council can only approve this contravention if either of the following apply:**

In relation to section 5.5.2 (a) i) **“does not detract from the existing streetscape and landscape”** it is quite clear from the illustrations that have been provided that the proposed 6 story Hotel and Havannah Street Residences will greatly detract from the existing streetscape and landscape. In submitted document “Clause 4.6 variation request” section 3, Figures 3,4 and 5 illustrate that both buildings grossly detract from the existing streetscape and landscape. They are overscale in height and mass, in comparison to neighbouring buildings, and in the case of the Hotel, takes up the whole frontage of the property, apart from a narrow access laneway.

In relation to section 5.5.2 (a) ii) **“is located behind the existing buildings within the streetscape such that its height does not detract from that streetscape or landscape”**, neither of the buildings in question are behind existing buildings within the streetscape.

In relation to section 5.5.2 (a) iii) **“is an extension of or constitutes the rebuilding of a building to a height not exceeding the height of the building at 27 March 1987”** neither of the buildings in question is an extension of, or constitutes the rebuilding of a building to a height not exceeding the height of the building at 27 March 1987

As the proposal will not be entirely behind existing buildings, or an extension of existing buildings, and will definitely detract from the streetscape, the request for Contravening Height restrictions should be declined.

Contravention of height limits

The Proposed Consent Development Application states:

"It is important to note that some contraventions are existing and will remain..."
(Clause 4.6 variation request for Concept Development application – Executive Summary)

"the largest departure from the height standard is in relation to the existing timber silos, which will be retained and restored, with no additional height proposed in this location."
(Clause 4.6 variation request for Concept Development application – Executive Summary)

It is disingenuous to state that the existing Mill buildings exceed the 12 metre height limits as justification for seeking an exemption from BRC Control Plan 2014, 5.5.2. Development Standards. Those buildings were constructed for an industrial purpose, in the nineteenth and early twentieth centuries, well before any such regulation was enacted. Their forms, their height and mass, contribute to the unique historic character of the site. The Mill, like the Carillion and St Stanislaus' College is a focal point in the landscape and visible from the gateways to the city.

To construct new buildings on the site of similar height, would diminish the Mill's visual impact and importance, not only to the immediate area but also the wider Bathurst city.

4. Proposed development will dramatically increase current parking and traffic insufficiencies.

The Proposed Consent Development Application looks at this problem optimistically, looking to a future of car-sharing, local buses, bicycles, trains and Sydney-Bathurst electric bus. The proposal rightly indicates the proximity of the Railway Station, and the CBD within walking distance. The inference is there will be little need for private cars, electric or otherwise.

The Application provides on-site parking for some 46 vehicles under the proposed Apartment building, and proposes 21 angled parking spaces in Havannah Street. However, when the occupancy figures over the whole site are totalled at 249, there is a shortfall of some 203 car parking spaces.

The assumption is that the surrounding residential streets will provide the parking spaces for users of the Mill site, whether patrons of the hotels, residents, visitors, service vehicle drivers, customers or employees. The assumption is also, based on aerial photographs (Traffic Impact Statement 3.1), that there is plenty of parking available at any time of the day or season.

"These results indicate that on-street parking demands in the vicinity of the site are moderate and that there is ample spare capacity to accommodate any minor car parking associated with the proposed development. This is particularly true should the assessment be broadened further to 400 metres from the site which will show additional space capacity." (Traffic Impact Statement - 4.3.6 On-street Parking Demand)

That is not the experience of the residents of this area. Parking is always at a premium.

Many residents do not have off street parking, nor space for their visitors, and try to park outside their property. Parents stop-and-go to access the Keppel St Kindy. As locals, we have seen double parking, and parking on the central median strip. We've even seen semi-trailers double parked in the street. At busy times – concerts, the arrival of steam trains, celebrations, sporting events, etc - parking is sought in **all** the surrounding streets and Railway Station parking area.

It is certainly an advantage to walk to the CBD, but most visitors to Bathurst bring their car for the flexibility it provides in carrying several family members or friends, and in being able to explore the surrounding areas and attractions as they wish.

There is insufficient parking now under the current approved developments. The argument that there is credit for parking is ridiculous, as the suchproposed development will take over the majority of the site, completely change the use of the site and therefore result in a reset of parking needs. The development should cater for all required 249 parking spaces on-site to ensure that nearby residents, businesses and traffic are not further negatively impacted as they are now. We also argue that parking requirements cannot be offset by the payment of parking contributions as this does not offset the impact which will be felt only in the immediate vicinity.

The development proposes to service the facilities via kerbside or on-street delivery. Not only will this create additional traffic congestion to the busy Keppel and Havannah Streets, it will create unsafe conditions for road users and pedestrians. The Bathurst Regional DCP section 5.6.2 j) states that all loading and unloading facilities should ensure that service vehicles are located wholly within the site and in a location that does not conflict with parking or manoeuvring areas.

In relation to traffic and parking, the submitted document Traffic Impact Statement, section 3.3

“seeks to minimise the reliance of private vehicles attending the site and instead implement forward thinking design solutions to encourage residents, visitors, customers and employees to adopt green travel strategies. This will require shifting the mindset and travel behaviours of the local community, visitors and tourists to initiatives and solutions to travel more sustainably”.

This proposed change in culture will take a generation to obtain.

At this stage, prior to such a culture shift in our transport options, it is unrealistic, and condescending to local residents, to assume the adjacent streets will be the Mill site's parking station.

We therefore reiterate that the proposal will have a significant negative impact on the local traffic, the safety of pedestrians and road users, and the availability of parking.

5. Impact of overshadowing to nearby properties and the streetscape.

The submitted Proposed Development Application states that:

*“...the objectives of the height standard set out at clause 4.3 of BRLEP 2014 and the objectives of the B3 zone are satisfied by providing a well-considered built form response, commensurate with the character anticipated by the commercial core of the Bathurst CBD, while providing for an appropriate housing typology within a heritage setting and **importantly no environmental, view loss or overshadowing impacts**”. (Clause 4.6 variation request for Concept Development Application – Executive Summary Pg 4)*

Overshadowing will be a new problem for nearby properties. Due to the proposed height and bulk of the facility it will result in all the morning winter sun being blocked out to the surrounding properties which is unacceptable. Nos 14, 12 and 10 Keppel St will be completely in shadow. The Keppel Street Kindy, and the Victoria Hotel Backyard, and adjacent Havannah Street properties will also be affected by winter overshadowing at various times.

It should also be noted that the proposed development’s private and public internal courtyards and lanes will be in shade almost all day during the cold Bathurst winter months, with sub maximum 10 degree temperatures.

The overshadowing will not only impact upon the availability of natural solar access for these properties but also has a potential impact upon the mental health of residents and workers and should not be permitted.

In conclusion:

We request that Council does not support the proposal for the Concept Redevelopment of the Tremain’s Mill Site. The proposal will:

1. Negatively impact upon the heritage value of the site, by completely blocking views to existing contributory buildings and space, and diminishing the importance of the precinct in the streetscape.
2. Impact upon the importance of the iconic and landmark Mill buildings within the Bathurst landscape by crowding the buildings with over height and oversized buildings.
3. Contravene the height and bulk restrictions within the Bathurst DCP which are designed to ensure that new developments are designed in a way that does not detract from the existing cityscape values.
4. Result in dramatically increased parking and traffic issues due to a complete lack of planned off-street parking and a reliance on existing parking and service delivery options.
5. Result in the overshadowing of nearly all the nearby residential and business properties which will reduce natural solar access and impact upon the mental health of residents and workers.

Personal statement

The Tremain's Mill precinct is an iconic and valued landmark in our city of Bathurst. The Tremain flour milling business helped our city grow and prosper. The Mill precinct does not only hold memories of the flour mill, but since its closure in late 1980, many Bathurst businesses and endeavours have had a life here, employing local people, providing needed goods and services to the community, and been a centre of connection and conversation, and enjoyment. A meeting place.

In those 40 years since 1980, there has been an auction house, a paint store, a plant nursery, an electrical rewind workshop, a laundromat, coffee and pizza shops, concert and art venues ... and a long-standing produce supply store.

So where does 'heritage' begin and end?

This precinct is a hugely important part of our city. It holds memories for many of us. And its iconic and rare physical buildings of silos, grain stores etc, are landmarks, just as much as Bathurst's iconic street lampposts.

The site is crying out for development which involves and encompasses the community again. And what an opportunity for an imaginative, sympathetic development! There could be 21st century architecture that complements and does not crowd or overpower the site, incorporating residential, commercial and cultural aspects, as well as much needed green space. And all sitting in harmony with the surrounding urban landscape.

As in all proposed urban renewal/development sites, public benefit must hold primacy over any benefit to developers, who will come, and then go.

We love this city. We want it to continue to be a beautiful, desirable, marvellous place to live, work and play for our kids and grandkids, 'way into the future.

Brian and Carol Little
30/01/2022

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Brian and Carol Little. Submission Re: DA No 2022/523

Emma Castle

From: peter_wilson2@bigpond.com
Sent: Monday, 30 January 2023 4:42 PM
To: Council
Subject: Re: Community Input/consultation re Development Application for hotel and retail spaces in lower Keppel St

CAUTION: This email originated from outside BRC. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Attention Tamsin McIntosh

Dear Tamsin,

I couldn't locate the actual location on Council's site to offer my thoughts on the proposed development planned for the Tremain's Mill site.

As a longtime resident of Bathurst I've watched over many years the unique character of Bathurst's heritage change steadily.

I know that progress in the form of continual change is important as our city grows to accommodate increasing numbers of residents, businesses, etc. However, it is important to reflect on our heritage and the Bathurst Regional Council's stated policy on its Heritage, ie, '...to protect, enhance and promote our heritage buildings and places....'

With particular reference to the Tremain's Mill site, the current proposal before council literally obscures the Mill by virtue of its size and its total lack of any aesthetic considerations to fit sympathetically into that historic precinct, creating what will be a permanent penumbra over the area.

I have no problems regarding the proposed building uses, ie retail and a hotel but am extremely concerned that there will be no car parking for guests, visitors and customers to the facilities there. I respectfully ask all Councillors to think about the impact of these concerns before this proposal goes to the vote.

Would you please pass on this feedback to the Council Staff, Planning and all Councillors.

Many thanks, regards,

Peter Wilson
Gilmour St, Kelso

Sent from my iPhone

Dear Planning Department and Councillors,

I am writing to express my hope that the DA Concept Plan for Tremain's Mill will be rejected.

The plan breaches the existing LEP 12 metre height limit, and the proposed six-storey hotel would dominate the heritage area, impacting on the heritage skyline and views of the silos.

These dominant buildings will cast shadows on the buildings on the opposite side of Keppel St, and the Keppel Street Kindy playground will be shaded on winter mornings, according to the DA shadow mapping. This is just one way in which the proposal would affect the learning environment of Keppel Street Kindy, as children would not be able to continue their normal activities and learning through outdoor play.

Through times of demolition and construction, noise and dust would prevent children from accessing outdoor areas, also affecting their learning environment and existing routine.

In addition, children in the playground would be visible to hotel residents, which is not appropriate for reasons of child protection and confidentiality for families.

Parking is already at a premium in that area of Keppel St and surrounds, creating difficulties for drop-offs and pick-ups at the Kindy. The parking areas behind the library and The Neighbourhood Centre are too far for parents or grandparents to walk small children to the Kindy, particularly with smaller children in tow, and these car parks are often full.

It is likely that guests staying in the proposed accommodation would fill the spots in the railway station car park, making access to train travel more difficult for Bathurst residents. Parking would also be necessary for the proposed events facility.

There are many vacant shops in heritage areas of Bathurst, and the newly renovated stores in this precinct have had a variety of tenants as each closes in turn. Only the businesses in containers have remained, and the DA Concept Plan if adopted will remove them.

In the Traffic Impact Assessment the developers include documents such as bus timetables and bike paths to indicate that public and sustainable transport can be used to access this area. This is a very worthy aim, but public transport is not adequate in Bathurst with many bus routes only operating once per hour, and bike riding is often unsafe, and not possible for everyone. Bathurst Regional Council would need to accelerate plans for safe active transport corridors into Bathurst before the claims made in the Traffic Impact Assessment would be realistic. The site is planned as a "pedestrian precinct", but people still need to be able to get to it.

What is the intention of the developer in submitting this DA Concept Plan? Is it an ambit claim to push Bathurst Regional Council to accept reduced but still excessive heights, or increased but still manifestly inadequate parking spaces? Keppel Street Kindy is a long-established family day care business in the Bathurst community, and approval of this DA could severely affect it.

More residential development closer to the CBD is desirable, but could be achieved without this gross over-development of an important part of Bathurst's heritage.

Yours sincerely,

Margaret Sewell



Greening Bathurst
PO Box 1469
INC # 9874933
Bathurst, NSW
2795

30th January 2023

Nail Southorn
Director Planning
Bathurst Regional Council

Re; Feedback on DA Concept Plan re Tremains Mill

Dear Neil,

Greening Bathurst members have reviewed the concept plans for the proposed development surrounding Tremains Mill and this submission reflects the general intent of the group.

While welcoming urban infill and adaptive re-use, members raised the following concerns.

1. Excessive scale. The magnitude of the 6-story hotel appears to dwarf the existing structures, dramatically change the aesthetic of Keppel St and remove important open space.
2. Excessive height. The mill buildings and silos are an important part of the Bathurst skyline and cultural-heritage landscape. A high square shape would detract from the view of the iconic silos.
3. Infrastructure impacts. The development could be expected to place high demand on water, waste and energy utilities. Flow on impacts to these services would need to be managed and this is likely to be complicated. While we'd like to imagine increased use of public transport it is likely that the development would quickly overload existing parking facilities, causing inconvenience to local residents.
4. Vegetation impacts. It is unclear at this stage however we hold concerns for the potential damage to, or removal of, several large street trees. We would also miss the open space off Keppel St which both frames the heritage mill and provides important space for events, play, rest, etc.
5. Demand. Members understand the logic behind accommodation but question the validity of 28 shopfronts.

In summary, members of Greening Bathurst hold serious reservations about the concept as it stands now.

Some years ago we were worried It would be demolished so we were delighted when Steve Birrell bought and developed the site with respect for, and in celebration of, the mill. Tremains Mill is a rare jewel in regional Australia being one of the only examples of a mill building with substantially intact internal equipment. This opportunity should not be lost to the people of Bathurst.

While supporting the general intent to further develop the site, Greening Bathurst does not support the development as it is currently proposed.

For your consideration,

A handwritten signature in black ink, appearing to read 'Ashley Bland', with a stylized flourish at the end.

Ashley Bland,
Chair Greening Bathurst

Emma Castle

From: The Whittakers <whittakers@stamic.com.au>
Sent: Sunday, 29 January 2023 8:19 PM
To: Council
Subject: Submission regarding Tremain Mill redevelopment.

CAUTION: This email originated from outside BRC. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Dear Bathurst Regional Council.

SUBMISSION REGARDING TREMAIN MILL REDEVELOPMENT SITE

I Michael John Whittaker own 59 Havannah Street Bathurst. My property is immediately next door to the proposed development.

My point are below in point form.

- 1) I am very pro-development for Bathurst
- 2) I am not concerned overly with the height of buildings except the one adjoining my property does seem to be built very close to my house and is significantly higher.
- 3) If the artist's impressions were what the final product looked like then that would be positive, but let's be honest here it will look nothing like what is pictured. The artist's impression seems to show alfresco dining next to my house but then other drawings seem to indicate a roof top carpark, I must say it is hard to pinpoint what is what.
- 4) The height of the silos should put at ease any concerns regarding height issues and they are far enough away from homes to have minimal effect.
- 5) I bought the property knowing it was a general business zone and understood that one-day things will change and that part of town would be developed.
- 6) I have major concerns about what effect all the construction will have on the structural stability of my home, I believe my property was built in the 1800s and much of the mortar is crumbly at best due to the lime mix they used at the time.
- 7) I have spoken to town planners in the past about parking being inset into the council nature strip area and it was always met with a blunt NO. Now a developer wants to develop the site and use my front council nature strip area for parking. That would reduce the value and saleability of my property in my opinion.
- 8) The site seems to be a long way short of enough parking spaces, this is of major concern to me as the Havannah St / Keppel St area can be hard to find parking even to just get a coffee. Also, Bathurst Regional Council put us through the wringer regarding parking at our William Street business, you gave us no leeway at all and we are a local business. Bathurst Regional Council surely does not want to be known for having rules for some and not for others.
- 9) Let's look at this constructively, the buyer bought the site to develop, and they have put in a plan to you at what could be described as the absolute maximum, the developer does not need this to be approved to make this work. The site is perfect for development and I am ok with the height of the buildings but the taller buildings must be kept away from the older homes. The concept is fine but the scale and size of the concept are not.
- 10) I want to see the development of the area take place but due to a lack of parking and the height of some buildings in such close proximity to some very old homes I would say it is a NO from me, fix the parking, scale back the development, reduce the potential structural issues to the older homes and I reckon this area could be a show piece for Bathurst.

Thank you for taking the time to view my thoughts on the proposed development.

Kind regards

Michael Whittaker.

Emma Castle

From: keith illingworth <keithillingworth@yahoo.com.au>
Sent: Sunday, 29 January 2023 8:01 PM
To: Council
Subject: Re Tremain Mill proposal to build 90 hotel rooms and 28 shops

CAUTION: This email originated from outside BRC. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Dear Sirs, the above proposal without adequate onsite parking is an unacceptable development. As the previous owner of Inspirations Paint located at 51 Keppel St I know that parking is often difficult in that area. The proposed development will only exacerbate that problem and due to parking time limits in Keppel St will probably make parking in surrounding residential streets extremely difficult for people who live in those streets. i believe such large scale developments in our CBD will only increase traffic congestion and cause parking issues without any significant long term benefit to Bathurstians. I hope Council will not approve this development.
Yours Faithfully Keith Illingworth

Bathurst Regional Council
Received

30 JAN 2023

Bathurst Regional Council

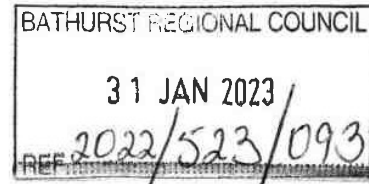
158 Russell St

Private Mail bag 17

Bathurst NSW 2795

30/1/23

To Whom It May Concern



RE:Development Application No 2022/523 – Concept Development Application –

Redevelopment of Tremains Mill

I am a ratepayer and resident of lower Seymour Street in central Bathurst.

I have some significant concerns about the above proposed development.

1: The development proposes little or no on-site parking for the hotel accommodation, commercial and retail premises. If approved, this development will impact residents in that event, retail and accommodation uses of the site will place excessive pressure on the available parking spaces for local residents. A development of this size requires more than 200 parking spaces, yet the developer proposes to provide no on-site parking spaces on the grounds that the surrounding streets provide 'ample' capacity to accommodate car parking for 90 hotel rooms and 28 shops. This is completely untrue and plainly offensive to residents of the area. As at times when sporting events are held at Carrington Park or the Victoria Hotel, the surrounding streets of Keppel, Havannah, Manilla, Seymour and Russell are fully occupied. Residents do not wish to regularly be forced to park hundreds of metres away from their homes because the developer has not provided on-site parking.

2: The height and size of the development is not appropriate for the site. The proposal for a six-storey hotel on Keppel Street, particularly with no setback, is entirely out of keeping with a site that has significant heritage considerations. It would be much higher than the 12 metre height required in by the LEP. It would dominate the street scene both visually and in terms of heavily overshadowing the surrounding homes and businesses.

3: This is a Landmark Site in a Heritage Conservation Area, and a six-storey hotel on Keppel Street would severely damage those values. The open space which the hotel would occupy should be considered an integral and indivisible part of the heritage site, providing as it does clear views of the heritage buildings from the street and close up. The current uses of the open space in no way impede those views – to the contrary, they draw people to the site and encourage a greater appreciation of Bathurst's industrial history. The proposed hotel will put an end to that, hiding the heritage buildings behind a "faux heritage" façade.

Developers have a habit of holding councils to ransom over their proposals, claiming that a development should be allowed to exceed height limits and avoid on-site parking

requirements because that is the only way the development will be economically viable. The proposal for the Tremains Mill site may be this kind of ambit claim, The Bathurst community should not be asked to sacrifice heritage and amenity for private profit.

Yours sincerely

 30/1/23
Tim Roebuck

60 Russell Street

Bathurst 2795 NSW

Bathurst Regional Council
158 Russell St
Private Mail bag 17
Bathurst NSW 2795

Bathurst Regional Council
Received

30 JAN 2023

30 January 2023

Liz Bracken
66 Russell St
Bathurst 2795 NSW



**RE: Development Application No 2022/523 – Concept Development Application –
Redevelopment of Tremains Mill**

I am writing in regard to the proposed redevelopment of Tremain Mill which is not taking into account either the wider needs of Bathurstians or the nearby residents who will have to live with such an eyesore. The development represents a potentially lucrative profit making venture for Mr K Walls yet as the application stands there are significant height, heritage, green space and parking concerns which have not been addressed.

The proposed domineering six-story 99 room boutique hotel, 46 residential apartments, terraces and mews and 28 speciality shops will damage the heritage values of a Landmark Site in one of Bathurst's Heritage Conservation Areas. The hotel's proposed height and size of the hotel will overwhelm and bully the streetscape, overshadowing nearby residential homes and businesses and consuming the existing green spaces currently available to local residents.

The current on-site parking and traffic assessment is based on limited data and lacks sufficient evidence for its conclusion that existing on-street parking is adequate for the hotel and retail spaces. The proposal requires more than 200 parking spaces, but Mr K Walls plans to provide just 65 on-site parking spaces. Worse, 46 of these spaces belong to the apartments, terraces and mews leaving just 19 for the hotel and retail staff and patrons – clearly grossly inadequate. To avoid the expense of providing reasonable parking, Mr K Walls brazenly expects Bathurst Regional Council (BRC) and surrounding residents to blindly accept this ludicrous parking proposal that the surrounding street residential parking can take up the shortfall. It is a blatant attempt to reduce his costs at the expense of rate-paying residents who will need to compete with all the staff, hotel/retail patrons and train travellers to find parking close the general vicinity of their own home.

Interestingly, in Mr K Walls attempt to claim adequate parking currently exists (and therefore not something he should address), he asserts capacity through the two shops on Havanagh St having been vacant for more than 12 months. If two shops have been unoccupied there for so long, why does the precinct need 28 speciality shops? Where is the evidence for this need? The ability to fill CBDS retail space is already under great pressure

DEPBS - R

given the plethora of existing unoccupied retail space in the CBD streets and shopping centres. It simply does not make sense to create more retail space.

Allowing the developer to ignore heritage, exceed reasonable height limits, gobble up green space and under-plan parking requirements for the sake of his bottom line is not acceptable. It saddens me as a 5th generation Bathurstian that BRC appears to have forgotten the lessons it should have learned from decades ago when the William St heritage shop frontages were all removed to 'modernise' Bathurst. Some 50 plus years later the folly of this decision is obvious for all to see. Please do not repeat old mistakes. If BRC really wants Bathurst to be considered an attractive, incredibly liveable evocity with a proud history of being Australia's oldest inland city, then developments in our CBD need to be mindful and respectful of our historical spaces.

Protecting our past for our future should remain top of BRC's decision set for any new development in the CBD. I beg you not to overlook the value of green space, grass verges, and the ability to park outside your house. But, most importantly of all, please don't betray, the wonderful and significant Bathurst industrial heritage the Tremain Mill site has to offer us all by overshadowing it with this proposed monstrosity.

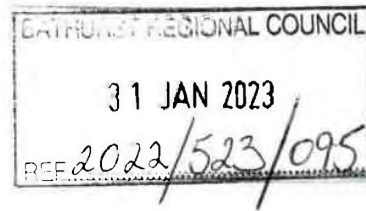
Yours sincerely



Liz Bracken

Bathurst Regional Council
Received

30 JAN 2023



Bathurst Regional Council
158 Russell St
Private Mail bag 17
Bathurst NSW 2795

29 January 2023

Dear Sir or Madam

**RE: Development Application No 2022/523 – Concept Development Application –
Redevelopment of Tremains Mill**

I am writing to comment on the development application for the Tremain Mill site as set out in Development Application No 2022/523.

I believe that the application as it currently stands does not provide for sufficient parking. Indeed, the Traffic Impact Assessment proposes no additional on-site parking for the hotel accommodation, commercial uses and retail premises.

Where are the hotel guests and additional shoppers supposed to park? Presumably they will have to utilise existing parking spaces along Keppel, Havannah and Russell Streets. These areas may be able to absorb some extra traffic but not a 90 room hotel and 28 additional shops! This will severely impact the amenity of the neighbourhood and existing residents.

I am also concerned about the loss of heritage value associated with the current Tremains site. As I understand it, the proposal provides for a six-storey hotel. This would dominate the entire neighbourhood and destroy the heritage ambience of the Mill Town area.

I am not opposed to development per se. Clearly, the Tremains site has potential that is currently under-utilised. However, I urge the Council to reject this particular proposal and seek more appropriate options for development of this beautiful area.

Yours sincerely

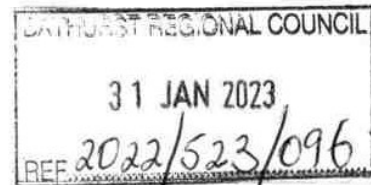
A handwritten signature in dark ink, appearing to be "Abigail Groves", with a long horizontal line extending to the right.

Dr Abigail Groves
119 Russell St
Bathurst 2795 NSW

DEPBS-R

Bathurst Regional Council
158 Russell St
Private Mail bag 17
Bathurst NSW 2795

30 JAN 2023



**RE: Development Application No 2022/523 – Concept Development Application –
Redevelopment of Tremains Mill**

As a resident of Bathurst, I wish to express my objections to the proposed development of Tremain Mill as set out in Development Application No 2022/523.

Height and size of the development entirely inappropriate for the site

The proposal for a six-storey hotel on Keppel Street, particularly with no setback or step-back, is entirely out of keeping with the site. It would be much higher than the 12 metre height required in by the LEP. It would dominate the street scape both visually and in terms of heavily overshadowing the surrounding homes and businesses.

Loss of heritage value

This is a Landmark Site in a Heritage Conservation Area, and a six-storey hotel on Keppel Street would severely damage those values. The open space which the hotel would occupy should be considered an integral and indivisible part of the heritage site, providing as it does clear views of the heritage buildings from the street and close up.

The current uses of the open space in no way impede those views – to the contrary, they draw people to the site and encourage a greater appreciation of Bathurst's industrial history. The proposed hotel will put an end to that, hiding the heritage buildings behind a "faux heritage" façade.

Insufficient on-site parking

The Traffic Impact Assessment proposes little or no on-site parking for the hotel accommodation, commercial uses and retail premises. The rationale and evidence on which this is based does not stand up to objective scrutiny:

- The assessment of existing on-site parking (section 4.3.6.) is based on counts of only three aerial images, which is not enough data on which to base the claim that on-street parking will provide 'ample' capacity to accommodate car parking associated with the development. Furthermore, one of these aerial images was taken on 28/8/2021, when Bathurst was in the midst of Covid restrictions and vehicle parking requirements were atypical, particularly for premises such as The Victoria Hotel.
- The claim that the development should have a "'parking credit' of 165 car parking spaces" (section 5.2.2.) is based on a completely spurious assertion about the site's existing uses. In particular:

DEPRS-R

- The Bedwell's Barn is not an "entertainment facility or function centre" (Table 1). A small section of the barn has been used a handful of days in the past 2 years to show art, and is unused the rest of the time.
- Many of the buildings which are claimed to be "business or office premises" (Table 1) are largely unused. This includes the Manilla St shed, and the two shops that front on to Havanna Street which have been unoccupied for more than 12 months.

A development of this size requires more than 200 parking spaces, yet the developer proposes to provide no on-site parking spaces on the grounds that the surrounding streets provide 'ample' capacity to accommodate car parking for 90 hotel rooms and 28 shops. This is completely untrue and plainly offensive to residents of the area. As at times when events are held at the football ground or the Victoria Hotel, the surroundings streets of Keppel, Havannah, Manilla, Seymour and Russell are fully occupied. Residents do not wish to regularly be forced to park hundreds of metres away from their homes because the developer has not provided on-site parking.

The failure to provide on-site parking is also likely to affect train travellers as the railway car parks are close to the site. These parking spaces should be reserved for train travellers, but in all likelihood will be occupied by hotel guests and staff.

Developers have a habit of holding councils to ransom over their proposals, claiming that a development should be allowed to exceed height limits and avoid on-site parking requirements because that is the only way the development will be economically viable. The proposal for the Tremains Mill site may be this kind of ambit claim. The Bathurst community should not be asked to sacrifice heritage and amenity for private profit.

Yours sincerely

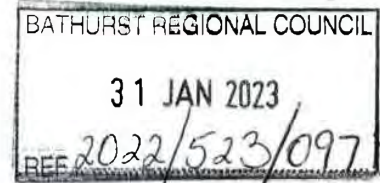


Miranda Gott

70 Russell St
Bathurst 2795 NSW

29 January 2023

30 JAN 2023



The General Manager
Bathurst Regional Council
Russell St. Bathurst 2795
Dear Sir

Tremains Mill Site Concept DA Submission D.A. No 2022/523

I fully support the submission made by the National Trust and Bathurst Heritage Matters.

I was not aware that a "Concept DA" could be submitted as I do not have the knowledge of all matters that are outside the guidelines. Community should be aware of these issues to be able to make comment and council should be paid by developer to lodge this DA. It appears to be a "ambit claim" or "wish list" which is outside the guidelines.

My concerns are.

- Height of the proposed Hotel which exceeds the current L.E.Ps of 12 meters.
- Overshadowing ad, no setback.
- Believe it is against regulation to have any windows of a building overlooking a school or Childcare centre.
- **Parking.** The idea that full car parking is not required as occupants will be traveling by public transport as absurd and never seen it raised in previous Da,s
- Lack of open space (inc. grassed areas) against the ratio of land covered by buildings or parking.
- Consider the B.B.&F building is unique to Bathurst and should be preserved.
- Not impressed by what is known as "fake heritage"
- Concerned that the concept of a milling museum has been draped shows a lack of interest in this landmark site in a heritage conservation area.

Regards

Geoff Fry

A handwritten signature in black ink, appearing to be "Geoff Fry", written over the printed name and address.

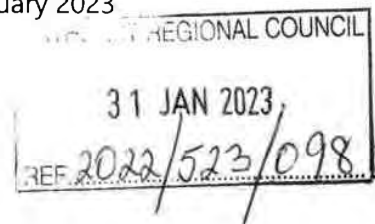
157 Stewart Street Bathurst

geoff@geoff-fry.com.au 30/1/23

DEPBS.R

The General Manager
Bathurst Regional Council
Russell St,
Bathurst 2795

30 January 2023



Dear Mr Sherley,

Tremains Mill site - Concept DA Submission ... DA_No 2022/523

My submission concerns the "concept DA" for the Tremains Mill site in lower Keppel Street.

The Railway/lower Milltown precinct in which the Mill site sits is a valuable part of our heritage therefore its redevelopment requires very careful handling and genuine respect for its surrounding area.

I wish to raise 4 significant concerns about this proposal.

1. The proposed project with a six story hotel would be well above the 12 metre building height limit of Bathurst's LEP which should be maintained. This proposed building would front directly onto Keppel Street with no setbacks or step backs. I therefore urge Council to stand firm in protecting the integrity of our LEP and our Central Heritage Conservation Area and reject the proposed height
2. Many visitors are attracted by our genuine heritage buildings and we do not want any "fake heritage".
3. Parking would be a problem. Many of the visitors who would occupy the proposed hotel would drive here in their own private cars or in coaches rather than come by train. I am concerned that the railway carpark, built for commuters as well as for visitors to the Rail Museum, will be taken up by vehicles belonging to hotel guests.
Based in the proposed occupancy, council rules require that 178 car spaces be provided.
4. The 1864 Tremains Mill has tourist potential as it could be used to preserve and display the milling equipment, artefacts and personal archives already collected and filling 35 boxes full of milling history. <https://camd.org.au/bathursts-australian-milling-museum/>
Therefore, space needs to be reserved for telling how the milling industry contributed so much to the progress of rural Australia. So it could add to the tourist potential of this area. The new owners should be required to provide for this use.

Yours faithfully

S Howes

Stephen Howes
181 William St
Bathurst NSW 2795

RECEIVED

30 JAN 2023

BATHURST REGIONAL COUNCIL

DEPRS-R

Emma Castle

From: Kylie Denyer
Sent: Monday, 13 February 2023 11:59 AM
To: Council
Subject: Meraille Shehata : DA No 2022/523 – Proposed Development, Concept DA – Redevelopment of Tremain Mill [SEC=UNOFFICIAL]

Kylie Denyer

Director Environmental Planning & Building Services Assistant
Bathurst Regional Council
Wiradjuri Country
158 Russell Street Bathurst 2795
P: 02 6333 6213
W: www.bathurst.nsw.gov.au



Bathurst Regional Council acknowledges the Wiradjuri People as the Traditional Custodians of the land in the Bathurst Region. We pay respect to Elders, past, present, and emerging and acknowledge all Aboriginal and Torres Strait Islander people who live, work and play in the Bathurst region.

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From: Management Keppel Street Kindy <management@keppelstreetkindy.com.au>
Sent: Friday, 10 February 2023 8:11 PM
Subject: DA No 2022/523 – Proposed Development, Concept DA – Redevelopment of Tremain Mill

CAUTION: This email originated from outside BRC. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Dear Councillor

Regarding DA

To introduce myself I am the Business owner of Keppel Street Kindy – the business next door of the proposed new building. The centre has been a part of the community for 25+ years as I am sure you are aware.

While I do understand the deadline for submissions has passed, unfortunately I was never made aware of the proposal until I viewed it on social media (FaceBook) after the deadline so I ask that you consider my Submission.

I have read through the DA and there is no mention under Effects of Work the adverse impact of the construction and building to the Community Childcare Centre next door and what will be done to overcome these.

Construction

As seen in the plans the proposed building will be within metres of the centre. We need to consider the impacts of construction on the centre

- Are their adequate provisions for parking of trucks/machinery and equipment associated with the construction of a major project. The provisions in place to ensure the safety of children during drop off and pick up times including site workers, etc.
- Noise pollution – the impact of the running a childcare centre metres away from a building site
- Provisions for Construction dust and the health risks associated for young children

Attachment 8.2.3.9

- The potential of damage to shared Sewer Lines while excavating the site. Should this occur, the childcare centre would have to close.

Overshadowing

The shadow maps do not include the pre-9am shadows that will reach even deeper across the Centre. The height and placement will also cast even deeper winter shadows over the Childcare Building and play area

Parking & Traffic

There is no mention of adequate parking for the proposed site. There was a proposal put forward requesting lower Keppel Street have parallel parking as parking is already a major issue. The development of 99 Hotel Rooms, 28 shops, Commercial Spaces and Function/Event spaces with no parking can only add to what is already an existing problem. Furthermore, the provided 46 residential parking spaces will be insufficient for the new residences given the average household has at least 2 cars. There are strong reservations on how parents and children safety will be impacted by the busy traffic and no street parking, particularly in morning drop off and afternoon pickup.

I am happy to provide feedback on what we do support in the DA however do not have the time to do so as I have been advised to forward this submission as soon as possible.

Yours sincerely

Meraille Shehata

Centre Management

Keppel Street Kindy
13 Keppel Street
Bathurst NSW 2795
Phone: 02 6332 3982
Website: keppelstreetkindy.com.au
Email: management@keppelstreetkindy.com.au



Michael O'Brien

21 Manilla Street
BATHURST NSW 2795

Mob 0412406184

mpobrien7@optusnet.com.au

30th January 2023

R Denyer
Manager Development Assessment
Bathurst Regional Council
Civic Centre
158 Russell Street
BATHURST NSW 2795

RE: Submission for Development Application No. 2022/523

Dear Sir

I wish to make a submission for Development Application No. 2022/523 being for the redevelopment of Tremain Mill, Lot 11DP: 1266801 7 Keppel Street Bathurst.

My main concern is the large number of new entities for hotel accommodation, commercial, retail and residential is an over whelming development for the area having a huge impact on parking and traffic flows.

For the 46 residential apartments it states there are 46 residential on-site spaces plus a further provision of 19 on street parking spaces in Havannah Street.

There has been proposed for a total of 99 room boutique hotel, 8 commercial entities, and mixed retail of 28 tenancies, but no proposal how to accommodate for parking and traffic it will increasingly bring to the area having a huge impact on exiting parking and the flows of traffic.

It is great that someone has the initiative to develop the Tremain Mill site but the development should be one that harmoniously fits in the existing area that it does not adversely affect the life style of current residents and tenants.

Therefore, I employ Bathurst Council to discuss with the developer the best development that fits in with the area and current site that will enhance the site so that it does not adversely affect the wellbeing of the area.

Yours sincerely

Michael O'Brien

Emma Castle

From: Maxine McGrath <m.mcgrath4@bthstu.catholic.edu.au>
Sent: Monday, 30 January 2023 4:50 PM
To: Council
Subject: Objection to DA 2022/523/003

CAUTION: This email originated from outside BRC. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Dear Mr Sherley,

I wish to object to the Development Application for redevelopment of Tremains Mill at Lot 11 and Lot 12 DP1266801, [7 Keppel Street](#) and [67 Havannah Street, Bathurst](#).

The Development Application for a 6 storey hotel on the Tremains Mill site, which would require the destruction of the open, green space of the cafe Doppio.

I am a year 12 student, who frequently studies and completes assignments at Bathurst library. Doppio is a necessity for me, and many other high school students, as it is a place I can take study breaks to clear my mind or walk my dog. With its destruction, I find it would heavily affect my work and my study routine, and I'm sure many other students feel exactly the same way as I do.

Maxine McGrath.

276 Havannah Street, 2795.

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28 February 2023

The General Manager
Bathurst Regional Council
158 Russell Street
Bathurst NSW 2795

Attention: Richard Denyer – Manager Development Assessment

Dear Richard,

RE: Concept Development Application – 10-2022-523-1 – 67 Havannah Street and 7 Keppel Street, Bathurst “Tremains Mill” – Response to Public Submissions

Thank you for undertaking the recent public exhibition of the subject Development Application (DA).

We have undertaken a review of the forty-four (44) submissions received by Council during the statutory exhibition period of 12 December 2022 – 30 January 2023 for a period of 7 weeks. Of the 44 submissions, we note that two (2) submissions are in support of the proposal, while the remaining forty-two (42) submissions constitute objections. Importantly, while these 42 submissions raised concerns regarding the development, many noted in-principle support for redevelopment of the subject site, while also noting specific areas of concern.

Due to the nature of the Development Application, comprising a Concept DA, a review of the submissions indicates that there appears to be some misunderstanding from the public as to the scope of the proposed DA and what the DA is seeking consent for.

As detailed within the submitted Statement of Environmental Effects The Concept DA proposes no building works and is delivered as a masterplan for information purposes, to inform the Council and the community of the ultimate intended development outcome across the site.

The building envelopes identified are a maximum envelope, in which future development will be provided. The envelopes have not been subject to detailed design and do not reflect any articulation, which will be delivered as part of future detailed Development Applications for individual buildings, within the envelopes specified.

Council will not be approving any construction or physical works on the site as part of this application and will simply be supporting the proposed mix of land uses and maximum building envelopes.

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All built form will be subject to a series of future detailed DAs, which will be publicly notified and allow the community the opportunity to review all future development proposed.

The Concept DA proposes a masterplan which will guide future development on the site and offer the opportunity for an adaptive reuse, mixed-use development, comprising, hotel accommodation, residential accommodation, commercial and retail uses.

This response addresses submissions for the DA, summarised into key themes, identified below:

1. Building height and scale
2. Traffic
3. Parking
4. Heritage
5. Overshadowing
6. Overlooking
7. Construction impact
8. Milling Museum
9. Graphic interpretation
10. Negative impact
11. Overdevelopment
12. Open space

These themes are discussed and clarified further in the accompanying table in **Appendix 1** which provides responses to the submissions received.

Conclusion

True Green Group appreciates the community feedback received as part of the public exhibition process and thanks Council for allowing the opportunity to respond.

As detailed within the following responses and updated plans, Council will see that the applicant has taken on the concerns raised and undertaken a series of amendments to address those concerns.

We feel the responses and amendments continue to demonstrate a willingness from the applicant to approach this proposal in a collaborative fashion. In addition to the willingness to provide a Concept DA for the site to ensure all stakeholders understand the ultimate intended outcome for the site, rather than approaching redevelopment in a piecemeal way with a series of individual DAs.

Should you require any further information or clarification, please do not hesitate to contact me on (02) 8667 8668 or gsedgmen@mecone.com.au.

Yours sincerely

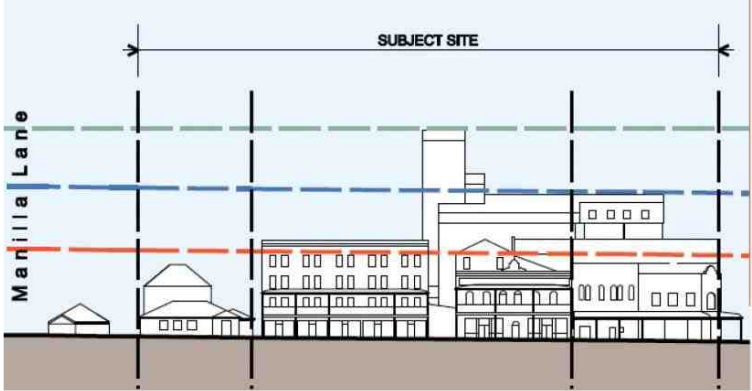


Georgia Sedgmen
Director

Appendix 1 – Response to Submissions

Key Theme 1: Building Height and Scale

Theme	Response to Submissions
<p>Height of hotel building is too bulky and contravenes the 12-metre height limit</p>	<p>The submissions note the height of the proposed hotel building along Keppel Street. This concern is noted, and every effort has been made to address this concern by amending the concept plans to alter the building height across the site, thereby reducing the building height along Keppel Street. In doing so, the proposed height of the hotel along Keppel Street has been reduced by removing two levels (refer to Figures 1 and 2 for comparison). As demonstrated by Figure 2, the height breach is negligible with the bulk and scale above the 12m height control imperceptible in the streetscape.</p>

Not to scale with buildings in the precinct	<p>The heights of the proposed buildings are not inconsistent with the height and scale of the existing buildings on the site, including the Silos and the Mill Building. The proposed scale is considered an appropriate response the heritage context of the site and wider area.</p> <p>We also note the Concept DA provides for building envelopes only and does not define the future buildings. The scale of each of the proposed buildings will be further refined and detailed as part of future detailed DAs.</p> <p>Articulation of the facades will further reduce any perceived bulk and scale through well-considered architectural design elements and treatments.</p>
Loss of sight lines	<p>Concern is raised by some submissions that the proposal is overdeveloping the site, thereby leading to a loss of sight lines, particularly to the silos, from almost all directions. As previously mentioned, the proposal seeks consent for a Concept DA and maximum buildings envelopes, with further articulation and setbacks to be provided through detailed architectural design in future detailed DAs.</p> <p>Detailed architectural design will allow for further opportunity to provide suitable sight lines to heritage elements, such as the silos, which will be retained and restored as part of the proposal. Setting this aside, the proposal has appropriately considered the heritage context of the site and the retained buildings by providing ongoing opportunity to enjoy the view of retained buildings from all street frontages, and retaining view lines to critical elements of these buildings.</p> <p>The amendment provided in relation to the hotel building will further improve site lines from Keppel Street to the silos, with the hotel providing a maximum building height 15.07m below the existing timber silos, ensuring they will continue to provide dominance in the streetscape.</p>
Not in keeping with 2 storey nature of Keppel Street	<p>As noted above, the height of the proposed hotel along Keppel Street has been substantially reduced by removing two levels. In doing so, the height proposed is sympathetic to that of the existing Victoria Stores, located adjacent to the subject site and the Victoria Hotel located at the corner of Keppel and Havannah Street.</p> <p>The proposed hotel building now presents as four storeys and maintains a maximum height at Keppel Street of 13.5m, this scale is found to be appropriate in the Keppel Street context, as depicted within the architectural package, which provides a site analysis for the Keppel Street streetscape from William Street to Havannah Street.</p> <p>As depicted in the analysis (see extract at Figure 3 below) the proposed buildings remain below the height established by the Carrington at 99 Keppel Street.</p>  <p>Figure 3. Keppel Street analysis (Source: Karl Walls Design)</p> <p>The analysis of Keppel Street indicates that there is a range of scale present in development along Keppel Street with areas of greater scale, present in several</p>

	<p>locations along the street, particularly at 99 Keppel, the corner of Keppel and Bentink and the corner of Keppel and Havannah.</p> <p>The proposed hotel building on Keppel Street reflects the rhythm and scale of Keppel Street and will provide an activated frontage, through inclusion of ground level retail and a similar balcony design to reflect the existing Victoria Stores and stitch in with the existing heritage fabric of the street.</p> <p>Importantly the proposed hotel building maintains a height significantly below the existing silos marginally below the existing mill building.</p>
Bulk height and scale will compete with silos and main mill building	<p>The proposal is supported by an extensive Heritage Impact Statement and Conservation Management Plan. Future detailed DAs will provide for opportunity to deliver articulation and modulation of the proposed buildings to further reduce the bulk and scale. The articulation of the building facades will ensure a sympathetic heritage response to the silos and main mill building.</p> <p>Further to this, the proposed buildings have been sited with careful consideration given to their relationship with the existing buildings, by providing a massing and scale that does not dominate these buildings. The new buildings will be designed with a simple aesthetic that does not detract from the more aesthetically significant retained buildings or compete with their architectural detailing. The new buildings have maintained predominate setbacks and rooflines in relation to the site.</p> <p>As detailed above, the silos will continue to dominate the local view with an existing height over 15m higher than the proposed hotel building.</p>
Key Theme 2: Traffic	
Theme	Response to Submissions
<p>Increase in traffic within the precinct</p> <p>Traffic congestion</p>	<p>As the proposal seeks consent for a Concept DA, future land uses will be the subject of separate detailed DAs.</p> <p>These future land uses will likely result in different traffic generation rates throughout the day, with many proposed users of the site taking advantage of multiple uses i.e. a hotel guest would be anticipated to also visit the food and drink or retail offerings available on site.</p> <p>Separate traffic modelling will be prepared and submitted as part of all future detailed DAs. However, the proposal aims to encourage and adopt sustainable modes of transport with a shift away from relying upon private vehicle usage. A shift towards alternate modes of transport would align with the Planning Priorities outlined in <i>Vision Bathurst 2040</i>.</p> <p>Further, the site's convenient location in relation to local bus routes and the train station offer the opportunity to promote a modal change within the Bathurst CBD to deliver a more sustainable and forward thinking centre, which is aligned with Council's <i>Vision Bathurst 2040</i> and the futureproofing objectives contained within <i>Futureproofing our CBD- 2022 and Beyond</i>.</p>
<p>Increase in traffic will be dangerous to children especially in Manilla St with extra cars</p> <p>Traffic safety will be compromised</p>	<p>As detailed above, the proposal is for a Concept DA only, and no physical development is proposed as part of this application, which seeks only to inform Council and the community of the future development outcome of the site.</p> <p>All future land uses will be the subject of separate detailed DAs before any works occur on the site.</p> <p>Future DAs will be supported by thorough and detailed traffic impact assessments and modelling that will consider potential safety impacts to pedestrians and other drivers.</p>

Service vehicles removal of waste access and egress	<p>It is anticipated that service vehicles, including waste vehicles would collect waste from the street with bins wheeled-in and wheeled-out from waste rooms located near the various street frontages. Residential waste would be collected from the Manilla Street frontages, while commercial waste would be collected from Havannah Street.</p> <p>The specific details relating to waste and servicing will be further considered with each respective future DA and its relevant land use, which will determine exact waste and servicing requirements. It is expected that these DAs would be accompanied by detailed operational waste management plans.</p>
Key Theme 3: Parking	
Theme	Response to Submissions
Deficient in parking for hotel, retail	<p>The scheme, as lodged, did not allocate off-street car parking for the hotel, with all parking onsite provided for the residential component of the development (terraces and residential flat building).</p> <p>The scheme, as amended, has removed the residential flat building from the proposal, therefore offering the opportunity for on-site parking to be provided for the hotel component.</p> <p>The total off-street spaces now available to be allocated to the hotel amount to thirty (30) spaces. These 30 spaces, along with the 21 spaces proposed on Havannah Street, total 51 spaces available for hotel use. The 51 spaces are considered sufficient for the proposed hotel, which provides a total of 122 rooms, across all buildings.</p> <p>The adopted industry standard occupancy rate is 70% and based on this assumption, we would anticipate 85 rooms to be occupied at any given time, resulting in car parking spaces for approximately 60% of those visitors.</p> <p>Car parking is further addressed below.</p>
Insufficient parking to cater for visitation	<p>As detailed within the submitted Statement of Environmental Effects, it is noted that the applicant explored numerous models for car parking on sites located close to the precinct as well as multi-storey car parking on the site. These options were presented to Council officers to outline that multi-storey car parking is not suitable for the heritage precinct and broader conservation area. It was agreed that an on-grade car parking solution benefited the site and heritage aspects of the precinct.</p> <p>With regard to car parking spaces, we refer to the Traffic Impact Assessment submitted with the Concept DA. As detailed within the TIA the LEP and DCP both contain provisions, which allow for a merit based assessment in relation to car parking, where a development contains a heritage item or is located within a heritage conservation area.</p> <p>The extent of floor space of heritage significance on the site is unrivalled by any other development site in Bathurst CBD and compliance with a generic LGA wide DCP car parking rate is considered inappropriate in this instance.</p> <p>If the DCP rate were adopted, it would result in a consequential impact to the integrity and significance of the heritage items and conservation area. On heritage sites such as this, BRDCP 2014 parking rates cannot strictly be applied. The accessibility of the site will require innovative solutions and promotion of alternative, sustainable modes of travel and a reduced or removed reliance on the use of private vehicles.</p> <p>Historically, the site has been pedestrian focused with no through-traffic being provided. By adopting the DCP parking rate, this would change dramatically at the detriment of the heritage items and conservation area.</p> <p>The Concept DA has carefully considered any provision of vehicular access and parking by considering the significant buildings and the views that these areas</p>

provide to and from significant buildings. As such, vehicular access and parking has been strategically located and limited to locations where potential visual impact is minimised.

To address concerns relating to the shortfall of off-street parking, alternate parking options have been proposed, including the extension of on-street parking on Havannah Street, as detailed within the Concept DA. On-street parking currently services the Victoria Hotel and the proposal includes an extension of this street parking to provide an additional 21 spaces.

The provision of angled spaces along Havannah Street is consistent with what appears to be a Council initiative to provide for additional parking in the CBD, including along Havannah Street.

Figures 4 and 5 show additional on-street parking on Havannah Street, provided between 2018 and 2020. According to the Bathurst LSPS, the provision of additional, well-located parking within the CBD is an identified challenge for Council and a challenge identified by the community.

The alternate parking scheme proposed helps to address this challenge by not only supporting the proposed development, but also provides public benefits, particularly for surrounding land uses, including retail businesses and the nearby Bathurst Rail Museum.



Figure 4. Location of future on-street angled parking on Havannah Street, Bathurst south of the subject site on 6 May 2018s (Source: Nearmap).



Figure 5. On-street angled parking on Havannah Street, Bathurst located south of the subject site on 5 October 2020 (Source: Nearthmap).

Key Theme 4: Overshadowing

Theme	Response to Submissions
Childcare centre	<p>Updated shadow analysis has been undertaken to understand the extent of overshadowing of the adjacent childcare centre.</p> <p>Given the orientation of the site, the only proposed built form which will provide shadow in relation to the childcare centre is the proposed Manilla Street terraces. A review of the shadow diagrams indicates that the terraces will result in minimal overshadowing of the childcare centre at 9am (confined to the rear of the site) with the centre unaffected by the proposal for the remainder of the day.</p> <p>In this regard, the proposal is considered satisfactory from a solar access perspective.</p>
Central courtyard of the Mill	<p>The central courtyard will continue to be provided with sufficient solar access between 9am and 12pm (refer to updated shadow diagrams).</p> <p>Additional shadow diagrams and solar analysis will be provided with subsequent detailed DAs, which will continue to demonstrate compliant solar access to this area.</p>

Key Theme 5: Construction Impact

Theme	Response to Submissions
Construction Impacts	<p>The proposal is for a Concept DA and does not propose any physical works. The impacts generated by construction, including the generation of dust is a matter for consideration under future detailed DAs. Appropriate mitigation measures would be implemented to ensure such impacts are minimised.</p>

Key Theme 6: Milling Museum

Theme	Response to Submissions
Retention of the previously supported plan for a Milling Museum on site	<p>It is understood that the previous owners had plans for a Milling Museum on the site, which offered an opportunity to secure Government funding to support partial renewal of the site, as a not for profit organisation.</p> <p>While the current proposal does not propose the Milling Museum, it will retain artifacts to be incorporated into the fabric of the development. This proposal offers the opportunity for much more significant restoration of important heritage items on the site, such as the timber silos, which will be retained and restored, without dependance on Government funding to deliver the works.</p> <p>The proposal in its current form celebrates the heritage context and history of the site and its buildings and will also provide the opportunity to incorporate heritage artifacts throughout the site as part of the landscape masterplan for visitor and community benefit.</p>

Key Theme 7: Graphic Interpretation

Theme	Response to Submissions
<p>Do not want faux heritage</p> <p>Does not allow community to see the designs</p> <p>Fake heritage</p> <p>Any new buildings should be sympathetic to the style, construction, height, bulk, and scale of the precinct and not be faux heritage in style or intent</p>	<p>The proposal is for a Concept DA only with approval being sought for building envelopes, not building plans. Architectural design detail will be finalised in subsequent detailed DA stages.</p> <p>The community will have an opportunity to respond during the exhibition of these DAs.</p> <p>The artistic renders accompanying this DA are indicative and conceptual in nature and do not reflect any final architectural design.</p> <p>Architectural design of future detailed DAs will be informed by the Heritage Impact Statement and Conservation Management Plan prepared and submitted with this DA.</p>
Hotel design placed too close to the footpath	<p>As noted above, the proposal is for a Concept DA that seeks consent for building envelopes, which will be further refined through subsequent detailed DAs.</p> <p>It is anticipated that these detailed DAs will provide for setbacks and articulation of the hotel to ensure a sympathetic response to the public domain, including the Keppel Street footpath.</p> <p>The proposed hotel on Keppel Street will be sited to follow the rhythm of the street, particularly Victoria Stores by retaining the setback and alignment already established by Victoria Stores.</p> <p>The proposed hotel and Victoria Stores are located to either side of the main entrance of the site and it is intended that the setbacks, relationship with the footpath and front balconies and verandahs will remain consistent between the two buildings.</p>

Key Theme 8: Negative Impact

Theme	Response to Submissions
Property values and decline was	The impact of the development on property values is not a matter for consideration under s4.15 of the <i>Environmental Planning & Assessment Act 1979</i> .

brought up by the childcare and the neighbours opposite.	<p>However, the renewal of this important heritage site, aims to transform the former Bathurst Mill and surrounding precinct into a thriving mixed-use adaptive re-use project. The project presents the opportunity to reinvigorate the day-to-day activities of the Bathurst town centre and create a new residential and cultural precinct, acting as an example for future regional precinct developments.</p> <p>The Concept DA has sought to respond to several Planning Priorities outlined in <i>Vision Bathurst 2040</i>, including protection of heritage, maximising tourism opportunities, enhancing environmentally sensitive land, and creating a sustainable Bathurst Region.</p>
Key Theme 9: Overdevelopment of the site	
Theme	Response to Submissions
Height of hotel, overshadowing, overlooking and overdevelopment.	<p>We understand the concerns in relation to the height of the hotel along Keppel Street and have amended the proposal accordingly to remove two storeys (see Key Theme 1 above).</p> <p>In relation to the concern around overshadowing and overlooking of the childcare centre, we confirm architectural modeling indicates that the terraces along Manilla Street will only overshadow the centre between 9am and 10am with the remainder of the day being unaffected.</p> <p>We also note these shadow impacts are reflected from the unarticulated building envelopes and will be subject to further refinement when the detailed architectural design is undertaken. Accordingly, the shadows indicated by the unarticulated envelopes are the worst case scenario and future DAs with detailed architectural design will further improve the solar access outcome.</p> <p>Refer to the relevant sections within this table for discussion on the heritage and traffic impacts and overdevelopment of the site.</p>
Too many new buildings	<p>The proposal has considered the heritage significance of the site and ensured the proposed buildings do not detract from the significance of the retained buildings by overdeveloping the site.</p> <p>The proposal provides for total site coverage of only 66.18% with the inclusion of all new buildings and retention of existing heritage buildings.</p> <p>Suitable separation has been provided between existing and new buildings with extensive landscaping provided to ensure softening of the built form and the creation of a series of new landscaped spaces throughout the masterplan, which comprise 33.84% of the site. Noting that the envelopes will be further refined within future detailed DAs to provide articulation and opportunity for additional separation and landscaping.</p> <p>The proposal strikes an appropriate balance between retention of existing buildings, providing new buildings with complementary land uses and landscaping (detailed within the submitted Landscape Masterplan) and is supported by an extensive Heritage Impact Statement and Conservation Management Plan.</p>
Key Theme 10: Open Space	
Theme	Response to Submissions
Deficient of open space	<p>The proposal provides over 33% open space, to meet the demands of the site for public and private use. The various landscape areas within the site are detailed within the Concept DA Landscape Masterplan submitted with the Concept DA, describing the eleven landscape precincts.</p> <p>The allocation and arrangement of open space across the site will be further detailed and refined as part of future detailed DAs. In addition to on-site open</p>

space, the site is well-located within proximity and walking distance of public open space (see **Figure 6**).



Figure 6. Aerial map showing areas of open space within 800m walking catchment of the site. (Source: Nearmap, edited by Mecone).

Tremain's Mill Submissions Hearing

Meeting opened 5.30pm

Mr Southorn:	<p>Opened the hearing:</p> <ul style="list-style-type: none"> • Acknowledgement of country • Acknowledgement of International Women's Day • Introduced Crs Fry, Burke, Hogan, Smith, Hangar (part). • Introduced the General Manager David Sherley, Richard Denyer – Manager, Development Assessment, Emma Castle – Development Control Planner • Introduced the proponent representatives: Linda Gregoriou – TrueGreen Group, Georgia Sedgmen – Mecone, Jodi Ledbrook • Outlined the rules of the hearing • Outlined the development proposal • Opened the floor to speakers
Speaker 2: Ms Stoneman	<p>Discussed key points raised in submission:</p> <ul style="list-style-type: none"> • Overdevelopment of site • Provision of parking for hotel is important • Concepts in traffic study are valid, but 10 years ahead of where the community is at • Development in Manilla Street overshadows Keppel Street kindly between 9am – 2pm. Single storey suggested • Car parking for residential component is not encouraging use for residents fronting Manilla Street • Child care centre requires further consideration • Height of proposal on Keppel should be consistent with existing heights
Speaker 3: Ms Gott	<p>Discussed key points raised in submission:</p> <ul style="list-style-type: none"> • Proposal not sensitive to heritage uses • Proposed height is not sensitive to existing uses and historic buildings and residences • Open space provided on site should be viewed as integral to the site • Parking – on-street parking is not sufficient, insufficient data • Parking credit of 168 spaces based on existing uses doesn't ring true, based on incorrect uses • Existing business and retail uses are currently vacant • 200 parking spaces should be provided. • Surrounding 200m does not accommodate residential parking
Speaker 4: Mr Blackwood	<p>Discussed key points raised in submission:</p> <ul style="list-style-type: none"> • Representative from Climate Change Network • Changing values in town • Adaptive re-use of buildings and medium density highly desirable • Hotel height not considered acceptable • Preservation of open space • Preservation of sight lines to older buildings • Parking proposal is inadequate • Number of shops excessive given vacant shop fronts in CBD • Recycled materials should be used in development • Existing character of the site to be destroyed

	<ul style="list-style-type: none"> • Buildings should be constructed to higher green standards • Symbolic to preserve • Additional comments that were not related to this development application
Speaker 5: Mr Fry	<p>Discussed key points raised in submission:</p> <ul style="list-style-type: none"> • 147 rooms, only 46 parking spaces • Concept development • Support submissions made by National Trust and Heritage Bathurst • Height of proposed hotel exceeding height limit • Overshadowing and overlooking of Keppel St Kindy • Milling Museum • Open space should be retained • Concerns regarding viability of project
Speaker 6: Mr Howes	<p>Discussed key points raised in submission:</p> <ul style="list-style-type: none"> • Tourist potential of the mill – preservation of the artefacts of the mill and display of the artefacts • Mill industry important to the progress of Bathurst
Speaker 7: Ms Bergen	<p>Discussed key points raised in submission:</p> <ul style="list-style-type: none"> • Proposal is not consistent with LEP • Preservation of historic streetscape is a priority. Tremain's is a landmark • Relationship to other historical buildings – iconic • Heritage will be overwhelmed by proposal • Bulk and scale excessive • Overshadowing • Shopfronts are vacant • Car parking exacerbates existing parking problem
Speaker 10: Mr Passeri	<p>Discussed key points raised in submission:</p> <ul style="list-style-type: none"> • Traffic congestion along Havannah Street during school pick up hours is an existing issue that will be further exacerbated • High vacancy rates of retail premises existing issue that is a continuing trend • How will shops succeed (occupancy rates)
Speaker 11: Mr Little	<p>Discussed key points raised in submission:</p> <ul style="list-style-type: none"> • Resident of area for 40 years • Height and bulk controls contravened, and distracts from cityscape values • Proposal detracts from streetscape • Proposal is oversized • Proposed hotel and apartment building not appropriately located • LEP developed in consultation with community and the controls should be adhered to • Concept exceeds heights by 56% and 27% • Building should be located behind existing buildings
Speaker 12: Ms Little	<p>Discussed key points raised in submission:</p> <ul style="list-style-type: none"> • Existing Tremain's precinct is integral to existing character of Bathurst • Building envelopes are an overdevelopment • Precinct is an existing meeting point for the community • Building envelope is high, wide and full • Mill is an iconic landmark

	<ul style="list-style-type: none"> • Proposal will result in loss of views
Speaker 13: Mr Cole	<p>Discussed key points raised in submission:</p> <ul style="list-style-type: none"> • Concerns regarding the structural adequacy of silo buildings • Sympathy for Keppel Street Kindy • Vandalism is likely to occur in laneways proposed • Existing heritage to be relocated • Historic weighbridge to be preserved • Large number of existing vacant shops • Traffic flow will be further impeded by changes to traffic including on street angled parking • removal of existing traffic islands will change character of the street • concern regarding liquor for sale next to child care • drop off and pick up for the Kindy will be impeded • Concern regarding on=street parking provision
Speaker 14: Ms Gray	<p>Discussed key points raised in submission:</p> <ul style="list-style-type: none"> • Height concerns • Density concerns • Parking issue is existing and will be exacerbated. Will be ongoing • Overshadowing is a challenge due to climate • LEP rules should be abided by, otherwise it is ineffective • Blocking of views to existing heritage items • Overdevelopment of the site • Maintenance of existing character of the town should be preserved • Courtyard design preferable • Concerns regarding overshadowing of open space • Concerns regarding viability of development • People visit for the look of the town including heritage
Speaker 15: Mr Feebrey – National Trust	<p>Discussed key points raised in submission:</p> <ul style="list-style-type: none"> • Local branch has made a submission • It is the responsibility of the developer to listen to the community • The future of the city is in the hands of the developer • Public voices should be respected • Councillors hold responsibility to uphold the wishes of residents • Requests sympathetic response from developer
Speaker 17: Mr McKibbin	<p>Discussed key points raised in submission:</p> <ul style="list-style-type: none"> • Many contributory buildings have been lost over the years • Heritage is a draw card for tourists – people want to see the older parts of town • Hotel building will detract from the heritage of the precinct akin to a demolition
Speaker 18: Mr O'Rourke	<p>Discussed key points raised in submission:</p> <ul style="list-style-type: none"> • Overdevelopment of Bathurst, including this site • Process is important– changes to rules and regulations • Requests for developer to work with community • Car parking spaces short fall • Comments not related to this development application have not been recorded
Speaker 21: Ms Bracken	<p>Discussed key points raised in submission:</p> <ul style="list-style-type: none"> • Bathurst is Australia's oldest inland settlement

	<ul style="list-style-type: none"> • Alarming height proposed • Other sites are preferred • Negative impact on Pre school • Other sites better placed for a high hotel • Loss of green space • Car parking shortfall • Unacceptable to allow on street parking to be utilised by developer • Existing site needs to be protected • History should be protected and reserved – it is a drawcard for visitors
Speaker 22: Ms Kwok (read by Mr Southorn)	<p>Discussed key points raised in submission:</p> <ul style="list-style-type: none"> • Heritage value of the site preserved by previous owners • Site is significant to the history of Bathurst • Height will result in overshadowing and adverse impacts such as wind tunnels • Not compatible with heritage streetscape • Car parking issue • Significant modifications required
Developer's representative – Georgia Sedgeman	<ul style="list-style-type: none"> • submissions received and reviewed • All issues raised are considered • Confusion re: 2 storey terraces and solar compliance with child care. Solar testing confirms 1 hour of impact in the morning. This will be refined with further details • The land is not public open space, it is privately owned. There are no plans to rezone to public open space • Maximum envelopes still retains 33% private open space • No architectural design due to concept. This will be the subject of future development applications • Height and Keppel street -concerns taken seriously and amendments will be made to design.

1. This consent does not authorise the carrying out of any development works (including demolition) on any part of the site concerned unless consent is subsequently granted to carry out development on that part of the site following a further development application in respect of that part of the site (future DA).

REASON: Information and to ensure compliance. Section 4.15 of the Environmental Planning and Assessment Act 1979 as amended.

2. Pursuant to Section 4.22 of the Environmental Planning and Assessment Act 1979, concept approval is granted for demolition of certain existing buildings and approval of new building envelopes and proposed land uses for the site including:

Hotel accommodation

- 51 room new hotel (Keppel Street)
- 52 room new hotel (Havannah Street)
- 10 room hotel in existing concrete silos

Commercial

- Hotel reception
- Guest library
- Exhibition Space /Art Gallery
- Farmers Market
- Event and function space
- Art House Cinema
- Commercial Kitchen

Residential

- 12 x 2 bedroom terraces
- 4 x 1 bedroom mews

Car parking

- 30 hotel on-site spaces
- 16 residential on-site spaces
- 1 accessible space
- Bicycle accommodation
- EV charging station

It is anticipated that the final number of hotel rooms and uses will be further refined during the development of subsequent stages. In this regard, they are to be treated as a maximum size of development only.

REASON: Information and to ensure compliance. Section 4.15 of the Environmental Planning and Assessment Act 1979 as amended.

3. The development must be in accordance with the following plans electronically stamped by Council except as otherwise provided by the conditions of this consent:

Name	Plan no.	Revision/ Issue No	Plan Date (as amended)	Prepared by
Existing Site Plan	01	-	25/11/2022	Karl Walls Design
Proposed Removal and Relocation Plan	02	-	25/11/2022	Karl Walls Design
Proposed Site Plan	03	A/2	20/02/2023	Karl Walls Design

Proposed Open Space Strategy Plan	04	A/2	20/02/2023	Karl Walls Design
Proposed Parking and Access Plan	05	A/2	20/02/2023	Karl Walls Design
Proposed Staging Plan	06	A/2	20/02/2023	Karl Walls Design
Keppel Street Elevation	07	A/2	20/02/2023	Karl Walls Design
Manilla Street Elevation	08	A/2	20/02/2023	Karl Walls Design
Havannah Street Elevation	09	A/2	20/02/2023	Karl Walls Design
Eastern Elevation	10	A/2	20/02/2023	Karl Walls Design
Proposed Ground Floor – Space Usage Plan	16	A/2	20/02/2023	Karl Walls Design
Proposed Level 1 – Space Usage Plan	17	A/2	20/02/2023	Karl Walls Design
Proposed Level 2 – Space Usage Plan	18	A/2	20/02/2023	Karl Walls Design
Proposed Level 3 – Space Usage Plan	19	A/2	20/02/2023	Karl Walls Design
Proposed Level 4 – Space Usage Plan	20	A/2	20/02/2023	Karl Walls Design
Proposed Level 5 – Space Usage Plan	21	A/2	20/02/2023	Karl Walls Design
Proposed Level 6 – Space Usage Plan	22	A/2	20/02/2023	Karl Walls Design
Proposed Level 7 – Space Usage Plan	23	A/2	20/02/2023	Karl Walls Design
Adaptive Re-use Plan	33	A/2	20/02/2023	Karl Walls Design
Traffic Impact Assessment			25/11/2022	PDC Consultants
Addendum Traffic Impact Assessment			3/03/2023	Mecone
Landscape Report			25/11/2022	ASPECT Studios
Heritage Impact Statement			28/02/2023	Weir Phillips Heritage & Planning
Addendum to the Conservation Management Plan			28/02/2023	Weir Phillips Heritage & Planning

REASON: Information and to ensure compliance. Section 4.15 of the Environmental Planning and Assessment Act 1979 as amended.

4. For the purposes of this consent, the development is to be undertaken in stages, generally in accordance with the below:
 - Stage 1:
 - Alterations and additions to Victoria Stores building (subject to separate development consent 2022/384) – Building “B”.
 - Stage 2:
 - Construction of hotel fronting Keppel Street
 - Restoration of Mill Building
 - Restoration of Bedwells Barn
 - Landscaping
 - Construction of on-site car park
 - Relocation of ‘Invincible’ sign.

- Stage 3:
 - Construction of new commercial and retail building - 'Mill Works' Building
 - Construction of new retail and commercial development – 'Mill Works Annex'. The existing timber silos are excluded from this stage.
- Stage 4:
 - Restoration works to the ground floor silos
 - Restoration of Building 11 for the purpose of an arthouse cinema
 - Creation of hotel accommodation within the Concrete silos
- Stage 5:
 - Construction of Havannah Street Hotel
- Stage 6:
 - Construction of the Mews and Manilla Street Terraces

REASON: Information and to ensure compliance. Section 4.15 of the Environmental Planning and Assessment Act 1979 as amended.

5. Future Development Applications shall demonstrate that buildings do not exceed the building envelope shown in the approved plans.

REASON: Information and to ensure compliance. Section 4.15 of the Environmental Planning and Assessment Act 1979 as amended.

6. The proposed development is to be delivered with a cohesive and integrated street level treatment. Ground floor uses fronting Keppel Street and Havannah Street are to be active uses.

REASON: To maintain public amenity. Section 4.15 of the Environmental Planning and Assessment Act 1979 as amended.

7. The pedestrian spaces and ancillary through-site links are to be publicly accessible. Future Development Applications shall include detailed landscape and architectural plans for the open space areas. These areas shall include high quality landscaping and paved areas.

REASON: To maintain amenity. Section 4.15 of the Environmental Planning and Assessment Act 1979 as amended.

8. For the purposes of this consent, the following buildings may exceed the Height of Buildings provision under BRLEP 2014 (i.e. 12m).

Building	Maximum Height (Above Existing Ground Level)
Building 'H' – Keppel Street Hotel	13.5m
Building 'J' – The 'Mill Works Annex'	15m
Building 'M' – Havannah Street Hotel	15m

It is anticipated that the final height of these building will be further refined during the development of design. In this regard they should be treated as a maximum height only.

REASON: Information and to ensure compliance. Section 4.15 of the Environmental Planning and Assessment Act 1979 as amended.

9. Conditions requiring payment of developer contributions towards the provision or improvement of public amenities and services including water & sewer will be required for any future Development Applications. The amount of the development contributions shall be determined by Council in accordance with the applicable Bathurst Development Contributions Plans and Development Servicing Plan for Water Supply and Sewerage Services applied to the site at the time of lodgement for each future Development Application.

REASON: Information and to ensure compliance. Section 4.15 of the Environmental Planning and Assessment Act 1979 as amended.

10. Parking is to be provided at the rates provided for under the Bathurst Regional Development Control Plan 2014 with the following exceptions:
 - a. Hotel rooms may be provided at a ratio of 0.7 spaces per room.
 - b. Car parking is not required for the purposes of:
 - i. building 'C' Mill Building;
 - ii. building 'D' Bedwells Feed Barn;
 - iii. building 'E' Building 11 (the Chapel);
 - iv. building 'F' Timber silos, and
 - v. Building 'G' Concrete silos
 - c. A Plan of Management is to be prepared during the periods where large scale events will increase occupancy rates.
 - d. Car parking may be reduced by 5% on the basis of proximity to public transport.
 - e. Car parking is not required for the purposes of ground floor retail for 'Building H' Keppel Street Hotel.
 - f. 16 spaces are to be provided on-site for the residential dwellings.

REASON: To ensure the development is appropriately serviced. Section 4.15 of the Environmental Planning and Assessment Act 1979 as amended.

11. Additional on-street parking is to be provided generally in accordance with that described in the Addendum Traffic Impact Assessment prepared by Mecone dated 3 March 2023.

The final design of on-street parking will be subject to detailed design to accommodate issues such as existing infrastructure (including trees, services, driveways, verandah posts and the like), setbacks from intersections and roundabouts and the need to provide servicing areas of the accommodation (i.e. drop off and loading/unloading).

All costs associated with the implementation of on-street parking augmentation are to be borne by the development unless agreed otherwise with Council.

REASON: To ensure the development is appropriately serviced. Section 4.15 of the Environmental Planning and Assessment Act 1979 as amended.

12. To the extent that there is any shortfall between the car parking rates outlined in condition 10 and the additional parking provided in condition 11, an offset strategy is to be provided. The offset strategy is to outline additional measures including:

- a. Additional opportunities for on-street augmentation within the vicinity of the project;

- b. Opportunities for provision of offsite car parking to accommodate additional parking;
- c. Contributions or other arrangements under Council's adopted Section 7.11 Contributions Plan Bathurst CBD Car Parking;
- d. Additional opportunities to reduce reliance upon vehicles.

REASON: To ensure the development is appropriately serviced. Section 4.15 of the Environmental Planning and Assessment Act 1979 as amended.

13. Future Development Applications shall demonstrate compliance with the requirements of Chapter 4 of the SEPP (Resilience and Hazards) 2021 and are to include a detailed contamination assessment including detailed remedial action strategy, and incorporation of any necessary remediation as part of future Development Applications.

REASON: To protect the environment. Section 4.15 of the Environmental Planning and Assessment Act 1979 as amended.

14. Future Development Applications shall demonstrate that the proposed development will maintain the stability of neighbouring properties.

REASON: To protect neighbouring properties. Section 4.15 of the Environmental Planning and Assessment Act 1979 as amended.

15. Any future interpretation of the site should consider Aboriginal cultural heritage with appropriate consultation with Aboriginal groups.

REASON: Because it is of heritage significance to not only elevate the colonial history on site but to seek to identify appropriate local Aboriginal cultural heritage that could be included in the historic reading of the site.

16. Prior to the relocation of the 'Invincible Flour' sign, alternative strategies for the relocation to an appropriate location within the site are to be provided to Council for consideration and approval.

REASON: To ensure the appropriate conservation of heritage. Section 4.15 of the Environmental Planning and Assessment Act 1979 as amended.

17. Prior to any full or partial demolition of any building on site, the applicant is required to submit to Council for approval a Collections Policy detailing the heritage items and objects of significance currently stored and/or found within the site and where these items will be stored during demolition.

The Collections Policy should consider the future stages of the development and develop a preliminary plan as to how and where the items/objects will be stored across the lifespan of the planned future developments. A contingency plan should be discussed in the event that archaeology or other items/objects are discovered.

NOTE 1: Council must approve the methodology within the Collections Policy before any demolition is carried out.

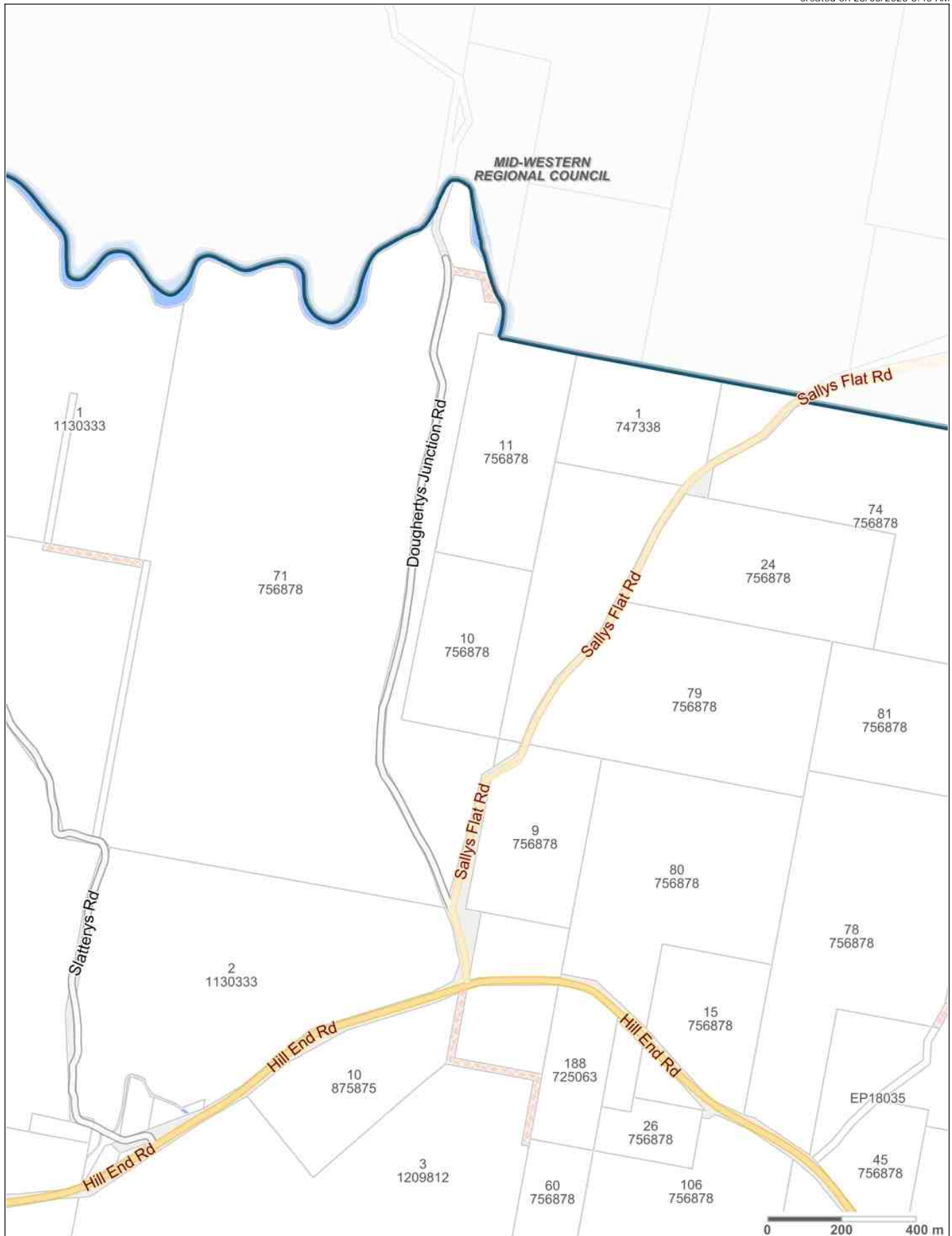
REASON: To establish a list of items/objects of heritage significance and to develop a strategy that allows for their safe storage on site.

18. Prior to the commencement of the demolition, the developer is to submit to Council an electronic copy (.pdf) of the photographic record of the site. The photographic record is to be prepared in accordance with the Photographic Recording of Sites Guidelines, copy attached, for the site for which approval has been granted.

NOTE: Council will forward a copy of the photographic record to the Bathurst District Historical Society for their records.

REASON: To ensure the appropriate conservation of heritage. Section 4.15 of the Environmental Planning and Assessment Act 1979 as amended.

19. Any future development of the site must be guided by the following design excellence principles:
 - a. Development consent must not be granted to development to which this condition applies unless the consent authority has considered a visualisation of the proposed development in its real-world location within the NSW Spatial Services, spatial digital twin developed for the central areas of the City of Bathurst 2022.
 - b. Development consent must not be granted for development to which this condition applies unless the consent authority considers that the development exhibits design excellence. In considering whether the development exhibits design excellence the consent authority must have regard to the following matters –
 - i. whether a high standard of architectural design, materials and detailing appropriate to the building types and location will be achieved, particularly upper-level setbacks,
 - ii. whether the form and external appearance of the development will improve the quality and amenity of the public domain,
 - iii. how the development addresses the desired future character for landmark sites within the Bathurst CBD (section 10.5.4) and new infill development (section 10.4) as set out in the provisions of Chapter 10 of DCP 2014.
 - iv. how the development addresses the guiding principles set out in the Council Policy “Futureproofing Our CBD – 2022 and Beyond”.



BATHURST REGIONAL COUNCIL

Bathurst Regional Council
PMB 17
158 Russell Street
BATHURST NSW 2795
Telephone: 02 6333 6111
Fax: 02 6331 7211
Email: council@bathurst.nsw.gov.au

Important Notice!

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Drawn By: Daniel Dwyer

Date: 28/03/2023

Projection: GDA94 / MGA zone 55

Map Scale: 1:13487 @ A4



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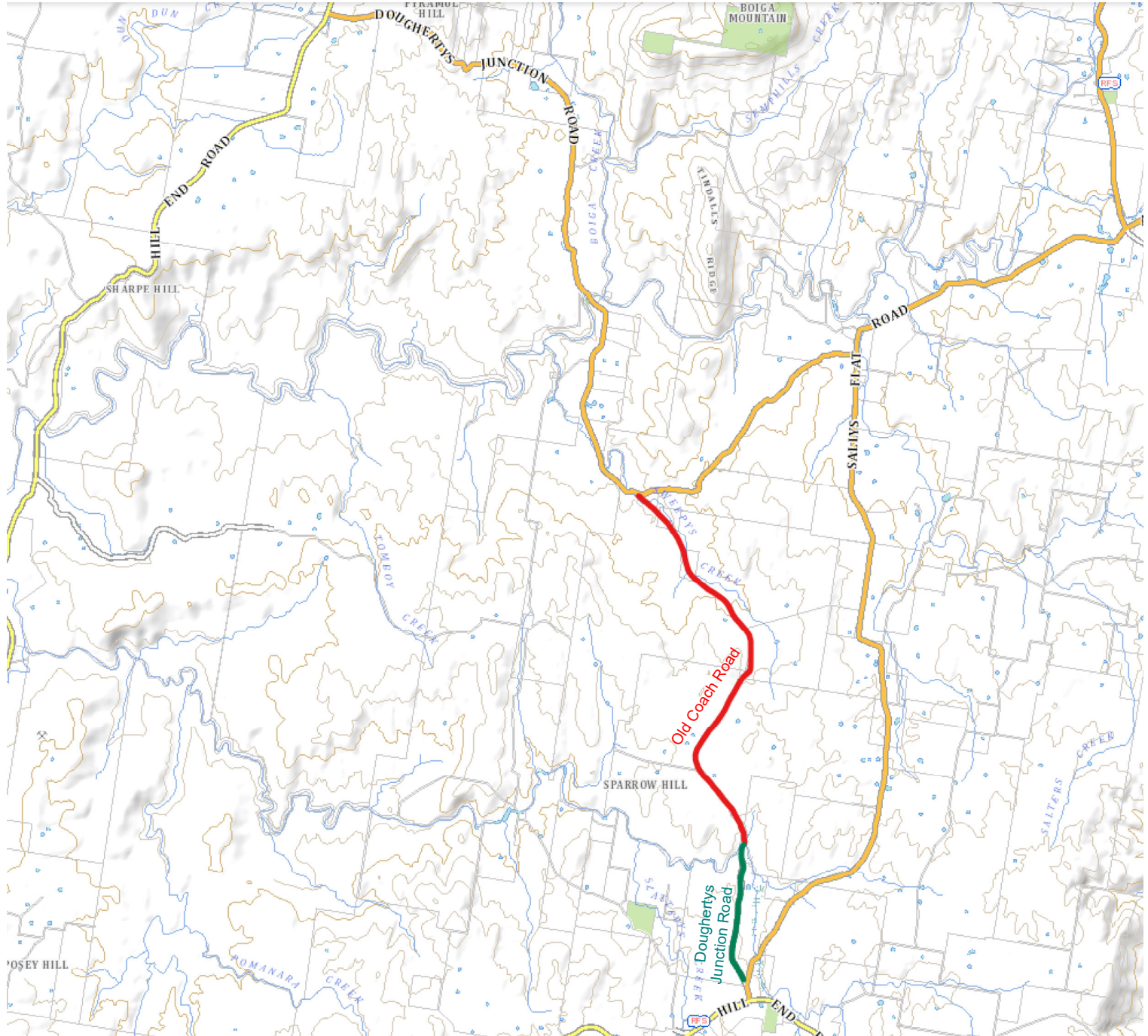


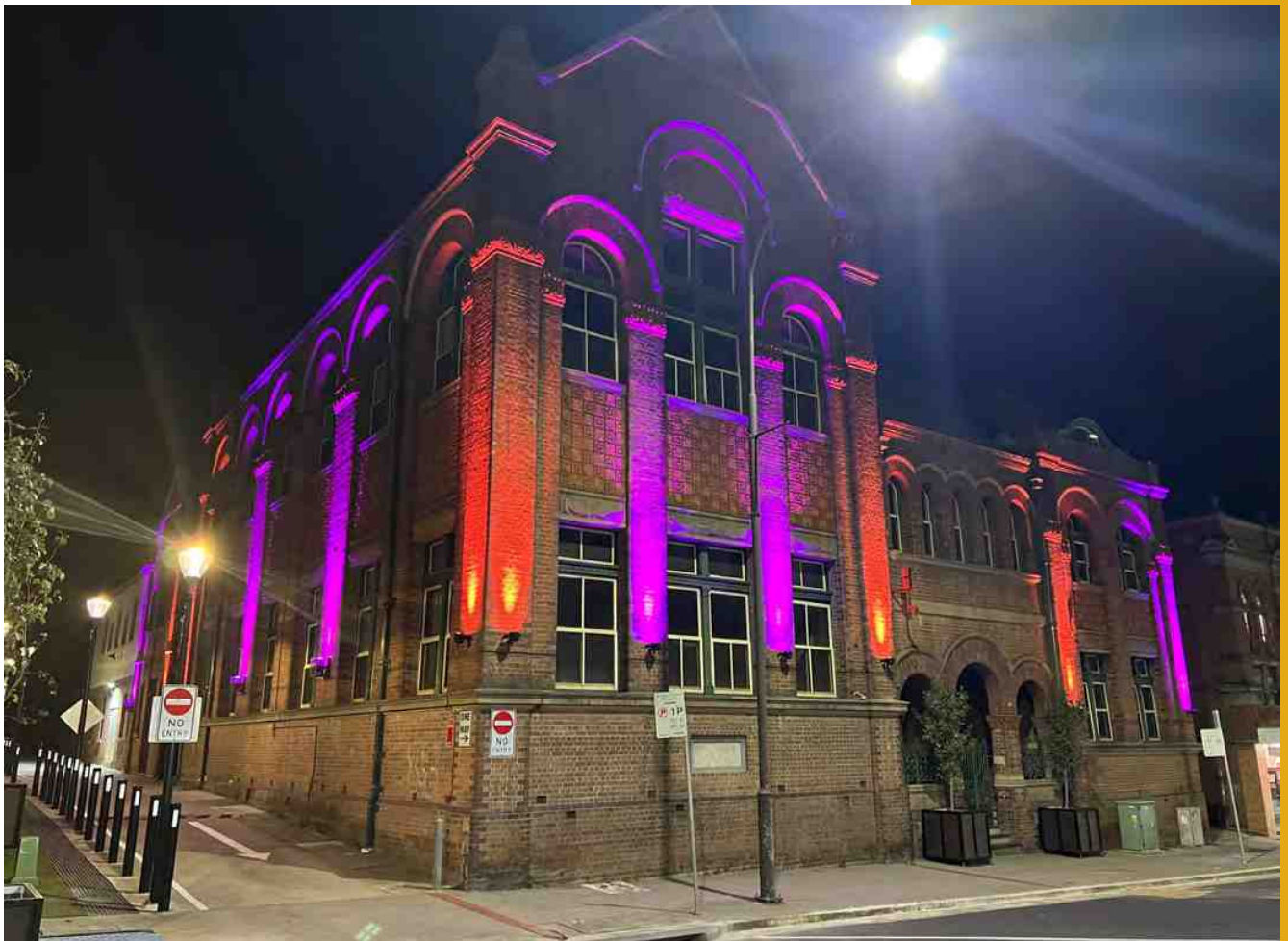
Drawn By: Daniel Dwyer

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Streets as Shared Spaces
Round 1
Evaluation Report

Project Description

The Bathurst Town Square is located at the heart of the Bathurst Town Centre. The Bathurst Town Square has never been an open town square but rather a square filled with buildings and purposeful public activities with a supporting curtilage of commercial and government buildings. The aim of this project is to open up the Square, reinstate it as originally planned, and in particular embrace and improve the public use and interaction of the south-east corner of the Square.

Bathurst Regional Council was successful in attracting a grant of \$767,884 under the NSW Government's Streets as Shared Spaces program for the Bathurst Streets as Shared Spaces project.

The NSW Government's Streets as Shared Spaces program provides one-off grant funding to support local councils to test and pilot new and innovative ideas for streets as safe, shared public spaces. The program provides funding to quick-response demonstration projects and strategic pilots that temporarily adapt streets to support healthier, safer and more resilient communities.

Key objectives of the program are to: build on the local character; increase space for safe walking; improve access on foot to key destinations; and activate streets to create better public spaces.

The Bathurst Streets as Shared Spaces Pilot project was concentrated in the south east corner of the Bathurst Town Square block and encompasses: William Street (between Howick and Russell Streets), Church Street, and Ribbon Gang Lane.

Objectives

Objective	Outcome
Test key elements recommended in the draft Master Plan for the Bathurst Town Centre;	<p>The project has generated engagement and feedback on key elements of the draft Master Plan for the Bathurst Town Centre.</p> <p>It has also changed how Council Staff will approach the implementation of the Master Plan.</p>
Improve pedestrian comfort and safety by creating new shared zones giving pedestrians greater priority to and within the Bathurst Town Square block	The project has created a shared access way through the middle of the site. Connecting William Street to George Street.
Enhance and expand the use of the historic King's Parade and the adjoining Church Street as the key focus of public events and celebrations, particularly for the 2021 Bathurst Winter Festival;	<p>Pedestrian's have more priority and dedicated spaces in the Carriageway of Church Street.</p> <p>Removable bollards have been provided in four locations on Church Street. Allowing for full closure and partial closure of Church Street.</p>
Create a new public space (parklet) in William Street at the entrance into Ribbon Gang Lane; and	Two areas (parklets) of public space have been created in this area.
Illustrate to the community how trees for greening and shade can be successfully incorporated into the streets of the Bathurst CBD.	<p>The installation of 25 street trees in pots on William, Church and George Streets has resulted in quite a lot of community engagement.</p> <p>Community feedback on the Town Centre Master Plan now shows significant support for trees in the Town Centre. Many business owners initially opposed to trees are now in support of more trees.</p>

Success Indicators

Indicator	Measure	Evidence
Additional Street Trees	25 Pryus calleryana in George Street, Church Street and William Street.	Photos
Additional planting at foot-way level	- NA	
Additional Public Art	Birrunga Wiradyuri Mural, Post Office Building, Blue Banded Bee Creation Story. Rochelle Haley Arches, Ribbon Gang Lane.	Photo
Creative Worker employment opportunities	Approximately 1,100 hours	Project records.
Project partners engaged	Bathurst Presbyterian Church & Bathurst Anglican Church engaged and supportive of works. 42 Local business and landowners registered for project updates. 4 x community meetings	Letters of Support, consultation registrations
Additional Lighting	4x street lamps lighting 620 sqm of public space. 3 x CCTV connected to Bathurst Police System 1 x up lighting of former Technical College with colour programmable LED's	Photos and Electrical Design
Additional Public Space created and made accessible	260 sqm of public green spaces added into the CBD. 900 sqm of carpark made available for public events (Inland see of sound). 165 linear metres of shared access way between Parrish Lane and William Street made accessible.	Photos and Plans
Quantity of road space relocated	620 sqm	Photos and Plans
Total traffic speed reduction	Km/h Local traffic in Church Street was recorded as relatively unchanged between 20-30kmh for the 85% between before and after states.	Pre and post work speed loggers were placed in 3 x locations in Church Street.
Pedestrians	48% increase in Pedestrians crossing Church Street 0% increase in pedestrian movements using Church Street footpath. 300% increase in Pedestrians using shareway between William Street and Parrish Lane.	Pre and Post Pedestrian and Cyclist movement count surveys (x4)
Cyclists	Cyclist numbers were not high enough to report any pattern	NA
Viable long-term opportunities identified	<ul style="list-style-type: none"> Potential to green streets and plant trees in the CBD. Potential to implement share zones and low speed CBD. Public art in underrepresented diverse voices and particular Wiradjuri artwork in CBD supported. 	Submissions on Town Centre masterplan and Streets as Shared Spaces.
Timely completion of Project	Covid lock downs and infections caused significant delays	Correspondence provided previously.
Number of traffic, pedestrian or cyclist incidents	None in before situation and none in after situation. Adjacent business had raised concerns around potential rear end collisions at George and Church intersection. Have advised the design has resolved this issue.	
Employment opportunity – project delivery	Approximately 2,800 hours: local employment in construction, steel fabrication and landscaping	Project records.
Employment opportunities – local business	Local Construction Company main contractor, Tablelands Builders. Local metal fabrication company, Chris Horton Manufacturing. Various local suppliers and services utilised. Ullrich Aluminium, Panorama Wholesale Packaging, Kennards Hire, Branson Engineers, Jacksons Glass & Aluminum. Kelso Electrical.	Highlighted in financial statement.



26 Mature Street trees were installed in planter boxes in the project area. Initial community feedback was exceptionally fierce against the loss of carparking in the CBD.

The installation of 25 street trees in pots on William, Church and George Streets has resulted in quite a lot of community engagement.

Community feedback on the Town Centre Master Plan now shows significant support for trees in the Town Centre. Many business owners initially opposed to trees are now in support of more trees.

The tree pots are designed as a stainless steel tank and a wicking bed. Manufactured wood with recycled plastic is used to reflect the heritage of the area, insulate the tank and provide for soft impact with ease of replacement.

STREET TREES



BLUE BANDED BEE CREATION STORY

Birrunga Wiradyuri with Kane Brunjes, Stevie O'Chin, and the Bathurst Wiradyuri Elders

Acrylic paint on aluminium panel, 6m x 15m

Post Office Building, 230 Howick Street, Bathurst

Birrunga Wiradyuri's mural tells the creation story of the blue banded bee as told to him by his Elders: The bees come from gibirrgan (the southern cross). They fall down to earth from these stars and when they first begin falling from the sky, they are bright white balls of light. As they fall and get closer to earth, they become glowing golden balls and when those golden balls land on earth they become our bees.

The important role the bluebanded bee plays in the ecosystem holds special significance for the Wiuradyuri. The mural's white, circular motifs represent a Songline, exploring the five aspects of the Wiradyuri lore of Yindymarra: to be gentle, to honour, to be polite, to respect, and to do slowly. Blue banded bees (*Amegilla*) are endemic to Australia, with eleven varieties found in all states and territories except Tasmania. These beautiful bees are recognised for the bold blue stripes on their abdomens, five on the males and four on the females.

Blue banded bees are important pollinators. They use their long tongues to access deep pollen reservoirs, and they are buzz pollinators, meaning that they grasp flowers and vibrate them to shake pollen loose. Blue banded bees are known as stingless bees. In many ways, the benign nature of blue banded bees embodies the strengths of the lore of Yindymarra.

Artwork design was undertaken in consultation and collaboration with the Bathurst Wiradyuri Elders, the Traditional Custodians of the Bathurst region. The mural was painted by Birrunga Wiradyuri with Kane Brunjes and Stevie O'Chin, young First Nations Artists who Birrunga mentors through the Birrunga Gallery's three year Cultural Creative Residential program.

PUBLIC ART



ARCHES, Rochelle Haley, Ribbon Gang Lane, Bathurst

Rochelle Haley's installation reflects the architectural features of Bathurst's Town Square Precinct. The work echoes and connects the arched forms found throughout this historic precinct, including the arched windows and doorways of the former Bathurst

TAFE and Anglican School (Church Bar) buildings, the glass arched architectural form of the Bathurst Regional Council chambers on Russell Street, and the South African (Boer) War Memorial in King's Parade.

The installation repeats archway motifs in positive and negative forms, and in bright and lively colours. The work glows in different conditions, producing striking shadows, highlighting the play of coloured light both during the day and at night.

PUBLIC ART



OUTDOOR GALLERY, former Technical College, Bathurst

8 LED digital screens have been installed in windows of the former Technical College, Bathurst. The majority of funding for this work was not from SaSS but with Funding from NSW Governments Stronger Communities Fund.

PUBLIC ART



LIGHTING INSTALLATION & REFLECTIONS OF PLACE, former Technical College, Bathurst.

Programmable coloured lighting has been installed on the exterior of the former Technical College. The lighting accentuates the form of the building and works to activate the precinct at night, announcing it as a destination throughout the CBD.

Mirrored film installations have been placed on the windows of the former Technical College. Reflecting the sky in small graphic panels, changing tired glimpses into an abandoned interior into a portal for new visions.

PUBLIC ART



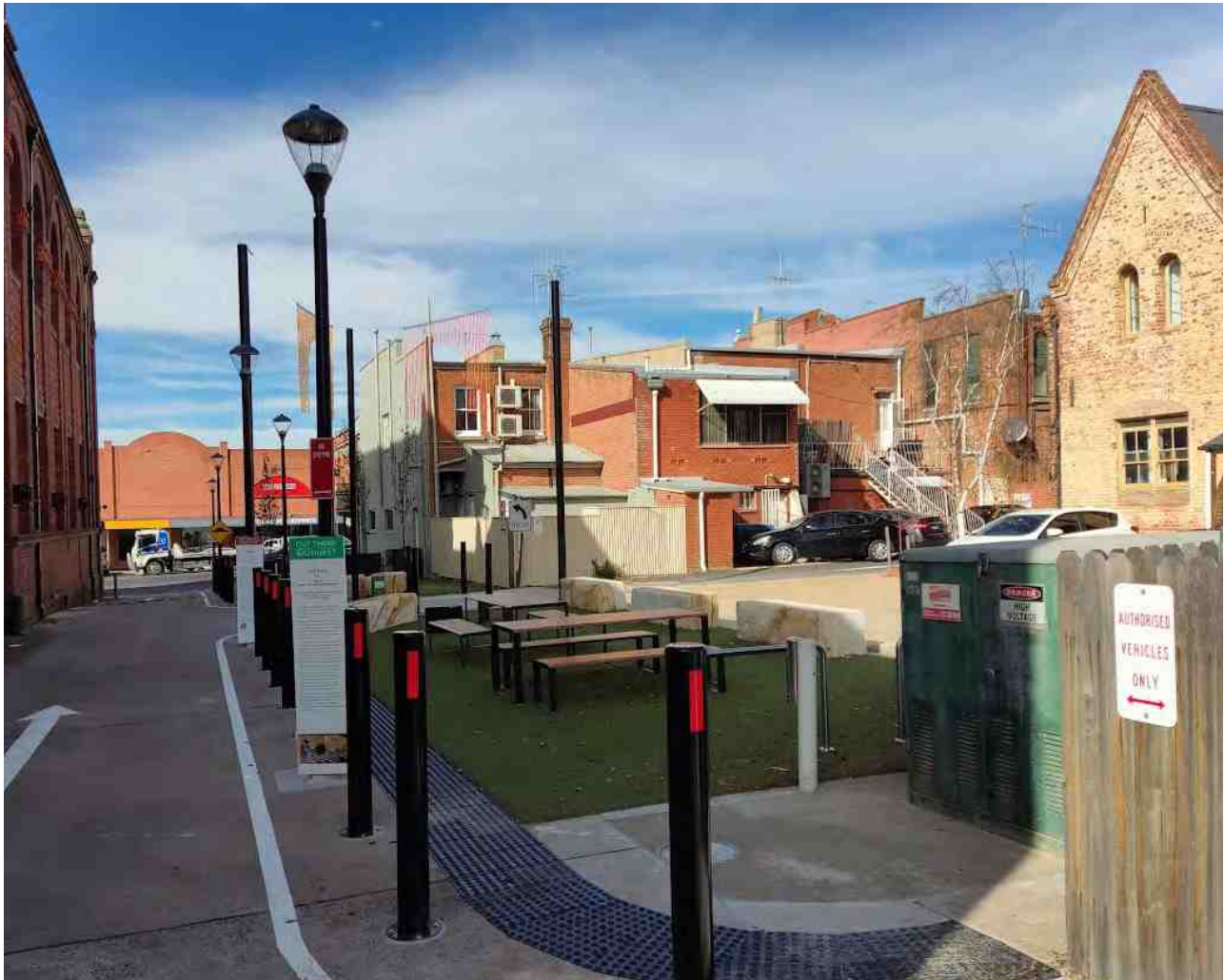
Four new street lights were installed and three 360degree CCTV cameras were added to the local network that is monitored by NSW Police.

LIGHTING & CCTV



Park Spaces - Before

ADDITIONAL PUBLIC SPACE



New Park Spaces

ADDITIONAL PUBLIC SPACE



Events in Carpark (Inland See of Sound 2021)

ADDITIONAL PUBLIC SPACE



Church Street - Before



One of 4 locations where temporary bollards can be installed to allow for easier closing of Church Street



One of 2 locations where pedestrian desire lines are marked as no parking



Church Street - After, centre median, line marking no parking zones and narrowed traffic lanes. Pedestrians can cross with more confidence - 148% more pedestrian movements crossing Church Street.

Church Street PEDESTRIAN EXPERIENCE



Church, George Street Intersection before .



Church, George Street Intersection after.

CHURCH STREET



Church, William Street Intersection before .



Church, William Street Intersection after.

CHURCH STREET

BATHURST REGIONAL COUNCIL
INVESTMENT PERFORMANCE

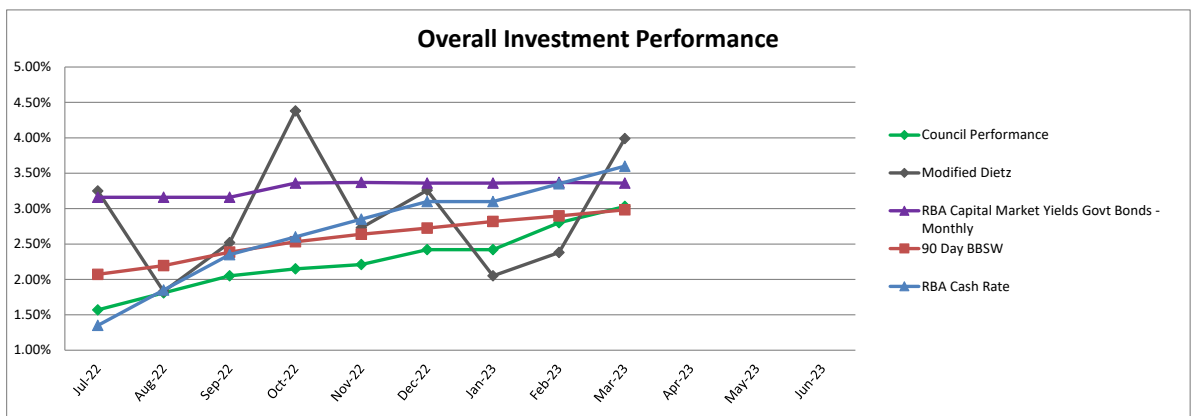
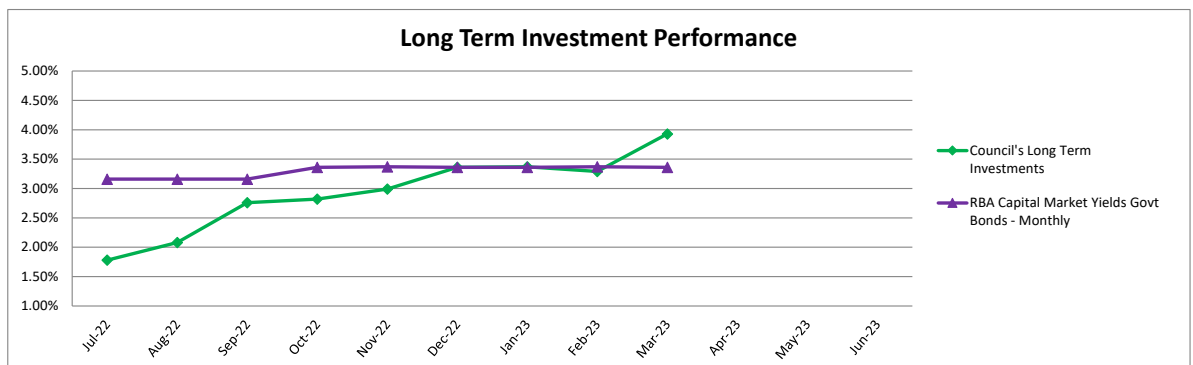
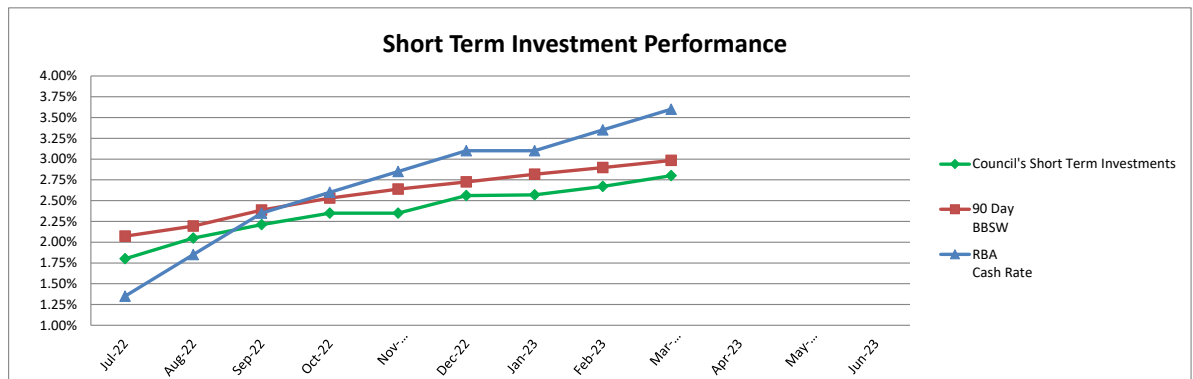
Investment Policy Benchmarks

Benchmark 1 - The performance of the portfolio shall be against the industry standard 90 Day Bank Bill Index or the official RBA Cash Rate

Council's current year to date performance compared to the two benchmarks is shown below. Council has not outperformed both benchmarks.

Reserve Bank of Australia - Cash Rate	3.60%
AFMA - 90 Day Bank Bill Swap Rate (BBSW) Avg Mid	2.983%
RBA Capital Market Yields Govt Bonds - Monthly	3.36%
Modified Dietz Calculation	3.99%

	Short Term			Long Term		Overall Performance	
	RBA Cash Rate	90 Day BBSW	Council's Short Term Investments	RBA Capital Market Yields Govt Bonds - Monthly	Council's Long Term Investments	Modified Dietz Calculation	Council Performance
Jul-22	1.35%	2.072%	1.80%	3.16%	1.78%	3.25%	1.57%
Aug-22	1.85%	2.194%	2.05%	3.16%	2.08%	1.83%	1.81%
Sep-22	2.35%	2.385%	2.21%	3.16%	2.76%	2.52%	2.05%
Oct-22	2.60%	2.531%	2.35%	3.36%	2.82%	4.38%	2.15%
Nov-22	2.85%	2.638%	2.35%	3.37%	2.99%	2.73%	2.21%
Dec-22	3.10%	2.725%	2.56%	3.36%	3.36%	3.26%	2.42%
Jan-23	3.10%	2.818%	2.57%	3.36%	3.37%	2.05%	2.42%
Feb-23	3.35%	2.898%	2.67%	3.37%	3.29%	2.38%	2.80%
Mar-23	3.60%	2.983%	2.80%	3.36%	3.93%	3.99%	3.03%
Apr-23							
May-23							
Jun-23							



**BATHURST REGIONAL COUNCIL
INVESTMENT PERFORMANCE**
2a - Overall Portfolio Credit Framework

To control the credit quality on the entire portfolio, the following credit framework limits the percentage of the portfolio exposed to any particular credit rating. Council has successfully met this criteria.

Short Term	Ratings	Maximum Holding %	Actual Holding %	
	A-1+	100	60%	Complies
	A-1	100	22%	Complies
	A-2	40	16%	Complies
	A-3 or unrated	Note*	2%	Complies
			100%	
Long Term				
	AAA	100	0%	Complies
	AA+ AA AA- A+ A	100	89%	Complies
	A-	40	0%	Complies
	BBB+ BBB	20	9%	Complies
	BBB- & unrated	Note *	2%	Complies
			100%	

*Note: For reasons of practicality the number of these investments should be kept to a minimum.

2b - Institutional Credit Framework

To limit single entity exposure each individual institution will be limited by their credit rating. Members Equity has recently merged with BOQ and as such all investments will be reviewed at maturity. Council will reinvest into a complying rated institution at the maturity of any investment that currently does not comply.

	Ratings	Maximum Holding %	Actual Holding %	
CBA	AA-	40	34%	Complies
National Australia Bank Limited	AA-	40	19%	Complies
Westpac	AA-	40	5%	Complies
HSBC	AA-	40	3%	Complies
Suncorp Metway Ltd	A+	30	20%	Complies
Macquarie Bank Limited	A+	30	1%	Complies
UBS AG Australia	A+	30	1%	Complies
Sumitomo Mitsui Banking Corp	A	30	1%	Complies
Bank of Queensland Limited	BBB+	5	4%	Complies
Bendigo & Adelaide Bank Ltd	BBB+	5	4%	Complies
IMB	BBB+	5	0%	Complies
AMP	BBB	5	4%	Complies
Newcastle Permanent	BBB	5	0%	Complies
Members Equity Bank	BBB	5	1%	Complies
Auswide Bank	BBB	5	1%	Complies
Maritime Mining & Power Credit Union	ADI	Note*	2%	
			100%	

*Note: For reasons of practicality the number of these investments should be kept to a minimum.

*Credit rating to Auswide Bank issued by Fitch Ratings, equivalent Rating by S & P shown

2c - Maturity Profile

The Investment Portfolio is to be invested within the following maturity constraints, Council has successfully met this criteria.

	Term Deposit	FRTD	TCD	FRN	Min %	Max %	Actual %	
Within one year	82,500,000	3,000,000	0	500,000	40	100	83%	Complies
One to three years	0	350,000	0	9,250,000	0	60	9%	Complies
Three to Five Years	0	1,500,000	0	6,750,000	0	30	8%	Complies
Over Five Years	0	0	0	0	0	15	0%	Complies
	82,500,000	4,850,000	0	16,500,000			100%	

Recommendation: That the report be noted.

Responsible Accounting Officer

.....
Aaron Jones
Director Corporate Services & Finance

.....
Prepared By Lesley Guy 3-Apr-23

.....
Reviewed By Tony Burgoyne

2022/23 Annual Operational Plan

Bathurst 2040 Community Strategic Plan

As at 31st March 2023

Council's Vision:

Bathurst: A vibrant and innovative region that values our heritage, culture, diversity and strong economy.

As a community it is important to have a plan that outlines what we want and need as a community now and as the region grows. The NSW Government also requires all councils to have such a plan. The Bathurst 2040 Community Strategic Plan (CSP) is the highest level forward planning document of Bathurst Regional Council. It identifies the community's priorities and guides the direction for the Bathurst region over the next 20 years.

Six key objectives have been established in the CSP:

1. Our Sense of place and identity
2. A smart and vibrant economy
3. Environmental stewardship
4. Enabling sustainable growth
5. Community health, safety and well-being
6. Community leadership and collaboration

These objectives are supported by strategies, shown below, aimed at identifying the importance of each objective.

As a 20 year plan, the CSP is not able to be wholly implemented in one term of Council. The Delivery Program represents actions that the Council expects to achieve during the current term of election for the Council, typically four years. This Annual Operational Plan identifies the individual activities and projects that will be completed within the current financial year of the Delivery Program.

OBJECTIVE 1: Our sense of place and identity

- 1.1 Respect, protect and promote the region's Aboriginal heritage assets
- 1.2 Protect, enhance and promote the region's European heritage assets and character
- 1.3 Enhance the cultural vitality of the region
- 1.4 Protect and improve the region's landscapes, views, vistas and open space
- 1.5 Promote good design in the built environment

OBJECTIVE 3: Environmental stewardship

- 3.1 Protect and improve our natural areas and ecosystems, including the Macquarie River and other waterways
- 3.2 Protect the City's water supply
- 3.3 Minimise the City's environmental footprint, live more sustainably and use resources more wisely
- 3.4 Protect and improve the region's biodiversity
- 3.5 Increase resilience to natural hazards and climate change

OBJECTIVE 5: Community health, safety and well being

- 5.1 Provide opportunities for our community to be healthy and active
- 5.2 Help make the Bathurst CBD, neighbourhoods and the region's villages attractive and full of life
- 5.3 Help build resilient, inclusive communities
- 5.4 Make our public places safe and welcoming
- 5.5 Plan and respond to demographic changes in the community

Bathurst 2040 Community Strategic Plan

OBJECTIVE 2: A smart and vibrant economy

- 2.1 Support local business and industry
- 2.2 Grow local employment, investment and attract new businesses by nurturing and supporting entrepreneurs, partnerships and local skill development
- 2.3 Develop Bathurst as a Smart City
- 2.4 Support agriculture, local manufacturing, food production and education as significant contributors to the region's economy
- 2.5 Support Mount Panorama as a premier motor sport and event precinct
- 2.6 Promote our City and Villages as a tourist destination

OBJECTIVE 4: Enabling sustainable growth

- 4.1 Facilitate development in the region that considers the current and future needs of our community
- 4.2 Provide safe and efficient road, cycleway and pathway networks to improve accessibility
- 4.3 Ensure services, facilities and infrastructure meet the changing needs of our region
- 4.4 Provide parking to meet the needs of the City
- 4.5 Work with partners to improve public transport, and passenger and freight transport connections to and from the region
- 4.6 Plan for, assess and regulate development activity

OBJECTIVE 6: Community leadership and collaboration

- 6.1 Communicate and engage with the community, government and business groups on important matters affecting the Bathurst Region
- 6.2 Work with our partners and neighbouring councils to share skills, knowledge and resources and find ways to deliver services more efficiently
- 6.3 Advocate for our community
- 6.4 Meet legislative and compliance requirements
- 6.5 Be open and fair in our decisions and our dealings with people
- 6.6 Manage our money and our assets to be sustainable now and into the future
- 6.7 Invest in our people
- 6.8 Implement opportunities for organisational improvement

Attachment 8.3.2.1

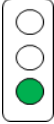

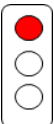
On the following pages, each of Council's principal activities is shown along with their four year Delivery Program actions and the Annual Operational Plan tasks that will be undertaken. These actions and tasks are linked back to the Bathurst 2040 CSP to show the community how its needs and wants are being delivered.

The table below is a guide to reading the Delivery Program and Annual Operational Plan.

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer
From the Objectives shown on Page 2	What actions will be delivered to achieve the objective	What specific projects will be undertaken this year to address the 4 year actions	Measurable KPI How we will know when we have achieved our plans	Position Title – Director, Manager, Team Leader

The Performance Measures in this Plan have been rated by the responsible Directors as to their status of completion.

Below is a summary of the Status of all Performance Measures:

<p>In progress – tracking as expected</p>  <p>164 / 174</p> <p>94 %</p>	<p>Needs Attention</p>  <p>9 / 174</p> <p>5 %</p>	<p>Urgent Attention</p>  <p>1 / 174</p> <p>1 %</p>
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Engineering Services



The key to developing a sound foundation for growth and prosperity of the Bathurst Region is by ensuring infrastructure needs are keeping pace with demand. The Engineering Services Department has the responsibility to ensure the current needs of the community are met and the capacity exists to cater for future growth. A clean and safe water supply, a quality local road network, and environmentally responsible waste management systems are all high priorities for engineering the future of the Bathurst Region.

Asset Management




Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
4.1 4.2 5.1	Improve pedestrian access within the urban area.	Completion of additional concrete footpaths/cycleways in accordance with the Bathurst Regional Community Access and Cycling Plan 2011.	500 lineal metres of footpath and/or cycleway completed.	Manager Works	Bant/Rocket intersection 100m Dean Street 200m complete Morrisett St Peel to Commonwealth 75% complete (650m)	
		Monitor condition of footpaths.	100% of urban footpath inspected	Manager Works	Level 1 (CBD) – 100% as at 26/10/20 Level 2 – 100% as at 23/7/20	
4.1 4.5	Maintain and improve the existing road infrastructure consistently throughout the network.	Improvement of road infrastructure to upgrade sub-standard sections of the sealed network.	Reconstruction and resealing works as per Council's 2022/2023 capital works and routine maintenance programs.	Manager Works	In progress/ongoing Caloola Rd Reconstruction underway but on hold due to extensive wet weather Bridle Track realignment complete	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
			Completion of 2022/2023 Roads to Recovery Program.			
		Renewal of gravel road surface throughout the network.	Completion of 2022/2023 Unsealed Roads Gravel Resheeting program.	Manager Works	In progress/ongoing	<div><div></div><div></div><div></div></div>
		Undertake maintenance program in accordance with allocated budget.	Greater than 90% of the urban road network remains at condition index 3 or above.	Manager Works	Complete (last assessment due 2023) <div><div>Excellent35.01</div><div>Good38.92</div><div>Fair22.13</div><div>Poor3.94</div><div>Bad0.15</div></div> <div><div>96%</div><div>4%</div></div>	<div><div></div><div></div><div></div></div>
4.1 4.3	Protection of urban areas on the Bathurst Floodplain	Completion of flood mitigation works as outlined in the Georges Plains Flood Management Plan.	Substantial Completion of Design and Environmental Assessment	Manager Technical Services	Funding Grant application through NSW Government Floodplain Management Program in 2020/21 unsuccessful. Further application has been made in 2021/22 program, decision pending.	<div><div></div><div></div><div></div></div>




Mount Panorama

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
6.4 6.5 6.8 2.5	Increase profile of Mount Panorama as the premier motor racing venue in Australia.	Construction of optic fibre communications loop	Installation of Optic fibre network to Mount Panorama Circuit as per 2022/2023 Capital Works Plan	Director Engineering Services	Current budget allocation will complete 1,700m of conduit. This will complete 5,640m of installation, leaving approx. 1,000m of conduit to be installed from future budgets.	
		Development of the second circuit	Development Consent obtained.	Director Engineering Services	Masterplan Complete. Preliminary Design Complete Aboriginal Cultural Heritage Assessment completed. Draft Environmental Impact Assessment completed, has been submitted to NSW Planning for adequacy review prior to lodgement. Community Consultation completed for EIS drafting. Detailed design and EIS completed Jan 2022. Ready for lodgement with EIS to NSW Planning. DA not able to be lodged.	



Water, Sewer and Waste






Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
3.2 3.3 3.5 4.3 6.2 6.6	Maintain and upgrade existing water and sewer infrastructure to meet the needs of all stakeholders into the future.	Operate, maintain, repair and upgrade Water Filtration Plant.	Achieve the Australian Drinking Water Standards 90% of the time.	Manager Water and Waste	Water Filtration Plant daily operations are ongoing, with maintenance and repairs conducted as required. The treatment processes are constantly monitored through a SCADA system and reviewed daily by staff. To 31 March 2023, 2172 tests were undertaken (through NSW Health Laboratory plus Council monitoring for fluoride). There was 98.3% compliance with Australian Drinking Water Guidelines.	
		Operate, maintain, repair and upgrade water distribution system.	Customer complaints regarding flow and pressure are kept below 52 p.a.	Manager Water and Waste	Water distribution system operations are ongoing, with monitoring, maintenance and repairs conducted as required. The water main in Mountain Straight, Mount Panorama has been re-laid. Significant reservoir improvements have been completed, with further work planned, to continue to improve the integrity of the drinking water system around Bathurst. To 31 March 2023, complaints regarding flow and pressure were 27 for the 2022/23 year.	
		Respond effectively to water quality complaints	100% of complaints investigated, actioned and resolved.	Manager Water and Waste	Complaints regarding discoloured water are investigated, actioned, and resolved as soon as possible. To 31 March, 39 discoloured water complaints were received, and all have been resolved.	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
		Review, update and adhere to Drinking Water Management System (DWMS).	Australian Drinking Water Guidelines & DWMS compliance reported monthly.	Manager Water and Waste	A Drinking Water Management System (DWMS) document has been completed and is in effect. Details on addressing the actions to ensure continuous improvement are being documented. An internal review of the Drinking Water Management System's Critical Control Points (CCPs) is undertaken weekly and monthly. Continuous external monitoring of CCPs is undertaken externally by D2K Information Pty Ltd. CCP performance for the current financial year to end of February averaged 85%.	
		Winburndale Dam Flood Security Upgrade	Project is constructed and commissioned	Manager Water and Waste	Work on this Tendered Item is progressing with work on the dam crest drilling underway and over 92.05% of the varied contract price is complete as at the end of February 2023. A second project scope change request has been lodged, with a negative response being received and this is being followed up. Additional correspondence has been sent to DPIE. The project scope, cost & timeframe have all been extended as significantly different foundation rock was encountered (than was found during geotechnical investigations) along the dam toe once onsite work commenced. Additional work to enable outlet metering has been designed and will be installed in the coming months. The southern wing wall requires stabilisation following the November 2022 floods and this will be added to the scope of works	
		Stormwater Harvesting Project Stage 1	Project is constructed and commissioned	Manager Water and Waste	Survey, design reports and approvals are being progressed for this project, tenders have been advertised and have closed to selected contractors who are pricing the proposed works.	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
					<p>Tenders closed 27 July 2021 and have been reported to council. The appointed contractor and appointed project manager are reviewing the design and undertaking relevant site-specific plans and documentation. The contractor is planning to commence site works in January.</p> <p>Further meetings took place in December in Parramatta with DPE and NSW Health representatives to progress the project.</p> <p>Site work has commenced in a number of locations for the pipework installation. The Water Filtration Plants planned bulk earthworks are complete</p>	
		Review and update existing Best Practice Guidelines plans as required.	Best Practice Guidelines compliance reported quarterly.	Manager Water and Waste	In October 2021 DPIE has released their Roadmap to an improved regulatory framework for local water utilities, which will replace the Best Practice Management Framework. The implications and impacts on Council are being reviewed, and monitoring of this continues.	
		Continue implementation of Trade Waste Policy.	Maintain approvals at over 90% of active businesses	Manager Water and Waste	<p>Trade Waste Policy is current, has been approved by NSW Office of Water, and adopted by Council.</p> <p>As of 31 March 2023, there were 328 approvals in place, with 365 active businesses (89%). The recently released 2021 Liquid Trade Waste Management Guidelines from DPIE are being reviewed to determine whether any changes are required.</p>	
		Monitor and action developments from State Government regarding changes in the Best Practice Guidelines	Review Guidelines monthly, then action as required.	Manager Water and Waste	The existing level of compliance with the previous Best Practice Guidelines is 100% for both Water and Sewer.	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
					In October 2021 DPIE has released their Roadmap to an improved regulatory framework for local water utilities, which will replace the Best Practice Management Framework. The implications and impacts on Council are being reviewed, and monitoring of this continues. Furthermore, specific advice has been released as draft and is also being reviewed.	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
		Prepare reports and studies for Winburndale Dam and Chifley Dam to achieve compliance with Dams Safety NSW regulatory requirements	Compliance with Dams Safety NSW requirements reported annually.	Manager Water and Waste	<p>For both Chifley and Winburndale, a Dam Safety Emergency Plan is in place. Chifley Dam is safe to withstand a 1 in 1,000,000-year flood event. A surveillance inspection of Chifley Dam was undertaken in December 2021. Winburndale Dam surveillance inspections are on hold for the next 12 months during the construction period. Winburndale Dam is not yet safe to withstand a 1 in 100,000-year flood event, however detailed design is complete, the tender has been awarded and construction has commenced and is well advanced to significantly improve the dam safety.</p> <p>Grant funding was sought through the NSW Safe and Secure Water Program. Council has been successful in procuring \$2.225 million towards this project under the Program. A tender was awarded at the 3 July 2019 Council Meeting to EODO for Winburndale Dam Safety Upgrade. Work is currently over 92.05% of the varied contract price is complete for the project at the end of February 2023. Chifley Dam Dams Safety NSW requirements are in place for Chifley Dam except for one obligation that is nearing completion. Winburndale Dam requirements are either in place or will be updated in 2023 once the upgrade works are completed.</p>	
		Work with Central NSW Joint Organisation on Water Utilities Alliance goals	Meetings attended. Relevant projects supported. Goals delivered.	Manager Water and Waste	<p>Work is continuing, through meetings and projects. Alliance Business Plan has been developed and adopted. Bi-monthly meetings attended online, with other projects and correspondence dealt with as required.</p>	



Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
		Operate, maintain, repair and upgrade Waste Water Treatment Works to comply with licence conditions	Achieve over 90 % compliance with EPA licence conditions.	Manager Water and Waste	<p>Wastewater Treatment Works operations are ongoing, with maintenance and repairs conducted as required.</p> <p>A new biosolids contract commenced on 01 October 2021 and until 24 March 2023, 14,816 tonnes of biosolids have been delivered to site under the new contract.</p> <p>A trial to limit discharge odours from Sewer Pump Station no 2 commenced in November 2021 initial results indicate a positive result.</p> <p>Continued monitoring is on going</p> <p>Plans for minor upgrades are underway. Daily and weekly sampling and monitoring of the plant's performance are continuing, with internal and external testing performed.</p> <p>Ongoing testing of wastewater discharged to the Macquarie River as per EPA Licence 1647 for the period commencing 1 April each year continues. For the licence year commencing on 1 April 2022, 322 tests were completed till 22 March 2023, and 98.6% compliance achieved.</p>	
		Continue program of sewer main CCTV inspection, and lining if warranted	Mains where blockages or overflows occur are inspected	Manager Water and Waste	Identification of appropriate locations for CCTV pipe inspection is ongoing through customer issues, staff advice and development proposals. Any issues found are scheduled for repair or replacement as required.	
		Identify, plan and undertake water and sewer construction works.	Complete capital works program	Manager Water and Waste	<p>Liaison with Technical Services staff to obtain advice on road projects and / or developments is continuing.</p> <p>The aim is to ensure water and sewer services are relocated prior to TFNSW or BRC projects commencing.</p>	
		Replace waste collection vehicles on a 4 yearly cycle.	One waste collection vehicle replaced	Manager Water and Waste	The waste collection vehicle fleet is up to date.	
1.4 3.3 4.3 6.2	Maintain and upgrade existing waste infrastructure to meet	Replace waste collection vehicles on a 4 yearly cycle.	One waste collection vehicle replaced	Manager Water and Waste	The waste collection vehicle fleet is up to date.	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
6.6	stakeholder requirements.	Review Waste Management Centre filling plans to ensure the optimum long term strategy is delivered, and to enable future planning timelines to be developed.	Survey and monitor the remaining air space of the landfill annually. Air space reduction minimised.	Manager Water and Waste	A stormwater management audit of the WMC has been conducted by EPA staff. A review has been conducted by an independent consultant. The final report has been received and recommendations are being put into effect. Aerial survey was completed on 12 April 2022, which is done annually to monitor actual fill and the final fill plan. Several ongoing projects are supported, with bi-monthly meetings attended online. New projects or opportunities are assessed as they arise.	
2.2 3.3 6.1 6.2 6.6	Reduce waste to landfill.	Work with NetWaste on waste projects and opportunities, for greater diversion from landfill and increased efficiencies.	Meetings attended. Relevant projects supported and delivered.	Manager Water and Waste	Almost all options available to Bathurst Regional Council through NetWaste are supported. Examples include recycling of waste tyres, mattresses, Household Chemical Cleanout, Waste 2 Art and collection and recycling of scrap metal. Recycling and organics collection service started in April 2016. The contract is proceeding well. A textile recycling trial has been conducted. The 2022 Garage Sale Trail has been held over 2 weekends in November 2022, and as the contract is ending a review of this event has been concluded. For 2022/23 to the end of January 2023, food and garden tonnage is 3,169 and recycling is 1,167 giving a total of 4,336 tonnes. 28,942 tonnes of food and garden waste have been sent for composting in the first 82 months (April 2016 to January 2023) Combined with recycling, totals show a diversion from landfill of over 44,392 tonnes, or over 44.3 million kilograms over this time. Sustainability is one focus area where education works are continuing, and the recycling contract education strategies are also underway.	
		Council to continue education and promotion of appropriate WasteWise behaviours regarding green waste and recycling. Promote recycling to maximise diversion from landfill.	Recycling promotion and education programs run and reported annually. Monitor combined diversion and report annually.	Manager Water and Waste		

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
		Identify, assess and implement appropriate diversion opportunities.	Opportunities reviewed to determine cost/benefit and reported annually.	Manager Water and Waste	Council participates in 8 NetWaste Regional collection contracts being used - motor oil, wood/timber processing, landfill environmental monitoring, regional waste services, tyres, household chemical cleanout, and mattress recycling. Scrap metal and E-waste recycling is continuing with a separate Council contract arrangement.	<input type="radio"/> <input type="radio"/> <input checked="" type="radio"/>

Recreation

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
1.4 5.1 5.5	Plan for increasing population and aging population in the provision of suitable recreational projects	Construct additional facilities as determined in budget.	Construction of multi sports court Ralph Cameron Park	Manager Recreation	Concrete slab and fencing works completed. Line marking contract awarded. Anticipate line marking and painting of court surface to be completed by end of April 2023, weather permitting.	
		Update sporting venues, including associated infrastructure.	Reconstruction of Court 6 Eglinton Tennis Centre	Manager Recreation	Investigation on court surface completed, which has identified significant works to be undertaken to repair 2 x damaged courts. Funding not sufficient to undertake the required works. Funds to be rolled over to 2023/24 OP to undertake resurfacing works to more netball courts at the John Matthews Netball Complex.	
		Update parks including associated infrastructure.	Acrylic resurfacing of 2 courts John Matthews Netball Complex	Manager Recreation	Painting of 2 netball courts at John Matthews Netball Complex completed. Painting of the rest of the rubber based courts at the Centre to be undertaken as funding becomes available in future budgets	
			Construct stage 1 of Centennial Park Masterplan	Manager Recreation	Tender awarded September 2022. All contract works completed in March 2023. Maintenance / establishment period expected to end September 2023. Stage 1 works included formal concrete axis path, park lighting, avenue tree planting, irrigation to trees and park bench installations.	
1.4 5.1 5.5	Maintain existing and future recreational areas.	Maintain existing levels of service to all parks, reserves, open space areas and other recreational facilities	Maintenance activities undertaken to all recreation Assets in accordance with adopted maintenance service levels in the Asset Management Plan.	Manager Recreation	Ongoing as part of adopted maintenance service levels and funding provisions of the current Council Operational Plan.	
1.4 5.1 5.5	Continue environmental programs identified within the Bathurst Vegetation Management Plan	To ensure that appropriate Environmental Management Plans for the Bathurst Region are current, relevant and	Arrange for 11 Tree Planting and volunteer engagement activities.	Manager Recreation	Community and volunteer tree planting proposed commenced in August 2022 8 planting days have been undertaken this financial year.	


Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
		provide long term strategies for the Region	Weed Control Project Inner Track Mount Panorama	Manager Recreation	<p>Site spraying works commenced in October 2022.</p> <p>Contractor experiencing delays. Further weed spraying to be completed, before maintenance obligations under the contract commence. Some erosion control works completed, more to be undertaken in the following months.</p> <p>Concerns have been raised to contractor in respect to adequate performance to date. Extension of time to finish contract has been provided. Anticipate completion of all works by end June 2023.</p>	
			Gully erosion control project Hill View Estate Reserve	Manager Recreation	<p>Weed control works completed.</p> <p>Due to extensive damage sustained to the work site following November 22 floods and other project priorities, the erosion control works of this project will commence in 2023/24.</p>	


Corporate Services & Finance

Attracting, retaining & investing in the safety & wellbeing and ongoing development of our people, whilst supporting an open and transparent, customer focused workplace culture is the main priority at Bathurst Regional Council. Council employs approximately 492 full time equivalent staff in 20 locations to provide services to support our community needs.





Human Resources



Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
3.1 5.3 5.5 6.1 6.2 6.4 6.6 6.8 6.9	Ensure appropriate structure and resourcing is effectively supported & implemented to meet organisational needs.	Organisational Structure designed to ensure CSP can be adequately & appropriately supported. Resourcing prioritised to ensure Statutory & legislative requirements can be effectively supported and operational needs met.	Organisational structure supports a collaborative culture where Strategic objectives and community needs are achieved within budgetary constraints. Resourcing is appropriately allocated. Employee feedback is utilised to continually improve workplace culture and employee engagement.	Manager Human Resources	As part of the Manager to Leader program and with a longer-term view to ensure the organisational structure (roles, responsibilities and reporting lines) will ensure the effective delivery of the CSP has commenced in line with the recently endorsed Council Workforce Management Plan and supporting operational action plan. Feedback from recent climate and management styles, as well as employee connections surveys has been used to improve workplace culture and engagement as part of the Manager to Leader program. Employee engagement and satisfaction surveys to be rolled out to all staff Q1/Q2 2023. Feedback from the ageing workforce survey has also been used to better support older workers especially in the use of technology space.	
5.3 5.5 6.2 6.4 6.5	Promote and support a safe workplace in line with statutory and legislative requirements	Build and maintain a workplace culture that supports physical & mental health and wellbeing of our people.	An effective WHS system is developed & effectively implemented. WHS related training programs focus on	Manager Human Resources	Targeted Manual handling training has now been completed across all areas of Council. Work to further improve the WHS related Policies, Procedures and Records has commenced.	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
6.7 6.8	with a focus on employee wellbeing.	Council focuses on injury prevention, including discrimination, bullying and harassment & discrimination.	identified high priority areas (Manual handling, Mental health) as well as Compliance related training. A proactive and supportive approach is implemented to support injured workers recover at work.		<p>Compliance related safety training is prioritised, Improvements to ensure a psychologically safe workplace are ongoing. Council recently achieved an 88.1% score in the StateCover WHS Audit which is above average compared to other Councils.</p> <p>Additional resources to support the increasing legislative environment & support Council's commitment to staff safety have been approved.</p> <p>The Council RTW program has now been effectively implemented. A proactive and supportive approach to injured workers is followed, with an ongoing aim to improve safety and prevent further injuries as an outcome of investigations conducted.</p>	
1.1 6.1 6.2 6.4 6.7 6.8 6.9	Training and development is fairly & effectively supported for all Council employees with an aim to retain talent, develop current & future leaders, increase job satisfaction and morale and improve productivity and safety.	<p>Training needs are identified and effectively implemented for all Council staff.</p> <p>Training focus is on ensuring compliance requirements (WHS, Skills based) are met but also on investing in the ongoing development of our people.</p>	<p>Training & Development is centrally co-ordinated.</p> <p>Training plan is developed, consulted on & effectively implemented and maintained.</p> <p>90% of Council staff complete e-learning compliance modules in first 3 months of commencement.</p> <p>Manager to Leader Program is effectively implemented.</p>	Manager Human Resources	<p>All Council learning & development, including budget is centrally controlled and coordinated through the HR function.</p> <p>Training plan is developed and reviewed every 2 years.</p> <p>Completion of e-learning compliance modules for all new staff in first three months (ideally first month) of employment set as a Corporate KPI.</p> <p>The Manager to Leader Program has now completed Phase 4 which included bringing new and emerging leaders into the Program. Phase 5 will be rolled out Q1/Q2 2023.</p>	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
1.1 2.2 5.3 5.5 6.1 6.4 6.6 6.8 6.8	Ensure Council complies with equal employment opportunity laws at every stage of the employee lifecycle and in line with the Council EEO policy. Promote an inclusive workforce representative of the community we support.	Council promotes an inclusive workplace and all stages of the employee lifecycle. Relevant policies, procedures and plans developed and implemented.	Council EEO policy developed and implemented. Acceptable behaviour & conduct in the workplace policy developed and implemented. Targeted training to improve the awareness and understanding of the benefits of a diverse workplace and the EEO laws are implemented.	Manager Human Resources	<p>The Council EEO policy has been developed and implemented on Council's intranet and website. The Policy is discussed at Induction. Training and principles are covered as part of the compliance module suite every two years for all Councillors and staff.</p> <p>The Acceptable Behaviour & Conduct in the Workplace Policy has been developed and implemented. Toolbox talks have been held with all current staff. A copy of the policy is provided and discussed with all new staff as part of staff Induction.</p> <p>Current staff moving into a new position within Council are required to undertake the induction again if it has been more than two years since it was last completed.</p> <p>Targeted training to improve the awareness and understanding of the benefits of a diverse workplace, EEO laws and discrimination held for all Managers.</p> <p>Education at levels ongoing.</p>	




Governance

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
6.4 6.5 6.8 6.9	Ensure Council policies reflect community needs and organisational requirements.	Regular review of Council's policies (Policy Manual).	Individual Policies reviewed for relevance and compliance with statutory requirements	Manager Corporate Governance	All Council policies are undergoing review. Policies are then forwarded to Council meetings for adoption. Program continuing.	
6.4 6.5	Implementation of the Government Information Public Access Act (GIPA Act)	Provision of Contract Register on Council's website.	Register updated monthly.	Manager Corporate Governance	Online Contract Register is available. We continue to review opportunities for improvement, including possible use of new RelianSys system.	
		Action requests for information under GIPA Act.	Information requests (formal and informal) actioned in accordance with statutory guidelines.	Manager Corporate Governance	<p>July 2022 - 6 applications received and 4 applications were finalised.</p> <p>August 2022 - 2 applications received and 4 applications were finalised.</p> <p>September 2022 - 5 applications received and 4 applications were finalised.</p> <p>October 2022 - 2 applications received and 5 applications were finalised.</p> <p>November 2022 - 2 applications received and 5 applications were finalised.</p> <p>January 2023 – 6 applications received, with 4 finalised.</p> <p>February 2023 – 1 application received, 1 finalised.</p> <p>March 2023 – 6 applications received, 2 finalised.</p> <p>Total of 30 applications received YTD, with 22 finalised.</p>	
4.3 6.4	Ensure Council's continuity of operations.	Review of Disaster Recovery Plan and Business Continuity Plan.	Plan reviews completed	Manager Corporate Governance	Information Services Disaster Recovery Plan testing has been delayed due to covid-19 restrictions. Testing has been deferred to a later date.	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
6.4 6.5 6.8 6.9	Ensure Audit and Risk Management Committee effective operation	Regular risk management reporting. Service delivery review program development.	Quarterly risk register updates. Program developed by 30 June 2023.	Manager Corporate Governance	Ongoing discussions between Dept Heads & MCG. Investigations underway for a software solution to manage the risk register, with RelianSys being trialled.	
6.4 6.5 6.6 6.8	Manage insurance claims in a timely, effective and efficient manner	Manage insurance claims and provide data to inform strategic decision making Coordinate participation in the Statewide Mutual Continuous Improvement Pathway (CIP) program.	Monthly insurance reports to Department Heads. Submission of completed CIP workbooks to Statewide Mutual	Manager Corporate Governance	Reporting framework finalised. Monthly reports now generated. Ongoing discussions between DCSF & MCG.	


Information Services

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
2.3 2.5 6.8	Improve long-term viability and availability of electronic data for both the current and long term.	Perform Penetration testing to ensure the security of Bathurst Regional Council Data	Engage Third Party to perform Penetration tests.	Manager Information Services	Penetration testing was performed on the week of the 6th of December. Council has received the testing report. This testing included external and internal penetration testing. Council's IT section is has created a plan to correct the issues identified and is currently working through it. Next round of testing is scheduled for January 2023.	
		Upgrade ERP (Civica Authority) to version 7.1	It is anticipated that this upgrade will occur in Calendar 2022	Manager Information Services	Civica Authority was upgraded to version 7.1 on the 11 th of November after extensive testing.	
		Continue regimen of cyber-Security training for all staff & Councillors at Bathurst Regional Council.	Microsoft Cyber Security training, Phishing simulation has been purchased, and training program implemented. Councillors & staff will continue to be provided with the opportunity to attend Cyber Security NSW training	Manager Information Services	Training has been purchased and a schedule has been developed. Training will now continue on a rolling basis.	
		Continuous upgrading of Cyber Security posture based upon recommendations from Penetration Testing.	This is a continuous process.	Manager Information Services	Cyber security framework and documents have been developed. The Framework was approved by the General Manager on 29th of June. Discussions are now on going with risk owners.	
		Upgrade GIS from GDA94 to GDA 2020.	Ensure that BRC GIS is current by implementing GDA2020 it is anticipated that this will be completed in 22-23 financial year.	Manager Information Services	In progress/ongoing. This project is progressing well. Much work has been completed and we have engaged the service of Chartis Technology to assist with the implementation.	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
		Implement cloud based VOIP telephone system.	Proof of Concept for Microsoft Teams calling is underway. This will allow staff to test the viability of this technology. It is then expected that the system will be implemented in 22-23	Manager Information Services	The new VOIP phone system has been pushed to fiscal year 22-23 as we proceed with the current proof of concept for teams calling.	
		Perform Disaster Recover testing at Bathurst Regional Council's DR site.	It is anticipated that full test will be performed by end of August 2022.	Manager Information Services	Full DR testing is being rescheduled for fiscal 22-23 After testing a report will be written detailing the results obtained.	
2.2 2.3 2.6 5.2	Support the Smart Cities project.	Install fibre optic cable from Mt Panorama to Civic Centre via the Collections Facility.	It is anticipated that the link will be fully installed and operational in calendar 2022.	Manager Information Services	Link has now been completed and is operational from Mt Panorama to the new Collections facility then on to the library and Civic centre.	

Finance

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
6.1 6.6 6.9	Ensure Council's long term financial sustainability.	Review need for special variation in rate income.	Long Term Financial Plan complete and adopted by Council. Special Rate Variation considered by Council.	Manager Financial Services	Long Term Financial Plan for 2022/23 adopted by Council on 29/06/2022. Council has not applied for a special rate variation for 2023/24 Operating/Delivery Plan.	
		Improve Council's cash flows.	Rates and Charges Outstanding Ratio less than 10%.	Manager Financial Services	As per 2021/22 Financial Statements achieved 5.82% (2020/21 6.29%) (2019/20 6.49%) (2018/19 6.22%) (2017/18 6.17%) (2016/17 5.68%) (2015/16 5.85%)	
		Ensure Council's level of debt is manageable.	Debt service cover ratio greater than 2.	Manager Financial Services	As per 2021/22 Financial Statements achieved 2.46 times (2020/21 1.71) (2019/20 1.06) (2018/19 2.17) (2017/18 3.66) (2016/17 4.12) (2015/16 3.95)	
		Maximise invested funds within prudential guidelines.	Outperform monthly 90 day bank bill swap rate.	Manager Financial Services	At 31 st March 2023 current year average: • Investment earnings – 3.03% (2021/22 average 1.06%) • 90 day Bank Bill Swap Rate – 2.983%	
		Monitor, review and update Long Term Financial Plan	Long Term Financial Plan 2022-2032 adopted	Manager Financial Services	Long Term Financial Plan for 2022/23 adopted by Council on 29/06/2022.	



Events	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
Bathurst CSP Objective reference 1.3 2.1 2.2 2.6 5.2 5.3 6.3	Coordinate and deliver events to enhance the cultural life of residents and promote the Bathurst Region	Deliver events including New Years Eve, Australia Day, NRL game, Bathurst 1000 off track events.	90% or more of residents attend an event.	Events Manager	July <ul style="list-style-type: none"> Successfully delivered the Bathurst winter festival with the out door ice rink, illuminations, food and wine events, music, entertainment, business engagement, rides and community spirit. The festival was back to its pre covid 19 interruptions and had its biggest year yet. The illuminations featured on; Bathurst Court House, All Saints Cathedral, Cathedral of St Michael & St John, Keystone, old Bathurst TAFE site and Tremain's mill Opening night had approx. 4,500 people through between 4pm – 9pm on Saturday 2 July Brew & Bite saw approx. 15,000 people pass through the event on Friday and Saturday of the middle weekend. More than 20,000 people went ice skating More than 50,000 tickets sold to the carnival rides These figures show an increase participation in the event from previous years August <ul style="list-style-type: none"> Planning an execution of Local Government Week. Coordinated; Coffee with Councillor at Rail museum, raised over \$1000 for Jeans 4 Genes Day, coordinated a staff competition and had a bake sale Wrapping up of Bathurst winter festival, reporting, paying invoices, coordinating thank you messages/emails/letters to all staff and stakeholders 	


Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
					<ul style="list-style-type: none"> Planning for Bathurst 1000; coordinating meetings with Supercars, emergency services, stakeholders, road closures, businesses and vendors Secured \$287,000 from the State government to increase event experiences for; Bathurst International, NYE, Inland Sea of Sound (BMEC) and a summer music program. Commenced work on Bathurst International and NYE Coordinated stakeholder meetings for next 6 months of events Advertising for Events Team Leader and Event Operations Office Role <p>September</p> <ul style="list-style-type: none"> Planning for Bathurst 1000 Off Track Events; Super Wednesday, Legends Dinner and Saturday Street Fair Planning for Garage Sale trail Planning for Bathurst International Working with event stakeholders such as; World Cross Country, Vanfest, Triumph 100 year anniversary, B2B variety bash Planning For NYE Party in the Park Organising grant funding for events such as, Saturday free concert, City 2 Circuit, NYE and summer beats Planning of Australia Day 2023 and community meetings 	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
					<p>October</p> <ul style="list-style-type: none"> Successfully delivered Repco Bathurst 1000 Off Track Events. Including B-Rock Super Wednesday, Legendary Moments Dinner and Saturday Street Fair. Planning for Bathurst International and the new Off Track Events including Circuit to City and Saturday Free Concert in Machattie Park. Planning for Challenge Bathurst. Planning for Garage Sale Trail. Planning for Christmas including staff Christmas party. Planning for New Year's Eve Party in the Park. Advertising for Events Assistant. Coordinated Spatial Services Digital Twin Launch Continued working with event stakeholders including; World Cross Country and Triumph 100 year anniversary <p>November</p> <ul style="list-style-type: none"> Successfully delivered the first Bathurst International event in partnership with ARG. Included; camping at the track, down town activations, weekend music event. Installed the Christmas tree in Kings Parade, street flags and lights on Council building Successfully delivered Challenge Bathurst event at Mount Panorama. Included Preparation for NYE Party in the park Working through the Reconnecting Regional NSW – Community Events program Grant 	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
					<p>December</p> <ul style="list-style-type: none"> Preparation and successful delivery of NYE Party in the Park. Included popular child's entertainer, Bluey and Bingo Delivered the all staff Council Christmas party Preparation underway for Australia Day 2023, Bathurst 12 Hour and World cross Country Championships city activation <p>January</p> <ul style="list-style-type: none"> Successful delivery of Australia Day; citizenship ceremony, awards ceremony, Australia Day by the pool, events in villages; Rockley, Sofala and Wattle Flat, entertainment at Ben Chifley Dam. Secured grant funding for the event. The Australia Day ambassador fell ill and was unable to attend Announced World Athletics Cross Country City Activations: Adopt a country business competition, live music in venues, Armada shopping centre activation and Street dressing Working on plans for Bathurst 12 Hour <p>February</p> <ul style="list-style-type: none"> Successfully ran the Track to Town event as part of the city activations for Bathurst 12 Hour. With Valentino Rossi in town, the event was a huge success with people packing out Kings Parade Added support to Mount Panorama social pages over 12 hour weekend 	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
					<ul style="list-style-type: none"> Planning and implementation of city activations for World Athletics Cross County Championships. Huge success with 72 businesses participating in Adopt A Country competition, Treadmill activation in Armada Shopping centre, attracting 100's of participants, Live music in venues through town and Kings Parade over for days and nights. Feedback from World Athletics has been overwhelmingly positive, and they wish to use Bathurst as a case study, to show future locations best practice. Planning and coordination of the Sustainable Living Expo with Waste and enviro sections. 	

Property	Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
1.5 6.4 6.5 6.8		Manage development of new residential land releases to ensure appropriate level of supply.	Complete development of residential land in accordance with Council plans.	Provision of land to meet demands	Property Manager	Sunnybright Stages 'A','B' and 'C' - all lots sold and settled. Windy 1100 - 205 lots - Tender for development approved by Council 19/10/2022. Expect Sales in early 2024.	
2.1 4.1 6.4		Manage development of new commercial and industrial land releases as required to meet the needs of new businesses.	Development in Bathurst Trade Centre and Kelso Industrial Park as required.	Provision of land to meet demands.	Property Manager	Kelso Industrial Park has 0 lots available. Tender for development of 9 lots in Stage 1b of Kelso Industrial Estate expansion (\$4.8M Drought Stimulus Fund) approved 19/10/2022. Bathurst Trade Centre has 0 lots available. Airport Stage 2 construction tenders close 15/11/2022.	

Corporate Communications						
Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
6.1	Communicate and engage with the community	Bathurst Regional Council Community Survey.	Overall satisfaction rating > 70%	Manager Corporate Communications	<p>2021 Community Survey completed. Survey result found that 75% of the community is somewhat satisfied or higher (ie satisfied or very satisfied) with Council.</p> <p>2023 Community Survey commissioned and survey questionnaire finalised.</p>	


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Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
					Mount Panorama: 7,713	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
					Bathurst NRL: 3,581 Museums: 3,348 BMEC: 3,040 Bathurst Winter Festival: 812 Hillend Art: 409 Bathurst Childcare: 264 Bathurst Cycling Festival: 127 July: 91,248 August: Total: 49,695 September: 62,337 October: 124,355 November: 67,491 December: 41,291 January: 52,835 February: 67,035 March: 43,349 (visits to top 10 websites – note BRAG & Cobb & Co stats no longer available, sites moved)	





Bathurst Regional Council supports a vibrant culture and community. Lifestyle in the Bathurst Region is enriched by providing a diverse range of cultural facilities and programs and by promoting cultural diversity. Community well-being is promoted through social planning, community development and ensuring access to community services.







Community Services




Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
5.1 5.2 5.3 5.4 5.5	Work in partnership with key stakeholders to develop, administer and deliver community planning that reflects the strengths and needs of specific sectors and the community as a whole.	Undertake the actions identified in the Bathurst Community Safety Plan in partnership with the Bathurst Regional Community Safety Committee	Provide administrative support to four (4) meetings of the Bathurst Regional Community Safety Committee. Relevant campaigns /projects developed and implemented as per actions identified in the Bathurst Community Safety Plan.	Manager Community Services	One (1) meeting held in March. YTD five (5) Community Safety Committee Meetings held. November: Scams Awareness Week campaign launched. February: Seniors Week Fraud Presentation in collaboration with NSW Police March: Planning for malicious damage to property and antisocial behaviour campaign continued. YTD two (2) campaigns undertaken in accordance with the Bathurst Community Safety Plan. - November 2022 Scams Awareness Week - February 2023 Seniors Week Fraud Presentation	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
6.3		Present draft Community Safety Plan	Research and draft new Community Safety Plan	Manager Community Services	March: Drafting of new Community Safety Plan 2023-2028 occurred in March 2023.	
		Implementation of the strategies and actions identified in the Disability Inclusion Action Plan (DIAP) that address each of the four focus areas of the plan 2022-2027.	Quarterly reviews undertaken to determine the number of actions in progress or complete.	Manager Community Services	10 of 35 actions incomplete 25 of 35 actions in progress A review was conducted in March 2023	
			Relevant Community Services initiatives/projects developed and implemented as per actions identified in the Disability Inclusion Action Plan (DIAP).	Manager Community Services	<p>March 2023: Dementia training held for Council customer service staff and local service providers and businesses.</p> <p>March 2023: World Down Syndrome Day campaign included information in staff news and on Council's website.</p> <p>March 2023: Planning for IDPWD working group commenced</p> <p>YTD five (5) community services initiatives/projects were developed and implemented.</p> <ul style="list-style-type: none"> - September 2022 Dementia Awareness - December 2022 International Day of People with Disability - February 2023 Dementia community workshop - March 2023 Dementia training held for Council customer service staff and local service providers and businesses - March 2023 World Down Syndrome Day campaign 	







Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
		Implement strategies and actions identified in the Positive Ageing Strategy	Quarterly reviews undertaken to determine the number of actions in progress or complete.	Manager Community Services	YTD thirty-eight (38) of fifty-nine (59) actions are in progress (49%). A review was conducted in March 2023	
			Relevant Community Services initiatives/projects developed and implemented as per actions identified in the Positive Ageing Strategy.	Manager Community Services	March 2023: Dementia training held for Council customer service staff and local service providers and businesses. March: Planning for an active ageing campaign continued. March 2023: First meeting of the Bathurst Regional Positive Ageing Committee YTD five (5) initiatives/projects completed. - September 2022: Dementia Awareness - February 2023: Dementia Community workshop - Seniors Festival 2023 included 31 events for seniors in Bathurst. - Aged care and retirement villages information placed on Council's website - Dementia training held for Council customer service staff and local service providers	
		Collaborate with key stakeholders to develop and deliver programs/ activities to meet the needs of the indigenous community.	Aboriginal Commitment Strategy finalised	Manager Community Services	YTD two (2) Working Group meetings held. YTD Aboriginal Commitment Strategy adopted in August 2022.	
			Relevant Community Services initiatives/projects developed and implemented as per actions identified in the	Manager Community Services	March: One (1) initiative/project implemented. YTD seven (7) Community Services initiatives/projects were developed and implemented:	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
			Aboriginal Commitment Strategy.		<ul style="list-style-type: none"> - September 2022 - Marang Connections Cooking Workshop - November 2022 - Marang Connections Sports Afternoon - November 2022 - Marang Connections Artefact Workshop - December 2022 – Kelso Community Hub Christmas Party and Marang Connections Swim Safety Session - January 2023 – Marang Connections Music Video Workshops - February 2023 – Marang Connections Bike + Scooter Safety Workshop - March 2023 – Marang Connections Aboriginal Dance Workshop 	
4.3 5.1 5.3 5.4 5.5 6.1 6.3		Encourage and facilitate the use of Kelso Community Hub to meet community needs	Quarterly update on usage of Kelso Community Hub by services/programs	Manager Community Services	No update completed during March. YTD two (2) quarterly update reports completed.	
5.1 5.3 6.1 6.3 6.7	Value and support opportunities for young people to understand the processes of Local Government and be involved in relevant projects.	Continue to support the operations of the Bathurst Regional Youth Council	Facilitation of six (6) Bathurst Regional Youth Council meetings	Manager Community Services	March: Main Meeting held 21 March 2023. YTD four (4) Youth Council Main Meetings held.	
			Undertake and/or participate in two (2) initiatives, activities, programs and events.	Manager Community Services	March: Youth Councillors attended International Women's Day event on 8 March 2023. YTD eight (8) Youth Council activities completed.	
5.1 5.2 5.3 5.4	Provision of high quality child care facilities to cater for children aged 0-12 years in the Bathurst Community	Ensure policies and procedures align with industry, Education and Care legislation.	50% of policies reviewed.	Manager Community Services	March: Children's Services have updated their Sleep Policy and Transportation Policy to align with current changes to requirements. All policies align with industry legislation.	



Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
6.3 6.4 6.7	The provision of Council's Children's Services, setting a benchmark for education and care in the Bathurst LGA				Two (2) Policies were reviewed for March.	
			Review and update current Service Self-Assessment Tool	Manager Community Services	YTD Six (6) Policies have been reviewed. March: FDC self-assessment tool has continued to be added to by Children's Services Administration team, Educational Leader and Child Development Officers. YTD two (2) reviews have occurred on the service documents.	
			Research and develop programs based on industry needs.	Manager Community Services	March: No research programs researched and developed. YTD zero (0) research programs researched and developed.	
		Research and implement programs/projects reflecting industry and stakeholder needs	Implementation of relevant programs	Manager Community Services	March: No (0) programs were implemented. Continuation of Paint the town REaD and Bush Kindy are ongoing.	
			% Occupancy rate for LDC	Manager Community Services	YTD one (1) program has been implemented. March: The occupancy rate for LDC was 97.39%. Numbers calculated over a 5-week period. YTD the occupancy rate is 95.45%	
			% Occupancy rate of FDC	Manager Community Services	A slight decrease in occupancy rates due to a change in family care needs and staffing. March: The occupancy rate for FDC was 80.62% Numbers calculated over a 4-week period. YTD the occupancy rate of FDC is 81.62%	
					A decrease due to a change in family care needs and Educator leave.	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
			Promotion of Children Services	Manager Community Services	March: Promotions through Children's Services Facebook page promoted the collaboration project - , Bathurst Regional Council Harmony Week educational video. Easter fundraiser and play-based learning opportunities. YTD four (4) promotions held.	
	Connect and collaborate with Children's Services networks locally to ensure service provision reflects strengths and needs of the sector.	Local networks investigated and developed	Stakeholder interest established for development of local networks.	Manager Community Services	March: Children Services collaboration with other local services and Bathurst Regional Council Harmony Week educational tool video. YTD two (2) activities have occurred.	
			Facilitate (1) local network forum	Manager Community Services	March: No network forum occurred. YTD one (1) activity has occurred.	





Bathurst Library






Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
4.3 5.5	Develop a strategic approach to planning the next-practice library.	Evaluation of selected library services	Report to Council by June 2023	Manager Library Services	YTD: Subscription to Culture Counts, evaluation software, initiated. Consultation/training undertaken. Surveys in draft. Culture Counts post event survey trialled. March: Gathering data to evaluate collections, response to enquiries, online resources, and website usage.	
1.3 5.3	Maintain and improve community participation in the Library Services	Maintain and improve membership base	Membership is 26% or more of total population.	Manager Library Services	YTD the total active membership of Bathurst Library is 10,568 = 25% of Bathurst population. March: 105 new members	
		Maintain and improve visitations.	Yearly visitations are 80,000 or more (monthly average: 6,600)	Manager Library Services	YTD: 71,709 visitations March: 8,557 visitations	
		Maintain and improve program and event delivery.	Deliver 200 or more programs / events per year (monthly average: 16.6)	Manager Library Services	YTD: 194 programs delivered. March: 28 programs delivered	
		Maintain and improve attendance at programs and events	2,400 attendees or more to programs / events per year (monthly average: 200)	Manager Library Services	YTD: 5,044 attendees at programs and events March: 720 attendees at programs	
1.3 5.3	Maintain and improve access to information and life-long learning	Maintain and increase circulation of all library material	Loans exceed 200,000 per year (monthly average: 16,600)	Manager Library Services	YTD: 159,956 items borrowed. March: 16,175 items borrowed (4,031 electronically)	




Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
		Improve online information	Restructure of library website completed by June 2023	Manager Library Services	YTD: Design of the new home page underway. New Community services page added. Home page completed and live. Research into look/feel of library subsite. March: Consultation with website designers continues	
		Improve adult digital literacy skills	Provide at least 20 technology sessions/workshops for adults yearly	Manager Library Services	YTD: 21 digital literacy programs delivered March: 2 digital literacy programs delivered	
		Improve Readers Resources	Curate and provide access to 4 new subject specific reading lists per year	Manager Library Services	YTD: 7 reading lists completed and displayed March: Harmony Week 2023; Binge-Worthy Fantasy; Get a Life Biographies.	
			Promote "1,000 books before Kinder challenge" to at least 4 day-cares by June 2023.	Manager Library Services	YTD: Getting quotes for "1,000 books before school" bag. Bag design completed. Planning for launch underway. Project launched and promoted to all day care centres. March: Ongoing promotion to public and day cares	
		Promote Australian Indigenous history and content.	One (1) Wiradyuri or Australian Indigenous content highlight per month	Manager Library Services	YTD: 9 content highlights March: Monthly Wiradyuri history/culture Facebook post: 13 March 2023: 1,351 people reached.	
		Growth in followers on the library social media platform	More than 3,600 followers on Facebook	Manager Library Services	YTD: Facebook followers: 3851 March: + 18 followers	
		Monitor community satisfaction with Library Services, Programs and Collections	Launch biennial Library Customer Satisfaction survey by June 2023.	Manager Library Services	YTD: Survey in planning. March: No action this month	
6.1	Communicate and engage with the community					



Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
		Reach out to the community beyond the walls of the facility	At least two (2) library pop-ups by June 2023.	Manager Library Services	YTD: Pop-up library at Hill End 150 Year Celebrations and monthly at the Kelso Hub March: Kelso Hub Pop Up	
6.2	Maintain and create partnerships with local organisations and neighbouring councils.	Foster relationships with local schools	Deliver at least two (2) new activities to local schools by June 2023	Manager Library Services	YTD: Steven Herrick Poet/Author Talk delivered to 3 schools March: Little Band Delivery Club sessions delivered to 2 day-care centres.	

Bathurst Regional Art Gallery






Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
1.3	Provide a focus on the visual arts for the community by providing education and public programs that challenge thinking and stimulate creativity, and promote cultural vitality in the region through the development and care of the permanent collection, temporary exhibitions and research facilities.	Increase community participation and engagement through public programs and events.	Minimum four (4) public programs delivered per exhibition slot.	Art Gallery Director	YTD: Four (4) exhibition slots, 70 programs; participants: 2,270 March: LGBTQI Night at the Archies (22); John Daly Artist Talk (36); Paul Newton Artist Talk (46); Life Drawing Workshop (12); Paul Greguric Author Talk (35); Sunday Sketch Sessions (54); Saturday tours (16)	
		Increase student and teacher engagement through education programs and outreach.	5% increase in school engagement on 2021/2022.	Art Gallery Director	21/22: 32 schools, 279 students 22/23 Target: 34 schools, 293 students 22/23 YTD: 59 schools, 482 students March: 25 School groups, 1219 students	
		Provide opportunities for the professional development of regionally based artists.	Staging of four (4) regional artist projects with at least 3,250 attendees	Art Gallery Director	YTD: Five (5) regional artist projects; Attendance: 78,085 1. Luke Sciberras: Side of the Sky (Gallery & Foyer) - 21,169 2. Linda Jackson: Romance of the Swag (Gallery & foyer) - 28,438 3. Hui Selwood: Cubi & Other Passages (Foyer): 17,707 4. John Daly: reCLAYm (foyer) 10,771(Jan-Feb) 5. Danelle Bergstrom: Afterglow (April – June)	
		Develop community access to and understanding of contemporary indigenous art.	Stage two (2) programs/exhibitions/community projects of contemporary Aboriginal art.	Art Gallery Director	YTD: Three (3) contemporary Aboriginal art projects undertaken Attendance: 5,000 1. Ngumbaay Galang (One Belonging) 'Out There Bathurst' projections and digital screens. 2. HOME: DET, AGNSW workshops and incursions 3. HOME artworks by schools installed in foyer cabinets. March: No activity	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
		Develop activities for Bathurst 2024 Remembrance.	Develop partnerships with three (3) key stakeholder groups.	Art Gallery Director	<p>YTD: seven (7) partnerships developed.</p> <ol style="list-style-type: none"> 1. And Then: ReConnect Bathurst with community Stakeholders: CWA, The Neighbourhood Centre Bathurst, Bathurst RSL Subbranch, Woodies, Bathurst Business Chamber, BRC Community Services, Seymour Centre 2. Arts OutWest: Wambuul Sculpture Walk 3. Bathurst Local Aboriginal Lands Council Ngumbaay Galang (One Belonging) 4. HOME: DET, AGNSW 5. Sydney Piano Festival: BRAG collection, Out West Piano Fest 6. Paul Crennan legal- Archie 100 sponsorship 7. MCA: C3West Bathurst (2024) project in development 	
		Develop community access to the permanent collection.	Develop online access to permanent collection through BRAG website.	Art Gallery Director	Website launched January 2023, will include access to Collection through Emu database.	
		Redevelop BRAG Store as public access space	Seek funding opportunities	Art Gallery Director	<p>Action Complete</p> <p>Nov: Create NSW Creative Capital grant for Art Store refurb successful (\$250,000)</p>	
		Increase community engagement on social media platforms.	Increase followers across social media platforms by 5% on 2020/2021 figures.	Art Gallery Director	<p>March: increase of 118 followers since February.</p> <p>YTD: 11,581, 5% increase on 2020/2021.</p> <p>Target: 10,970.</p>	
6.1 2.6	Communicate and engage with the community	Increase community engagement on social media platforms.	Increase followers across social media platforms by 5% on 2020/2021 figures.	Art Gallery Director	<p>March: increase of 118 followers since February.</p> <p>YTD: 11,581, 5% increase on 2020/2021.</p> <p>Target: 10,970.</p>	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
5.2	Promote cultural activity in the Bathurst CBD, neighbourhoods and the region's villages through the development of inclusive and accessible satellite programs and events, and the promotion of Hill End as a significant site of contemporary and historic Australian art and culture.	Ensure sustainability of BRAG artist in residence activities	Develop three programs/opportunities for artists in residence.	Art Gallery Director	<p>YTD: Six (6) activities</p> <ol style="list-style-type: none"> 1. July 26: met with TNSW staff regarding capital works program for Bathurst Stores Building (AIR studio/gallery space, Rail Precinct) 2. July 18: EOI additional information submitted for Hill End AIR leases 3. September: Negotiation of Lease Contract signed with NPWS 4. November: NPWS waiting for maintenance schedule before commencing formal lease negotiations 5. February: Negotiation with NPWS commenced 6. Developing Creative residency to support the Hill End Analogue Festival 	
		Develop Community understanding of the Hill End Artists in Residence (AIR) Program	Staging of at least two (2) Hill End projects or partnerships.	Art Gallery Director	<p>YTD: Three (3) Hill End projects/partnership projects</p> <ol style="list-style-type: none"> 1. Holtermann 150 exhibition – Sacred Heart Catholic Church, October 2022 2. Support for Drawing Marathon event, August 2022 3. Developing Creative residency to support the Hill End Analogue Festival 	
		Develop activities within the Public Art Policy as resources permit.	Develop and deliver three (3) programs for <i>Out There Bathurst</i> platforms.	Art Gallery Director	<p>YTD: four (4) programs developed and delivered:</p> <ol style="list-style-type: none"> 1. July: \$63,500 funding for ReConnect Bathurst (Social Cohesion Grant) 2. July (Winter Festival/NAIDOC): Ngumbaay Galang (One Belonging): Out There Bathurst Outdoor projector and screens 3. HOME Program: digitisation of student artworks for exhibition on digital platforms over summer 4. ReConnect Bathurst digital exhibition – TAFE screens (Jan/Feb/March 2023) 	


Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
1.3 6.6	Increase in revenue generated from gallery retail outlet and programs.	An increase on 2020/2021 total revenue generated from gallery retail and sales.	5% increase in revenue	Art Gallery Director	March: \$12,216.71 2021-2022 total: \$61,302.67 2022-2023 YTD: \$79,244.47	
		An increase on 2020/2021 online shop sales	5% increase in online shop sales	Art Gallery Director	March online sales: \$107.73 2021-2022 online sales: \$6,679.00 2022-2023 YTD: \$9,047.98	



Bathurst Memorial Entertainment Centre


Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
1.3 1.5 2.4 4.1 4.3	Implement a strategic approach to the maintenance and upgrade of the existing BMEC facility until new facilities can be developed.	Upgrades recommended by NPPAF consultants prioritised and funding sought	Funding applications made as suitable opportunities arise	Manager BMEC	Funding sources are being investigated to address urgent maintenance issues.	
1.3 1.5 2.4 4.1 4.3	Implement a strategic approach to planning the Next-Practice Performing Arts range of facilities.	Consultants report adopted by Council and range of facilities prioritised.	Decisions made regarding Residency facility, intimate performance space and Creative Development facility location	Manager BMEC	Apart from progressing the BARN facility the urgent need is to upgrade the existing BMEC facility to allow it to function effectively for the medium term.	
2.4 5.1 5.2 5.3 5.5	Maintain and improve community participation in BMEC services and activities	Maintain and improve venue attendance	Attendances return to pre Covid levels of 50,000 plus within 2 years.	Manager BMEC	March: 1,625 YTD 39,868	
		Maintain and improve program and event delivery	Deliver approximately 14 Annual Season events, with associated participatory engagement where possible.	Manager BMEC	March: Fast Cars YTD 10 Season shows presented.	
			Deliver a Local Stages Program supporting local skill development and the creation of new, contemporary performing arts events.	Manager BMEC	March: <ul style="list-style-type: none"> Fast Cars production Weekly Compareo workshops Arts OutWest Workshops 	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
			Deliver the Inland Sea of Sound Festival	Manager BMEC	Review of 2023 has taken place. Planning underway for 2024.	
			Deliver the Bathurst Writers' & Readers Festival	Manager BMEC	Steering committee meetings underway for planning. Great Festival Read book announced – <i>Iris</i> by Fiona Kelly McGregor. Sydney Writers' Festival live streaming events announced and on sale	
		Strive to diversify attendance at programs and events.	Devise strategies to engage with diverse sectors of the community.	Manager BMEC	Compareo (People with Disability) classes.	
4.3 6.8	Measure and increase customer satisfaction within BMEC, as well as identify areas to improve customer experience for users of the venue.	Achieve a minimum Net Promoter Score of +50 over the next year. QR codes set up in the building foyers as well as paper surveys available. All hirers sent an NPS survey at the end of their venue hire. Random surveys to audience members who have agreed to received contact emailed survey.	NPS results reviewed in real time, to be analysed on a monthly basis. Tracked via Microsoft forms.	Manager BMEC	Net Promoter Score result for March: <ul style="list-style-type: none"> Score for customers attending events has dropped by one point to +76, Venue hirers score remains at +52. Both scores are above target.	
1.3 4.3	Communicate and engage with the community	Growth in community engagement	At least one (1) intrinsic impact study per year. 2% growth in social media followers over 2021/2022	Manager BMEC	March <ul style="list-style-type: none"> Facebook Likes 4408, Followers 4,837 Instagram Followers 1,137 	



Museums






Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
1.1 1.2 1.3 2.4 2.5 2.6 5.1 5.2 5.4	Provide opportunities for locals and visitors to Bathurst to engage with our stories and objects through the operation of museum Bathurst	Facilitate engagement with museums Bathurst through the provision of exhibitions, public programs, lifelong education and other activities	80,000 annual visitors to museums Bathurst Provision of exhibitions, public programs, and educational opportunities across all museums Bathurst sites	Manager Museums	<p>In March 2023 a total of 6,647 individuals visited the Australian Fossil and Mineral Museum (AFMM), National Motor Racing Museum (NMRM), Bathurst Rail Museum (BRM), Chifley Home (CH) and the Central Tablelands Collections Facility (CTCF)</p> <p>Year to date (YTD) total visitors to Council Museums is 88,225.</p> <p>In March the following occurred:</p> <p><u>Exhibitions</u></p> <p>AFMM - The Dino-store - ongoing</p> <p>AFMM – 'Local Schools, Local Stories' cabinet – The Story of Ralph Entwistle curated by Bathurst Public School.</p> <p>Chifley Home – Gallery and interpretation - ongoing</p> <p>NMRM – Repco 100 Years Special Exhibition – finished early March.</p> <p>NMRM – Displays rearranged to highlight John Goss cars and Holden Toranas with social media promotion.</p> <p>BRM – Passenger trains to Bathurst mini exhibition</p> <p><u>Public programs:</u></p> <ul style="list-style-type: none"> Free Model Train Layout Demonstrations run by volunteers at BRM – 11 March <p><u>Educational Tours (schools)</u></p> <p>A total of three (3) tours with 138 students visited the following museums:</p> <p>BRM – 1 tour total 41 students</p>	



Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
					<p>NMRM – 1 tour total 47 students</p> <p>AFMM – 1 tour total 50 students</p> <p><u>Adult Tours</u></p> <p>A total of 2 tours with 35 visitors to the following museums:</p> <p>Chifley Home – 2 tours total 35 seniors</p>	
5.1 5.3 5.4 5.5	Provide a range of opportunities and mechanism for visitors to museums Bathurst that encourage access for all and celebrates diversity	Identify, plan and provide a range of targeted activities and interpretation tools across museums Bathurst that encourage inclusiveness for locals and visitors to Bathurst	<p>Continue to grow volunteer opportunities across museums Bathurst.</p> <p>Work with organisations and groups to provide opportunities for their clients and the broader community to access museums, programs, and activities.</p>	Manager Museums	<p>In March the following occurred:</p> <ul style="list-style-type: none"> 14 volunteers assisted at BRM with the operation of the layout for March with a total of 234 collective hours. Model train layout demonstrations run by volunteers at BRM 11 March All museums provide free entry to carers and welcome support animals. 15 visitors from Wontama Residential Aged Care. 10 visitors from a special needs men's group Development of new Earth science educational video for school group. Volunteers tour and BBQ at Collection Facility 16 March 	
3.3 5.3	Strive for environmental stewardship through improved operations and the provision of education for museums Bathurst visitors	Review and implement strategies to reduce museums Bathurst environmental footprint and provide educational opportunities for visitors and the broader Bathurst community	<p>Identify and target areas to reduce consumption in the operations of each facility.</p> <p>Provide educational information, activities, programs and resources for visitors to museums Bathurst and the</p>	Manager Museums	<p>In March Museums Bathurst have undertaken the following environmental strategies:</p> <ul style="list-style-type: none"> Monitoring and reducing, where possible, energy use including turning off appliances and equipment including air-conditioning when spaces are not in use. Recycling of packaging and paper 	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
			broader community on environmental sustainability and practical actions that can be implemented.		<ul style="list-style-type: none"> Recycling of coffee cups at BRM (1965 cups recycled for month) Ongoing provision of solar panels at BRM and NMRM Ongoing provision of EV charging stations at BRM and NMRM CTCF building designed for energy efficiency including quality insulation and compartmentalised spaces to ensure efficiency from air conditioning. Ongoing provision of EV charger and solar panels at CTCF Replacement of old air conditioning units in the mineral gallery with a more efficient system (up to 30% reduction in energy consumption) and with a refrigerant with lower greenhouse warming potential (R32) than the existing system. 	
1.1 1.2 6.2	Provide a range of collection storage and learning opportunities in the operations of the Central Tablelands Collections Facility (CTCF)	Transfer Bathurst Regional Council's collections to CTCF Work with external bodies to develop partnerships for storage and learning opportunities at CTCF	Complete transfer of Bathurst Regional Council's collections to CTCF Identify, develop and manage key partnerships that will result in storage and facility hire and regional educational opportunities.	Manager Museums	<p>In March at the Central Tablelands Collection Facility:</p> <ul style="list-style-type: none"> BRAG collection transfer continuing with all framed and large dock works relocated, pest inspection and locations updated. 1970 Collection items (10.5%) have now been relocated into the facility. Australian Museum has purchased new compactus and awaiting delivery and install. Commencement May/June 2023. Planning of student visit from Grimwade to assess collection project activities on 17 April. 	





Tourism

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
2.1 2.2	Grow the total number and engagement of businesses associated with the Visitor Economy	Work with local operators in the provision of visitor services and destination experiences	Ten (10) new packages, products or experiences developed	Manager Tourism & Visitor Services	<p>March: 'Heritage Trail' added to 2023 Bathurst Heritage Trades Trail encompassing 6 heritage sites.</p> <p>YTD five (5) new package developed.</p> <ul style="list-style-type: none"> • "Ultimate Bathurst Region Experience" • Cycling experiences & Routes • BX Marks the Spot packages & merchandise • Autumn Colours program 2023 – 18 new tours • Heritage Trail <p>March: No new partners</p> <p>YTD 124 paid tourism partners. Full year target of 150. Campaign to attract new retail partners underway.</p> <p>Advertising not yet commenced for FY. Revenue target of \$18,675.</p>	
1.3 2.6	Provide visitors and prospective visitors to the area with quality inspiration, information and services.	<p>Grow Regional Tourism Partnership program.</p> <p>Increase stakeholder advertising in Destination Guide</p> <p>Develop new engaging content for Bathurst Step Beyond App</p> <p>Increase volume of online tour, event and accommodation bookings</p> <p>Develop annual Destination Guide</p>	<p>Number of tourism partners increased by 5%</p> <p>Advertising revenue increased 5%</p> <p>One (1) new tour product added and promoted</p> <p>Increase of 10% total bookings through online portal</p> <p>2023 Destination Planner published</p>	<p>Manager Tourism & Visitor Services</p> <p>Manager Tourism & Visitor Services</p> <p>Manager Tourism & Visitor Services</p> <p>Manager Tourism & Visitor Services</p>	<p>March: No new tours added</p> <p>YTD one (1) new products developed.</p> <ul style="list-style-type: none"> • New St Joseph's Convent & Heritage Centre Tour released on Bathurst 'Step Beyond' app 16 July. <p>March: \$6,136 revenue from 380 Bookings.</p> <p>YTD: 55.2% increase against 2020/2021 figures to total \$78,774. No bookings in September/October 2021 due to COVID lockdown</p> <p>2023 Destination Planner published.</p>	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
2.6		Develop new Bathurst region touring itineraries and inter-region itineraries based on shared thematic elements	Six (6) new itineraries created and published on website/available at BVIC.	Manager Tourism & Visitor Services	March: New Family Escape 4 day – 3-night itinerary created YTD five (54 in total new itineraries developed: Two new itineraries developed for DNSW 'Feel New' campaign July 2022. Romantic couples and connected families. 'Artistic Bathurst Region', for inclusion in PR activity for upcoming Archie 100 exhibition at BRAG. VFRs over Summer, 4 day – 3-night Family Escape.	
		Increase local range of retail products and souvenirs at BVIC and develop e-commerce facility.	Retail sales at BVIC increase by 5% over previous year. Sales of local produce increase 10%	Manager Tourism & Visitor Services	March: \$8,812 gross sales from 405 customers YTD 74.7% increase to \$84,015 Lockdowns in 2021 negatively impacted comparative sales period.	
		Implement 2021-2023 marketing plan	50% of total actions completed or underway	Manager Tourism & Visitor Services	YTD 32 of 39 action items (82%) completed or underway as of 31 March.	
		Implement online content strategy.	Destination website page views increase 15% Total social media following (includes Facebook, Instagram and YouTube) increase 10%	Manager Tourism & Visitor Services	March: 35,024 pageviews, -10.8% against March 2022 117 new social media followers in March. Pageviews: YTD 4.04% increase on 2021/2022 to 272,546 Social Media: YTD of 10.6% increase total social media to total 23,605 followers	
		Work with industry and specialist agencies as required to generate brand building earned media coverage through public relations activity	120 media articles generated (across all platforms).	Manager Tourism & Visitor Services	March: Six (6) articles generated. YTD 79 media articles generated across all platforms including Weekend Sunrise coverage of Winter Festival July 2022, Today Show filming at AFMM September 2022 and exposure via NRMA Open Road Magazine.	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
2.6	Increase total number of visitors and overnight stays in the Bathurst region	Promote Bathurst region to niche and specialist markets as identified in Destination Management Plan and 2021 Marketing Plan	Overnight visitors increase by 5% Total annual visitors increase by 3% Measurement based on Tourism Research Australia annual data and Localis data analytics	Manager Tourism & Visitor Services	Annual Tourism Research Australia figures released October 2020 (most recent) YTD 6.1% increase overnight visitor nights, average length of stay steady at average three nights. YTD 13.6% increase in overall occupancy to 55.07% as shown by 'Localis' analytics platform	
		Promote BVIC as essential step off point for Bathurst region.	Annual visitation to BVIC increases by 3%	Manager Tourism & Visitor Services	March: 4,027 Visitors to BVIC. YTD visitations increase of 89% on 2021/2022 with a total of 33,507 visitors to BVIC. (Lockdowns in place September/October 2021).	


Destination Management




Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
2.6	Utilise the Destination Management Plan as a basis for marketing, promotion and tourism development.	Implement the Strategic priorities of the 2019 DMP	50% of actions completed or underway	Manager Tourism & Visitor Services	YTD 53% or 55 of the 104 priority actions completed or underway as of 31 March 2023.	
2.2 2.6	Support and develop the regional tourism industry	Implement the Tourism Industry Engagement Strategy	Hold at least: <ul style="list-style-type: none"> four (4) targeted meetings with industry segments four (4) industry capacity building workshops 	Manager Tourism & Visitor Services	YTD five (5) industry meetings held: <ul style="list-style-type: none"> Tourism Wayfinding & Signage development Tourism product development – Bridle Track (three meetings YTD). Meeting with Bathurst Region Vignerons 9 February <p>March: Nine (9) meetings held between Manager Tourism & Visitor Services and tourism industry partners</p> <p>YTD: 22 EDMs Issued. 2 issued in March.</p>	
2.2 2.6	Connect with industry and consult with a cross section of industry representatives	Continue monthly industry eDM. Host industry gatherings Increase online engagement with industry	Minimum of 12 industry eDMs issued. Hold at least four (4) industry networking events. Pageviews of industry website increase 20%	Manager Tourism & Visitor Services	Industry Events: Hosted Bathurst region tourism partner networking evening, 28 March. Two (2) YTD. Pageviews: February – 84 pageviews 29% increase in pageviews YTD	
2.6	Set and measure benchmarks	Publish annual market intelligence report to strengthen knowledge and guide investment.	Annual market intelligence report produced. Accommodation benchmarking maintained by use of analytics platform	Manager Tourism & Visitor Services	Market intelligence now includes data drawn from 326 accommodation properties. Benchmarking achieved through Localis analytics platform.	






Environmental, Planning & Building Services


Council will manage growth and development in alignment with Council's and the NSW Government's planning instruments and controls, and continue forward planning through reviews of the Housing Strategy, Open Space Strategy and Transport and Parking Strategy. Adoption of a new Economic Development Strategy will identify opportunities for continued growth, mindful of Council's obligations to environmental stewardship, heritage conservation and good urban design.



Environmental


Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
6.4 5.2 5.4	Meet Council's responsibilities under the Companion Animals Act 1998 by continuing to provide community programs relating to responsible pet ownership	Complete Responsible Pet Ownership community programs Maintain and enhance areas for off-leash recreation for dogs	Two Community desexing programs conducted Pet Education event held Educational radio interviews conducted weekly Educational social media posts conducted monthly	Manager Environment	The first community desexing program was held between 7 and 18 November 2022. The next program will be held in June 2023. Pets Day was held on 16 July 2022 in conjunction with Bathurst Winter Festival activities. Activities included a pet parade and dress-up competition. Prizes were awarded in various categories including for photographs of the cutest animals adopted from the Pound. Weekly radio interviews were undertaken in the period July to October 2022. The radio interviews continue to be a valuable source of education and promotion for companion animals matters. Radio interviews will recommence in April 2023. Educational Facebook posts were made in March 2023 regarding updating your contact details in NSW Pet Registry.	


Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
			Maintain fenced Off Leash areas monthly		Off leash areas maintained by contractors when necessary.	
6.4 5.4	Meet Council's responsibilities under the Companion Animals Act 1998 and Impounding Act 1993 by promptly responding to customer requests and implementing enforcement action for breaches	Investigate animal related complaints, including matters reported after hours Undertake regulatory action consistent with Council's Enforcement Policy for identified breaches	95% of customer requests responded to within adopted corporate standards 100% response to customer requests reported out of hours	Manager Environment	98.52% of customer requests responded to within adopted corporate standards for the period 1 July 2022 to 28 February 2023. 127 customer requests were investigated during the period 1 March 2023 to 31 March 2023. 100% of customer requests responded to out of hours.	
6.4	Meet Council's responsibilities under the Prevention of Cruelty to Animals Act 1979 and the Impounding Act 1993 in the operation of the Small and Large Animal Impounding Facilities	Operate Bathurst Animal Rehoming Centre	Implement social media program to promote rehoming of impounded dogs and cats Increase the % of impounded dogs returned to owner or sold or released to welfare organisations Increase the % of impounded cats returned to owner or sold or released to welfare organisations	Manager Environment	A minimum of one adoption post was made each month during the review period. "Help we are lost" posts were made regularly during the review period, trying to reunite impounded pets with their owners. Visits to the adoption page on Council's website averaged 1,746 views per month between 1 July 2022 and 28 February 2022. 88.77% of dogs were returned to owner, sold, or released to welfare organisations in the period between 1 July and 31 January 2023. 81.20% of cats were returned to owner, sold, or released to welfare organisations in the period between 1 July and 31 January 2022.	
		Decommission Small Animal Pound at Vale Road site	Decommissioning and transfer of all functions complete by 30 November 2022	Manager Environment	Not yet commenced. Construction delays means that this process will not commence until later in 2023. Works re-commenced in mid-January 2023 after the Christmas/New Year break.	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
6.4 4.4 5.2 5.4	Meet Council's responsibilities under the Road Rules 2014 and Fines Act 1996	Monitor and enforce parking regulations on public roads Implement a community education program regarding the Australian Road Rules	Daily monitoring undertaken Educational social media posts conducted monthly 100% compliance with contractual obligations	Manager Environment	Frequency of monitoring increasing but not yet back to pre-covid activities. One social media post on parking enforcement made during the review period.	
6.4 5.2	Meet Council's contractual obligations under the Local Government Act 1993 in monitoring and enforcing parking regulations in public car parks	Monitor and enforce parking regulations in public car parks in accordance with contractual obligations		Manager Environment	A return to pre-covid enforcement commenced in a staged manner in late September 2022 and continued in March 2023.	
3.1 3.2 3.3 3.4 6.4 1.4	Meet Council's responsibilities under the Protection of the Environment Operations Act	Investigate customer requests and pollution incidents Undertake regulatory action consistent with Council's Enforcement Policy for identified breaches	95% of customer requests responded to within adopted corporate standards	Manager Environment	100.0% of customer requests responded to within adopted corporate standards for the period 1 July 2022 to 31 March 2023. 30 customer requests were registered with Council in the period 1 March 2023 to 31 March 2023.	
		Undertake educational programs to enhance community knowledge	Implement the project activities identified in the Banishing Bathurst Butts project by March 2023	Manager Environment	Project is now complete and has been acquitted by NSW EPA. The project was successful in significantly reducing butt litter and in raising awareness of available butt infrastructure.	
3.3 3.5 6.1	Continue to improve the community's awareness and capacity regarding environmental sustainability	Communicate sustainability messages via a range of on-line and traditional media sources Conduct sustainability education programs	Weekly posts on the @sustainablebathurst Facebook page Conduct Sustainable Living Week in March 2023 Implement the River Connections program targeting primary	Manager Environment	Posts were made a minimum of weekly on various sustainability themes during the period 1 July 2022 to 31 March 2023. Average monthly "reach" was 3,337 and "post engagement" was 630. Reach is a measure of how many people see content, and engagement how many people like/comment/share/save the posts. The 2023 SLE event was successfully held on 25 March 2023. The Sustainability quiz and features such as the Waste to Art exhibition were popular features of the event.	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
			school aged students by December 2022		<p>The 2022 Sustainable Schools Grant program will commence in February 2023 after consultation with local schools.</p> <p>The term 1 2023 River Connections program is now underway with Bathurst Public School. The cultural emersion and teacher training sessions were completed in February and the "Big River Days" were held in March 2023.</p>	
3.1 3.2 6.4	Implement Council's Onsite Sewage Management Strategy and meet Council's obligations under the Local Government Act 1993	Conduct inspections and issue approvals for existing onsite sewage management systems without approvals or requiring renewal	Increase the number of onsite sewage management systems with a current approval to operate	Manager Environment	<p>Inspection program is ongoing with a focus on high-risk systems and systems where the ownership is changing due to sale of the property.</p> <p>213 approvals to operate have been issued for the period 1 July 2022 to 31 January 2022.</p>	
3.1 3.4 3.5 1.4	Meet Council's obligations under the Local Government Act 1993 and community expectations to manage, restore, enhance, and conserve the natural environment	<p>Implement the Urban Waterways Management Plan</p> <p>Implement the Biodiversity Management Plan</p> <p>Implement the Pest Bird Management Plan</p> <p>Implement the Roadside Vegetation Management Plan</p>	<p>Implement a priority project identified in the Urban Waterways Management Plan.</p> <p>Implement a priority project identified in the Biodiversity Management Plan.</p> <p>Implement a priority project identified in the Pest Bird Management Plan</p> <p>Implement a priority project in the Roadside Vegetation Management Plan</p>	Manager Environment	<p>2022/23 UWMP project activities will focus on the Brick pit wetlands.</p> <p>The Backyard Bird Count in association with Birdlife Australia was completed between 17 and 23 October 2022.</p> <p>A guided bird walk was held at Mt Panorama on 19 March 2023 as a part of the Sustainable Living week activities. 30 participants enjoyed the walk and there was a waiting list of attendees.</p> <p>Project activities will focus on Indian Myna removal in Winter/Spring 2022.</p> <p>Installation of signage and guideposts for high conservation value sections of roadway identified in the RVMP took place January and May 2022,</p>	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
3.5 3.3 6.6	Implement energy efficiency and renewable energy projects at Council facilities	Implement the Renewable Energy Action Plan	Implement a priority project identified in the Renewable Energy Action Plan	Energy Strategy Officer	<p>focussing on priority areas in Napoleon Reef and Yetholme.</p> <p>Installation of a 100kW system on the new Central Tablelands Collections Facility was completed in September 2022. Since commissioning the system has covered ~40% of the site's power needs.</p> <p>Council in partnership with the Central NSW Joint Organisation has entered into a Renewable Energy Power Purchase Agreement which commenced on 1 January 2023. This supplies 100% renewable energy for large sites and streetlighting.</p> <p>The detailed design of a new large scale solar array for the Wastewater Treatment Plant was 90% complete in June 2022, with the tender documentation finalised in July 2022. The project is temporarily on hold to allow for other critical infrastructure works to commence.</p>	
3.1 3.4 6.4 1.4 4.6	<p>Meet Council's obligations under the Biodiversity Conservation Act 2016, Fisheries Management Act 1994, and Water Management Act 2000</p> <p>Meet Council's obligations under SEPP55 and related planning policies</p>	<p>Ensure the assessment of development applications meets all of the requirements of the Biodiversity Conservation Act 2016, Fisheries Management Act 1994, Vegetation SEPP, and Koala SEPP</p> <p>Ensure that Council activities are compliant with the requirements of the Biodiversity Conservation Act 2016</p> <p>Ensure the assessment of development applications meets all of the requirements of SEPP55 and Council's Contaminated Land Policy</p>	<p>Number of development applications assessed and professional advice provided.</p> <p>Council policies and plans are reviewed and updated where required to ensure consistency with current legislation</p> <p>Assess vegetation removal applications in urban zones in accordance with the Vegetation SEPP in Council's DCP.</p>	Manager Environment	<p>27 development applications were assigned for environmental assessment in during the period 1 March to 31 March 2023.</p> <p>Advice was provided throughout the review period for many Council activities and their implications under the Biodiversity Conservation Act.</p> <p>Advice was given and applications for vegetation removal were assessed throughout the review period.</p> <p>Advice provided on a regular basis at pre-lodgement stage and as a part of the assessment process. The Council capacity building program for contaminated land has been extended to 30 June</p>	


Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
			Professional advice provided including pre-DA advice on contaminated land matters		2023 and assistance from the project officer is ongoing. A revised version of the Contaminated Land Policy was adopted in August 2022.	
2.3 3.3 5.2	Contribute to the development of Bathurst region as a Smart Community	Implement the Electric Vehicle Transition Plan	Implement a priority project identified in the Electric Vehicle Transition plan	Manager Environment	Two hybrid vehicles for the passenger fleet were delivered in February 2023. An electric vehicle was delivered in March 2023 and will be used to undertake parking enforcement activities. Investigation of options to procure an electric vehicle for garbage collection is ongoing. Options for an electric medium sized truck are also being explored. An MOU was signed with a company to investigate options for conversion of landfill gas into Hydrogen to power vehicles.	
3.3 3.5 6.4 3.1	Meet Council's statutory reporting obligations under the Local Government Act 1993	Monitor the operational footprint of Council's operations and report on trends identified. Measure and collate the trends in environmental condition across the Local Government Area	Collate data and prepare reports on Environmental data on an annual basis	Manager Environment	Trends in Council's operational footprint included in the monthly report prepared for internal review, with annual data included in the State of Environment (SOE) reporting. The Regional and BRC SOE reports were reported to Council at it's ordinary meeting in December 2022. The 2022 and all previous reports are available on Council's website.	
6.4 5.4	Meet Council's obligations in the Food Regulation Partnership and the Food Act 2003	Conduct a program of inspections of food premises including home-based food premises to ensure compliance with regulations	Conduct an inspection of all high and medium risk food premises by June 2023 Implement a risk-based inspection program for home-based food premises Prepare and distribute educational material on	Manager Environment	The food inspection program was ongoing throughout the review period and all of Council's inspection obligations under the Food Regulation Partnership were met. The Annual Food Regulation Report was submitted to the NSW Food Authority in late July 2022. One food related customer request was registered with Council in the period 1 March 2023 to 31 March 2023.	




Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
			<p>food safety three times annually</p> <p>95% of customer requests responded to within adopted corporate standards</p>		<p>100% of customer requests responded to within adopted corporate standards for the period 1 July 2022 to 31 March 2023.</p>	
6.4 5.4	Meet Council's obligations under the Public Health Act 2010 and associated regulations	Conduct a program of inspections of skin penetration premises, public swimming and spa pools and cooling towers	<p>Conduct an inspection of all skin penetration premises</p> <p>Conduct an inspection of all public swimming pools and spa pools</p> <p>Implement the activities identified as Council's role in Legionella management and the inspection of cooling towers</p> <p>95% of customer requests responded to within adopted corporate standards</p>	Manager Environment	<p>Inspections of skin penetration premises commenced in August 2022.</p> <p>Public swimming pool inspections will recommence later in 2023.</p> <p>Legionella Management Plan was adopted by Council in February 2022. Implementation is ongoing with inspections undertaken, as necessary.</p> <p>100% responded to within adopted corporate standards between 1 July 2022 and 31 March 2023.</p> <p>Two customer requests were registered with Council during the period 1 March 2023 to 31 March 2023.</p>	





Development Assessment

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date				Status
1.5 4.1 4.6 6.4	Ensure the assessment of development and other applications, in accordance with planning instruments, development control plans and policies, occurs within appropriate timeframes.	To be at or below the state average for determination times of development applications	Comparative data provided as part of annual Local Development Performance Management (LDPM) to DPIE	Manager Development Assessment	NSW State Average 2020-21	Bathurst Regional Council Mar 2023	Bathurst Regional Council year to date average	<div><div></div><div></div><div></div></div>	
					90	56.79	61.68		
					Average gross days taken to determine a DA				
					48	44.45	47.28		
					NSW State Average 2020-21	Bathurst Regional Council Mar 2023	Bathurst Regional Council year to date average	<div><div></div><div></div><div></div></div>	

Planning



Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
1.5 2.1 3.3 4.1 4.3 4.6 5.5 6.4	Prepare relevant planning proposals to ensure Council's planning controls remain relevant and up to date.	Prepare draft LEP and DCP amendments	Planning proposals referred to NSW Department of Planning & Environment for gazettal	Manager Strategic Planning	<p>1. Laffing Waters Planning Proposal and DCP Amendment – Gateway determination received. Public exhibition completed. Planning proposal adopted by Council – awaiting gazettal. DCP provisions being finalised. Exhibition anticipated in May.</p> <p>2. Bathurst Integrated Medical Centre – height and FSR – Gateway determination received. Adopted by Council at its December meeting. Awaiting gazettal.</p> <p>3. Heritage Planning Proposal 2022 – update schedule 5. to list 39 new heritage items – gazetted in February 2023.</p> <p>4. North St Perthville Planning Proposal – Reinstate Residential zone – Gateway determination requested.</p> <p>5. Review of Community Participation Plan – updates required identified and draft amendments being prepared.</p> <p>6. Ashworth Drive DCP amendment – reduction in landuse buffer. Council resolved not to proceed with the amendment at its August meeting.</p> <p>7. Perthville Levee DCP amendment – insert new DCP map to include lands behind the Perthville levee as flood protected lands under the DCP – DCP amendment adopted by Council at its October meeting.</p> <p>8. Schedule 1 Review of Bathurst Regional LEP. Review commenced.</p> <p>9. Removal of Kerb and Gutter deposit requirements from Complying Development conditions in LEP. Planning Proposal documentation referred to DPE seeking consideration as minor LEP amendment.</p> <p>10. Review and update Aboriginal Heritage Provisions in the DCP – updated provisions being drafted.</p>	


Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
1.5 2.1 3.3 4.1 4.3 4.6 5.5 6.4	Investigate relevant land use and planning issues of the Bathurst Region.	Prepare studies and plans.	Draft studies/plans completed or commenced by 30 June 2023.	Manager Strategic Planning	1. Bathurst Region Active Transport Strategy – Visioning consultation completed. Project plan/discussion paper for 2023 being developed. 2. Southern Distributor Road Investigations – Consultants appointed to prepare the Submission to support application to Infrastructure Australia. Project underway with community consultation planned for April. 3. Urban Expansion investigations – Engineering have engaged consultants to examine water and sewer infrastructure requirements. Planning staff supporting consultant's investigations of private lands.	
1.5 4.1 4.3 4.6 5.2 5.5 6.4	Undertake urban design and place management investigations.	Prepare studies and plans.	Draft studies/plans completed or commenced by 30 June 2023.	Manager Strategic Planning	1. Bathurst Town Centre Master Plan – adopted by Council at its July meeting as a reference document. 2. Draft Policy "Future Proofing Our CBD – 2022 and Beyond" – adopted by Council at September meeting. 3. Streets as Shared Space Round 2 project – Machattie Lane to Parrish Lane – concept plans being finalised and negotiated. Procurement and implementation underway. Awaiting completion of George St raised crossing. 4. Village Plans – visioning consultation with Rockley, Peel and Sofala completed. 5. Former TAFE precinct – Council resolved at its August meeting to cease the EOI process. Opportunities for staged development process being investigated. 6. CBD Night Lights – possible opportunities for festive lighting in the CBD identified. 7. Machattie Park/King's Parade precinct – options for staged improvements identified for future budget considerations.	
4.1 4.3 4.6 6.4	Review and update Council's section 7.11 plans.	Review existing or prepare new s7.11 Plans	Contributions plans requiring review identified by June 2023.	Manager Strategic Planning	1. Investigations underway to determine if stormwater plan should be moved to section 64 of LGA 1993. 2. Laffing Waters Contribution Plan – funding support received from DPE. Consultants brief prepared. Quotations being sought.	



Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
1.1 1.2 1.5 4.6 5.5 6.1 6.4	Implement the Bathurst Regional Heritage Plan.	Provide a Heritage Advisory Service.	Number of site visits undertaken by the heritage advisory service.	Manager Strategic Planning	1. 2022/23 site visits (to date): 73 2. Heritage workshop to be held in May 2023 focusing on heritage interpretation. –invitations to attend sent.	
		Provide heritage incentive funding programs to protect, maintain, enhance and promote the regions heritage assets.	Value of works generated from Council's incentive funds.	Manager Strategic Planning	1. Bathurst Region Local Heritage Fund – Applications for funding under 2022/23 program called and assessed. Grant offers made to 39 projects. Projects nearing completion. Applications for 2023/24 program being called. 2. Bathurst Region Conservation and Interpretation Fund – Applications for funding under 2022/23 program called and assessed. Grant offers made to 5 projects. Projects nearing completion. Applications for 2023/24 program being called. 3. Bathurst CBD Main Street Improvement Fund – Applications for funding under 2022/23 program called and assessed. Grant offers made to 8 projects. Projects nearing completion. Applications for 2023/24 program being called.	
		Prepare and implement projects for the interpretation and display of cultural heritage and history information.	New interpretative/promotional information made available.	Manager Strategic Planning	1. Pillars of Bathurst Project handed over to Bathurst Library to convert to future digital biography. Final update of booklet and brochure and additional sign being considered. 2. CBD Wayfinding Project – sign structures manufactured. Interpretation and wayfinding panels being developed. 3. Heritage Interpretation Plan for Macquarie View Tennis Club – consultation completed. Draft plan being prepared. 4. Wiradjuri Resistance & declaration of Martial Law in 1824 – An Interpretation Project – funding application lodged under the NSW Community Heritage Grants 2023-25. 5. Pillars of Bathurst Book – final edition being prepared inclusive of special plaque for Dr Robin McLachlan.	
		Prepare research/studies into the region's heritage values	Studies/plans considered and adopted by Council.	Manager Strategic Planning	1. Condition Assessment and Maintenance Plan for the Street and Park Lamp Standards – NSW Heritage grant accepted. Project underway.	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
			Number of local heritage items included in the Local Environmental Plan.			

Economic Development

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
2.1 2.2 2.3 2.4 2.6 4.1 4.5 5.5 6.3	Implementation of the Economic Development Strategy 2018-2022 and associated actions.	Nurture economic infrastructure development by supporting the development of the aerodrome, industrial precincts, new residential developments and telecommunication.	Seek funding for economic infrastructure projects.	Manager Economic Development	<ul style="list-style-type: none"> - Aerodrome promotional prospectus completed. New website copy complete for airport. Aerodrome land use study commenced in Nov 22 with an expected completion date of Apr 23. Draft situation analysis report provided Dec 22. - DA approved for Stage 1 of Kelso Industrial Estate expansion (\$4.8M Drought Stimulus Fund). Tender awarded Jan 23. - Aerodrome scope finalised with grant authority (Growing Local Economies Fund \$2.9M). - Lease signed for Leading Edge data centre - Early stages of Funding proposal for better NBN connection for Raglan and parts of Kelso underway. Grant not available at this time. - nbn fibre has been installed to the Airport boundary. - Working with Telstra on funding proposal for better connectivity at Hill End. Grant not available at this time. 	
		Market-leading promotional campaigns to increase residential relocations and a sense of place.	<p>Continued support for joint regional relocation campaigns.</p> <p>All 4 entrance billboards and welcome signs updated/maintained as required.</p> <p>Lifestyle promotional content created/updated, including the Bathurst Region website/new Live Invest site.</p>	Manager Economic Development	<ul style="list-style-type: none"> - Contributed to Move to More Campaign. - Joined the Regional Activators Alliance. - Listed Bathurst and villages on Pointer Remote. - New Resident Guide launched 16 Mar 23 at Upstairs. Includes video. Both publications have been provided to Real Estate agents who attended the launch. - Reinstated process for responding to Evo City enquiries. - Highway billboards to be reskinned April 2023. - Website has changed to bathurstliveinvest.com.au. 	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
			Annually updated New Resident Guide. 12 eNewsletters Regularly posting on social media channels, including Facebook and Linked In. Respond to business@bathurst and live@bathurst email enquiries. Run business support programs including but not limited to BizMonth, Buy Local Gift Card, workshops and presentations. Business Support section on the Live Invest website updated and maintained. Attendance with Mayor / Councillors at 75% of Business Chamber board meetings. Attendance at 90% of Business Chamber After-Hours events.	Manager Economic Development	<ul style="list-style-type: none"> - Four new resident interviews and photography sessions undertaken. Uploaded onto website. - All eNewsletters sent to date. - Cluster Strategy complete. - Events/engagements around cluster groups planned. - September 2022 BizMonth held. A very successful lunch with Layne Beachley with 218 people attending. - MED meets with Business Chamber Board monthly meeting along with Mayor. Representation at all Business Chamber events to date. - All Upstairs Startup hub board meetings attended to date. - Redesign Bathurst Business Hub website. - Update to Forecast id population projections. - Spendmapp used to track impact of COVID on economy. - Successfully lobbied to have NSW Government population projections adjusted upwards. - First 2022 Bathurst Young Professionals event sponsored by Economic Development held in Nov. Attended by 50+ young professionals. - Two grant writing seminars held in 2022 to assist business and community groups in applying for grants. Next seminar 16 April 2023. One attendee Perthville Progress Association successful with a \$146,000 grant - Business Chamber Christmas function held Dec 22 	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
			Representation at all “Upstairs Start-up Hub” board meetings. Promote resources to businesses including the ID websites and Spendmapp. Assist businesses and community groups in finding and securing grants.			
		Grow local employment, investment and attract new businesses	Organise the Bathurst Careers Expo with minimum 40 stalls and 1,500 attendees. Minimum of 60 new local jobs promoted each month via EVO Cities. Develop relocation proposals, relocation materials and support the relocation of new businesses through the Business Concierge Service.	Manager Economic Development	<ul style="list-style-type: none"> - Continued posting of EvoJobs. - Ongoing support for the relocation of numerous businesses, particular interest from manufacturing and IT businesses. - Invest Bathurst campaign being developed including social media/TVC ad, new brochure and updated website. - 2023 Careers Expo 02 August 2023. CSU main sponsor. - Planning has started to prepare an Investment Attraction Toolkit in conjunction with the Office of Regional Economic Development. 	
		Develop Bathurst into a Smart Community of national significance. Support innovative practices from industry.	Bi-monthly Project Group meetings held. Seek funding and roll out Smart Community priority projects. Promote Bathurst as a Smart Community.	Manager Economic Development	<ul style="list-style-type: none"> - Collaboration with Environment team to install 100 sensors in street lighting to monitor temperature. - Smart benches installed. - Investigations into various new Smart projects. - Bathurst Digital Twin launched in Oct 22, the first regional centre to have a digital twin of its CBD. This was a collaboration project with Spatial Services. 	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
					- Continue to work with Upstairs Start Up Hub to ensure its ongoing success. Recently provided support to a grant application.	

Attachment 8.3.3.1

2022-2023 Section 356 Donations Report as at 31 March 2023

Details	Reference	Date	Donations approved in Budget	Mt Pan Fee Waived	BMEC Donations	Sundry Donations	TOTAL
			\$	\$	\$	\$	\$
Annual Budget			105,421.00	30,000.00	65,000.00	20,385.00	220,806.00
Spent to date:							
Bathurst Rugby Club/Mr A Hart	S356 Policy	13/07/2022				-1,756.48	-1,756.48
WRAS Annual Subscription/donation	Operation Plan	15/07/2022	-2,617.00				-2,617.00
Evans Art Council	Operation Plan	26/07/2022	-3,000.00				-3,000.00
Bathurst Gardener's Club Inc	Operation Plan	26/07/2022	-500.00				-500.00
Bathurst Men's Shed Incorporated	Operation Plan	26/07/2022	-500.00				-500.00
Lions Club of Bathurst Inc	Operation Plan	26/07/2022	-2,000.00				-2,000.00
Quota Bathurst Inc	Operation Plan	26/07/2022	-1,500.00				-1,500.00
Festival of Bells	Operation Plan	26/07/2022	-1,000.00				-1,000.00
Lifeline Central West	Operation Plan	26/07/2022	-2,500.00				-2,500.00
Monkey Hill UHF Repeater	Operation Plan	26/07/2022	-1,000.00				-1,000.00
Sofala Progress Association	Operation Plan	26/07/2022	-2,000.00				-2,000.00
BMEC - CPSA Monthly Meetings -balance 02/06/2022	Operation Plan	28/07/2022			-371.36		-371.36
BMEC - CPSA Monthly Meetings - 07/07/2022	Operation Plan	28/07/2022			-721.82		-721.82
Bathurst Junior Sports Awards	Operation Plan	29/07/2022	-5,000.00				-5,000.00
Bathurst Seymour Centre Inc	Operation Plan	3/08/2022	-1,500.00				-1,500.00
Sydney International Piano Competition	Operation Plan	3/08/2022	-2,000.00				-2,000.00
BMEC - CPSA Monthly Meetings - 04/08/2022	Operation Plan	19/08/2022			-472.73		-472.73
Bathurst Refugee Support Group Inc. (BRSG)	Operation Plan	30/08/2022	-2,000.00				-2,000.00
Sofala & District AH&P Association	Operation Plan	8/09/2022	-350.00				-350.00
Bathurst City Colts Water Account	Operation Plan	14/09/2022	-2,971.85				-2,971.85
Bathurst Remembers / AVAMS / Communications and Resources Project	Operation Plan	15/09/2022	-1,000.00				-1,000.00
Bathurst City & RSL Band Association Inc	Operation Plan	20/09/2022	-5,000.00				-5,000.00
Mount Panorama Lions Club Inc	S356 Policy	7/10/2022				-35.00	-35.00
Architects OutWest Learning Group	21/09/22 Item 9.3.10	12/10/2022				-600.00	-600.00
Mitchell Conservatorium - BMEC Concerts	Operation Plan	14/10/2022			-758.18		-758.18
BMEC - CPSA Monthly Meetings - 06/10/2022	Operation Plan	14/10/2022			-850.55		-850.55
BMEC - Bathurst Eisteddfod Sep 2022	Operation Plan	14/10/2022			-30,000.00		-30,000.00
BMEC - Bathurst Eisteddfod Sep 2022	S356 Policy	14/10/2022			-8,373.27		-8,373.27
Mitchell Conservatorium - support 2022 Carols by Candlelight	Operation Plan	30/11/2022			-7,000.00		-7,000.00
Rockley Public School - presentation award	S356 Policy	30/11/2022				-60.00	-60.00
Bathurst West Public School - presentation award	S356 Policy	30/11/2022				-50.00	-50.00
The Friends of the Bathurst War Memorial Carillon Inc	Operation Plan	9/12/2022	-1,000.00				-1,000.00
Scots All Saints College - presentation day	S356 Policy	20/12/2022			-359.64		-359.64
BMEC - CPSA Monthly Meetings - 03/11/2022	Operation Plan	20/12/2022			-768.73		-768.73
BMEC - CPSA Monthly Meetings - 01/12/2022	Operation Plan	20/12/2022			-850.55		-850.55
Mackillop College - end of year presentation	S356 Policy	20/12/2022			-200.73		-200.73
Bathurst Public School - school concert	S356 Policy	20/12/2022			-1,572.00		-1,572.00
O'Connell Public School - presentation night	S356 Policy	20/12/2022			-496.00		-496.00
Bathurst Public School - presentation day	S356 Policy	20/12/2022			-301.45		-301.45
IAAF World Cross Country Championships test event	14/12/22 Item 12.1.3	21/12/2022				-2,980.27	-2,980.27
BMEC - CPSA Monthly Meetings - 01/02/2023	Operation Plan	9/02/2023			-1,193.18		-1,193.18
Denison College Bathurst Campus - Swing Factor Ball 2022	S356 Policy	16/02/2023			-154.40		-154.40
BDRSC grant - Bathurst Pony Club	Operation Plan	22/02/2023	-2,600.00				-2,600.00
BDRSC grant - Bushrangers ARFC	Operation Plan	22/02/2023	-1,000.00				-1,000.00
BDRSC grant - Bathurst Giants ARFC	Operation Plan	22/02/2023	-2,915.00				-2,915.00
BDRSC grant - Bathurst Hockey Association	Operation Plan	22/02/2023	-4,200.00				-4,200.00
BDRSC grant - Bathurst City Croquet Club Inc	Operation Plan	22/02/2023	-4,396.00				-4,396.00
Bathurst & District National Trust and Wiradyuri Elders	21/09/22 Item 9.3.8	16/03/2023			-437.27		-437.27
Russell St Closure - Triumph Owners 18/03/2023	Operation Plan	28/03/2023	-2,500.00				-2,500.00
Bathurst Edgell Jog (2022 event)	Operation Plan	28/03/2023	-3,000.00				-3,000.00
CSU Foundation Trust (Gordon Bullock Scholarship)	Operation Plan	30/03/2023	-3,000.00				-3,000.00
CSU Foundation Trust	Operation Plan	30/03/2023	-5,000.00				-5,000.00
Bathurst District Historical Society	15/02/23 Item 11.1.2	31/03/2023				-499.09	-499.09
IAAF World Cross Country Championships event	14/12/22 Item 12.1.3	31/03/2023		-30,000.00			-30,000.00
Amount Spent			-66,049.85	-30,000.00	-54,881.86	-5,980.84	-156,912.55
Available Balance before commitments			39,371.15	0.00	10,118.14	14,404.16	63,893.45

Attachment 8.3.3.1

2022-2023 Section 356 Donations
Report as at 31 March 2023

Details	Reference	Date	Donations approved in Budget	Mt Pan Fee Waived	BMEC Donations	Sundry Donations	TOTAL
			\$	\$	\$	\$	\$
Committed:							
Bathurst AH&P Association	Operation Plan		-8,244.00				-8,244.00
Macquarie Philharmonia - Platinum Donation	Operation Plan		-2,000.00				-2,000.00
The Neighbourhood Centre (formerly BINC)	Operation Plan		-900.00				-900.00
Bathurst City Colts Water Account	Operation Plan		-4,238.15				-4,238.15
Bathurst District Sport & Rec (BDRSC) grants	Operation Plan		-4,889.00				-4,889.00
Western Sydney University Medical Scholarship	Operation Plan		-10,000.00				-10,000.00
BMEC - Bathurst Youth Council	Operation Plan				-2,000.00		-2,000.00
BMEC - CPSA Monthly Meetings	Operation Plan				-5,771.08		-5,771.08
Russell St Road Closures	Operation Plan		-7,500.00				-7,500.00
Country Women's Association of NSW - Central Western Group (CWA)	Operation Plan		-300.00				-300.00
Bathurst Filipino Australian Community Inc	Operation Plan		-300.00				-300.00
Country Women's Association of NSW - Central Western Group (CWA)	Operation Plan				-1,000.00		-1,000.00
St Vincent de Paul - Assumption Conference	Operation Plan		-1,000.00				-1,000.00
Carillon Theatrical Society	Operation Plan				-5,000.00		-5,000.00
Bathurst Primary School GRIP Leadership Conference	15/03/23 Item 08.02.6				-582.91		-582.91
Amount Committed			-39,371.15	0.00	-14,353.99	0.00	-53,725.14
Adjustment between Funds			0.00		4,235.85	-4,235.85	
Available Balance			-0.00	0.00	-0.00	10,168.31	10,168.31

Summary Remaining Budget	\$
Donations approved in Budget	-0.00
Mt Pan Fee Waived	0.00
BMEC Donations	-0.00
Sundry Donations	10,168.31
Total Remaining	10,168.31

Summary	\$
Total Budget	220,806.00
Less: Amount Spent	-156,912.55
Less: Amount Committed	-53,725.14
Total Remaining	10,168.31

Market Rental Subsidies for 2022/23

NAME OF TENANT	LOCATION	Current Rent PA	Estimated Market Rent	BRC Rental Subsidy
Mitchell Conservatorium	Machattie Park Cott	575.00	17,569.00	16,994.00
Central Tablelands Woodcraft	Il Learmonth Park	603.00	16,349.00	15,746.00
Community Opportunity Shop	Ir 8 Lions Club Drive	1,150.00	21,798.00	20,648.00
Community Opportunity Shop	Ir Veggie Patch Church	1.00	16,349.00	16,348.00
Air Services Australia	Aerodrome - Comm	1.00	19,617.00	19,616.00
Taxi Cabs of Bathurst Co-opera	Communication tow	1,341.00	19,617.00	18,276.00
Master Communications & Elec	Communication tow	4,661.00	19,617.00	14,956.00
Bathurst City & RSL Band Asso	Walmer Park	239.00	21,798.00	21,559.00
Bathurst Lions Club Inc	Short St	1.10	16,349.00	16,347.90
Evans Arts Council Inc	Lee Street	500.00	5,450.00	4,950.00
Bathurst District Historical Socie	Mitre Street	1.00	10,900.00	10,899.00
Bathurst District Historical Socie	16 Stanley Street	1.00	10,900.00	10,899.00
Bathurst Meals on Wheels Inc	4 Watt Drive	1.00	54,483.00	54,482.00
Department of Defence (Air Car	Aerodrome - Lot 25	90.91	13,989.00	13,898.09
Department of Defence (Air Car	Aerodrome - Lot 36	90.91	40,402.00	40,311.09
				295,930.08

Transport for NSW



Mr David Sherley
General Manager Bathurst
Regional Council

Re: Traffic Management and Pedestrian Works Temporary Delegation

Dear Mr Sherley

Transport for NSW (TfNSW) is committed to working with local government to improve the prosperity, safety and liveability of our neighbourhoods.

In response to the COVID pandemic, the NSW Government simplified approvals processes for outdoor dining with a range of regulatory changes. Among these changes were regulations allowing rapid creation of on-road space for outdoor dining, and a temporary delegation issued by TfNSW to facilitate temporary pedestrian and cycling areas and lanes.

I have now resolved to delegate further powers to local government to exercise Transport's functions with respect to outdoor dining and a number of low-impact improvements to pedestrian conditions on local roads. The revised instrument of delegation, valid until 2026, is enclosed alongside a guide to explain its use.

The delegation means all local councils will have the option of carrying out works on local roads without requiring referral to the Local Traffic Committee or TfNSW. This option is contingent on the proposed improvements meeting a number of important safeguards relating to location, design compliance and notification according to well established TfNSW standards, specifications and technical directions, Australian Standards and the Austroads guidelines.

TfNSW continues to provide training, advice and coordination for local government in a range of capacities, including the operation of the Local Traffic Committee. Councils remain welcome to submit any item to the Committee and where the delegation requires to consult with NSW Police and their local TfNSW representatives.

TfNSW will monitor this delegation closely as a trial of changed responsibilities and evaluate the reform with input from local government.

If you have any further questions regarding this delegation, please contact

[REDACTED]

Sincerely,

[REDACTED]

Rob Sharp
Secretary
24 February 2023



INSTRUMENT OF DELEGATION AND AUTHORISATION

TRAFFIC MANAGEMENT AND PEDESTRIAN WORKS TEMPORARY DELEGATION TO COUNCILS

*Roads Act 1993
Road Transport Act 2013*

On behalf of Transport for NSW, I, Rob Sharp, Secretary of the Department of Transport:

- a) **DELEGATE** under section 31(1) of the *Transport Administration Act 1988* (the 'Act') and all other enabling powers, the functions set out in **Schedule 1** to the councils set out in **Schedule 2**, and
- b) **AUTHORISE** those delegates, under section 31(2) of the Act, to sub-delegate the functions set out in **Schedule 1** to the persons set out in **Schedule 3**,

subject to the conditions set out in **Schedule 4**.

A failure to comply with the conditions set out in **Schedule 4** renders the delegation inoperative with respect to the works being undertaken.

In addition, I **AUTHORISE** under section 122(b) of the *Road Transport Act 2013*, the councils set out in **Schedule 2**, to install or display (or interfere with, alter or remove) any prescribed traffic control device as set out in the TfNSW "*Traffic Signs Database*" and indicated as "*Delegated to Council for Authorisation – Yes*", required to give effect to this delegation, including any portable traffic control lights, but NOT any internally illuminated traffic control device.

This delegation and authorisation commences on the date it is made and will continue in force until 30 June 2026 unless revoked earlier.

A handwritten signature in black ink, appearing to read 'Rob Sharp'.

Rob Sharp
Secretary
Department of Transport

Date: 24 February 2023

SCHEDULE 1 - FUNCTIONS

The functions and powers of Transport for NSW under section 115(2) of the *Roads Act 1993* to regulate traffic on a public road for purposes other than those set out in section 115(3), being the following types of pedestrian works:

- Works to enable alfresco dining on a road (where there is no change to the number of continuous travel lanes)
- Continuous footpaths
- Converting existing pedestrian (zebra) crossings to raised pedestrian ('wombat') crossings
- Mid-block treatments to manage vehicle speed including road humps, road cushions, chicanes and slow points
- Pedestrian crossings
- Pedestrian refuges
- No Stopping controls at intersections
- Kerb buildouts to reduce intersection crossing distance or manage vehicle speed (where there is no change to the number of continuous travel lanes)
- Kerb modifications for footpath improvements or tree planting (where there is no change to the number of continuous travel lanes)
- Associated changes to kerbside parking necessary to implement the proposal and to offset any parking impacts.

SCHEDULE 2 - DELEGATES

A council constituted under the *Local Government Act 1993*.

SCHEDULE 3 – SUB-DELEGATES

The general manager of a council, or an employee of the council.

SCHEDULE 4 - CONDITIONS

1. A delegate or its sub-delegates may only exercise the functions in schedule 1:
 - (a) On public roads within the local government area under the *Local Government Act 1993* for which the delegate is the roads authority;
 - (b) On unclassified roads with a speed limit of 50km/h or less;
 - (c) Not on or within 50 metres of a directly adjacent road on which a regular light rail service operates;
 - (d) Not on a road or intersection, or within 10 metres of a road or intersection, on or through which a regular bus service operates;
 - (e) Not within 100 metres of traffic lights; and
 - (f) Not on a road to which a clearway applies.
2. Delegates must use any relevant Transport for NSW established standards, specifications and Technical Directions, and the relevant Austroads guidelines and Australian Standards when designing and implementing the selected pedestrian works. Any novel designs or works where there are no established standards, technical directions or guidelines are to be dealt with under existing processes and are not subject to this delegation.

3. Delegates must submit a record of the works undertaken to TfNSW and NSW Police for information and reporting purposes. In the case of a new pedestrian crossing the record of works must include a copy of a road safety audit.

POLICY:	Council Developments Conflict of Interest Policy
DATE ADOPTED:	Director Corporate Services & Finance Report XX Meeting of Council XXX
FILE REFERENCE:	02.00018
OBJECTIVE:	This policy aims to manage potential conflicts of interest and increase transparency at all stages of the development process for council-related development.

1. INTRODUCTION

This policy is the Council Developments Conflict of Interest Policy which relates to conflicts of interest for Council-related development throughout the development process.

2. DEFINITIONS

In this policy:

application means an application for consent under Part 4 of the Act to carry out development and includes an application for a complying development certificate and an application to modify a development consent

council means Bathurst Regional Council

council-related development application means a development application, for which Council is the consent authority, that is—

- (a) made by or on behalf of the council, or
- (b) for development on land, other than a public road within the meaning of the Local Government Act 1993—
 - (i) of which the council is an owner, a lessee or a licensee, or
 - (ii) otherwise vested in or under the control of the council.

Note - Land vested in or under the control of the council includes public land within the meaning of the Local Government Act 1993.

development process means application, assessment, determination, and enforcement

the Act means the Environmental Planning and Assessment Act 1979.

controversial development means a development that is likely to attract disagreement from a significant number of residents.

A word or expression used in this policy has the same meaning as it has in the Act, and any instruments made under the Act, unless it is otherwise defined in this policy.

Notes included in this policy do not form part of the policy.