

# Ordinary Meeting of Council - 1 February 2023 Attachments

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## ORDINARY MEETING OF BATHURST REGIONAL COUNCIL

25 January 2023

His Worship the Mayor & Councillors

### **Notice of Ordinary Meeting of Bathurst Regional Council – Wednesday 1 February 2023**

I have to advise that an Ordinary Meeting of Bathurst Regional Council will be held in the Council Chambers on Wednesday 1 February 2023 commencing at 6:00 PM or immediately following the conclusion of the Public Forum session.

Public Forum will be held from 6.00 pm where there will be an opportunity for members of the public to raise matters with Council.



D J Sherley  
**GENERAL MANAGER**

**MINUTES OF THE ORDINARY MEETING OF  
BATHURST REGIONAL COUNCIL  
HELD ON Wednesday 1 February 2023**

**1 PUBLIC FORUM**

**MINUTE**

**Bob Triming** - **Access Advocate** - Inquired about the Road Safety Officer position and whether it still exists. Suggested to re-run safety training seminar about electric scooter and mobility scooter usage. Quoted the recent accident involving a mobility scooter in Russell Street.

DES - Noted there is no appointed Road Safety Officer.

## **2 RECORDING OF MEETINGS**

## **3 MEETING COMMENCES**

### **MINUTE**

Meeting commenced at 6.07 pm.

**Present:** Cr W Aubin, Cr K Burke, Cr B Fry, Cr J Jennings, Cr G Hanger, Cr M Hogan, Cr I North, Cr A Smith, Cr R Taylor

## **4 PRAYER AND ACKNOWLEDGEMENT OF COUNTRY**

## **5 APOLOGIES OR ATTENDANCE BY AUDIO-VISUAL LINK**

### **MINUTE**

**MOVED: Cr I North SECONDED: Cr J Jennings**

**RESOLVED:**

That the attendance via audio-visual link of Cr A Smith be accepted.

## 6 MINUTES

### 6.1 CONFIRMATION OF MINUTES - ORDINARY MEETING OF BATHURST REGIONAL COUNCIL HELD - 14 DECEMBER 2022

**File No:** 11.00005

#### **RECOMMENDATION:**

That the Minutes of the Ordinary Meeting of Bathurst Regional Council held on 14 December 2022 be adopted.

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#### **REPORT:**

The Minutes of the Ordinary Meeting of Bathurst Regional Council held on 14 December 2022 are attached.

#### **FINANCIAL IMPLICATIONS:**

Nil

#### **BATHURST COMMUNITY STRATEGIC PLAN – OBJECTIVES AND STRATEGIES:**

**Objective 6:** Community leadership and collaboration.

Strategy 6.4 Meet legislative and compliance requirements.

#### **COMMUNITY ENGAGEMENT:**

01 **Inform** - to provide the public with balanced and objective information to help them understand the problem, alternatives, opportunities and/or solutions.

#### **ATTACHMENTS:**

1. 141222 Ordinary Minutes Only [6.1.1 - 25 pages]

#### **MINUTE**

**RESOLUTION NUMBER: ORD2023-1**

**MOVED: Cr K Burke SECONDED: Cr B Fry**

**RESOLVED:**

That the Minutes of the Ordinary Meeting of Bathurst Regional Council held on 14 December 2022 be adopted.

## **7 DECLARATION OF INTEREST**

### **Declaration of Interest**

**MINUTE**

**RESOLUTION NUMBER: ORD2023-2**

**MOVED: Cr I North SECONDED: Cr M Hogan**

**RESOLVED: NIL**

## **8 RECEIVE AND DEAL WITH GENERAL MANAGER'S AND DIRECTORS' REPORTS**

### **8.1 GENERAL MANAGER'S REPORT**

#### **8.1.1 CENTRAL NSW JOINT ORGANISATION (CNSWJO) BOARD MEETING 24 NOVEMBER 2022 (ONLINE)**

**File No: 07.00017-29**

#### **RECOMMENDATION:**

That the report on the Central NSW Joint Organisation Board Meeting held on 24 November 2022 be noted.

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#### **REPORT:**

The Central NSW Joint Organisation Board met on 24 November 2022, with the meeting being held online due to the region's flooding impacts.

Essential Energy provided an update to CNSWJO from various departments which gave opportunity to raise ongoing issues Councils are facing. Members were frank about their service levels they were receiving. Correspondence will be sent to the Premier, Deputy Premier, Treasurer, Minister for Local Government and Opposition Leader Chris Minns, with copies also to the JO Chairs Forum, Country Mayors Association and Regional Cities on future directions in regard to service levels.

Ms Olivia West, Director of Central West Regional Development from Department of Regional NSW gave an update on what has been happening on the ground for the flood response and recovery and took the below advice from members back to her team.

- Cr Ken Keith - raised the issue of fast-tracking approvals for gravel for roads.
- Cr Chris Roylance – raised the issue of the need for promotion for business recovery in the Lachlan Valley.
- Cr Ken Keith – suggested the need for a mental health focus given it has been the recent major flood, drought, mouse plague, Covid and unprecedented flooding in the past five years along the Lachlan.
- Cr Phyllis Miller will share her lifeline contact.
- Cr Bill West will share the free psychology service offered with Ms O West.
- Cr David Somerville – Advocacy for water utilities disaster relief as well as General Purpose Councils where this is not currently the case.



Key messages for advocacy from flooding as per the briefing note listed below is underway:

- (a) There should be automatic, well-known processes switched on when natural disaster declarations are made. These should include;
  - (1) one source of truth,
  - (2) effective and known communication pathways, governance arrangements and messaging,
  - (3) a known support package including rates relief and business support tailored to the impacted engine industries of the community; and
  - (4) recognition that some natural disasters are much bigger than the local response through Council and the SES and there ought to be pre-planned responses to rapidly escalate.
  - (5)
- (b) There ought to be known escalation points to support the local effort including use of the military.
- (c)
- (d) CNSWJO, through its Disaster Risk Reduction Program, prepare a tool that systematises mutual support between Councils for natural disasters.
- (e) CNSWJO ensure coordination of a debrief with affected Councils and key agency representatives to inform the above tool.
- (f) There should be policy and financial recognition of the ongoing and unprecedented road impacts on the safety and economy of this region as a result of the continued La Nina event. This recognition should include;
  - (1) Supporting Country Mayors and LGNSW in their advocacy on their State-wide Roads Emergency declaration,
  - (2) Extension of funding deadlines allowing Councils reprioritisation of resource from other infrastructure funding programs to the roads' effort; and
  - (3) An ongoing plan for roads recovery that recognises that this effort will take years.

### **Review of the CNSWJO Strategy**

Under the Local Government Act, CNSWJO must review its strategy each term. The mandated Statement of Strategic Regional Priority is due in December 2022.

The Draft Statement of Strategic Regional Priority Plan (SSRP) was adopted at the October Meeting.

At the November meeting the Draft SSRP two-page summary was adopted with the amendment adding a 5.3 for natural disaster road funding as a priority with a report to come back to the February Board on what that will look like at an operational level.

### **Lithgow Membership with the CNSWJO**

The Board have welcomed Lithgow City Council as a full member of the CNSWJO. Mayors from across the region spoke warmly about the importance of Lithgow in this region. Governance steps to advise the Minister for Local Government are underway.

### **Remuneration for the Chair and or other Mayors in their capacity as Board**

## **members for the Central NSW JO**

The Board resolved to commence the process to amend the CNSWJO Charter to include a fee for remuneration of the Chair of \$10,000 per annum. Given the growing status of this JO and workload for the Chair, this was well supported.

## **Water**

Advocacy by the region across multiple fronts in the strategic water planning and management space is occurring, including;

- Continued advocacy for the raising of the Wyangala Dam in the context of the efforts by Water NSW and proactive communication from BOM with recent flooding.
- The Board endorsed the CNSWJO Regional Water Loss Management Centres' Project Plan and the Water Utilities Alliance Strategic Plan 2022-2032.
- Information on a proposed project to Integrate Local Water Utility Strategic Planning with Integrated Planning and Reporting.

Updates were given on the status of strategic work by the State Government in water planning and management including consultations on the final stages of the Regional Water Strategy development and the Town Water Risk Reduction Program.

## **Regional Asset Management**

The Board approved a proposed Regional Asset Management Improvement Program through members comprising a joint procurement of asset management audits across the JO membership once every Council term (4 yearly) with procurement to be undertaken in early 2023 for audits to be completed by July 2023. Also, the development of Asset Management Improvement Plans for each Council informed by the Asset Management Audits; and lastly annual reports by Council's asset management staff to ARICs on progress towards achieving improvements detailed in their Asset Management Improvement Plans to formalise the integration of asset management into the ARIC process.

## **Regional Submissions**

Members have forwarded requests for the JO to lodge submissions, where all advice provided is within existing policy. All are available on the CNSWJO website at <https://www.centraljo.nsw.gov.au/submissions/>

The Board has endorsed submissions for the;

- Review of the IPART methodology for rate peg increases, and
- EPA Policy and Action on Climate Change.

## **Working with the Joint Organisation Network**

Eight JO's (including CNSWJO) made an application under the Disaster Risk Reduction fund and were successful where a funding deed for \$647,989 is being executed.

An approval was sought for an application be made under the hand of the Chair for the Joint Organisations Net Zero Acceleration (JONZA) of up to \$155,000.

The JONZA grant is designed to support JOs and non-metropolitan Regional Organisations of Councils (ROCs) by funding an internal staff member who is dedicated to progressing net zero outcomes for member Councils.

### Value to members

A snapshot of the value to members of the various activities undertaken by the JO for their members in the context of the CNSWJO Strategic Plan follows.

VALUE FOR MEMBERS 2020/2021	FY 19/20	FY 20/21	FY 21/22	FY 22/23
SUBMISSIONS	20	23	16	7
PLANS, STRATEGIES AND COLLATERAL	26	12	3	8
GRANTS SEEKING	3	3	0	2.29m
GRANT FUNDING RECEIVED	\$215k	\$736k	\$735k	\$45k
COMPLIANCE	13	9	11	11
DATA	6	3	1	14
MEDIA INCLUDING SOCIAL MEDIA	13	18	25	7
COST SAVINGS	\$1.87m	\$2.2m	\$2.1m	TBC
REPRESENTATION	147	159	210	38
OPPORTUNITIES COUNCILS HAVE BEEN AFFORDED	35	102	101	37

The following table shows the savings achieved by member Councils through aggregated procurement and programming. An explanation of the meaning of each column has been reported previously and is available on request. The table reflects savings in the 21/22 financial year.

The cost to members is calculated on a percentage of each CNSWJO staff member and their corresponding workload on procurement and contract management. This figure is updated quarterly in line with the cost savings. The table is currently being updated with current financial year data and will be reported to the February 2023 Board meeting.

SAVINGS	Water Utilities Alliance Contracts	HR Contracts	WHS contracts	IT contracts	Supply contracts	Roads/ Transport contracts	Energy contracts	RDOCs contracts	Other contracts	Training	Legal advice re Procurement	Participation in regional procurement	Total
Bathurst	\$3,297	\$29,408	\$1,707	\$0	\$21,012	\$0	\$439,221	\$6,036	\$0	\$1,287	\$433	\$18,000	\$520,401
Blayney	\$3,297	\$1,728	\$0	\$0	\$17,268	\$0	\$49,369	\$770	\$0	\$6,420	\$433	\$17,000	\$96,284
Cabonne	\$3,297	\$10,642	\$372	\$0	\$25,898	\$0	\$57,737	\$698	\$0	\$3,429	\$433	\$22,000	\$124,504
Central Tablelands Water	\$3,297	\$103	\$0	\$0	\$0	\$0	\$19,805	\$94	\$0	\$2,033	\$433	\$15,000	\$40,764
Cowra	\$3,297	\$21,962	\$486	\$0	\$44,858	\$0	\$113,332	\$717	\$0	\$4,425	\$433	\$17,000	\$206,510
Forbes	\$3,297	\$17,458	\$0	\$0	\$47,880	\$0	\$98,200	\$1,539	\$0	\$9,885	\$433	\$25,000	\$203,691
Lachlan	\$3,297	\$28,296	\$0	\$0	\$47,535	\$0	\$84,090	\$525	\$0	\$6,797	\$433	\$17,000	\$187,972
Oberon	\$0	\$16,829	\$0	\$0	\$23,682	\$0	\$34,514	\$1,439	\$0	\$4,734	\$433	\$25,000	\$106,631
Orange	\$3,297	\$71,217	\$5,735	\$0	\$18,722	\$0	\$489,820	\$6,272	\$0	\$5,888	\$433	\$9,000	\$610,383
Parkes	\$3,297	\$4,634	\$0	\$0	\$47,037	\$0	\$170,178	\$2,983	\$0	\$9,602	\$433	\$13,000	\$251,163
Weddin	\$0	\$205	\$0	\$0	\$18,719	\$0	\$36,430	\$768	\$0	\$2,044	\$2,153	\$22,000	\$82,318
Sub Total	\$29,669	\$202,483	\$8,299	\$0	\$312,612	\$0	\$1,592,695	\$21,841	\$0	\$56,544	\$6,478	\$200,000	\$2,430,620
												Cost to members	\$254,500
												Total	\$2,176,120

## **FINANCIAL IMPLICATIONS:**

Funding for this item is contained within existing budgets.

## **BATHURST COMMUNITY STRATEGIC PLAN – OBJECTIVES AND STRATEGIES:**

### **Objective 4: Sustainable and balanced growth.**

Strategy 4.5 Work with partners to improve public transport, and passenger and freight transport connections to and from the region.

### **Objective 6: Community leadership and collaboration.**

Strategy 6.1 Communicate and engage with the community, government and business groups on important matters affecting the Bathurst region.

Strategy 6.2 Work with our partners and neighbouring councils to share skills, knowledge and resources and find ways to deliver services more efficiently.

Strategy 6.3 Advocate for our community.

## **COMMUNITY ENGAGEMENT:**

01 **Inform** - to provide the public with balanced and objective information to help them understand the problem, alternatives, opportunities and/or solutions.

## **ATTACHMENTS:**

Nil

## **MINUTE**

**RESOLUTION NUMBER: ORD2023-3**

**MOVED: Cr G Hanger SECONDED: Cr M Hogan**

### **RESOLVED:**

That the report on the Central NSW Joint Organisation Board Meeting held on 24 November 2022 be noted.

## 8.1.2 FRIENDSHIP AGREEMENT WITH CIRENCESTER TOWN COUNCIL

**File No: 23.00150**

### **RECOMMENDATION:**

That Council:

- (a) send a delegation to visit Cirencester, subject to further discussion with Cirencester Town Council,
  - (b) authorise the Mayor and General Manager (or their authorised delegates) to attend as Council's delegates, and
  - (c) authorise the General Manager to appoint a travel agent to commence preparations (if required).
- 

### **REPORT:**

Council has in place a Friendship Agreement with the Cirencester Town Council which was ratified at Council's Meeting of 20 March 2019 (DCSF Report #5), a copy of the agreement is at **attachment 1**.

Cirencester is a community in the Gloucestershire region of England. It is situated in the Cotswolds not far from Bath. It is the seat of the Earls Bathurst. Our City was named after the 3<sup>rd</sup> Earl Bathurst, the current Earl is the 9<sup>th</sup> to hold this title.

The passing of the Local Government Act in England in 1894 brought into existence Cirencester's first independent elected body, the Urban District Council. The reorganisation of the Local Government system in 1974 replaced this Council with a two-tier system of Cotswold District Council and Cirencester Town Council. Under the patronage of the Bathurst family, the Cirencester area, notably Sapperton, became a major centre for the Arts and Crafts movement in the Cotswolds.

During Bathurst's 2015 celebrations discussions were held with the Earl and Countess Bathurst about exploring the opportunity for developing a sister city relationship with Cirencester. As a result of the discussions the Friendship Agreement was signed by the two Councils.

The objectives of the Agreement are:

- 1.1 *The parties aim to facilitate cooperation and collaboration in the following areas:*
- (a) *The promotion of artistic and cultural activities,*
  - (b) *The promotion of business and commercial technology,*
  - (c) *The exchange of publications and other materials of common interest,*
  - (d) *To promote awareness of international development opportunities in higher education,*

(e) *Such other areas of collaboration as may be agreed between the parties.*

1.2 *Cooperative activities under the Memorandum may include any of the administrative departments of BRC and CTC.*

The Council resolved on 20 March 2019 in regard to the relationship between BRC and CTC;

*That Council:*

- (a) Delegate authority to the Mayor and General Manager to execute the Friendship Agreement with Cirencester Town Council,*
- (b) send a delegation to visit Cirencester, subject to further discussion with Cirencester Town Council,*
- (c) authorise the Mayor and General Manager (or their authorised delegates) to attend as Council's delegates, and*
- (d) authorise the General Manager to appoint a travel agent to commence preparations (if required).*

In regards to the resolution of 20 March 2019, item (a) – Friendship Agreement execution: this has been actioned.

At this time, a formal delegation visit to Cirencester has not occurred due to COVID-19. It is proposed that Council now look at sending a formal delegation to Cirencester in the second half of 2023.

## **FINANCIAL IMPLICATIONS:**

The indicative cost for each delegate is approximately \$5000 per person, and can be funded from Council's Sister City allocation.

## **BATHURST COMMUNITY STRATEGIC PLAN – OBJECTIVES AND STRATEGIES:**

**Objective 1: Our sense of place and identity.**

Strategy 1.3 Enhance the cultural vitality of the region.

**Objective 2: A smart and vibrant economy.**

Strategy 2.1 Support local business and industry.

## **COMMUNITY ENGAGEMENT:**

01 **Inform** - to provide the public with balanced and objective information to help them understand the problem, alternatives, opportunities and/or solutions.

## **ATTACHMENTS:**

1. Friendship Agreement with Cirencester Town Council [**8.1.2.1** - 5 pages]

## **MINUTE**

**RESOLUTION NUMBER: ORD2023-4**

**MOVED: Cr B Fry SECONDED: Cr J Jennings**

## **RESOLVED:**

That Council:

- (a) send a delegation to visit Cirencester, subject to further discussion with Cirencester Town Council,
- (b) authorise the Mayor and General Manager (or their authorised delegates) to attend as Council's delegates, and
- (c) authorise the General Manager to appoint a travel agent to commence preparations (if required).

## 8.2 DIRECTOR ENVIRONMENTAL PLANNING AND BUILDING SERVICES REPORT

### 8.2.1 GENERAL REPORT

**File No:** 03.00053

#### **RECOMMENDATION:**

That the information be noted.

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#### **REPORT:**

The following reports are provided for Council's information.

- (a) Applications approved using authority delegated to the Director Environmental Planning & Building Services during December 2022 (**attachment 1**).
- (b) Applications refused during December 2022 (**attachment 2**).
- (c) Applications under assessment as at the date of compilation of this report (**attachment 3**).
- (d) Applications pending determination for greater than 40 days as at the date of compilation of this report (**attachment 4**).
- (e) Applications with variations to development standards under Clause 4.6 of Bathurst Regional LEP 2014 approved in December 2022 (**attachment 5**).
- (f) No political disclosure statements have been received in relation to any "planning applications" being considered at this meeting.

#### **FINANCIAL IMPLICATIONS:**

Nil

#### **BATHURST COMMUNITY STRATEGIC PLAN – OBJECTIVES AND STRATEGIES:**

##### **Objective 4: Sustainable and balanced growth.**

Strategy 4.6 Plan for, assess and regulate development activity.

##### **Objective 6: Community leadership and collaboration.**

Strategy 6.4 Meet legislative and compliance requirements.

#### **COMMUNITY ENGAGEMENT:**



01 **Inform** - to provide the public with balanced and objective information to help them understand the problem, alternatives, opportunities and/or solutions.

**ATTACHMENTS:**

1. DAs approved [8.2.1.1 - 2 pages]
2. DAs refused [8.2.1.2 - 1 page]
3. DAs pending [8.2.1.3 - 3 pages]
4. Over 40 days [8.2.1.4 - 2 pages]
5. Variations [8.2.1.5 - 1 page]

**MINUTE**

**RESOLUTION NUMBER: ORD2023-5**

**MOVED: Cr K Burke SECONDED: Cr B Fry**

**RESOLVED:**

That the information be noted.

## 8.3 DIRECTOR CORPORATE SERVICES AND FINANCE'S REPORT

### 8.3.1 STATEMENT OF INVESTMENTS

**File No:** 16.00001

#### RECOMMENDATION:

That the information be noted.

#### REPORT:

\$106,730,000 was invested at 31 December 2022 in accordance with Council's investment policies, the Minister's Investment Order dated 12 January 2011, the Local Government Act 1993 and associated regulations. All investments have been reconciled with Council's general ledger and are listed below:

	<u>Rating</u>	<u>Balance</u>	<u>Average Return</u>
<b><u>Short Term 1 – 365 Days</u></b> (comprising Commercial Bills, Term Deposits, Debentures and Certificates of Deposits):			
National Australia Bank Limited	A-1+	13,500,000	1.39%
CBA	A-1+	19,500,000	3.32%
Suncorp	A-1	22,500,000	2.60%
AMP	A2	3,000,000	1.84%
Bank of Queensland Limited	A2	7,500,000	2.29%
Bendigo & Adelaide	A2	3,000,000	3.67%
IMB	A2	3,000,000	2.70%
Members Equity Bank	A2	1,500,000	1.82%
Maritime, Mining & Power Credit Union Limited	ADI	1,500,000	3.82%
		<b>75,000,000</b>	<b>2.56%</b>
<b><u>Long Term &gt; 365 Days</u></b> (comprising Commercial Bills, Term Deposits, Debentures and Bonds):			
National Australia Bank Limited	A-1+	12,000,000	
		<b>12,000,000</b>	
		<b>87,000,000</b>	
<b><u>Floating Rate Term Deposits</u></b>			
Westpac Coupon Select 2	AA-	1,500,000	4.50%
Westpac Fixed Term deposit	AA-	1,500,000	1.25%
Westpac Green Tailored Deposit	AA-	1,500,000	1.20%
Maritime Mining & Power Credit Union Limited	AA-	1,230,000	1.45%
		<b>5,730,000</b>	<b>2.13%</b>
<b><u>Floating Rate Notes</u></b>			
CBA Green (23/12/2026)	AA-	1,500,000	3.63%
Commonwealth Bank of Aust 2	AA-	500,000	3.98%
National Australia Bank	AA-	700,000	4.71%

National Australia Bank 1	AA-	1,200,000	3.51%
National Australia Bank 2	AA-	1,000,000	3.99%
HSBC Sydney	A+	1,500,000	4.08%
Westpac	A+	1,000,000	4.12%
Macquarie Bank	A	1,500,000	3.61%
UBS AG Australian	A	650,000	3.96%
Suncorp Metway Ltd	BBB+	500,000	3.55%
Suncorp Metway Ltd	BBB+	1,550,000	3.65%
Suncorp Metway Ltd	BBB+	500,000	4.01%
Sumitomo Mitsui Banking Corp	BBB+	1,000,000	4.22%
Bendigo & Adelaide Ltd 4	BBB	900,000	3.58%
		<b>14,000,000</b>	<b>3.86%</b>

<b>Total Investments</b>		<b>\$106,730,000</b>	<b>2.42%</b>
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***These funds were held as follows:***

Reserves Total (includes unexpended loan funds)	57,673,429
Grants held for specific purposes	1,198,308
Section 7.11 Funds held for specific purposes	47,858,263
Unrestricted Investments	0
<b>Total Investments</b>	<b>106,730,000</b>

<b>Total Interest Revenue to 31 December 2022</b>	<b>\$1,215,969.89</b>	<b>2.42%</b>
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**A Jones**  
Responsible Accounting Officer

**FINANCIAL IMPLICATIONS:**

There are no financial implications resulting from this report.

**BATHURST COMMUNITY STRATEGIC PLAN – OBJECTIVES AND STRATEGIES:**

**Objective 6: Community leadership and collaboration.**

- |              |  |
|--------------|--|
| Strategy 6.4 | Meet legislative and compliance requirements.                              |
| Strategy 6.6 | Manage our money and our assets to be sustainable now and into the future. |

**COMMUNITY ENGAGEMENT:**

01 **Inform** - to provide the public with balanced and objective information to help them understand the problem, alternatives, opportunities and/or solutions.

**ATTACHMENTS:**

- 31 December 2022 Investments [8.3.1.1 - 2 pages]

**MINUTE**

**RESOLUTION NUMBER: ORD2023-6**

**MOVED: Cr M Hogan SECONDED: Cr G Hanger**

**RESOLVED:**

That the information be noted.

### 8.3.2

## QUARTERLY REVIEW - 2022/2026 DELIVERY PLAN AND OPERATIONAL PLAN 2022/2023

**File No:** 16.00187

### RECOMMENDATION:

That the information be noted and budget variations be approved.

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### REPORT:

Bathurst Regional Council has in place the Our Region Our Future Community Strategic Plan which aims to inform the community about the major directions and programs Council is undertaking in shaping the future of the Bathurst Region. These directions are summarised as objectives and strategies in the Community Strategic Plan which was adopted by Council on 15 June 2022. The Plan is available for viewing at the council offices at 158 Russell Street or can be downloaded from the Public Documents section of Council's website, [www.bathurst.nsw.gov.au/council/plans-policies/community-strategic-plan](http://www.bathurst.nsw.gov.au/council/plans-policies/community-strategic-plan). A listing of the Objectives and Strategies from the Community Strategic Plan can be found within the Plan commencing from page 18.

At **attachment 1** is an update of Council's progress towards achieving the Strategies and Objectives for the 2022-2026 Delivery Plan and the Annual Operational Plan 2022-2023.

Clause 203(1) of the *Local Government (General) Regulation 2021* (the Regulation) requires a council's responsible accounting officer to prepare and submit a quarterly budget review statement to the governing body of council. The quarterly budget review statement must show, by reference to the estimated income and expenditure that is set out in the operational plan adopted by council for the relevant year, a revised estimate of income and expenditure for that year. It also requires the budget review statement to include a report by the responsible accounting officer as to whether or not they consider the statement indicates council to be in a satisfactory financial position (with regard to its original budget) and if not, to include recommendations for remedial action.

The Division of Local Government has set a prescribed format for the Quarterly Budget Review Statement (QBRS). The statement is in the same format as the requirements for the new Annual Operational Plan that replaced the Management Plan from 1 July 2012. The QBRS Report shown at **attachment 2** is in the format of a commercial Income and Expenditure Statement as per the Office of Local Government Guidelines.

The *Local Government (General) Regulation 2021* clause 413A makes it the duty of the General Manager to give timely information to Councillors about any fines or penalty notices from agencies such as the Australian Taxation Office, the Roads and Maritime Services or the Environment Protection Authority, or where a court or tribunal makes a costs order against a council.

Fines or penalty notices this month - Refer to **attachment 1**.

## **FINANCIAL IMPLICATIONS:**

Nil

## **BATHURST COMMUNITY STRATEGIC PLAN – OBJECTIVES AND STRATEGIES:**

**Objective 6: Community leadership and collaboration.**

Strategy 6.4      Meet legislative and compliance requirements.

## **COMMUNITY ENGAGEMENT:**

01 **Inform** - to provide the public with balanced and objective information to help them understand the problem, alternatives, opportunities and/or solutions.

## **ATTACHMENTS:**

1. Operational Plan Review Dec 2022 [**8.3.2.1** - 67 pages]
2. QBRS Report Dec 22 [**8.3.2.2** - 17 pages]

## **MINUTE**

**RESOLUTION NUMBER: ORD2023-7**

**MOVED: Cr I North SECONDED: Cr G Hanger**

## **RESOLVED:**

That the information be noted and budget variations be approved.

### **8.3.3 SUNDRY SECTION 356 DONATIONS, BATHURST MEMORIAL ENTERTAINMENT CENTRE COMMUNITY USE SUBSIDY AND MOUNT PANORAMA FEE SUBSIDY**

**File No: 18.00004**

#### **RECOMMENDATION:**

That the information be noted and any additional expenditure be voted.

---

#### **REPORT:**

At **attachment 1** is a list of Sundry Section 356 Donations, Bathurst Memorial Entertainment Centre Community Use Subsidies and Mount Panorama Fee Subsidies granted by Council for the period ending 31 December 2022 including a report on annual Rental Subsidies granted by Council.

#### **FINANCIAL IMPLICATIONS:**

Council's Sundry Section 356 Donations and Bathurst Memorial Entertainment Centre Community Use Subsidies and Mount Panorama Fee Subsidies are included in the current budget, which currently have a balance as follows:

Section 356:	\$ 14,903.25
BMEC Community use:	\$ 0.00
Mount Panorama:	\$ 0.00

\*\* The above amount includes donations already committed but not yet paid. After allowing for the committed donations the remaining balance is \$11,404.71

#### **BATHURST COMMUNITY STRATEGIC PLAN – OBJECTIVES AND STRATEGIES:**

##### **Objective 5: Community health, safety and well being.**

Strategy 5.3 Help build resilient, inclusive communities.

##### **Objective 6: Community leadership and collaboration.**

Strategy 6.5 Be open and fair in our decisions and our dealings with people.

#### **COMMUNITY ENGAGEMENT:**

01 **Inform** - to provide the public with balanced and objective information to help them understand the problem, alternatives, opportunities and/or solutions.

#### **ATTACHMENTS:**

1. 356 Council Report Dec 2022 [**8.3.3.1** - 3 pages]

**MINUTE**

**RESOLUTION NUMBER: ORD2023-8**

**MOVED: Cr K Burke SECONDED: Cr J Jennings**

**RESOLVED:**

That the information be noted and any additional expenditure be voted.



### 8.3.4 POWER OF ATTORNEY

**File No:** 11.00007

#### **RECOMMENDATION:**

That the information be noted.

---

#### **REPORT:**

That the General Manager's action in affixing the Power of Attorney to the following be noted.

<b>Purchaser</b>	<b>Address</b>	<b>Lot &amp; DP</b>	<b>Agreement Type</b>
Maria Ardis	44 Freemantle Road Eglinton	Lot 2 and 3 DP786760	License Agreement
Joel Benkoe	83 William Street Bathurst	Lot 1 DP856918	License Agreement
Bathurst Archers	Boundary Road Reserve	Lot 283 DP47960	License Agreement

#### **Linen Plan Release**

<b>Applicant</b>	<b>Subdivision Type</b>	<b>Lot &amp; DP</b>	<b>Address</b>
Rawson Homes	Four lot subdivision and boundary adjustment	Lots 11, 12 & 13 DP1186691 & Lot 22 DP777084	78 & 82 Sydney Road Kelso, 15 Boyd Street Kelso

#### **General Items**

Nil

#### **FINANCIAL IMPLICATIONS:**

Nil

#### **BATHURST COMMUNITY STRATEGIC PLAN – OBJECTIVES AND STRATEGIES:**

**Objective 4: Sustainable and balanced growth.**

Strategy 4.6 Plan for, assess and regulate development activity.

#### **COMMUNITY ENGAGEMENT:**

01 **Inform** - to provide the public with balanced and objective information to help them understand the problem, alternatives, opportunities and/or solutions.

**ATTACHMENTS:**

Nil

**MINUTE**

**RESOLUTION NUMBER: ORD2023-9**

**MOVED: Cr I North SECONDED: Cr M Hogan**

**RESOLVED:**

That the information be noted.

**8.3.5 COUNCIL POLICY REVIEW - POLICIES REVIEWED WITH NO OR MINIMAL CHANGES IDENTIFIED**

**File No: 11.00006**

**RECOMMENDATION:**

That Council:

- (a) Mount Panorama Operations Policy
- 

**REPORT:**

As part of Council's governance procedures, a program to review all Council policies every two years has been implemented.

**Policies with no or minimal changes**

The following Council Policy has recently been reviewed. As part of the review, it was identified there were no/or minimal changes to be made, and therefore the policy is not required to be placed on public display.

<b>Policy Reviewed</b>	<b>Action</b>	<b>New Renewal Date</b>
Mount Panorama Operations <b>Attachment 1</b>	Nil Changes	Feb 2025

**FINANCIAL IMPLICATIONS:**

Nil

**BATHURST COMMUNITY STRATEGIC PLAN – OBJECTIVES AND STRATEGIES:**

**Objective 6: Community leadership and collaboration.**

Strategy 6.4 Meet legislative and compliance requirements.

**COMMUNITY ENGAGEMENT:**

01 **Inform** - to provide the public with balanced and objective information to help them understand the problem, alternatives, opportunities and/or solutions.

**ATTACHMENTS:**

Nil

**MINUTE**

**RESOLUTION NUMBER: ORD2023-10**

**MOVED: Cr W Aubin SECONDED: Cr M Hogan**

**RESOLVED:**

That Council adopt:

- (a) Mount Panorama Operations Policy

### 8.3.6 APPOINTMENT OF INDEPENDENT MEMBER - AUDIT AND RISK MANAGEMENT COMMITTEE

**File No:** 07.00096

#### **RECOMMENDATION:**

That Council endorse the appointment of Mr Michael Quirk as an Independent member on the Audit & Risk Management Committee (ARMC) effective from 1 April 2023.

---

#### **REPORT:**

The Audit & Risk Management Charter outlines terms of tenure for ARMC members. Members are allowed to serve on the Committee for a period not exceeding eight (8) years.

The current independent members are Michael O'Connor and Phillip Burgett (Chairman of the Committee). Mr Burgett's term is due to expire on 31 March 2023. It is expected that Mr Quirk will replace Mr Burgett on the ARMC.

Mr Quirk has significant experience, currently holding membership on three Council ARMCs (Hawkesbury, Snowy-Monaro and Wingecarribee). Mr Quirk has significant experience in internal audit and governance. It was considered that Mr Quirk's skills were a suitable organisational fit given the current maturity of the ARMC.

The support of Councillors was sought on 22 December 2022 to appoint Mr Quirk out of session. It was considered necessary to seek the support of Councillors out of session due to the length of time since the closing of the EOI process and the first available Council Meeting on 1 February 2023. The majority of Councillors supported the appointment of Mr Quirk. A letter of appointment was forwarded to Mr Quirk on 9 January 2023 to appoint him as the second independent member of the Bathurst ARMC.

It is therefore recommended that Council endorse the appointment of Mr Quirk as an independent member of the Bathurst Audit & Risk Management Committee.

#### **FINANCIAL IMPLICATIONS:**

Funding for this item is contained within existing budgets

#### **BATHURST COMMUNITY STRATEGIC PLAN – OBJECTIVES AND STRATEGIES:**

##### **Objective 6: Community leadership and collaboration.**

- Strategy 6.4 Meet legislative and compliance requirements.
- Strategy 6.6 Manage our money and our assets to be sustainable now and into the future.
- Strategy 6.8 Implement opportunities for organisational improvement.

## **COMMUNITY ENGAGEMENT:**

01 **Inform** - to provide the public with balanced and objective information to help them understand the problem, alternatives, opportunities and/or solutions.

## **ATTACHMENTS:**

Nil

## **MINUTE**

**RESOLUTION NUMBER: ORD2023-11**

**MOVED: Cr I North SECONDED: Cr K Burke**

### **RESOLVED:**

That Council endorse the appointment of Mr Michael Quirk as an Independent member on the Audit & Risk Management Committee (ARMC) effective from 1 April 2023.

## 8.4 DIRECTOR ENGINEERING SERVICES' REPORT

### 8.4.1 WATER SUPPLY UPDATE

**File No:** 32.00017

#### **RECOMMENDATION:**

That the information be noted.

---

#### **REPORT:**

Council at its Ordinary Meeting held 16 March 2022 requested a monthly report regarding storage levels within Council's water supply dams.

As at Tuesday 10 January 2023, Chifley Dam was at 100.3%, with 30,183ML in storage. Refer to **attachment 1** for a graph of Chifley Dam storage levels. Chifley Dam has been at capacity or overflowing for more than 27 months.

Water release from Chifley Dam outlet pipework is currently 4.35ML/day.

Winburndale Dam was at 79.8% on Tuesday 10 January 2023. The level is 1.69m below the crest level and there is 1,356ML in storage.

The Winburndale Dam water level has been held artificially low to enable the dam wall strengthening project to be carried out in a safe manner noting that work is taking place on the dam crest. This allows for a buffer should a rain event occur that would otherwise cause the dam to overtop, thus placing personnel and equipment at risk. Until the recent rain, overtopping has been avoided for some time.

In Bathurst, the estimated residential water usage varies from week to week but remains around the target for Level 4 water restrictions. Over the last 4 weeks, the average estimated residential water usage is 13.4ML/d. Refer to **attachment 2** for details of consumption.

#### **FINANCIAL IMPLICATIONS:**

Nil

#### **BATHURST COMMUNITY STRATEGIC PLAN – OBJECTIVES AND STRATEGIES:**

##### **Objective 3: Environmental stewardship.**

Strategy 3.2 Develop Bathurst as a Smart City.

Strategy 3.3 Minimise the City's environmental footprint, live more sustainably and use resources more wisely.

##### **Objective 4: Sustainable and balanced growth.**

Strategy 4.3 Ensure services, facilities and infrastructure meet the changing needs of our region.

## **COMMUNITY ENGAGEMENT:**

01 **Inform** - to provide the public with balanced and objective information to help them understand the problem, alternatives, opportunities and/or solutions.

## **ATTACHMENTS:**

1. Chifley Dam monthly storage graph - January 23 [**8.4.1.1** - 1 page]
2. Estimated residential water usage graph- January 23 [**8.4.1.2** - 1 page]

## **MINUTE**

**RESOLUTION NUMBER: ORD2023-12**

**MOVED: Cr G Hanger SECONDED: Cr M Hogan**

## **RESOLVED:**

That the information be noted.



## 8.5 DIRECTOR CULTURAL AND COMMUNITY SERVICES' REPORT

### 8.5.1 KELSO COMMUNITY HUB QUARTERLY UPDATE REPORT - DECEMBER 2022

**File No:** 09.00026

#### RECOMMENDATION:

That the information be noted.

---

#### REPORT:

The following information provides an update on services and programs operating from Kelso Community Hub from October to December 2022.

Kelso Community Hub continues to be available for hire seven days per week.

The following external services are currently utilising the Hub to deliver programs on a regular basis:

Organisation Name	Booking regularity	Average Numbers
NSW Health Child & Family Health Clinic	Weekly	Average 8 – 10 clients per week, average for the quarter 117 clients)
NSW Health Child and Adolescent Mental Health Service (CAMHS)	Weekly, commenced 1 November 2022	Average of 20 participants on a weekly basis. Program growing steadily. Largest group was 39 participants.
NSW Health Sexual Health Clinic	Fortnightly	Average of 14 clients for the quarter.
NSW Health – New Street Western (Mentoring)	Fortnightly	Data not available.
Generocity Church	Monthly – food hampers	Average 15 – 30 families serviced
Bathurst Library Van visit	Monthly	4 regular participants
JobLink Plus	Fortnightly	60 clients serviced during the quarter.
Birribee Housing	3 days per fortnight, newly established booking	1 client
Creative Community Concepts – outdoor	Weekly for Term IV, 2022	18 participants each week during the Term.

sporting activities		
---------------------	--	--

A number of casual, temporary programs have been provided at the Hub, including:

Organisation Name	Average Numbers
Barnardo's Australia – family mentoring (one on one)	1 family group
Bathurst Local Aboriginal Land Council – NAIDOC Week Colour Run event	80 participants
Seventh Day Adventist Church – sporting activities and community meal	60 attendees at each session – 2 afternoons held
NSW Health Infrastructure – Community consultation session	Data not available.
JobLink Plus (Head Office) and Food Bank – Fresh Produce Pop-Up held 1 December 2022 – fresh food provided to the community.	Over 350 attended the Pop-Up in person and with deliveries occurring to the community not able to attend in person, over 1,000 community members supported: 14 pallets of fresh food distributed.

Council hosted a community Christmas Party celebration, in conjunction with Bathurst Local Aboriginal Land Council and Bathurst Community Transport Group, featuring a visit from Santa and Christmas Lights bus tour. This was a large community celebration with approximately 300 in attendance.

Council's Marang Connections Program (grant funded by Resilience NSW) held the following events at Kelso Community Hub:

- **Sports Afternoon** – held 10 November 2022, following postponement due to inclement weather - (80 participants)
- **Aboriginal Artefacts Workshop** – Sunday 13 November 2022 (50 participants)

## FINANCIAL IMPLICATIONS:

There are no financial implications resulting from this report.

## BATHURST COMMUNITY STRATEGIC PLAN – OBJECTIVES AND STRATEGIES:

### Objective 1: Our sense of place and identity.

Strategy 1.3 Enhance the cultural vitality of the region.

### Objective 4: Sustainable and balanced growth.

Strategy 4.3 Ensure services, facilities and infrastructure meet the changing needs of our region.

Strategy 4.4 Provide parking to meet the needs of the City.

### Objective 5: Community health, safety and well being.

Strategy 5.1 Provide opportunities for our community to be healthy and active.

Strategy 5.2 Help make the Bathurst CBD, neighbourhoods and the region's villages attractive and full of life.

Strategy 5.3 Help build resilient, inclusive communities.

Strategy 5.4 Make our public places safe and welcoming.

Strategy 5.5 Plan and respond to demographic changes in the community.

**Objective 6: Community leadership and collaboration.**

Strategy 6.1 Communicate and engage with the community, government and business groups on important matters affecting the Bathurst region.

Strategy 6.2 Work with our partners and neighbouring councils to share skills, knowledge and resources and find ways to deliver services more efficiently.

Strategy 6.3 Advocate for our community.

Strategy 6.4 Meet legislative and compliance requirements.

Strategy 6.5 Be open and fair in our decisions and our dealings with people.

Strategy 6.7 Invest in our people.

Strategy 6.8 Implement opportunities for organisational improvement.

**COMMUNITY ENGAGEMENT:**

01 **Inform** - to provide the public with balanced and objective information to help them understand the problem, alternatives, opportunities and/or solutions.

**ATTACHMENTS:**

Nil

**MINUTE**

**RESOLUTION NUMBER: ORD2023-13**

**MOVED: Cr W Aubin SECONDED: Cr M Hogan**

**RESOLVED:**

That the information be noted.

## 8.5.2 OUT WEST PIANO FEST, BLACKDOWN FARM, BATHURST - 1-3 OCTOBER 2022

**File No: 23.00026**

### **RECOMMENDATION:**

That the information be noted.

---

The inaugural Out West Piano Fest (OWPF), was held 1-3 October 2022 long weekend, at Blackdown Farm, Bathurst.

The OWPF was presented by the Sydney International Piano Competition (The Sydney), and was an immersive festival celebrating piano, gastronomy, culture and heritage.

Bathurst local food and wines were available for patrons to enjoy.

Council supported the OWPF by providing:

- art works from the Bathurst Regional Art Gallery collection, which were exhibited at the venue.
- the Steinway Concert Grand piano from the Bathurst Memorial Entertainment Centre for use during the festival.
- funding of \$2,000, under Council's Section 356 Donations, to assist with the event.

Some key points from OWPF include:

- Intensive educational masterclasses were held in partnership with the Mitchell Conservatorium targeting young and adult music tutoring. Additionally, in-school music workshops and talks were delivered further enhancing access to world class teaching in regional NSW.
- All production infrastructure for the festival (staging, lighting, tables, pianos, staffing) were sourced locally.
- 75% of guests said they are 'very likely' to come again.
- Virtually all guests travelled as a couple and staying an average of 3.22 nights in the region. 9.38% of guests stayed more than 5 nights.
- 34.38% of guests visited other tourist attractions whilst they were in Bathurst.
- The vast majority of these were loyal 'Friends' of The Sydney, hearing about the event through direct marketing channels.

### Economic Impact

Based on 123 attendees from out of the region, noting some food, beverage and accommodation sourced at the event or with friends, and not all visited another attraction, the weighted impact on the Bathurst Regional Council area, from the event, is \$73,000

(National Institute of Economic & Industry Research compiled and presented in “economy.id” modelling effect from an Arts and Heritage event with local significance).

### Conclusion

The festival was very successful and considered a sell-out and post event surveys of attendees indicated they were very satisfied with the event.

### **FINANCIAL IMPLICATIONS:**

Funding of \$2,000 was provided by Council under the Section 356 Donations program. Other funding for this item is contained within existing budgets.

### **BATHURST COMMUNITY STRATEGIC PLAN – OBJECTIVES AND STRATEGIES:**

#### **Objective 1: Our sense of place and identity.**

Strategy 1.3 Enhance the cultural vitality of the region.

#### **Objective 2: A smart and vibrant economy.**

Strategy 2.1 Support local business and industry.

Strategy 2.4 Promote our City and Villages as an attractive place to live.

Strategy 2.6 Promote our City and Villages as a tourist destination.

#### **Objective 5: Community health, safety and well being.**

Strategy 5.2 Help make the Bathurst CBD, neighbourhoods and the region's villages attractive and full of life.

### **COMMUNITY ENGAGEMENT:**

01 **Inform** - to provide the public with balanced and objective information to help them understand the problem, alternatives, opportunities and/or solutions.

### **ATTACHMENTS:**

Nil

### **MINUTE**

**RESOLUTION NUMBER: ORD2023-14**

**MOVED: Cr B Fry SECONDED: Cr M Hogan**

### **RESOLVED:**

That the information be noted.

### 8.5.3

## INTERNATIONAL MUSEUM SELFIE DAY, 18 JANUARY 2023

**File No:** 21.00107, 21.00050, 21.00112

### RECOMMENDATION:

That the information be noted.

---

### REPORT:

The popular Museum Selfie Day took place again on Wednesday 18 January 2023 after a two year break due to COVID. This year a total of 1855 individual visits occurred across the four Bathurst Regional Council Museums which was an increase of 624 compared to the total numbers in 2020 of 1,231.

Selfie Day is celebrated by hundreds of museums and hundreds of thousands of visitors across the globe. Established in 2014, the aim of Selfie Day is to raise awareness of and encourage visitors to actively engage in their local museums by taking creative selfies and posting them on various social media platforms.

Free entry was provided to the Australian Fossil and Mineral Museum, National Motor Racing Museum, Chifley Home and for the first time the Bathurst Rail Museum. The Bathurst and District Historical Society Museum also participated providing free entry on the day.

The community continues to embrace the day with the majority of visitors coming from Bathurst and surrounding areas. A large proportion of the visitors were family groups with parents and grandparents taking the opportunity to visit all four museums.

#### Attendance at the Museums for Selfie Day

Venue	2017	2018	2019	2020	2023
Australian Fossil and Mineral Museum	500	708	595	698	721
National Motor Racing Museum	319	677	486	430	451
Chifley Home	150	122	134	103	119
Bathurst Rail Museum	n/a	n/a	n/a	n/a	564
<b>Total</b>	<b>969</b>	<b>1507</b>	<b>1215</b>	<b>1231</b>	<b>1855</b>

Selfies are now being collected for judging with first prize of \$100 museum shop voucher for the winner and two \$50 vouchers for runners up.

### FINANCIAL IMPLICATIONS:

Funding for this item is contained within existing budgets

### BATHURST COMMUNITY STRATEGIC PLAN – OBJECTIVES AND STRATEGIES:

**Objective 1: Our sense of place and identity.**

Strategy 1.3 Enhance the cultural vitality of the region.

**Objective 2: A smart and vibrant economy.**

Strategy 2.6 Promote our City and Villages as a tourist destination.

**Objective 5: Community health, safety and well being.**

Strategy 5.2 Help make the Bathurst CBD, neighbourhoods and the region's villages attractive and full of life.

## **COMMUNITY ENGAGEMENT:**

01 **Inform** - to provide the public with balanced and objective information to help them understand the problem, alternatives, opportunities and/or solutions.

## **ATTACHMENTS:**

Nil

## **MINUTE**

**RESOLUTION NUMBER: ORD2023-15**

**MOVED: Cr B Fry SECONDED: Cr K Burke**

**RESOLVED:**

**RECOMMENDATION:**

That the information be noted.

## **9 COUNCILLORS / DELEGATES REPORTS**

**9.1 MINUTES - BATHURST REGIONAL YOUTH COUNCIL - 6 DECEMBER 2022**

**File No: 11.00020**

**RECOMMENDATION:**

That the information be noted.

## **REPORT:**

The Bathurst Regional Youth Council Meeting scheduled to occur on Tuesday 6 December 2022, did not proceed, due to a lack of quorum. Attendees present held a general discussion.

The notes of the Bathurst Regional Youth Council Meeting scheduled for Tuesday 6 December 2022 are attached.

## **FINANCIAL IMPLICATIONS:**

There are no financial implications resulting from this report.

## **BATHURST COMMUNITY STRATEGIC PLAN – OBJECTIVES AND STRATEGIES:**

### **Objective 4: Sustainable and balanced growth.**

Strategy 4.1 Facilitate development in the region that considers the current and future needs of our community.

### **Objective 5: Community health, safety and well being.**

Strategy 5.1 Provide opportunities for our community to be healthy and active.

Strategy 5.4 Make our public places safe and welcoming.

### **Objective 6: Community leadership and collaboration.**

Strategy 6.1 Communicate and engage with the community, government and business groups on important matters affecting the Bathurst region.

## **COMMUNITY ENGAGEMENT:**

01 **Inform** - to provide the public with balanced and objective information to help them understand the problem, alternatives, opportunities and/or solutions.

## **ATTACHMENTS:**

1. Minutes 6 December 2022 [**9.1.1** - 1 page]

## **MINUTE**

**RESOLUTION NUMBER: ORD2023-16**

**MOVED: Cr B Fry SECONDED: Cr M Hogan**

## **RESOLVED:**

## **RECOMMENDATION:**

That the information be noted.



## **10 RESOLVE INTO CONFIDENTIAL COMMITTEE OF THE WHOLE TO DEAL WITH CONFIDENTIAL REPORTS**

### **10.0 RESOLVE INTO CONFIDENTIAL COMMITTEE OF THE WHOLE**

#### 10.0.1 Resolve into Confidential Committee of the Whole

#### **MINUTE**

**RESOLUTION NUMBER: ORD2023-17**

**MOVED: Cr B Fry SECONDED: Cr M Hogan**

The Mayor invited members of the public to make submissions on whether the matter/s should or should not be dealt with in Confidential Committee.

**There were no representation from the public.**

#### **RESOLVED:**

That:

Council resolve into closed Council to consider business identified, together with any late reports tabled at the meeting.

- (b) Pursuant to section 10A(1)-(3) of the Local Government Act 1993, the media and public be excluded from the meeting on the basis that the business to be considered is classified confidential under the provisions of section 10A(2) as outlined above.
- (c) Correspondence and reports relevant to the subject business be withheld from access.

In accordance with the Local Government Act 1993 and the Local Government (General) Regulation 2005:

1. In accordance with Section 9(2A) of the Local Government Act 1993, it is the opinion of the General Manager that the following business is of a kind as referred to in section 10A(2) of the Act and should be dealt with in a part of the meeting closed to the media and public.
2. In accordance with Section 10B(1) it is considered that discussion of the matter in open meeting, would on balance, be contrary to the public interest.
3. In accordance with Section 10A(4) members of the public are invited to make representations to the Council as to whether the matters should or should not be dealt with in Confidential Committee.

### **10.1 DIRECTOR CORPORATE SERVICES AND FINANCE'S REPORT**

### **10.1.1 BATHURST NETBALL ASSOCIATION**

**Reason:** 10A (2) (d) (i) Contains commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it.

Discussion of the matter in open council would, on balance, be contrary to the public interest as it would prejudice the commercial position of the person who supplied it.

This item relates to the renewal of a sporting license agreement.

#### **MINUTE**

**RESOLUTION NUMBER: CONF2023-1**

**MOVED: Cr I North SECONDED: Cr K Burke**

#### **RESOLVED:**

That Council approves the renewal of the Sporting Licence Agreement for part Lot 100 DP1255393, known as John Matthews Complex, for a period of five (5) years as detailed in the report.

### **10.1.2 REQUEST FOR FINANCIAL ASSISTANCE - BATHURST BUSHRANGERS ARFC**

**Reason:** 10A (2) (d) (i) Contains commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it.

Discussion of the matter in open council would, on balance, be contrary to the public interest as it would prejudice the commercial position of the person who supplied it.

This item relates to the proposal for Council to assist with financial assistance.

#### **MINUTE**

**RESOLUTION NUMBER: CONF2023-2**

**MOVED: Cr B Fry SECONDED: Cr J Jennings**

#### **RESOLVED:**

That Council act in accordance with the recommendations of this report.

### **10.1.3 REQUEST FOR WRITE-OFF OF WASTE MANAGEMENT CENTRE FEES**

**Reason:** 10A (2) (d) (i) Contains commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it.

Discussion of the matter in open council would, on balance, be contrary to the public interest as it would prejudice the commercial position of the person who supplied it.

This item relates to the proposal to write-off waste management centre fees.

#### **MINUTE**

**RESOLUTION NUMBER: CONF2023-3**

**MOVED: Cr I North SECONDED: Cr G Hanger**

#### **RESOLVED:**

That Council write-off the Waste Management Centre fees totalling \$22,092.00 (including GST) charged to Grainforce Pty Ltd as detailed in this report, with funding being provided by Council's Floodplain Maintenance budget allocation

## **10.2 DIRECTOR ENGINEERING SERVICES' REPORT**

### **10.2.1 NETWASTE CONTRACT FOR PROCESSING OF GARDEN ORGANICS, WOOD AND TIMBER**

**Reason:** 10A (2) (d) (i) Contains commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it.

Discussion of the matter in open council would, on balance, be contrary to the public interest as it would prejudice the commercial position of the person who supplied it.

This item relates to the proposal to the proposal of NetWaste Contract for processing of Garden Organics, Wood and Timber.

#### **MINUTE**

**RESOLUTION NUMBER: CONF2023-4**

**MOVED: Cr M Hogan SECONDED: Cr K Burke**

#### **RESOLVED:**

That Council act in accordance with the recommendations of the Director Engineering Services' Report

## **10.2.2 TENDER 36.00803 - MANAGEMENT OF THE MANNING AQUATIC CENTRE, BATHURST**

**Reason:** 10A (2) (d) (i) Contains commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it.

Discussion of the matter in open council would, on balance, be contrary to the public interest as it would prejudice the commercial position of the person who supplied it.

This item relates to the accepted tender for the management of the Manning Aquatic Centre Bathurst.

### **MINUTE**

**RESOLUTION NUMBER: CONF2023-5**

**MOVED: Cr B Fry SECONDED: Cr K Burke**

### **RESOLVED:**

That Council accept the tender of Belgravia Leisure in the amount of \$4,220,382 (incl GST) for the management of the Manning Aquatic Centre Bathurst, subject to adjustments and provisional items.

## **11 RESOLVE INTO OPEN COUNCIL**

### **RECOMMENDATION:**

That Council resume open Council.

### **MINUTE**

**RESOLUTION NUMBER: ORD2023-18**

**MOVED: Cr B Fry SECONDED: Cr W Aubin**

**RESOLVED:** That Council resume open Council.

## **12 ADOPT REPORT OF THE COMMITTEE OF THE WHOLE**

### **MINUTE**

**RESOLUTION NUMBER: ORD2023-19**

**MOVED: Cr I North SECONDED: Cr K Burke**

### **RESOLVED:**

That the Report of the Committee of the Whole, resolution numbers Conf2023-1 to Conf2023-6 be adopted.

## **13 MEETING CLOSE**

### **MINUTE**

The Meeting closed at 6.58 pm.

### **CHAIR:**

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**8.4.1 WATER SUPPLY UPDATE.....131**

8.4.1.1 CHIFLEY DAM MONTHLY STORAGE GRAPH - JANUARY 23.....131

8.4.1.2 ESTIMATED RESIDENTIAL WATER USAGE GRAPH- JANUARY 23.....132

**9.1 MINUTES - BATHURST REGIONAL YOUTH COUNCIL - 6**

**DECEMBER 2022.....133**

9.1.1 MINUTES 6 DECEMBER 2022.....133

**MINUTES OF THE ORDINARY MEETING OF  
BATHURST REGIONAL COUNCIL  
HELD ON Wednesday 14 December 2022**

**1 PUBLIC FORUM**

**MINUTE**

**Ingrid Pearson** - Spoke to DEPBS 8.2.5, Bathurst Integrated Medical Centre Proposal - Thanked DCCS for covering insurance for Festival of Bells. Thanked DEPBS for reading submissions at the Submission Hearing. Believes changes in height of the proposed integrated medical centre is against the community's desire. Considers that changes would be detrimental to tourism and Heritage. Considers that if approved would be the first of many changes that will change the Bathurst CBD.

**Stewart Pearson** - Spoke to DEPBS 8.2.5, Bathurst Integrated Medical Centre Proposal - Discussed that a confidential meeting was held previously with Council in February 2021. Discussed that the meeting is now in the public forum as attachment 7. Outlined that at the time Council had given principal support and commented that he is aware of a number of people that are against the private hospital. Asked if the current Councillors are bound by their previous support. General Manager advised that they are free to make decisions as they see fit.

**Geoff Fry** - Spoke to DEPBS 8.2.5, Bathurst Integrated Medical Centre Proposal - Thanked council for considering submissions. Noted that some submissions did not mention the planning proposal and should be discounted. This would mean that most submissions are against the proposal. Biggest concern was the parking arrangement and that this should be resolved prior to commencement of construction. Discussed the empty shops in the Bathurst CBD. Noted that the Bathurst Integrated Medical Centre should be re-located to the green space near the hospital at Victoria Park.

**Bill Mackie** - Spoke to DEPBS 8.2.5, Bathurst Integrated Medical Centre Proposal - Stakeholder for Bathurst Integrated Medical Centre and Bathurst Private Hospital. Discussed that the Bathurst community is generally supportive of the new hospital. Gave a background on hospital facilities in Bathurst and that surgical facilities in Bathurst have reduced over the past 30 years. Noted that Orange services have progressed much more than Bathurst. Mentioned that other sites around Bathurst were looked at and considered but not seen as economically viable. Spoke to other facilities in Albury and Orange, and the need for development in Bathurst.

**Wayne Feebry** - Spoke to DEPBS 8.2.5, Bathurst Integrated Medical Centre Proposal - Considers that the proposal has been presented as a Heritage vs Health debate. Considers that developers should not dictate to council what should happen. Noted that it is possible to achieve a better outcome that meets both objectives. Considers that the building should be redesigned so it is more appropriate for the Bathurst CBD. Urges Council to not proceed and to consider other locations with the long term outcomes. If Bathurst Integrated Medical Centre will not change then Council should advertise an EOI. Asks Council to vote against the current proposal.

**Elizabeth Stoman** - Spoke to DEPBS 8.2.5, Bathurst Integrated Medical Centre Proposal - Spoke to original submission made to the inquiry. Bathurst can have both its heritage and

medical services. Should re-locate to near the public hospital. Noted the cost of the re-location but feels this is not an issue. Considers that traffic on the highway will delay in patient transfers. Discussed that no consideration was made to the impact on the wider heritage items. Council can construct the carpark without amending the height.

**Jennifer Gray** - Spoke to DEPBS 8.2.5, Bathurst Integrated Medical Centre Proposal. This is an important discussion and deals with compliance with the LEP. Why create an LEP if it can be dismissed. Spoke to multi-level carpark funding concerns, how is it going to be funded?

**Michael McCormack** - Spoke to DEPBS 8.2.5, Bathurst Integrated Medical Centre Proposal - Raised legal concerns around LEP's. To dismiss so blatantly questions the future of Council. Discussed funding arrangements for the carpark. Criticised the DEPBS to which the General Manager requested that all parties be treated with respect and that attacks on staff should not occur. Also spoke to the concerns about the trees and Councils treatment in the past.

**Jim Blackwood** - Spoke to the removal of trees on Hereford Street and DEPBS 8.2.5, Bathurst Integrated Medical Centre Proposal - Raised concern about the removal of the trees along Hereford Street without consultation. Considers that Bathurst has a low tree canopy coverage. Discussed that Sydney CBD has increased its tree coverage from 15% to 18%. Discussed the benefits of trees. Noted that the building size of the Bathurst Integrated Medical Centre is inappropriate. Discussed that ratepayers should not be funding the carpark. Noted that the medical centre is a premium high cost private hospital facility that will not be accessible to many people. Does not feel it is an integrated facility. Needs to put public and private hospitals together.

**Jonty Boshier** - Spoke to DEPBS 8.2.5, Bathurst Integrated Medical Centre Proposal.- Agrees that there is a need for improved medical facilities. Agrees on the economic boost the centre will provide for the community and that it will provide better services. Spoke to the location, proposal, dimensions issues and street scape views. Notes support of the location of the medical centre and requests council approves the proposal.

**Rob Quinn** - Spoke to DEPBS 8.2.5, Bathurst Integrated Medical Centre Proposal - Noted the development is valued at \$70 million. There should have been a mailout to all residents to gain feedback. Council needs to reflect what the community wants. The location of the medical centre, has concerns for access when mishaps occur. Discussed foot traffic generated and queried that people whom are sick will not want to walk. Suggested hospitals be co-located.

**Nicole Bruce** - Spoke to DEPBS 8.2.5, Bathurst Integrated Medical Centre Proposal - Believes that the private hospital is needed. Considers that the LEP change is site specific and that other proposals will be treated individually. Commented that the Clancy site should have a life. Agrees on the co-location by why not Clancy's? Referred to the carpark, benefits of the services and the economic benefits to Bathurst.

**Ashley Bland** - Spoke to DEPBS 8.2.5, Bathurst Integrated Medical Centre Proposal and the removal of trees on Hereford Street - Would like to see development in the CBD but needs to be a sensible, urban design. Spoke to the removal of trees on Hereford Street. Expressed that Council needs to consult with community groups about important matters. Considers that Council doesn't have a strong identity/vision for the future. Community consultation needs to be improved and requests it be proactive.

**Ian McPherson** - Spoke to DEPBS 8.2.5, Bathurst Integrated Medical Centre Proposal - Thanked DEPBS for attendance at National Trust Meetings. Discussed Heritage being a



tourism drawcard. Considers that the development is inappropriate. Heritage is not anti-development and it is part of Bathurst economic growth. Must make sure we don't become another high-rise town. Discussed parking arrangements. Considered that strategic planning should have been developed in consultation with the community. Change of LEP proposal is to make money. Where is the medical strategic plan? \$200 million for public hospitals. Where are the studies on parking needs for the city?

**Julie Kramer** - Spoke to DEPBS 8.2.5, Bathurst Integrated Medical Centre Proposal. Agreed with concerns raised over the development. It will change the character and feel of Bathurst, it is not in keeping with the heritage nature of Bathurst. Discussed the negativity about the post office building. Spoke to the Western Advocate article on the development, carpark funding issues, dismissal of other sites. Discussed that Transport for NSW not supporting the proposal and has not addressed the funding of the carpark. The submissions against the proposal were well considered and had a strong argument.

**Chris O'Rourke** - Spoke to DEPBS 8.2.5, Bathurst Integrated Medical Centre Proposal. Spoke to the risk issues with the proposal - housing: where will workers live? Discussed that the hospitals should be co-located. Discussed that the documentation should have been more extensively supplied and raised concerns about the economic modelling. Considers that the funding for the carpark should be reconsidered. Raised concerns about the impacts to the heritage nature of Bathurst.

**Gary Zauner** - Spoke to DEPBS 8.2.5, Bathurst Integrated Medical Centre Proposal. Discussed the background to the project over the previous 4 years. Addressed misconception of co-location. Discussed that multiple sites have been explored over the past 4 years. The Private Hospital is only 1 out of 6 floors. Explained the reasoning behind the verticality of the building. There is no public money being used in the Bathurst Integrated Medical Centre, that the development will provide funds for the carpark. There is no LEP precedence, the proposal is project specific.

**Vianne Tourle** - Spoke to DEPBS 8.2.5, Bathurst Integrated Medical Centre Proposal. Has made a submission. There is no justification for raising the height under the LEP. Spoke to the Your Say website and made a submission about the trees. She was able to log in twice, this is a concern.

**Elizabeth Seymour** - Spoke to DEPBS 8.2.5, Bathurst Integrated Medical Centre Proposal. Spoke to benefits of better services. At Orange the services are co-located. Raised concerns about the pedestrian traffic not being taken into consideration. If it goes into Howick St, has concerns about traffic access. Traffic lights may be needed at Howick/Rankin St and Howick/George St. Commented that the height is ridiculous.

**Jan Page** - Spoke to DEPBS 8.2.5, Bathurst Integrated Medical Centre Proposal. Noted concerns around heritage. Feels the submission hearing should not have gone ahead due to flooding. Those who could not attend felt council did not want to hear what they had to say. The medical centre needs to be co-located in a medical precinct. Heritage is very important for tourism economy. It is hard to gauge the impact of the development on the area. Need to understand issue of Macquarie meridian. There are too many unknowns to approve this development.

**Vanessa Russell** - Raglan: Ralph Cameron Oval - Thanks Council for accessing funding for the 1/2 basketball court, the location however is a problem. Spoke to the removal of trees. Council needs to take into account social circumstances of the users of the area. Asked that Council please relocate the proposed basketball court.

**Dianne Green** - Spoke to DEPBS 8.2.5, Bathurst Integrated Medical Centre Proposal. Concerns of the proposed height of the development and that it will cause shadowing of the streets and wind tunnel effects. Also concerned with the traffic generated will create more troubles and congestion. Commented that the bypass proposal looks really good tonight.

**Elaine West** - Spoke to DEPBS 8.2.5, Bathurst Integrated Medical Centre Proposal. The proposal has no guarantee that it will remain a health centre, this is a real risk and needs to be taken into account.

**Gordon Crisp** - Ratepayer - Raised concerns for the \$250 000 worth of funds spent on legal proceedings. The Mayor and Councillors have a pecuniary interest so can't vote. Spoke to complaints he has lodged over a number of years re decisions of the Office of Local Government. Mr Crisp has lodged a formal complaint against the OLG officer. Commented about the Deputy Premier and the local police. Requests money be paid to Council by Friday.

**Geoff Oakley (General Manager Bathurst Private Hospital)** - Spoke to DEPBS 8.2.5, Bathurst Integrated Medical Centre Proposal. Ambulance transfers have never been a problem for them as a remote site. The current lease has a short time to run, if it lapses we lose the facilities. We need better health services, it will attract workers and surgeons. We need the new medical centre so we don't lose services. Noted sustainability focus of the private hospital. Need to move ahead quickly, can't afford to keep losing services.

**Bob Triming (Disability Access Advocate)** - Spoke to DEPBS 8.2.5, Bathurst Integrated Medical Centre Proposal, Relocation of trees in the CBD and Adult changerooms.

1. Noted that medical professionals spoke at the submission hearing. Co-location of the medical facilities will cause major parking and traffic issues.
2. International Day for People With Disabilities: Thanked Council for its support for events that were held.
3. Thanks DEPBS for his responses.
4. Discussed the 'Relocation of Trees in the CBD' survey. Noted the survey is currently occurring and that council consults well in some areas but not in others.
5. Spoke to proposed location for an adult changeroom and feels it should not be relocated down near Peace Park but should be at Machattie Park. Requests that Council get community input into the location.

**Peter Sargent (CEO Bathurst RSL)** - Spoke to DEPBS 8.2.5, Bathurst Integrated Medical Centre Proposal. Spoke in support of the development. Appreciates Bathurst's rich history. It is not a heritage/medical debate. We need to better health services in Bathurst, noted proposal for the public hospital. There are concerns about loss of the private hospital in Bathurst, need for economic development and re-energising the CBD. The proposal is the right place for the Bathurst Integrated Medical Centre. The majority of residents want this development to proceed. We need the services here in Bathurst and also to keep services going as the city grows.

**Lorraine Sargent** - Spoke to DEPBS 8.2.5, Bathurst Integrated Medical Centre Proposal, removal of the trees on Hereford St and the bypass proposal. Spoke to parking issues

and only needing 2 stories. there is a lack of clear planning for the town. Then spoke to the removal of trees on Hereford St, that there was no consultation. Spoke to the bypass proposal which was first discussed in 1977 and Parsons Brinkerhoff Report in around 2008 and cost \$1 Million. The proposal route is ridiculous. A bypass is needed. Identified that Stewart St was not considered.

The Bathurst Integrated Medical Centre is an issue, heritage is much more important. Council needs to give serious thought to the proposal.

**Dianne McNabb - Spoke to DEPBS 8.2.5, Bathurst Integrated Medical Centre Proposal.**

Agrees with the planning proposal for the Bathurst Integrated Medical Centre and the carpark height limits. Then referred to heritage issues, ground heights of the medical centre and the carillon. The building will improve the Howick St area and will contribute to future heritage layouts of the city. The Bathurst Integrated Medical Centre will assist and help younger people and families in the city. Also will help all age groups, we need access to medical services in Bathurst. we should encourage developers to come here. Discussed the Town Centre Masterplans and the recommendation to increase height. Discussed that Bathurst would be disadvantaged if it doesn't proceed.

## 2 RECORDING OF MEETINGS

### 3 MEETING COMMENCES

#### MINUTE

Meeting commenced at 8:12 pm.

**Present:** Cr W Aubin, Cr K Burke, Cr B Fry, Cr J Jennings, Cr G Hanger, Cr M Hogan, Cr I North, Cr A Smith, Cr R Taylor

### 4 PRAYER AND ACKNOWLEDGEMENT OF COUNTRY

### 5 APOLOGIES OR ATTENDANCE BY AUDIO-VISUAL LINK

#### MINUTE

**MOVED: Cr B Fry SECONDED: Cr W Aubin**

**RESOLVED:**

Nil

## 6 MINUTES

### 6.1 CONFIRMATION OF MINUTES - ORDINARY MEETING OF BATHURST REGIONAL COUNCIL HELD - 16 NOVEMBER 2022

File No: 11.00005

#### MINUTE

RESOLUTION NUMBER: ORD2022-406

**MOVED: Cr K Burke SECONDED: Cr M Hogan**

#### RESOLVED:

That the Minutes of the Ordinary Meeting of Bathurst Regional Council held on 16 November 2022 be adopted.

## 7 DECLARATION OF INTEREST

### Declaration of Interest

#### MINUTE

RESOLUTION NUMBER: ORD2022-407

**MOVED: Cr A Smith SECONDED: Cr W Aubin**

**RESOLVED:** That the Declaration of Interest be noted.

Cr B Fry declared a non-pecuniary/significant interest in item 8.4.3 of the Update - Winburndale Dam Report.

**Reason:** Charlie Dutton, a fellow candidate in the recent local government election, lives downstream of the water source and is part of the stakeholders group mentioned in the report.

Cr K Burke declared a non-pecuniary/non-significant interest in item 8.4.3 of the Update - Winburndale Dam Report.

**Reason:** On the same ticket at the local government election.

**8 RECEIVE AND DEAL WITH GENERAL MANAGER'S AND DIRECTORS' REPORTS**

**8.1 GENERAL MANAGER'S REPORT**

**8.1.1 ABORIGINAL CULTURAL HERITAGE**

**File No: 20.00311, 23.00010, 09.00031**

**MINUTE**

**RESOLUTION NUMBER: ORD2022-408**

**MOVED: Cr A Smith SECONDED: Cr B Fry**

**RESOLVED:**

That the information be noted.

**8.2 DIRECTOR ENVIRONMENTAL PLANNING AND BUILDING SERVICES REPORT**

**8.2.1 SECTION 4.15 OF THE ENVIRONMENTAL PLANNING AND ASSESSMENT ACT 1979**

**File No: 03.00053**

**MINUTE**

**RESOLUTION NUMBER: ORD2022-409**

**MOVED: Cr B Fry SECONDED: Cr G Hanger**

**RESOLVED:**

That the information be noted.

**8.2.2 GENERAL REPORT**

**File No: 03.00053**

**MINUTE**

**RESOLUTION NUMBER: ORD2022-410**

**MOVED: Cr W Aubin SECONDED: Cr A Smith**

**RESOLVED:**

That the information be noted.

**8.2.3 DEVELOPMENT APPLICATION 2020/489 - PROPOSED  
FOUR RESIDENTIAL UNITS, 183 ROCKET STREET,  
BATHURST. APPLICANT: ALCORN PLANNING AND  
PROPERTY. OWNER: MR MG IRELAND & MRS LA  
IRELAND**

**File No: 2020/489**

**MINUTE**

**RESOLUTION NUMBER: ORD2022-411**

**MOVED: Cr K Burke SECONDED: Cr M Hogan**

**RESOLVED:**

That Council:

- (a) having undertaken a review of the application pursuant to Section 8.2 of the Environmental Planning and Assessment Act 1979, change its decision and grant consent to Development Application 2020/489 for four two storey residential units at 183 Rocket Street, Bathurst, subject to conditions able to be imposed pursuant to Section 4.17 of the Environmental Planning and Assessment Act 1979, as amended and including conditions to the effect that:
  - i. The land identified as Lot: 3 DP: 559167 and Lot: 5 DP: 580479 be consolidated into one lot prior to the issuing of any Construction Certificate.
  - ii. The owner of the land must establish and maintain appropriate vegetation along the common boundary of the driveway adjoining neighbouring land.
- (b) notify those that made submissions of its decision; and
- (c) call a division.

On being **PUT** to the **VOTE** the **MOTION** was **CARRIED**

**The result of the division was:**

**In favour of the motion** - Cr W Aubin, Cr K Burke, Cr B Fry, Cr J Jennings, Cr G Hanger, Cr M Hogan, Cr I North, Cr A Smith and Cr R Taylor

**Against the Motion** - Nil

**Absent** - Nil

**Abstain** - Nil

**8.2.4 DEVELOPMENT APPLICATION NO 2022/427 –  
USE OF THE EXISTING COLORBOND ROOF AT  
87 LORIMER STREET, LLANARTH APPLICANT:  
A HARRISON. OWNER: LR HARRISON & A  
HARRISON**

**File No: 2022/427**

**MINUTE**

**RESOLUTION NUMBER: ORD2022-412**

**MOVED: Cr K Burke SECONDED: Cr A Smith**

**RESOLVED:**

That Council:

- (a) as the consent authority, grant consent pursuant to Section 4.16 of the Environmental Planning and Assessment Act 1979 to Development Application No. 2022/427, subject to conditions able to be imposed pursuant to Section 4.17 of the Environmental Planning and Assessment Act 1979, as amended and including conditions to the effect that:
  - (i) A certificate from a practicing structural engineer certifying the roof structure is structurally sound.
- (b) notify those that made submissions of its decision; and
- (c) call a division.

On being **PUT** to the **VOTE** the **MOTION** was **CARRIED**

**The result of the division was:**

In favour of the motion - Cr W Aubin, Cr K Burke, Cr B Fry, Cr J Jennings, Cr G Hanger, Cr M Hogan, Cr I North, Cr A Smith and Cr R Taylor

Against the Motion - Nil

Absent - Nil

Abstain - Nil



**8.2.5 BATHURST INTEGRATED MEDICAL CENTRE  
PLANNING PROPOSAL**

**File No: 20.00360**

**MINUTE**

**RESOLUTION NUMBER: ORD2022-413**

**MOVED: Cr I North SECONDED: Cr K Burke**

**It was moved:**

That Council:

- a) adopt the Bathurst Regional Local Environmental Plan amendment as outlined in this report;
- b) forward the Bathurst Integrated Medical Centre Planning Proposal to the NSW Department of Planning and Environment for gazettal;
- c) notify those who lodged a submission of Council's decision; and
- d) call a division.

**MINUTE**

**MOVED: Cr J Jennings SECONDED: Cr K Burke**

That the item be deferred until Bathurst Integrated Medical Centre provides a final costed quote to Bathurst Regional Council including a breakdown of cost components and an expected time schedule for payment of this quote.

**The amendment on being PUT was LOST**

**The result of the division was:**

In favour of the motion - Cr K Burke and Cr J Jennings

Against the Motion - Cr W Aubin, Cr B Fry, Cr G Hanger, Cr M Hogan, Cr I North, Cr A Smith and Cr R Taylor

Absent - Nil

Abstain - Nil

**MOVED: Cr I North SECONDED: Cr K Burke**

**RESOLVED:**

That Council:

- a) adopt the Bathurst Regional Local Environmental Plan amendment as outlined in this report;
- b) forward the Bathurst Integrated Medical Centre Planning Proposal to the NSW Department of Planning and Environment for gazettal;
- c) notify those who lodged a submission of Council's decision; and
- d) call a division.

**The result of the division was:**

In favour of the motion - Cr W Aubin, Cr B Fry, Cr G Hanger, Cr M Hogan, Cr I North, Cr A Smith and Cr R Taylor

Against the Motion - Cr K Burke and Cr J Jennings

Absent - Nil

Abstain - Nil

**8.2.6 STATUS OF INVESTIGATIONS, BATHURST BYPASS**

**File No: 11.00004**

**MINUTE**

**RESOLUTION NUMBER: ORD2022-414**

**MOVED: Cr K Burke SECONDED: Cr J Jennings**

**RESOLVED:**

That the information be noted.

**8.2.7 RIVER CONNECTIONS PROGRAM WINS NATIONAL LOCAL GOVERNMENT AWARD FOR INDIGENOUS RECOGNITION**

**File No: 16.00178**

**MINUTE**

**RESOLUTION NUMBER: ORD2022-415**

**MOVED: Cr K Burke SECONDED: Cr A Smith**

**RESOLVED:**

That the information be noted.

**8.2.8 BATHURST STATE OF THE ENVIRONMENT REPORTS: 2021-22**

**File No: 13.00062**

**MINUTE**

**RESOLUTION NUMBER: ORD2022-416**

**MOVED: Cr A Smith SECONDED: Cr M Hogan**

**RESOLVED:**

That Council:

- (a) note that the 2021-22 Bathurst State of the Environment Report and the 2021-22 Regional State of the Environment Bathurst Snapshot Report have been prepared, and
- (b) make electronic copies of both reports available on Bathurst Regional Council's Website.

**8.3 DIRECTOR CORPORATE SERVICES AND FINANCE'S REPORT**

**8.3.1 STATEMENT OF INVESTMENTS**

**File No: 16.00001**

**MINUTE**

**RESOLUTION NUMBER: ORD2022-417**

**MOVED: Cr A Smith SECONDED: Cr K Burke**

**RESOLVED:**

That the information be noted.

**8.3.2 MONTHLY REVIEW - 2022/2026 DELIVERY  
PLAN AND OPERATIONAL PLAN 2022/2023**

**File No: 16.00187**

**MINUTE**

**RESOLUTION NUMBER: ORD2022-418**

**MOVED: Cr K Burke SECONDED: Cr B Fry**

**RESOLVED:**

That the information be noted.

**8.3.3 SUNDRY SECTION 356 DONATIONS, BATHURST  
MEMORIAL ENTERTAINMENT CENTRE COMMUNITY  
USE SUBSIDY AND MOUNT PANORAMA FEE SUBSIDY**

**File No: 18.00004**

**MINUTE**

**RESOLUTION NUMBER: ORD2022-419**

**MOVED: Cr A Smith SECONDED: Cr M Hogan**

**RESOLVED:**

That the information be noted and any additional expenditure be voted.

**8.3.4 POWER OF ATTORNEY**

**File No: 11.00007**

**MINUTE**

**RESOLUTION NUMBER: ORD2022-420**

**MOVED: Cr K Burke SECONDED: Cr M Hogan**

**RESOLVED:**

That the information be noted.

**8.4 DIRECTOR ENGINEERING SERVICES' REPORT**

**8.4.1 COUNCIL SPORTING ASSOCIATION GRANTS  
PROGRAM YEAR ENDING 30 JUNE 2023**

**File No: 18.00279-05**

**MINUTE**

**RESOLUTION NUMBER: ORD2022-421**

**MOVED: Cr B Fry SECONDED: Cr A Smith**

**RESOLVED:**

That Council approve the following sporting grants totalling \$15,111.00 for the 2022/2023 financial year, in accordance with the recommendations contained within the Director Engineering Services' report;

<b>ORGANISATION</b>	<b>PROPOSED GRANT</b>
Bathurst City Croquet Club	\$4,396.00
Bathurst Bushrangers ARFC	\$1,000.00
Bathurst Giants AFL Club	\$2,915.00
Bathurst Hockey Association	\$4,200.00
Bathurst Pony Club	\$2,600.00

**8.4.2 WATER SUPPLY UPDATE**

**File No: 32.00017**

**MINUTE**

**RESOLUTION NUMBER: ORD2022-422**

**MOVED: Cr B Fry SECONDED: Cr A Smith**

**RESOLVED:**

That the information be noted.

**8.4.3 UPDATE - WINBURNDALE DAM**

**File No: 32.00017**

Councillor Fry declared a non-pecuniary/significant interest in this item and left the Chamber.

Councillor Burke declared a non-pecuniary/non significant interest in this item and remained in the Chamber.

**MINUTE**

**RESOLUTION NUMBER: ORD2022-423**

**MOVED: Cr A Smith SECONDED: Cr M Hogan**

**RESOLVED:**

That Council

- (a) continues to seek a reasonable and practical resolution to the operating conditions of Winburndale Dam by seeking a modification to the existing conditions under an application to the Department of Planning and Environment – Water, and as outlined in the following report.
- (b) notes the critical water supply contribution Winburndale Dam has provided and can continue to provide to the Bathurst Community.
- (c) Receive the final draft environmental assessment and licence amendment application for discussion at the Councillors Working Party for review before it is finalised and submitted to the Department.

**8.4.4 UPPER MACQUARIE COUNTY COUNCIL -  
ROADSIDE WEED CONTROL PROGRAM**

**File No: 18.00172**

**MINUTE**

**RESOLUTION NUMBER: ORD2022-424**

**MOVED: Cr B Fry SECONDED: Cr A Smith**

**RESOLVED:**

That Council engage Upper Macquarie County Council (UMCC) for Roadside Weed Management for roads in Bathurst Regional Council control as per the Director Engineering Services' report.

**8.4.5 DEMOLITION OF BRIDGE ON TARANA ROAD -  
EUSDALE CREEK , GEMALLA**

**File No: 25.00290**

**MINUTE**

**RESOLUTION NUMBER: ORD2022-425**

**MOVED: Cr M Hogan SECONDED: Cr A Smith**

**RESOLVED:**

That Council:

- a) Adopt the Review of Environmental Factors for the construction of new bridges on Tarana Road, Gemalla over Eusdale Creek and Stony Creek;
- b) Immediately arrange for the demolition of the existing timber bridge over Eusdale Creek and construction of a side access track on the site; and,
- c) Proceed to tender for the design and construction of new bridges on these two sites, as outlined in the Director Engineering Services report.

**8.5 DIRECTOR CULTURAL AND COMMUNITY SERVICES' REPORT**

**8.5.1 NSW CHILD SAFE SCHEME - CHILD SAFE  
POLICY**

**File No: 09.00061**

**MINUTE**

**RESOLUTION NUMBER: ORD2022-426**

**MOVED: Cr B Fry SECONDED: Cr K Burke**

**RESOLVED:**

That Council adopt the Child Safe Policy as outlined in the report.



**8.5.2 BATHURST LIBRARY STRATEGIC PLAN 2019-2024 -  
YEAR THREE UPDATE, DECEMBER 2022**

**File No: 21.00054**

**MINUTE**

**RESOLUTION NUMBER: ORD2022-427**

**MOVED: Cr B Fry SECONDED: Cr K Burke**

**RESOLVED:**

That the information be noted.

**9 REPORTS OF OTHER COMMITTEES**

**9.1 TRAFFIC COMMITTEE REPORT - 6 DECEMBER 2022**

**File No: 07.00006**

**MINUTE**

**RESOLUTION NUMBER: ORD2022-428**

**MOVED: Cr W Aubin SECONDED: Cr A Smith**

**RESOLVED:**

That the recommendations of the Traffic Committee Meeting of Bathurst Regional Council held on 6 December 2022 be adopted.

**10 NOTICES OF MOTION**

**10.1 COUNCILLOR NORTH & COUNCILLOR AUBIN -  
2022/2023 BUDGET REALLOCATION**

**File No: 11.00004**

**MINUTE**

**RESOLUTION NUMBER: ORD2022-429**

**MOVED: Cr I North SECONDED: Cr W Aubin**

**RESOLVED:**

That Council

1. Reallocates the \$4.25 million dollars allocated for the redevelopment of Carrington Park to, "The repair and improvement of our local roads",
2. Reassess the Urban road reseal program.

**The MOTION was PUT and LOST**

**11 COUNCILLORS / DELEGATES REPORTS**

**11.1 MINUTES - COUNCILLORS MEETING WITH COMMUNITY  
GROUPS/REPRESENTATIVES - 9 NOVEMBER 2022**

**File No: 11.00019**

**MINUTE**

**RESOLUTION NUMBER: ORD2022-430**

**MOVED: Cr B Fry SECONDED: Cr A Smith**

**RESOLVED:**

That the information be noted.

**11.2 MINUTES - COUNCILLORS MEETING WITH COMMUNITY GROUPS/REPRESENTATIVES - 23 NOVEMBER 2022**

**File No: 11.00019**

**MINUTE**

**RESOLUTION NUMBER: ORD2022-431**

**MOVED: Cr B Fry SECONDED: Cr M Hogan**

**RESOLVED:**

That the information be noted

**11.3 MINUTES - BATHURST REGIONAL COMMUNITY SAFETY COMMITTEE - 24 NOVEMBER 2022**

**File No: 07.00107**

**MINUTE**

**RESOLUTION NUMBER: ORD2022-432**

**MOVED: Cr K Burke SECONDED: Cr M Hogan**

**RECOMMENDATION:**

That the information be noted.

**12 RESOLVE INTO CONFIDENTIAL COMMITTEE OF THE WHOLE TO DEAL WITH CONFIDENTIAL REPORTS**

**12.0 RESOLVE INTO CONFIDENTIAL COMMITTEE OF THE WHOLE**

**12.0.1 Resolve into Confidential Committee of the Whole**

**MINUTE**

**RESOLUTION NUMBER: ORD2022-433**

**MOVED: Cr A Smith SECONDED: Cr K Burke**

The Mayor invited members of the public to make submissions on whether the matter/s should or should not be dealt with in Confidential Committee.

**There were no representation from the public.**

### RESOLVED:

That:

Council resolve into closed Council to consider business identified, together with any late reports tabled at the meeting.

- (b) Pursuant to section 10A(1)-(3) of the Local Government Act 1993, the media and public be excluded from the meeting on the basis that the business to be considered is classified confidential under the provisions of section 10A(2) as outlined above.
- (c) Correspondence and reports relevant to the subject business be withheld from access.

In accordance with the Local Government Act 1993 and the Local Government (General) Regulation 2005:

1. In accordance with Section 9(2A) of the Local Government Act 1993, it is the opinion of the General Manager that the following business is of a kind as referred to in section 10A(2) of the Act and should be dealt with in a part of the meeting closed to the media and public.
2. In accordance with Section 10B(1) it is considered that discussion of the matter in open meeting, would on balance, be contrary to the public interest.
3. In accordance with Section 10A(4) members of the public are invited to make representations to the Council as to whether the matters should or should not be dealt with in Confidential Committee.

## 12.1 DIRECTOR CORPORATE SERVICES AND FINANCE'S REPORT

### 12.1.1 ADVERTISING AT MOUNT PANORAMA - CONROD STRAIGHT BRIDGE

**Reason:** 10A (2) (d) (i) Contains commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it. Discussion of the matter in open council would, on balance, be contrary to the public interest as it would prejudice the commercial position of the person who supplied it.

This item relates to the proposal for Muscle Car Warehouse to enter into an agreement with Council.

#### MINUTE

**RESOLUTION NUMBER: CONF2022-90**

**MOVED: Cr A Smith SECONDED: Cr W Aubin**

#### RESOLVED:

That Council act in accordance with the recommendations of the report.

### 12.1.2 BATHURST CARILLON CITY TENNIS CLUB - SPORTING CLUB LOAN

**Reason:** 10A (2) (b) Contains advice concerning hardship of a resident or ratepayer, disclosure of which would not be in the public interest as it would prejudice the personal position of the individual concerned.

This item relates to the proposal by the President of the Bathurst City Carillon Tennis Club to seek financial support from Council.

#### MINUTE

**RESOLUTION NUMBER: CONF2022-90**

**MOVED: Cr A Smith SECONDED: Cr W Aubin**

#### RESOLVED:

That Council act in accordance with the recommendations of the report.

**12.1.3 WORLD CROSS COUNTRY CHAMPIONSHIPS - HOST CITY AND VENUE HOSTING AGREEMENT**

**Reason:** 10A (2) (c) Contains commercial information of a confidential nature that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business, and Commercial information of a confidential nature that would, if disclosed, (i) prejudice the commercial position of the person who supplied it, (ii) confer a commercial advantage on a competitor of the Council.

This item relates to the proposal regarding Bathurst hosting the 2023 World Cross Country Championships.

**MINUTE**

**RESOLUTION NUMBER: CONF2022-92**

**MOVED: Cr A Smith SECONDED: Cr G Hanger**

**RESOLVED:**

That Council execute the World Cross-Country Championships – Host City and Venue Hosting Agreement Bathurst 2023 and provide support for the event as detailed within this report.

**13 RESOLVE INTO OPEN COUNCIL**

**MINUTE**

**RESOLUTION NUMBER: CONF2022-93**

**MOVED: Cr B Fry SECONDED: Cr M Hogan**

**RESOLVED:** That Council resume open Council.

**14 ADOPT REPORT OF THE COMMITTEE OF THE WHOLE**

**MINUTE**

**RESOLUTION NUMBER: ORD2022-433**

**MOVED: Cr K Burke SECONDED: Cr M Hogan**

**RESOLVED:**

That the Report of the Committee of the Whole, resolution numbers Conf2022-90 to

Conf2022-93 be adopted.

**15 MEETING CLOSE**

**MINUTE**

The Meeting closed at 9.45pm

**CHAIR:**

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**MEMORANDUM OF UNDERSTANDING  
FOR FRIENDSHIP CITY COOPERATION**

**BETWEEN**

Bathurst Regional Council (hereafter 'BRC')

**AND**

Cirencester Town Council (hereafter CTC)

**BACKGROUND**

- A. BRC and CTC recognise the mutual benefits that can be gained through a cooperative program promoting exchange activities and international understanding.
- B. The parties accordingly wish to enter a Memorandum of Understanding to explore opportunities for the collaborative development of research, the organisation of joint academic, cultural and artistic activities, the exchange of research and teaching personnel and students, the exchange of publications and other materials of common interest, the exchange of business and commercial interest and such other collaborative activities that may be agreed between the parties.
- C. It is the intention of the parties that this memorandum provides a framework for the creation of future agreements or contracts between the parties in the areas of collaboration identified by the parties as being of mutual benefit.
- D. The parties expressly acknowledge the necessity to, and will, comply with the laws in place in their respective jurisdictions and agree that this Memorandum, and any rights or obligations arising under any separate agreement, will be subject to the laws in place in their respective jurisdictions from time to time.
- E. The parties agree that any agreement to collaborate in relation to specific activities will be documented separately and that this Memorandum should not give rise to any legal obligations on either party.



**UNDERSTANDING**

**1. Objectives**

- 1.1 The parties aim to facilitate cooperation and collaboration in the following areas:
- (a) the promotion of artistic and cultural activities;
  - (b) the promotion of business and commercial technology;
  - (c) the exchange of publications and other materials of common interest;
  - (d) to promote awareness of international development opportunities in higher education
  - (e) such other areas of collaboration as may be agreed between the parties.
- 1.2 Cooperative activities under this Memorandum may include any of the administrative departments of BRC and CTC.

**2. FACILITATION OF COLLABORATION**

- 2.1 BRC and CTC will each appoint a lead point of contact for receipt of correspondence and any administration matters.
- 2.2 In order to carry out and fulfil the aims of the Memorandum, BRC and CTC will each appoint a co-ordinator, or representative body, which will negotiate and manage the development of any collaborative activities.
- 2.3 Either party may initiate proposals for activities under this Memorandum at any time.
- 2.4 Specific details of any activity will be documented in a separate contract or agreement and will be executed in accordance with the policies and procedures in place at each council from time to time.
- 2.5 The appointed co-ordinator, or representative body, will be responsible for the evaluation of any future collaboration and will liaise with the lead points of contact for BRC and CTC.

**3. TERM AND TERMINATION**

- 3.1 This Memorandum commences on the date specified in Item 1 of Schedule 1 to this Memorandum and will remain in force for a period of three (3) years from that date.

- 3.2 Either party may terminate this Memorandum at any time and for any reason with immediate effect by giving written notice to other party.
- 3.3 The termination of the Memorandum will not affect any right or obligation under any Agreement entered between the parties pursuant to this Memorandum or otherwise.

#### 4 NOTICES

- 4.1 A Notice under this Memorandum will be in writing and sent by e-mail or mail to the respective address in Item 2 of Schedule 1, or such revised address notified in accordance with this clause 4.2.
- 4.2 A party which changed its address for the purpose of notices under this Memorandum will endeavour to give notice of that change to the other party by both mail and email within (7) days of the change.

#### 5. VARIATION

- 5.1 This Memorandum may only be altered in writing to the address provided in Item 2 of Schedule 1 and which is signed by the officer of both parties authorised by their respective councils to sign this agreement.

#### 6. GOVERNING LAW

- 6.1 This Memorandum is governed by and constructed in accordance with the law in force in the state of New South Wales, Australia and, in respect of Cirencester, local government legislation of the United Kingdom.

#### 7. STATUS OF PARTIES

- 7.1 Nothing in the Memorandum will be interpreted to create or imply a relationship between the parties of partner, agent or employee nor will any party hold itself out as being, a partner, employee or agent of the other party.
- 7.2 Neither party will be liable for acts or omissions of the other, and the parties agree to hold each other indemnified for the acts or omissions of the other.

#### 8. AUTHORITY

- 8.1 The signatories hereby personally warrant that they have express and sufficient authority to sign this memorandum on behalf of the party whose behalf they have signed.

EXECUTED AS A MEMORANDUM OF UNDERSTANDING ON

\_\_\_\_\_ OF \_\_\_\_\_ 2020

SIGNED for  
Bathurst Regional Council

Cirencester Town Council

  
Mayor


  
Mayor

  
Signature of Witness (1)

  
Signature of Witness

Andrew Qee MP  
Federal Member for Calore  
Name/Position of witness (print)

Johan Newman, Deputy CEO  
Name/Position of witness (print)

  
Signature of Witness (2)

CR JESS JENNINGS (BATHURST REGIONAL COUNCIL)  
Name/Position of witness

**SCHEDULE 1.**

Item 1. This Memorandum of Understanding Commences the

..... Day of ..... 2020

Item 2. The respective addresses and correspondences are as follows;

Bathurst Regional Council  
Cnr of Russell and William Streets  
BATHURST NSW 2795  
AUSTRALIA

Cirencester Town Council  
Bingham House  
1 Dyer Street  
Cirencester  
GLOUCESTERHIRE GL7 2PP

Phone: + 61 2 6333 6205

Phone: 01285 655646

E-mail: council@bathurst.nsw.gov.au

E-mail: info@cirencester.gov.uk

Item 3. Appointed lead point of contact for each council

Bathurst Regional Council  
GENERAL MANAGER  
DAVID SHERLEY  
.....  
.....

Cirencester Town Council  
Andrew Tubb, CEO  
.....  
Johan Newman, Deputy CEO  
.....  
Becky Coles, Community Services Manager  
.....

Email: council@bathurst.nsw.gov.au

Email: info@cirencester.gov.uk



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Type	Year	No.	Value	Description	Address	Date Determine
10	2020	45	\$580,000	MOD - alterations and additions to commercial premises	61 Boyd Street KELSO	19/12/2022
10	2021	241	\$0	MOD - retaining wall	26 Sunbright Road KELSO	6/12/2022
10	2022	315	\$369,000	Partial demolition, alterations and additions to existing dwelling	279 Eleven Mile Drive EGLINTON	2/12/2022
10	2022	361	\$0	4 lot subdivision	112 Church Street PEEL	9/12/2022
10	2022	388	\$222,602	Construction of a secondary dwelling	3 Wigmore Drive ROBIN HILL	7/12/2022
10	2022	391	\$9,220	Construction of a verandah and cafe signage	107 William Street BATHURST	19/12/2022
10	2022	405	\$619,332	Demolition of existing building, removal of fuel system	53 Durham Street BATHURST	9/12/2022
10	2022	406	\$891,000	alterations and additions to dwelling + 3 new dwellings & 5 lot strata	78 Stanley Street BATHURST	12/12/2022
10	2022	418	\$1,650,000	2 lot subdivision, 1 x two storey dwelling & 1 x child care centre	102 Esrom Street WEST BATHURST	12/12/2022
10	2022	427	\$40,000	Use of existing colorbond roof	87 Lorimer Street LLANARTH	16/12/2022
10	2022	429	\$230,000	Alterations and additions to existing dwelling	12 Clements Street BATHURST	21/12/2022
10	2022	432	\$25,773	Construction of a carport	6 Glenhaven Crescent PERTHVILLE	6/12/2022
10	2022	455	\$110,000	Installation of an inground swimming pool with safety barrier, detache	5 Blaxland Drive LLANARTH	5/12/2022
10	2022	457	\$300,000	1. Proposed Recreation Facility (Indoor) 2. Installation of Signage 3.	42 Hampden Park Road KELSO	9/12/2022
10	2022	463	\$300,000	Storage Shed	105 Sydney Road KELSO	15/12/2022
10	2022	465	\$220,000	Additions and alterations to existing industrial building	6 Toronto Street KELSO	9/12/2022
10	2022	468	\$1,500,000	Multi storey dwelling with attached garage	98 McIntosh Road FREEMANTLE	12/12/2022
10	2022	470	\$29,790	shed and retaining wall	131 Hartwood Avenue ROBIN HILL	2/12/2022
10	2022	471	\$609,248	Alterations and additions to existing dwelling	2464 Limekilns Road LIMEKILNS	5/12/2022
10	2022	473	\$5,000	Two lot subdivision	37 Locke Street RAGLAN	20/12/2022
10	2022	476	\$45,000	Alterations to existing commercial premises	287A Brilliant Street BATHURST	12/12/2022
10	2022	480	\$0	Replacement advertising signage	10 Corporation Avenue ROBIN HILL	12/12/2022
10	2022	481	\$220,000	Partial demolition, additions and alterations to existing dwelling	66 Morrisset Street BATHURST	5/12/2022
10	2022	484	\$15,000	Retaining wall	237 Lawrence Drive KELSO	20/12/2022
10	2022	485	\$28,600	Commercial signage	255-257 Stewart Street BATHURST	13/12/2022
10	2022	486	\$40,000	Construction of a shed	174 Peregrine Road BILLYWILLINGA	2/12/2022
10	2022	488	\$30,000	demolition of existing outbuildings and replacement garage	6 Cutler Street WEST BATHURST	5/12/2022
10	2020	45	\$300,000	MOD - Change of use to transitional group home and business premises	61 Boyd Street KELSO	19/12/2022
10	2022	490	\$799,990	Dual occupancy (two storey second dwelling) and two lot residential s	73 Wentworth Drive KELSO	19/12/2022
10	2022	492	\$55,000	Shed	84 George Thomas Close THE LAGOON	12/12/2022
10	2022	494	\$248,680	Additions and alterations to existing dwelling	76 Osborne Avenue WEST BATHURST	12/12/2022
10	2016	325	\$40,000	MOD - three lot residential subdivision	18 Walker Street WINDRADYNE	12/12/2022
10	2022	497	\$402,500	Alterations and additions to a dwelling	205 White Rock Road WHITE ROCK	15/12/2022
10	2022	505	\$15,000	Replacing existing roof with a new pitched roof.	197A Browning Street BATHURST	21/12/2022
10	2022	508	\$11,545	Carport	7 Topaz Court KELSO	9/12/2022
10	2022	509	\$29,189	Addition to an existing dwelling	27 Mendel Drive KELSO	12/12/2022
10	2022	510	\$9,500	Pergola	185 William Street BATHURST	21/12/2022
10	2022	512	\$12,000	retaining wall and earth works	157 Marsden Lane KELSO	21/12/2022
10	2022	516	\$55,000	Installation of an inground swimming pool with safety barrier	69 Dempsey Street PEEL	9/12/2022
10	2021	402	\$0	MOD - additions and alterations to an existing dwelling	168 Rocket Street BATHURST	16/12/2022
18	2022	185	\$550,000	Construction of a single storey dwelling with attached garage	22 Granite Rise KELSO	6/12/2022
10	2022	522	\$42,798	Shed	58 Christie Street RAGLAN	19/12/2022
18	2022	189	\$350,000	Construction of a single storey dwelling with attached garage	143 Marsden Lane KELSO	6/12/2022
18	2022	190	\$11,650	internal alterations to existing dwelling	36 Nelson Street RAGLAN	16/12/2022
10	2022	524	\$25,000	Above ground swimming pool and safety barrier	344 Russell Street WEST BATHURST	21/12/2022
10	2022	525	\$48,000	Shed	6 Appledore Drive KELSO	9/12/2022

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Type	Year	No.	Value	Description	Address	Date Determine
18	2022	191	\$485,000	Single storey dwelling with attached garage, retaining wall and earthw	149 Marsden Lane KELSO	9/12/2022
10	2022	531	\$500,000	Single storey dwelling	9 Glenhaven Crescent PERTHVILLE	15/12/2022
18	2022	195	\$420,000	Single storey dwelling with attached garage	28 Brennan Drive KELSO	22/12/2022
18	2022	196	\$420,000	Single storey dwelling with attached garage	44 Brennan Drive KELSO	22/12/2022



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Type	Year	No.	Value	Description	Address	Date Determine
10	2021	293	\$500,000	Demolition of existing dwelling and construction of 3 commercial units	124 Bentinck Street BATHURST	13/12/2022
10	2021	553	\$236,351	Commercial offices	62A Bant Street SOUTH BATHURST	14/12/2022
10	2022	29	\$406,000	1. Demolition of Existing Dwelling House 2. Construction of Single-sto	163 Sydney Road KELSO	9/12/2022

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Type	Year	No.	Value	Description	Address
10	2021	75	\$10,000	Intensification of existing mining facility	Trunkey Road CALOOLA
10	2021	21	\$320,000	Second storey extension to existing residential dwelling	208 Boundary Road ROBIN HILL
10	2020	272	\$20,000	MOD - Construction of garage	5 Delaware Crescent ROBIN HILL
10	2022	228	\$2,656,500	6 two storey dwellings, 8 lot strata subdivision, 1 tree removal	135 Durham Street BATHURST
10	2022	246	\$0	22 lot residential subdivision, drainage channel works and new road	3 Poplar Place KELSO
10	2022	252	\$150,000	Five lot subdivision	Toronto Street KELSO
10	2022	302	\$10,000	Construction of a carport	21 Freeman Circuit LLANARTH
10	2022	310	\$576,000	Two double storey residential units and three lot subdivision	185 Havannah Street BATHURST
10	2022	348	\$8,000	Installation of an illuminated pillar sign	92 Durham Street BATHURST
10	2022	373	\$1,500,000	1.42 lot subdivision, bulk earthworks, drainage channel improvement	Marsden Lane KELSO
10	2022	436	\$0	Demolition, two storey alterations and additions to existing dwelling	168 George Street BATHURST
10	2022	446	\$424,600	Single storey dwelling with attached garage	92 McManus Road MEADOW FLAT
10	2022	447	\$14,000	Replace existing boundary fences	22 West Street WEST BATHURST
10	2022	449	\$500,000	4 x industrial units	44 Hampden Park Road KELSO
10	2022	454	\$885,990	Relocatable dwelling and four tourist and visitor accommodation cabins	374 Clear Creek Road CLEAR CREEK
10	2022	456	\$1,111,100	Eight commercial units and two lot consolidation	32 Corporation Avenue ROBIN HILL
10	2022	461	\$0	Two lot subdivision (boundary adjustment)	2011 Sofala Road PEEL
10	2022	462	\$40,000	Construction of a shed	2 Stephens Lane KELSO
10	2022	464	\$0	Two lot residential subdivision	43 Wellington Street EGLINTON
10	2022	466	\$20,000	Change of use of garage to kiosk	2 Stephens Lane KELSO
10	2022	467	\$5,000,000	rural industry development	Mitchell Highway VITTORIA
10	2022	475	\$1,655,000	Industrial building	16A Kirkcaldy Street SOUTH BATHURST
10	2022	478	\$0	6 lot residential subdivision	Campbell Close LLANARTH
10	2022	482	\$585,000	Alterations and additions to an industrial building	4 Eglinton Road LLANARTH
10	2022	487	\$27,190	Construction of a colourbond shed	140 Stewart Street BATHURST
10	2022	489	\$250,000	Change of use, internal alterations and fitout	12 Corporation Avenue ROBIN HILL
10	2022	491	\$748,000	Dual occupancy and 2 x inground swimming pools with safety barrier	21 Ignatius Place KELSO
10	2022	495	\$710,600	178 self-storage units and seven lot industrial subdivision	61 Sydney Road RAGLAN
10	2021	572	\$0	MOD - Retaining wall and earthworks	241 Lawrence Drive KELSO
10	2022	499	\$10,000	RETURNED - allow additional caravan sites at the Bathurst Soaring Club	167 Freemantle Road EGLINTON
10	2007	225	\$0	REJECTED - MOD Seven Lot subdivision and new road	37 Loren Street EGLINTON
10	2022	506	\$0	Two lot rural subdivision	1081 Triangle Flat Road TRIANGLE FLAT
18	2022	17	\$0		3 Beavis Place LLANARTH
18	2022	64	\$74,823	In ground swimming pool and safety barrier	67 George Thomas Close THE LAGOON
18	2022	99	\$36,000	inground swimming pool with safety barrier	12 Sunbright Road KELSO
18	2022	100	\$53,239	inground swimming pool with safety barrier	24 Cheviot Drive KELSO
18	2022	161	\$19,210	Construction of a retaining wall	88 George Thomas Close THE LAGOON
18	2022	179	\$55,000	Inground swimming pool with safety barrier	69 Dempsey Street PEEL
10	2021	475	\$52,120	Enclosed Sun Room addition and Patio	17 Bathurst Street PERTHVILLE
10	2022	433	\$0	Two lot rural boundary adjustment	145 Sinclairs Lane THE LAGOON
10	2022	431	\$0	Two lot subdivision	17 Bowen Street SOFALA
10	2022	382	\$244,500	Secondary dwelling (earth wall)	3902 Sofala Road WATTLE FLAT
10	2022	350	\$1,300,000	Demolish existing dwelling, erect 6 new dwell, 6 lot strata subd	177 Seymour Street BATHURST
10	2022	317	\$240,000	Relocation of existing shed on block	4 Lee Street KELSO
10	2022	166	\$48,475	Two lot subdivision, demolition, tree removal and dividing fence	42 Lloyds Road SOUTH BATHURST
18	2021	277	\$350,000	Alterations and additions to existing dwelling	255 College Road ORTON PARK
10	2021	429	\$1,155,000	Six two bedroom units & six lot community title subdivision	38A Stanley Street BATHURST
10	2021	75	\$10,000	Intensification of existing mining facility	Trunkey Road CALOOLA
10	2021	72	\$303,537	Single storey dwelling	7 Bolton Street KELSO
10	2020	314	\$15,000	Change of use from garage to habitable rooms	1336 Limekilns Road CLEAR CREEK
10	2022	511	\$100,000	Farm shed	487 Eleven Mile Drive EGLINTON
10	2022	513	\$20,000	earthworks	14 Kirkcaldy Street SOUTH BATHURST
10	2022	514	\$32,000	Amenities block	5475 Great Western Highway RAGLAN



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Type	Year	No.	Value	Description	Address
10	2022	515	\$0	Use of an existing industrial building as a manufacturing facility	105 Sydney Road KELSO
18	2022	184	\$285,022	Alterations and additions to an existing industrial building	4 Eglinton Road LLANARTH
18	2022	186	\$3,080,000	group home and multi dwelling development	9 Griffin Street MITCHELL
10	2022	517	\$29,648	construction of a garage	14 Munro Street WINDRADYNE
10	2022	518	\$38,000	Construction of a shed	9 Godfrey Street RAGLAN
10	2022	519	\$327,433	Single storey dwelling with attached garage	Hamilton Street EGLINTON
10	2022	520	\$185,504	Construction of a secondary dwelling	117 Seymour Street BATHURST
10	2022	521	\$749,908	Single storey dwelling with attached garage and change of use shed	224 Howards Drive MOUNT RANKIN
10	2022	523	\$28,215,000	Concept Development Application - Redevelopment of Tremain Mill	7 Keppel Street BATHURST
10	2022	526	\$155,000	Two storey secondary dwelling	13 Tom Close KELSO
10	2022	527	\$20,000	Alterations & additions to existing commercial premises - cellar door	3249 O'Connell Road BREWONGLE
10	2022	528	\$504,200	Two storey dual occupancy and subdivision	13 Campbell Close LLANARTH
10	2022	529	\$27,718	Shed	29 East Street ROCKLEY
10	2020	406	\$349,933	MOD - Partial demolition, additions & alterations to existing dwelling	211 Rankin Street BATHURST
10	2022	532	\$0	change of use from vehicle repair station to warehouse	85-87 Sydney Road KELSO
10	2022	533	\$80,000	Construction of a carport and pergola	3 Kensington Place PERTHVILLE
10	2022	534	\$1,500	Alterations to a commercial development	61 Corporation Avenue ROBIN HILL
10	2022	535	\$1,740,200	Two industrial sheds	29 Michigan Road KELSO
10	2022	536	\$800,000	Single storey replacement dwelling and swimming pool with safety barri	472 White Rock Road WHITE ROCK
10	2022	537	\$2,442,000	Two storey dwelling with attached carport and a single storey secondar	1848 Ophir Road ROCK FOREST
10	2022	408	\$700,000	MOD - single storey dwelling with attached garage	55 Basalt Way KELSO
10	2022	538	\$0	8 lot strata subdivision and common property	32 Corporation Avenue ROBIN HILL
10	2016	248	\$26,952	MOD - Construction of a garage and carport	7 Vittoria Street WEST BATHURST
10	2022	539	\$1,600,000	Single storey dwelling with attached garage, separate detached garage	14 Appledore Drive KELSO
10	2022	540	\$0	Dual occupancy (second dwelling), alterations and additions to an exis	6 Seymour Street BATHURST
10	2022	541	\$22,000	Alterations and additions to existing two storey dwelling	5 Hamilton Street EGLINTON
10	2021	372	\$120,000	MOD - single storey secondary dwelling	10 Basalt Way KELSO
10	2022	542	\$550,000	Dual occupancy (second dwelling) and two lot residential subdivision	212 Rankin Street BATHURST
10	2022	543	\$75,000	Primitive campground, six decks and tents with facilities	2104 Turondale Road TURONDALE
10	2022	544	\$16,500	Commercial signage	39 Sydney Road RAGLAN
10	2022	545	\$5,000	Change of use to a mechanical repair shop	1/14 Watt Drive ROBIN HILL
10	2022	546	\$381,864	Alterations and additions to an existing dwelling	3 Park Street BATHURST
10	2022	547	\$0	Two lot rural residential subdivision	439 Whalans Lane MOUNT RANKIN
10	2022	548	\$3,848,366	Chilled warehouse	4 Eglinton Road LLANARTH
10	2022	549	\$1,657,501	container handling area	4 Eglinton Road LLANARTH
10	2022	550	\$5,456,859	construction of cadets training facility	4 Hercules Close RAGLAN
10	2022	551	\$279,747	Installation of eight temporary buildings	4 Eglinton Road LLANARTH
10	2022	552	\$8,585,615	Industrial shed (Area 1A)	4 Eglinton Road LLANARTH
10	2022	553	\$3,886,620	vehicle sales or hire premises	180 Sydney Road KELSO
10	2022	554	\$0	Two lot rural subdivision	45 Napoleon Reef Road NAPOLEON REEF
10	2020	95	\$2,716,000	MOD - alterations & additions to existing hotel	170 William Street BATHURST
10	2022	555	\$2,399,067	box preparation shed	4 Eglinton Road LLANARTH
10	2021	383	\$626,300	MOD - Second rural dwelling and shed	73 Clairvaux Lane KELSO
10	2022	556	\$49,000	conversion of a non habitable room to a habitable room and carport	30 Pellion Place WINDRADYNE
10	2022	406	\$891,000	MOD - 2 lot torrens (stage 1) & 3 lot strata (stage 2) subdivision	78 Stanley Street BATHURST
10	2022	557	\$132,000	additions and alterations to existing commercial premise and signage	235 Russell Street BATHURST
10	2021	358	\$3,000,000	MOD - Construction of a multi unit housing 11 x 3 bedroom units	225A Peel Street BATHURST
10	2023	1	\$0	Enclosing of Verandah.	1 Golsby Street WEST BATHURST
10	2023	2	\$203,999	Alterations and additions to an existing dwelling	83 Freeman Circuit LLANARTH

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Type	Year	No.	Value	Description	Address
18	2023	2	\$420,000	Construction of a single storey dwelling with attached garage	24 Brennan Drive KELSO
18	2023	3	\$380,000	Single storey dwelling with attached garage	43 Brennan Drive KELSO
18	2023	5	\$2,121,625	Alts and adds to commercial development	3 Pat O'Leary Drive KELSO
10	2023	3	\$645,975	Two storey dwelling with attached garage	48 Parer Road ABERCROMBIE
10	2023	4	\$10,000	Retaining wall to rear of the block	11 Bradbury Drive KELSO
10	2023	5	\$30,000	Retaining walls and associated earthworks	41 Basalt Way KELSO
18	2023	6	\$375,000	Single storey dwelling with attached garage	44 Newlands Crescent KELSO
10	2023	6	\$7,600	Retaining wall	44 Newlands Crescent KELSO
10	2012	229	\$550,000	Addition to dwelling, dual occupancy and two lot subdivision	212 Rankin Street BATHURST
10	2023	7	\$700,000	Demolition of existing building, construction of a single storey	105 Willow Tree Lane MOUNT RANKIN
10	2023	8	\$214,380	Dual occupancy and two lot residential subdivision	2 High Street WEST BATHURST
10	2023	9	\$64,850	Install of 9 x 16 colorbond shed	105 Willow Tree Lane MOUNT RANKIN
10	2023	10	\$0	Change of use to a vehicle repair station	1/2 Vale Road SOUTH BATHURST

## Applications Over 40 Days

## Attachment 8.2.1.4



LIVE

App Type	Year	No	Description	Address	Application Date	Days Open	Stop Days	Reason
10	2020	272	MOD - Construction of garage	5 Delaware Crescent ROBIN HILL	22/02/2022	329	327	Under assessment
10	2020	314	Change of use from garage to habitable rooms	1336 Limekilns Road CLEAR CREEK	8/09/2020	861	855	Additional information requested
10	2021	75	Intensification of existing mining facility	Trunkey Road CALOOLA	24/02/2021	692	666	TfNSW request for additional information
10	2021	429	Six two bedroom units & six lot community title subdivision	38A Stanley Street BATHURST	24/08/2021	511		Amended plans requested
10	2021	572	MOD - Retaining wall and earthworks	241 Lawrence Drive KELSO	23/11/2022	55		Approved 12 January 2023
10	2022	166	Two lot subdivision, demolition, tree removal and dividing fence	42 Lloyds Road SOUTH BATHURST	6/04/2022	286	245	Additional information requested
10	2022	228	6 two storey dwellings, 8 lot strata subdivision, 1 tree	135 Durham Street BATHURST	9/06/2022	222	68	Under assessment
10	2022	246	22 lot residential subdivision, drainage channel works and	3 Poplar Place KELSO	3/06/2022	228	59	Additional information requested
10	2022	252	Five lot subdivision	Toronto Street KELSO	22/07/2022	179	153	Preliminary Contamination Report requested
10	2022	302	Construction of a carport	21 Freeman Circuit LLANARTH	7/07/2022	194	182	Waiting on additional information
10	2022	310	Two double storey residential units and three lot subdivision	185 Havannah Street BATHURST	13/07/2022	188	147	Amended plans requested
10	2022	317	Relocation of existing shed on block	4 Lee Street KELSO	18/07/2022	183	159	Preliminary Contamination Report requested
10	2022	348	Installation of an illuminated pillar sign	92 Durham Street BATHURST	12/08/2022	158		Additional information requested
10	2022	350	Demolish existing dwelling, erect 6 new dwell, 6 lot strata	177 Seymour Street BATHURST	11/08/2022	159	44	Under assessment
10	2022	373	42 lot subdivision, bulk earthworks, drainage channel	Marsden Lane KELSO	12/09/2022	127		Additional information requested
10	2022	382	Secondary dwelling (earth wall)	3902 Sofala Road WATTLE FLAT	29/08/2022	141		Under assessment
10	2022	431	Two lot subdivision	17 Bowen Street SOFALA	11/10/2022	98	98	Under assessment
10	2022	433	Two lot rural boundary adjustment	145 Sinclairs Lane THE LAGOON	5/10/2022	104	77	Under assessment
10	2022	436	Demolition, two storey alterations and additions to	168 George Street BATHURST	10/10/2022	99		Additional information requested
10	2022	446	Single storey dwelling with attached garage	92 McManus Road MEADOW FLAT	8/11/2022	70		Additional information requested
10	2022	447	Replace existing boundary fences	22 West Street WEST BATHURST	21/10/2022	88	85	Under assessment
10	2022	449	4 x industrial units	44 Hampden Park Road KELSO	13/10/2022	96	68	Awaiting amended plans
10	2022	454	Relocatable dwelling and four tourist and visitor	374 Clear Creek Road CLEAR CREEK	17/10/2022	92		Additional information requested
10	2022	456	Eight commercial units and two lot consolidation	32 Corporation Avenue ROBIN HILL	13/10/2022	96		Additional information requested
10	2022	461	Two lot subdivision (boundary adjustment)	2011 Sofala Road PEEL	21/10/2022	88	56	Biodiversity Assessment requested
10	2022	462	Construction of a shed	2 Stephens Lane KELSO	24/10/2022	85		Under assessment
10	2022	464	Two lot residential subdivision	43 Wellington Street EGLINTON	3/11/2022	75		Additional information requested
10	2022	466	Change of use of garage to kiosk	2 Stephens Lane KELSO	27/10/2022	82	80	Under assessment
10	2022	467	Rural industry development	Mitchell Highway VITTORIA	28/10/2022	81		Under assessment
10	2022	475	Industrial building	16A Kirkcaldy Street SOUTH BATHURST	1/11/2022	77		Additional information requested

## Attachment 8.2.1.4

10	2022	478	6 lot residential subdivision	Campbell Close LLANARTH	2/11/2022	76		Under assessment
10	2022	482	Alterations and additions to an industrial building	4 Eglinton Road LLANARTH	1/12/2022	47	34	Under assessment
10	2022	489	Change of use, internal alterations and fitout	12 Corporation Avenue ROBIN HILL	18/11/2022	60	1	Under assessment
10	2022	491	Dual occupancy and 2 x inground swimming pools with	21 Ignatius Place KELSO	28/11/2022	50		Under assessment
10	2022	495	178 self-storage units and seven lot industrial subdivision	61 Sydney Road RAGLAN	17/11/2022	61	1	Under assessment
10	2022	506	Two lot rural subdivision	1081 Triangle Flat Road TRIANGLE FLAT	23/11/2022	55		Referred to RFS for comment
10	2022	511	Farm shed	487 Eleven Mile Drive EGLINTON	28/11/2022	50		Under assessment
10	2022	513	Earthworks	14 Kirkcaldy Street SOUTH BATHURST	25/11/2022	53		Under assessment
10	2022	514	Amenities block	5475 Great Western Highway RAGLAN	29/11/2022	49		Under assessment
10	2022	515	Use of an existing industrial building as a manufacturing	105 Sydney Road KELSO	28/11/2022	50	1	Additional information requested
10	2022	517	Construction of a garage	14 Munro Street WINDRADYNE	6/12/2022	42	41	Awaiting changes to easement dimensions
10	2022	519	Single storey dwelling with attached garage	Hamilton Street EGLINTON	7/12/2022	41		Under assessment
10	2022	523	Concept Development Application - Redevelopment of	7 Keppel Street BATHURST	6/12/2022	42		Under assessment
10	2022	526	Two storey secondary dwelling	13 Tom Close KELSO	5/12/2022	43		Under assessment
10	2022	527	Alterations & additions to existing commercial premises -	3249 O'Connell Road BREWONGLE	5/12/2022	43		Under assessment
10	2022	529	Shed	29 East Street ROCKLEY	7/12/2022	41		Under assessment

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Council	DA	Lot	DP	Street	No	Street Name	Suburb	Postcode	Category	Environmental Planning Instrument	Zoning Of Land	Development Standard To Be Varied	Justification Of Variation	Extent Of Variation	Concurring Authority	Date Determined
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**NIL**

**BATHURST REGIONAL COUNCIL  
INVESTMENT PERFORMANCE**

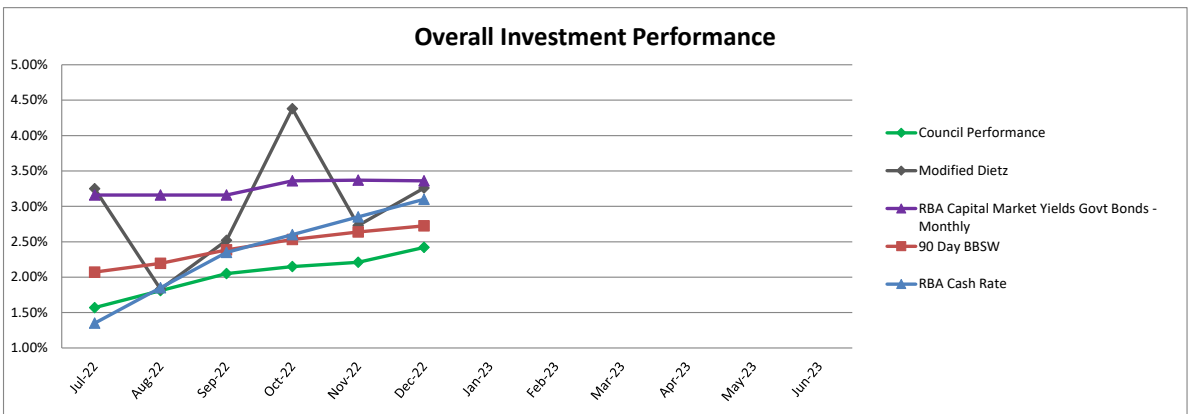
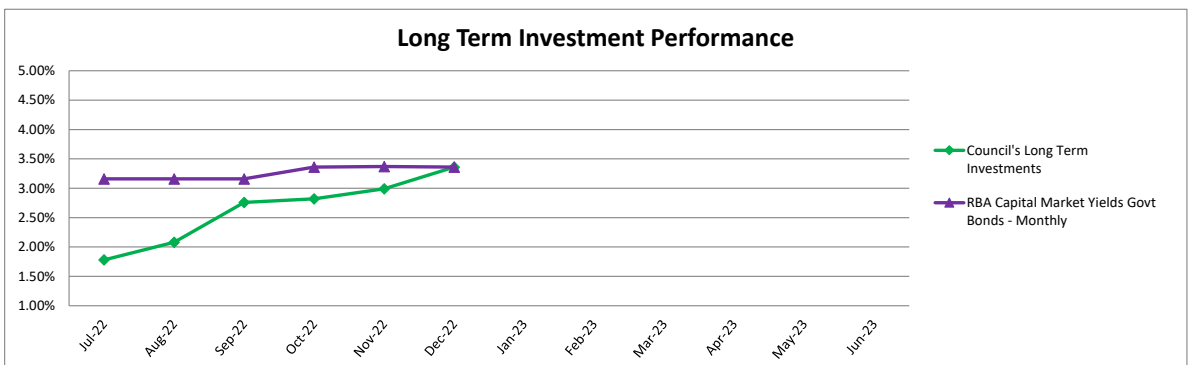
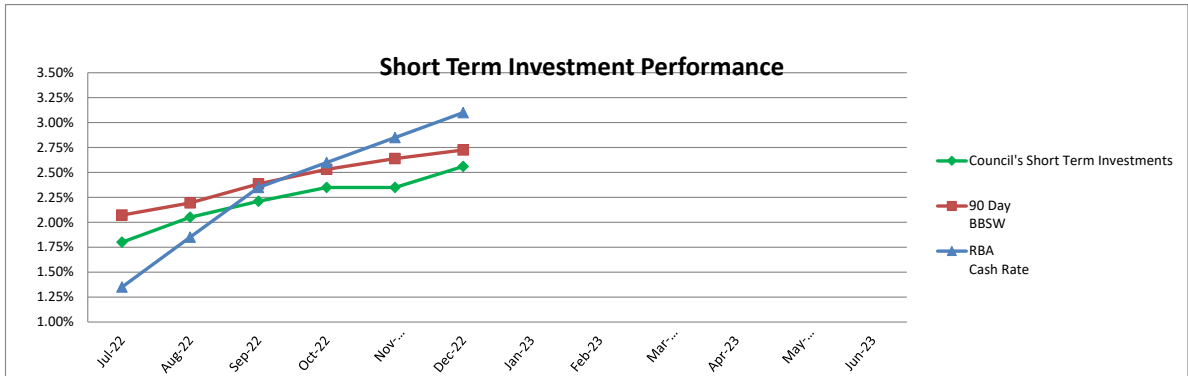
**Investment Policy Benchmarks**

**Benchmark 1 - The performance of the portfolio shall be against the industry standard 90 Day Bank Bill Index or the official RBA Cash Rate**

Council's current year to date performance compared to the two benchmarks is shown below. Council has outperformed both benchmarks.

Reserve Bank of Australia - Cash Rate	2.85%
AFMA - 90 Day Bank Bill Swap Rate (BBSW) Avg Mid	2.725%
RBA Capital Market Yields Govt Bonds - Monthly	3.36%
Modified Dietz Calculation	3.26%

	Short Term			Long Term		Overall Performance	
	RBA Cash Rate	90 Day BBSW	Council's Short Term Investments	RBA Capital Market Yields Govt Bonds - Monthly	Council's Long Term Investments	Modified Dietz Calculation	Council Performance
Jul-22	1.35%	2.072%	1.80%	3.16%	1.78%	3.25%	1.57%
Aug-22	1.85%	2.194%	2.05%	3.16%	2.08%	1.83%	1.81%
Sep-22	2.35%	2.385%	2.21%	3.16%	2.76%	2.52%	2.05%
Oct-22	2.60%	2.531%	2.35%	3.36%	2.82%	4.38%	2.15%
Nov-22	2.85%	2.638%	2.35%	3.37%	2.99%	2.73%	2.21%
Dec-22	3.10%	2.725%	2.56%	3.36%	3.36%	3.26%	2.42%
Jan-23							
Feb-23							
Mar-23							
Apr-23							
May-23							
Jun-23							



**BATHURST REGIONAL COUNCIL  
INVESTMENT PERFORMANCE**

**2a - Overall Portfolio Credit Framework**

To control the credit quality on the entire portfolio, the following credit framework limits the percentage of the portfolio exposed to any particular credit rating. Council has successfully met this criteria.

Short Term	Ratings	Maximum Holding %	Actual Holding %	
	A-1+	100	44%	Complies
	A-1	100	30%	Complies
	A-2	40	24%	Complies
	A-3 or unrated	Note*	2%	Complies
			<b>100%</b>	
Long Term	Ratings	Maximum Holding %	Actual Holding %	
	AAA	100	0%	Complies
	AA+ AA AA- A+ A	100	89%	Complies
	A-	40	0%	Complies
	BBB+ BBB	20	5%	Complies
	BBB- & unrated	Note *	6%	Complies
			<b>100%</b>	

\*Note: For reasons of practicality the number of these investments should be kept to a minimum.

**2b - Institutional Credit Framework**

To limit single entity exposure each individual institution will be limited by their credit rating. Members Equity has recently merged with BOQ and as such all investments will be reviewed at maturity. Council will reinvest into a complying rated institution at the maturity of any investment that currently does not comply.

	Ratings	Maximum Holding %	Actual Holding %	
CBA	AA-	40	20%	Complies
National Australia Bank Limited	AA-	40	27%	Complies
Westpac	AA-	40	5%	Complies
HSBC	AA-	40	1%	Complies
Suncorp Metway Ltd	A+	30	23%	Complies
Macquarie Bank Limited	A+	30	1%	Complies
UBS AG Australia	A+	30	1%	Complies
Sumitomo Mitsui Banking Corp	A	30	1%	Complies
Bank of Queensland Limited	BBB+	5	7%	Does not comply
Bendigo & Adelaide Bank Ltd	BBB+	5	4%	Complies
IMB	BBB+	5	3%	Complies
AMP	BBB	5	3%	Complies
Newcastle Permanent	BBB	5	0%	Complies
Members Equity Bank	BBB	5	1%	Complies
Auswide Bank	BBB	5	0%	Complies
Maritime Mining & Power Credit Union	ADI	Note*	3%	
			<b>100%</b>	

\*Note: For reasons of practicality the number of these investments should be kept to a minimum.

\*Credit rating to Auswide Bank issued by Fitch Ratings, equivalent Rating by S & P shown

**2c - Maturity Profile**

The Investment Portfolio is to be invested within the following maturity constraints, Council has successfully met this criteria.

	Term Deposit	FRTD	TCD	FRN	Min %	Max %	Actual %	
Within one year	76,500,000	3,000,000	0	500,000	40	100	75%	Complies
One to three years	10,500,000	1,230,000	0	7,750,000	0	60	18%	Complies
Three to Five Years	0	1,500,000	0	5,750,000	0	30	7%	Complies
Over Five Years	0	0	0	0	0	15	0%	Complies
	<b>87,000,000</b>	<b>5,730,000</b>	<b>0</b>	<b>14,000,000</b>			<b>100%</b>	

Recommendation: That the report be noted.

**Responsible Accounting Officer**

.....  
Aaron Jones  
Director Corporate Services & Finance

.....  
Prepared By Lesley Guy

11-Jan-23

.....  
Reviewed By Tony Burgoyne

# 2022/23 Annual Operational Plan

## Bathurst 2040 Community Strategic Plan

As at 31<sup>st</sup> December 2022

### **Council's Vision:**

**Bathurst: A vibrant and innovative region that values our heritage, culture, diversity and strong economy.**

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As a community it is important to have a plan that outlines what we want and need as a community now and as the region grows. The NSW Government also requires all councils to have such a plan. The Bathurst 2040 Community Strategic Plan (CSP) is the highest level forward planning document of Bathurst Regional Council. It identifies the community's priorities and guides the direction for the Bathurst region over the next 20 years.

Six key objectives have been established in the CSP:

1. Our Sense of place and identity
2. A smart and vibrant economy
3. Environmental stewardship
4. Enabling sustainable growth
5. Community health, safety and well-being
6. Community leadership and collaboration

These objectives are supported by strategies, shown below, aimed at identifying the importance of each objective.

As a 20 year plan, the CSP is not able to be wholly implemented in one term of Council. The Delivery Program represents actions that the Council expects to achieve during the current term of election for the Council, typically four years. This [Annual Operational Plan](#) identifies the individual activities and projects that will be completed within the current financial year of the Delivery Program.



### **OBJECTIVE 1: Our sense of place and identity**

- 1.1 Respect, protect and promote the region's Aboriginal heritage assets
- 1.2 Protect, enhance and promote the region's European heritage assets and character
- 1.3 Enhance the cultural vitality of the region
- 1.4 Protect and improve the region's landscapes, views, vistas and open space
- 1.5 Promote good design in the built environment

### **OBJECTIVE 3: Environmental stewardship**

- 3.1 Protect and improve our natural areas and ecosystems, including the Macquarie River and other waterways
- 3.2 Protect the City's water supply
- 3.3 Minimise the City's environmental footprint, live more sustainably and use resources more wisely
- 3.4 Protect and improve the region's biodiversity
- 3.5 Increase resilience to natural hazards and climate change

### **OBJECTIVE 5: Community health, safety and well being**

- 5.1 Provide opportunities for our community to be healthy and active
- 5.2 Help make the Bathurst CBD, neighbourhoods and the region's villages attractive and full of life
- 5.3 Help build resilient, inclusive communities
- 5.4 Make our public places safe and welcoming
- 5.5 Plan and respond to demographic changes in the community

## Bathurst 2040 Community Strategic Plan

### **OBJECTIVE 2: A smart and vibrant economy**

- 2.1 Support local business and industry
- 2.2 Grow local employment, investment and attract new businesses by nurturing and supporting entrepreneurs, partnerships and local skill development
- 2.3 Develop Bathurst as a Smart City
- 2.4 Support agriculture, local manufacturing, food production and education as significant contributors to the region's economy
- 2.5 Support Mount Panorama as a premier motor sport and event precinct
- 2.6 Promote our City and Villages as a tourist destination

### **OBJECTIVE 4: Enabling sustainable growth**

- 4.1 Facilitate development in the region that considers the current and future needs of our community
- 4.2 Provide safe and efficient road, cycleway and pathway networks to improve accessibility
- 4.3 Ensure services, facilities and infrastructure meet the changing needs of our region
- 4.4 Provide parking to meet the needs of the City
- 4.5 Work with partners to improve public transport, and passenger and freight transport connections to and from the region
- 4.6 Plan for, assess and regulate development activity

### **OBJECTIVE 6: Community leadership and collaboration**

- 6.1 Communicate and engage with the community, government and business groups on important matters affecting the Bathurst Region
- 6.2 Work with our partners and neighbouring councils to share skills, knowledge and resources and find ways to deliver services more efficiently
- 6.3 Advocate for our community
- 6.4 Meet legislative and compliance requirements
- 6.5 Be open and fair in our decisions and our dealings with people
- 6.6 Manage our money and our assets to be sustainable now and into the future
- 6.7 Invest in our people
- 6.8 Implement opportunities for organisational improvement

## Attachment 8.3.2.1

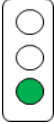

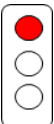
On the following pages, each of Council's principal activities is shown along with their four year Delivery Program actions and the Annual Operational Plan tasks that will be undertaken. These actions and tasks are linked back to the Bathurst 2040 CSP to show the community how its needs and wants are being delivered.

The table below is a guide to reading the Delivery Program and Annual Operational Plan.

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer
From the Objectives shown on Page 2	What actions will be delivered to achieve the objective	What specific projects will be undertaken this year to address the 4 year actions	<b>Measurable KPI</b> How we will know when we have achieved our plans	Position Title – Director, Manager, Team Leader

The Performance Measures in this Plan have been rated by the responsible Directors as to their status of completion.

Below is a summary of the Status of all Performance Measures:




In progress – tracking as expected	Needs Attention	Urgent Attention
		
165 / 174	8 / 174	1 / 174
94 %	5 %	1 %



# Engineering Services

The key to developing a sound foundation for growth and prosperity of the Bathurst Region is by ensuring infrastructure needs are keeping pace with demand. The Engineering Services Department has the responsibility to ensure the current needs of the community are met and the capacity exists to cater for future growth. A clean and safe water supply, a quality local road network, and environmentally responsible waste management systems are all high priorities for engineering the future of the Bathurst Region.




## Asset Management




Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
4.1 4.2 5.1	Improve pedestrian access within the urban area.	Completion of additional concrete footpaths/cycleways in accordance with the Bathurst Regional Community Access and Cycling Plan 2011.	500 lineal metres of footpath and/or cycleway completed.	Manager Works	Bant/Rocket intersection 100m Dean Street 200m complete	
		Monitor condition of footpaths.	100% of urban footpath inspected	Manager Works	Level 1 (CBD) – 100% as at 26/10/20 Level 2 – 100% as at 23/7/20	
4.1 4.5	Maintain and improve the existing road infrastructure consistently throughout the network.	Improvement of road infrastructure to upgrade sub-standard sections of the sealed network.	Reconstruction and resealing works as per Council's 2022/2023 capital works and routine maintenance programs.	Manager Works	In progress/ongoing Caloola Rd Reconstruction underway but on hold due to extensive wet weather	




Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status												
		<p>Renewal of gravel road surface throughout the network.</p> <p>Undertake maintenance program in accordance with allocated budget.</p>	<p>Completion of 2022/2023 Roads to Recovery Program.</p> <p>Completion of 2022/2023 Unsealed Roads Gravel Resheeting program.</p> <p>Greater than 90% of the urban road network remains at condition index 3 or above.</p>	<p>Manager Works</p> <p>Manager Works</p>	<p>In progress/ongoing</p> <p>Complete (last assessment 2019, next assessment due 2023)</p> <table border="1"> <thead> <tr> <th>Percentage</th> <th>Condition Rating</th> </tr> </thead> <tbody> <tr> <td>Excellent</td> <td>1</td> </tr> <tr> <td>Good</td> <td>2</td> </tr> <tr> <td>Fair</td> <td>3</td> </tr> <tr> <td>Poor</td> <td>4</td> </tr> <tr> <td>Bad</td> <td>5</td> </tr> </tbody> </table>	Percentage	Condition Rating	Excellent	1	Good	2	Fair	3	Poor	4	Bad	5	 
Percentage	Condition Rating																	
Excellent	1																	
Good	2																	
Fair	3																	
Poor	4																	
Bad	5																	
4.1 4.3	Protection of urban areas on the Bathurst Floodplain	Completion of flood mitigation works as outlined in the Georges Plains Flood Management Plan.	Substantial Completion of Design and Environmental Assessment	Manager Technical Services	Funding Grant application through NSW Government Floodplain Management Program in 2020/21 unsuccessful. Further application has been made in 2021/22 program, decision pending.													

<b>Mount Panorama</b>						
<b>Bathurst CSP Objective reference</b>	<b>Deliverable Actions over the next 4 years</b>	<b>Operational Plan – 2022/2023 Projects / Tasks</b>	<b>Tracking our Progress</b>	<b>Responsible Officer</b>	<b>Action Year to Date</b>	<b>Status</b>
6.4 6.5 6.8 2.5	Increase profile of Mount Panorama as the premier motor racing venue in Australia.	Construction of optic fibre communications loop  Development of the second circuit	Installation of Optic fibre network to Mount Panorama Circuit as per 2022/2023 Capital Works Plan  Development Consent obtained.	Director Engineering Services  Director Engineering Services	Current budget allocation will complete 1,700m of conduit. This will complete 5,640m of installation, leaving approx. 1,000m of conduit to be installed from future budgets.  Masterplan Complete. Preliminary Design Complete Aboriginal Cultural Heritage Assessment completed. Draft Environmental Impact Assessment completed, has been submitted to NSW Planning for adequacy review prior to lodgement. Community Consultation completed for EIS drafting. Detailed design and EIS completed Jan 2022. Ready for lodgement with EIS to NSW Planning.	  



## Water, Sewer and Waste





Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
3.2 3.3 3.5 4.3 6.2 6.6	Maintain and upgrade existing water and sewer infrastructure to meet the needs of all stakeholders into the future.	Operate, maintain, repair and upgrade Water Filtration Plant.	Achieve the Australian Drinking Water Standards 90% of the time.	Manager Water and Waste	Water Filtration Plant daily operations are ongoing, with maintenance and repairs conducted as required. The treatment processes are constantly monitored through a SCADA system and reviewed daily by staff.  To 31 December 2022, 1437 tests were undertaken (through NSW Health Laboratory plus Council monitoring for fluoride). There was 98.0% compliance with Australian Drinking Water Guidelines	
		Operate, maintain, repair and upgrade water distribution system.	Customer complaints regarding flow and pressure are kept below 52 p.a.	Manager Water and Waste	Water distribution system operations are ongoing, with monitoring, maintenance and repairs conducted as required.  The water main in Mountain Straight, Mount Panorama has now been re-laid.  Significant reservoir improvements have been completed, with further work planned, to continue to improve the integrity of the drinking water system around Bathurst.  To 31 December 2022, complaints regarding flow and pressure were 13 for the 2022/23 year.	
		Respond effectively to water quality complaints	100% of complaints investigated, actioned and resolved.	Manager Water and Waste	Complaints regarding discoloured water are investigated, actioned, and resolved as soon as possible. To 31 December, 26 discoloured water complaints were received, and all have been resolved.	




Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
		Review, update and adhere to Drinking Water Management System (DWMS).	Australian Drinking Water Guidelines & DWMS compliance reported monthly.	Manager Water and Waste	A Drinking Water Management System (DWMS) document has been completed and is in effect. Details on addressing the actions to ensure continuous improvement are being documented. An internal review of the Drinking Water Management System's Critical Control Points (CCPs) is undertaken weekly and monthly. Continuous external monitoring of CCPs is undertaken externally by D2K Information Pty Ltd. CCP performance for the current financial year to 30 November averaged 86.2%.	
		Winburndale Dam Flood Security Upgrade	Project is constructed and commissioned	Manager Water and Waste	Work on this Tendered item is progressing with work on the dam crest drilling underway and over 93.37% of the varied contract price is complete as at the end of November 2022. A second project scope change request has been lodged, with a negative response being received and this is being followed up. Additional correspondence has been sent to DPIE. The project scope, cost & timeframe have all been extended as significantly different foundation rock was encountered (than was found during geotechnical investigations) along the dam toe once onsite work commenced.	
		Stormwater Harvesting Project Stage 1	Project is constructed and commissioned	Manager Water and Waste	Survey, design reports and approvals are being progressed for this project, tenders have been advertised and have closed to selected contractors who are pricing the proposed works. Tenders closed 27 July 2021 and have been reported to council. The appointed contractor and appointed project manager are reviewing the design and undertaking relevant site-specific plans and documentation. The contractor is planning to commence site works in January.	


Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
		<p>Review and update existing Best Practice Guidelines plans as required.</p> <p>Continue implementation of Trade Waste Policy.</p>	<p>Best Practice Guidelines compliance reported quarterly.</p> <p>Maintain approvals at over 90% of active businesses</p>	<p>Manager Water and Waste</p> <p>Manager Water and Waste</p>	<p>Further meetings took place in December in Parramatta with DPE and NSW Health representatives to progress the project.</p> <p>In October 2021 DPIE has released their Roadmap to an improved regulatory framework for local water utilities, which will replace the Best Practice Management Framework. The implications and impacts on Council are being reviewed, and monitoring of this continues.</p> <p>Trade Waste Policy is current, has been approved by NSW Office of Water, and adopted by Council.</p> <p>As of 30 October 2022, there were 330 approvals in place, with 363 active businesses (91%).</p> <p>The recently released 2021 Liquid Trade Waste Management Guidelines from DPIE are being reviewed to determine whether any changes are required.</p> <p>The existing level of compliance with the previous Best Practice Guidelines is 100% for both Water and Sewer.</p> <p>In October 2021 DPIE has released their Roadmap to an improved regulatory framework for local water utilities, which will replace the Best Practice Management Framework. The implications and impacts on Council are being reviewed, and monitoring of this continues. Furthermore, specific advice has been released as draft and is also being reviewed.</p>	  




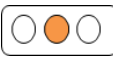



Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
		<p>Prepare reports and studies for Winburndale Dam and Chifley Dam to achieve compliance with Dams Safety NSW regulatory requirements</p>	<p>Compliance with Dams Safety NSW requirements reported annually.</p>	<p>Manager Water and Waste</p>	<p>For both Chifley and Winburndale, a Dam Safety Emergency Plan is in place. Chifley Dam is safe to withstand a 1 in 1,000,000-year flood event. A surveillance inspection of Chifley Dam was undertaken in December 2021. Winburndale Dam surveillance inspections are on hold for the next 12 months during the construction period. Winburndale Dam is not yet safe to withstand a 1 in 100,000-year flood event, however detailed design is complete, the tender has been awarded and construction has commenced and is well advanced to significantly improve the dam safety.</p> <p>Grant funding was sought through the NSW Safe and Secure Water Program. Council has been successful in procuring \$2.225 million towards this project under the Program. A tender was awarded at the 3 July 2019 Council Meeting to EODO for Winburndale Dam Safety Upgrade. Work is currently over 93.37% of the varied contract price is complete for the project at the end of November 2022. Dams Safety NSW review and documentation obligations are in place or in progress for Chifley Dam. Winburndale Dam requirements are in place and will be updated in 2023 once the upgrade works are completed.</p>	
		<p>Work with Central NSW Joint Organisation on Water Utilities Alliance goals</p>	<p>Meetings attended. Relevant projects supported. Goals delivered.</p>	<p>Manager Water and Waste</p>	<p>Work is continuing, through meetings and projects. Alliance Business Plan has been developed and adopted. Bi-monthly meetings attended online, with other projects and correspondence dealt with as required.</p>	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
		Operate, maintain, repair and upgrade Waste Water Treatment Works to comply with licence conditions	Achieve over 90 % compliance with EPA licence conditions.	Manager Water and Waste	<p>Wastewater Treatment Works operations are ongoing, with maintenance and repairs conducted as required.</p> <p>A new biosolids contract commenced on 01 October 2021 and until 30 December 2022, 12,793.90 tonnes of biosolids have been delivered to site under the new contract.</p> <p>A trial to limit discharge odours from Sewer Pump Station no 2 commenced in November 2021 initial results indicate a positive result. Continued monitoring is on going</p> <p>Plans for minor upgrades are underway. Daily and weekly sampling and monitoring of the plant's performance are continuing, with internal and external testing performed.</p> <p>Ongoing testing of wastewater discharged to the Macquarie River as per EPA Licence 1647 for the period commencing 1 April each year continues. For the licence year commencing on 1 April 2022, 273 tests were completed till 19 December 2022, and 98.9% compliance achieved.</p>	
		Continue program of sewer main CCTV inspection, and lining if warranted	Mains where blockages or overflows occur are inspected	Manager Water and Waste	<p>Identification of appropriate locations for CCTV pipe inspection is ongoing through customer issues, staff advice and development proposals. Any issues found are scheduled for repair or replacement as required.</p>	
		Identify, plan and undertake water and sewer construction works.	Complete capital works program	Manager Water and Waste	<p>Liaison with Technical Services staff to obtain advice on road projects and / or developments is continuing.</p> <p>The aim is to ensure water and sewer services are relocated prior to TFNSW or BRC projects commencing.</p>	
1.4 3.3 4.3 6.2	Maintain and upgrade existing waste infrastructure to meet	Replace waste collection vehicles on a 4 yearly cycle.	One waste collection vehicle replaced	Manager Water and Waste	The waste collection vehicle fleet is up to date.	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
6.6	stakeholder requirements.	Review Waste Management Centre filling plans to ensure the optimum long term strategy is delivered, and to enable future planning timelines to be developed.	Survey and monitor the remaining air space of the landfill annually. Air space reduction minimised.	Manager Water and Waste	A stormwater management audit of the WMC has been conducted by EPA staff. A review has been conducted by an independent consultant. The final report has been received and recommendations are being put into effect. Aerial survey was completed on 12 April 2022, which is done annually to monitor actual fill and the final fill plan.	
2.2 3.3 6.1 6.2 6.6	Reduce waste to landfill.	Work with NetWaste on waste projects and opportunities, for greater diversion from landfill and increased efficiencies.	Meetings attended. Relevant projects supported and delivered.	Manager Water and Waste	Several ongoing projects are supported, with bi-monthly meetings attended online. New projects or opportunities are assessed as they arise. Almost all options available to Bathurst Regional Council through NetWaste are supported. Examples include recycling of waste tyres, mattresses, Household Chemical Cleanout, Waste 2 Art and collection and recycling of scrap metal. Recycling and organics collection service started in April 2016. The contract is proceeding well. A textile recycling trial has been conducted. The 2022 Garage Sale Trail has been held over 2 weekends in November 2022, and as the contract is ending a review of this event is underway.	
		Council to continue education and promotion of appropriate WasteWise behaviours regarding green waste and recycling. Promote recycling to maximise diversion from landfill.	Recycling promotion and education programs run and reported annually. Monitor combined diversion and report annually.	Manager Water and Waste	For 2022/23 to the end of October 2022, food and garden tonnage is 1,652 and recycling is 654 giving a total of 2,306 tonnes. 27,425 tonnes of food and garden waste have been sent for composting in the first 79 months (April 2016 to October 2022). Combined with recycling, totals show a diversion from landfill of over 42,363 tonnes, or over 42.3 million kilograms over this time. Sustainability is one focus area where education works are continuing, and the recycling contract education strategies are also underway.	

Bathurst CSP Objective reference		Deliverable Actions over the next 4 years		Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
				Identify, assess and implement appropriate diversion opportunities.	Opportunities reviewed to determine cost/benefit and reported annually.	Manager Water and Waste	Council participates in 8 NetWaste Regional collection contracts being used - motor oil, wood/timber processing, landfill environmental monitoring, regional waste services, tyres, household chemical cleanout, and mattress recycling. Scrap metal and E-waste recycling is continuing with a separate Council contract arrangement.	

## Recreation

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
1.4 5.1 5.5	Plan for increasing population and aging population in the provision of suitable recreational projects	Construct additional facilities as determined in budget.  Update sporting venues, including associated infrastructure.  Update parks including associated infrastructure.	Construction of multi sports court Ralph Cameron Park  Reconstruction of Court 6 Eglinton Tennis Centre  Acrylic resurfacing of 2 courts John Matthews Netball Complex	Manager Recreation  Manager Recreation  Manager Recreation	Contract awarded for concrete and fencing works. Line marking quotations pending. On site works proposed to commence in January 2023 weather permitting.  Investigation on court surface completed, which has identified significant works to be undertaken to repair 2 x damaged courts. Funding not sufficient to undertake the required works. Funds reallocated to undertake resurfacing works to more netball courts at the John Matthews Netball Complex.  Contract awarded. Anticipate on site works to be completed by February 2023. Works completed to 2 courts. Further painting of courts to be undertaken as funding becomes available	  
1.4 5.1 5.5	Maintain existing and future recreational areas.	Maintain existing levels of service to all parks, reserves, open space areas and other recreational facilities	Construct stage 1 of Centennial Park Masterplan  Maintenance activities undertaken to all recreation Assets in accordance with adopted maintenance service levels in the Asset Management Plan.	Manager Recreation  Manager Recreation	Tender awarded September 2022. On site works commenced in early November. Site set up complete, path excavation works underway. Anticipate all works to be completed by May 2023. weather permitting.  Ongoing as part of adopted maintenance service levels and funding provisions of the current Council Operational Plan.	
1.4 5.1 5.5	Continue environmental programs identified within the Bathurst Vegetation Management Plan	To ensure that appropriate Environmental Management Plans for the Bathurst Region are current, relevant and	Arrange for 11 Tree Planting and volunteer engagement activities.	Manager Recreation	Community and volunteer tree planting proposed commenced in August 2022  6 planting days have been undertaken this financial year.	


Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
		provide long term strategies for the Region	Weed Control Project Inner Track Mount Panorama	Manager Recreation	Site spraying works commenced in October 2022. Follow up spray works under the contract to be undertaken 6 months after first spray. Anticipate completion of all works by February 2023.	<input type="radio"/> <input type="radio"/> <input checked="" type="radio"/>
			Gully erosion control project Hill View Estate Reserve	Manager Recreation	Weed control works commenced October 2022. Erosion control works proposed to commence in March 2023. Planting works deferred until October 2023 due to weather, flooding, assess and labour constraints.	<input type="radio"/> <input checked="" type="radio"/> <input type="radio"/>

# Corporate Services & Finance


Attracting, retaining & investing in the safety & wellbeing and ongoing development of our people, whilst supporting an open and transparent, customer focused workplace culture is the main priority at Bathurst Regional Council. Council employs approximately 492 full time equivalent staff in 20 locations to provide services to support our community needs.

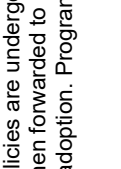
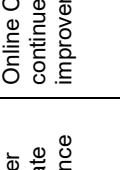
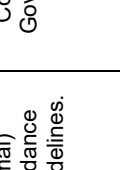
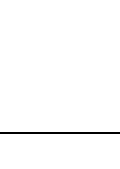
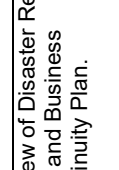
## Human Resources


Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
3.1 5.3 5.5 6.1 6.2 6.4 6.6 6.8 6.9	Ensure appropriate structure and resourcing is effectively supported & implemented to meet organisational needs.	Organisational Structure designed to ensure CSP can be adequately & appropriately supported.  Resourcing prioritised to ensure Statutory & legislative requirements can be effectively supported and operational needs met.	Organisational structure supports a collaborative culture where Strategic objectives and community needs are achieved within budgetary constraints. Resourcing is appropriately allocated.  Employee feedback is utilised to continually improve workplace culture and employee engagement.	Manager Human Resources	As part of the Manager to Leader program and with a longer-term view to ensure the organisational structure (roles, responsibilities and reporting lines) will ensure the effective delivery of the CSP has commenced in line with the recently endorsed Council Workforce Management Plan and supporting operational action plan.  Feedback from recent climate and management styles, as well as employee connections surveys has been used to improve workplace culture and engagement as part of the Manager to Leader program. Employee engagement and satisfaction surveys to be rolled out to all staff Q1/Q2 2023. Feedback from the ageing workforce survey has also been used to better support older workers especially in the use of technology space.	<input type="radio"/> <input type="radio"/> <input checked="" type="radio"/>
5.3 5.5 6.2 6.4 6.5	Promote and support a safe workplace in line with statutory and legislative requirements	Build and maintain a workplace culture that supports physical & mental health and wellbeing of our people.	An effective WHS system is developed & effectively implemented. WHS related training programs focus on	Manager Human Resources	Targeted Manual handling training has now been completed across all areas of Council. Work to further improve the WHS related Policies, Procedures and Records has commenced.	<input type="radio"/> <input type="radio"/> <input checked="" type="radio"/>

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
6.7 6.8	with a focus on employee wellbeing.	Council focuses on injury prevention, including discrimination, bullying and harassment & discrimination.	identified high priority areas (Manual handling, Mental health) as well as Compliance related training.  A proactive and supportive approach is implemented to support injured workers recover at work.		Compliance related safety training is prioritised, improvements to ensure a psychologically safe workplace are ongoing. Council recently achieved an 88.1% score in the StateCover WHS Audit which is above average compared to other Councils.  Additional resources to support the increasing legislative environment & support Council's commitment to staff safety have been approved.  The Council RTW program has now been effectively implemented. A proactive and supportive approach to injured workers is followed, with an ongoing aim to improve safety and prevent further injuries as an outcome of investigations conducted.	
1.1 6.1 6.2 6.4 6.7 6.8 6.9	Training and development is fairly & effectively supported for all Council employees with an aim to retain talent, develop current & future leaders, increase job satisfaction and morale and improve productivity and safety.	Training needs are identified and effectively implemented for all Council staff.  Training focus is on ensuring compliance requirements (WHS, Skills based) are met but also on investing in the ongoing development of our people.	Training & Development is centrally co-ordinated.  Training plan is developed, consulted on & effectively implemented and maintained.  90% of Council staff complete e-learning compliance modules in first 3 months of commencement.  Manager to Leader Program is effectively implemented.	Manager Human Resources	All Council learning & development, including budget is centrally controlled and coordinated through the HR function.  Training plan is developed and reviewed every 2 years.  Completion of e-learning compliance modules for all new staff in first three months (ideally first month) of employment set as a Corporate KPI.  The Manager to Leader Program has now completed Phase 4 which included bringing new and emerging leaders into the Program. Phase 5 will be rolled out Q1/Q2 2023.	






Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
1.1 2.2 5.3 5.5 6.1 6.4 6.6 6.8 6.8	Ensure Council complies with equal employment opportunity laws at every stage of the employee lifecycle and in line with the Council EEO policy. Promote an inclusive workforce representative of the community we support.	Council promotes an inclusive workplace and all stages of the employee lifecycle.  Relevant policies, procedures and plans developed and implemented.	Council EEO policy developed and implemented.  Acceptable behaviour & conduct in the workplace policy developed and implemented.  Targeted training to improve the awareness and understanding of the benefits of a diverse workplace and the EEO laws are implemented.	Manager Human Resources	The Council EEO policy has been developed and implemented on Council's intranet and website. The Policy is discussed at Induction. Training and principles are covered as part of the compliance module suite every two years for all Councillors and staff.  The Acceptable Behaviour & Conduct in the Workplace Policy has been developed and implemented. Toolbox talks have been held with all current staff. A copy of the policy is provided and discussed with all new staff as part of staff Induction.  Current staff moving into a new position within Council are required to undertake the induction again if it has been more than two years since it was last completed.  Targeted training to improve the awareness and understanding of the benefits of a diverse workplace, EEO laws and discrimination held for all Managers.  Education at levels ongoing.	


<b>Governance</b>		<b>Deliverable Actions over the next 4 years</b>	<b>Operational Plan – 2022/2023 Projects / Tasks</b>	<b>Tracking our Progress</b>	<b>Responsible Officer</b>	<b>Action Year to Date</b>	<b>Status</b>
<b>Bathurst CSP Objective reference</b>							
<b>6.4</b>	Ensure Council policies reflect community needs and organisational requirements.	Regular review of Council's policies (Policy Manual).	Individual Policies reviewed for relevance and compliance with statutory requirements	Manager Corporate Governance	All Council policies are undergoing review. Policies are then forwarded to Council meetings for adoption. Program continuing.		
<b>6.5</b>	Implementation of the Government Information Public Access Act (GIPA Act)	Provision of Contract Register on Council's website.	Register updated monthly.	Manager Corporate Governance	Online Contract Register is available. We continue to review opportunities for improvement.		
<b>6.8</b>		Action requests for information under GIPA Act.	Information requests (formal and informal) actioned in accordance with statutory guidelines.	Manager Corporate Governance	July 2022 - 6 applications received and 4 applications were finalised. August 2022 - 2 applications received and 4 applications were finalised. September 2022 - 5 applications received and 4 applications were finalised. October 2022 - 2 applications received and 5 applications were finalised. November 2022 - 2 applications received and 5 applications were finalised.		
<b>6.9</b>					Total of 16 applications received YTD, with 16 finalised.		
<b>4.3</b>	Ensure Council's continuity of operations.	Review of Disaster Recovery Plan and Business Continuity Plan.	Plan reviews completed	Manager Corporate Governance	Information Services Disaster Recovery Plan testing has been delayed due to covid-19 restrictions. Testing has been deferred to a later date yet to be set in 2022.		
<b>6.4</b>	Ensure Audit and Risk Management Committee effective operation	Regular risk management reporting.	Quarterly risk register updates.	Manager Corporate Governance	Ongoing discussions between Dept Heads & MCG. First discussion scheduled for 9 Aug 22. Investigations underway for a software solution to manage the risk register.		
<b>6.5</b>		Service delivery review program development.	Program developed by 30 June 2023.				
<b>6.8</b>							
<b>6.9</b>							

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
<p>6.4 6.5 6.6 6.8</p>	<p>Manage insurance claims in a timely, effective and efficient manner</p>	<p>Manage insurance claims and provide data to inform strategic decision making  Coordinate participation in the Statewide Mutual Continuous Improvement Pathway (CIP) program.</p>	<p>Monthly insurance reports to Department Heads.  Submission of completed CIP workbooks to Statewide Mutual</p>	<p>Manager Corporate Governance</p>	<p>Reporting framework being developed (Jul 22). First monthly report now generated for trial. Ongoing discussions between DCSF &amp; MCG.</p>	

<b>Information Services</b>						
<b>Bathurst CSP Objective reference</b>	<b>Deliverable Actions over the next 4 years</b>	<b>Operational Plan – 2022/2023 Projects / Tasks</b>	<b>Tracking our Progress</b>	<b>Responsible Officer</b>	<b>Action Year to Date</b>	<b>Status</b>
2.3 2.5 6.8	Improve long-term viability and availability of electronic data for both the current and long term.	Perform Penetration testing to ensure the security of Bathurst Regional Council Data	Engage Third Party to perform Penetration tests.	Manager Information Services	Penetration testing was performed on the week of the 6th of December. Council has received the testing report. This testing included external and internal penetration testing. Council's IT section is has created a plan to correct the issues identified and is currently working through it. Next round of testing is scheduled for January 2023.	
		Upgrade ERP (Civica Authority) to version 7.1	It is anticipated that this upgrade will occur in Calendar 2022	Manager Information Services	Civica Authority was upgraded to version 7.1 on the 11 <sup>th</sup> of November after extensive testing.	
		Continue regimen of cyber-Security training for all staff & Councillors at Bathurst Regional Council.	Microsoft Cyber Security training, Phishing simulation has been purchased, and training program implemented. Councillors & staff will continue to be provided with the opportunity to attend Cyber Security NSW training	Manager Information Services	Training has been purchased and a schedule has been developed. Training will now continue on a rolling basis.	
		Continuous upgrading of Cyber Security posture based upon recommendations from Penetration Testing.	This is a continuous process.	Manager Information Services	Cyber security framework and documents have been developed. The Framework was approved by the General Manager on 29th of June. Discussions are now on going with risk owners.	
		Upgrade GIS from GDA94 to GDA 2020.	Ensure that BRC GIS is current by implementing GDA2020 it is anticipated that this will be completed in 22-23 financial year.	Manager Information Services	In progress/ongoing. This project is progressing well. Much work has been completed and we have engaged the service of Chartis Technology to assist with the implementation.	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
		Implement cloud based VOIP telephone system.	Proof of Concept for Microsoft Teams calling is underway. This will allow staff to test the viability of this technology. It is then expected that the system will be implemented in 22-23	Manager Information Services	The new VOIP phone system has been pushed to fiscal year 22-23 as we proceed with the current proof of concept for teams calling.	
		Perform Disaster Recover testing at Bathurst Regional Council's DR site.	It is anticipated that full test will be performed by end of August 2022.	Manager Information Services	Full DR testing is being rescheduled for fiscal 22-23 After testing a report will be written detailing the results obtained.	
<b>2.2 2.3</b> <b>2.6 5.2</b>	Support the Smart Cities project.	Install fibre optic cable from Mt Panorama to Civic Centre via the Collections Facility.	It is anticipated that the link will be fully installed and operational in calendar 2022.	Manager Information Services	Link has now been completed and is operational from Mt Panorama to the new Collections facility then on to the library and Civic centre.	



Finance	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
Bathurst CSP Objective reference 6.1 6.6 6.9	Ensure Council's long term financial sustainability.	Review need for special variation in rate income.  Improve Council's cash flows.	Long Term Financial Plan complete and adopted by Council.  Special Rate Variation considered by Council.  Rates and Charges Outstanding Ratio less than 10%.	Manager Financial Services	Long Term Financial Plan for 2022/23 adopted by Council on 29/06/2022.  Council has not applied for a special rate variation for 2023/24 Operating/Delivery Plan.	
			As per 2021/22 Financial Statements achieved 5.82%  (2020/21 6.29%) (2019/20 6.49%) (2018/19 6.22%) (2017/18 6.17%) (2016/17 5.68%) (2015/16 5.85%)	Manager Financial Services		
		Ensure Council's level of debt is manageable.	Debt service cover ratio greater than 2.	Manager Financial Services	As per 2021/22 Financial Statements achieved 2.46 times  (2020/21 1.71) (2019/20 1.06) (2018/19 2.17) (2017/18 3.66) (2016/17 4.12) (2015/16 3.95)	
		Maximise invested funds within prudential guidelines.	Outperform monthly 90 day bank bill swap rate.	Manager Financial Services	At 31 <sup>st</sup> December 2022 current year average: • Investment earnings – 2.42% (2021/22 average 1.06%) • 90 day Bank Bill Swap Rate – 2.725%	
		Monitor, review and update Long Term Financial Plan	Long Term Financial Plan 2022-2032 adopted	Manager Financial Services	Long Term Financial Plan for 2022/23 adopted by Council on 29/06/2022.	

Events	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
Bathurst CSP Objective reference 1.3 2.1 2.2 2.6 5.2 5.3 6.3	Coordinate and deliver events to enhance the cultural life of residents and promote the Bathurst Region	Deliver events including New Years Eve, Australia Day, NRL game, Bathurst 1000 off track events.	90% or more of residents attend an event.	Events Manager	July <ul style="list-style-type: none"> <li>• Successfully delivered the Bathurst winter festival with the out door ice rink, illuminations, food and wine events, music, entertainment, business engagement, rides and community spirit.</li> <li>• The festival was back to its pre covid 19 interruptions and had its biggest year yet.</li> <li>• The illuminations featured on; Bathurst Court House, All Saints Cathedral, Cathedral of St Michael &amp; St John, Keystone, old Bathurst TAFE site and Tremain's mill</li> <li>• Opening night had approx. 4,500 people through between 4pm – 9pm on Saturday 2 July</li> <li>• Brew &amp; Bite saw approx. 15,000 people pass through the event on Friday and Saturday of the middle weekend.</li> <li>• More than 20,000 people went ice skating</li> <li>• More than 50,000 tickets sold to the carnival rides</li> <li>• These figures show an increase participation in the event from previous years</li> </ul> August <ul style="list-style-type: none"> <li>• Planning an execution of Local Government Week. Coordinated; Coffee with Councillor at Rail museum, raised over \$1000 for Jeans 4 Genes Day, coordinated a staff competition and had a bake sale</li> <li>• Wrapping up of Bathurst winter festival, reporting, paying invoices, coordinating thank you messages/emails/letters to all staff and stakeholders</li> </ul>	


Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
					<ul style="list-style-type: none"> <li>• Planning for Bathurst 1000; coordinating meetings with Supercars, emergency services, stakeholders, road closures, businesses and vendors</li> <li>• Secured \$287,000 from the State government to increase event experiences for; Bathurst International, NYE, Inland Sea of Sound (BMEC) and a summer music program.</li> <li>• Commenced work on Bathurst International and NYE</li> <li>• Coordinated stakeholder meetings for next 6 months of events</li> <li>• Advertising for Events Team Leader and Event Operations Office Role</li> </ul> <p>September</p> <ul style="list-style-type: none"> <li>• Planning for Bathurst 1000 Off Track Events; Super Wednesday, Legends Dinner and Saturday Street Fair</li> <li>• Planning for Garage Sale trail</li> <li>• Planning for Bathurst International</li> <li>• Working with event stakeholders such as; World Cross Country, Vanfest, Triumph 100 year anniversary, B2B variety bash</li> <li>• Planning For NYE Party in the Park</li> <li>• Organising grant funding for events such as, Saturday free concert, City 2 Circuit, NYE and summer beats</li> <li>• Planning of Australia Day 2023 and community meetings</li> </ul>	




Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
					<p>October</p> <ul style="list-style-type: none"> <li>• Successfully delivered Repco Bathurst 1000 Off Track Events. Including B-Rock Super Wednesday, Legendary Moments Dinner and Saturday Street Fair.</li> <li>• Planning for Bathurst International and the new Off Track Events including Circuit to City and Saturday Free Concert in Machattie Park.</li> <li>• Planning for Challenge Bathurst.</li> <li>• Planning for Garage Sale Trail.</li> <li>• Planning for Christmas including staff Christmas party.</li> <li>• Planning for New Year's Eve Party in the Park.</li> <li>• Advertising for Events Assistant.</li> <li>• Coordinated Spatial Services Digital Twin Launch</li> <li>• Continued working with event stakeholders including; World Cross Country and Triumph 100 year anniversary</li> </ul>	

Property	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
<b>Bathurst CSP Objective reference</b> 1.5 6.4 6.5 6.8	Manage development of new residential land releases to ensure appropriate level of supply.	Complete development of residential land in accordance with Council plans.	Provision of land to meet demands	Property Manager	Sunnybright Stages 'A', 'B' and 'C' - all lots sold and settled.  Windy 1100 - 205 lots - Tender for development approved by Council 19/10/2022. Expect Sales in early 2024.	
2.1 4.1 6.4	Manage development of new commercial and industrial land releases as required to meet the needs of new businesses.	Development in Bathurst Trade Centre and Kelso Industrial Park as required.	Provision of land to meet demands.	Property Manager	Kelso Industrial Park has 0 lots available.  Tender for development of 9 lots in Stage 1b of Kelso Industrial Estate expansion (\$4.8M Drought Stimulus Fund) approved 19/10/2022.  Bathurst Trade Centre has 0 lots available.  Airport Stage 2 construction tenders close 15/11/2022.	

**Corporate Communications**

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
6.1	Communicate and engage with the community	Bathurst Regional Council Community Survey.	Overall satisfaction rating > 70%	Manager Corporate Communications	2021 Community Survey completed. Survey result found that 75% of the community is somewhat satisfied or higher (ie satisfied or very satisfied) with Council.	



					
				<p>As 31 December 2022:</p> <p>100% consultation projects on Your Say Bathurst (Irrigation portal, Lodging planning applications online, Bathurst town centre master plan, Streets as Shared spaces (street trees survey added), Expressions of Interest former TAFE precinct, Bathurst Region Heritage Plan 2021-2025, Our Region Our Future, Pillars of Bathurst, Youth Council survey, NYE party in the park, Living Legends, Floodplain Management Plan</p> <p><b>Social media followers:</b></p> <p>BRC Facebook Page: 18,147</p> <p>BRC Twitter Page: 1,775</p> <p>July: 17,153</p> <p>August: 17,376</p> <p>September 17,541</p> <p>October: 17,993</p> <p>November: 19,744</p> <p><b>December: 19,922</b></p> <p>Website visits</p> <p>Bathurst Regional Council 21,590</p> <p>Mount Panorama: 8,141</p> <p>Museums: 4,861</p> <p>BMEC: 3,440</p>	
			<p>Manager Corporate Communications</p>		
				<p>All consultation projects included on the "Your Say" platform</p> <p>Followers on social media &gt; 14,000</p> <p>BRC Website visits &gt; 40,000</p>	





Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
					BRAG: 1,433 Cobb & Co:549 Inland Sea of Sound: 546 Hill End: 318 Bathurst Childcare: 247 Winter Festival: 166 July: 91,248 August: Total: 49,695 September: 62,337 October: 124,355 November: 67,491 December: <b>41,291</b>	

# Cultural & Community Services

Bathurst Regional Council supports a vibrant culture and community. Lifestyle in the Bathurst Region is enriched by providing a diverse range of cultural facilities and programs and by promoting cultural diversity. Community well-being is promoted through social planning, community development and ensuring access to community services.

## Community Services

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
5.1 5.2 5.3 5.4 5.5	Work in partnership with key stakeholders to develop, administer and deliver community planning that reflects the strengths and needs of specific sectors and the community as a whole.	Undertake the actions identified in the Bathurst Community Safety Plan in partnership with the Bathurst Regional Community Safety Committee	Provide administrative support to four (4) meetings of the Bathurst Regional Community Safety Committee.  Relevant campaigns /projects developed and implemented as per actions identified in the Bathurst Community Safety Plan.	Manager Community Services	No (0) meeting held in November  YTD three (3) Community Safety Committee meeting held.  November: Scams Awareness Week campaign launched.  YTD one (1) campaigns undertaken in accordance with the Bathurst Community Safety Plan. - November 2022 Scams Awareness Week	
		Present draft Community Safety Plan	Research and draft new Community Safety Plan	Manager Community Services	December Drafting of new Community Safety Plan 2023-2028 occurred in December 2022.	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
6.3		Implementation of the strategies and actions identified in the Disability Inclusion Action Plan (DIAP) that address each of the four focus areas of the plan 2022-2027.	Quarterly reviews undertaken to determine the number of actions in progress or complete.	Manager Community Services	13 of 35 actions incomplete 22 of 35 actions in progress	
			Relevant Community Services initiatives/projects developed and implemented as per actions identified in the Disability Inclusion Action Plan (DIAP).	Manager Community Services	December: A campaign for International Day of People with Disability was completed in December 2022.  YTD two (2) community services initiative/project was developed and implemented. - September 2022 Dementia Awareness - December 2022 International Day of People with Disability	
		Implement strategies and actions identified in the Positive Ageing Strategy	Quarterly reviews undertaken to determine the number of actions in progress or complete.	Manager Community Services	YTD thirty-eight (38) of fifty-nine (59) actions are in progress (49%).	
			Relevant Community Services initiatives/projects developed and implemented as per actions identified in the Positive Ageing Strategy.	Manager Community Services	December: Planning continued for Dementia initiatives. December: Planning for Seniors Festival 2023 continued. YTD one (1) initiative/project completed. - September 2022: Dementia Awareness	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
		Collaborate with key stakeholders to develop and deliver programs/ activities to meet the needs of the indigenous community.	Aboriginal Commitment Strategy finalised	Manager Community Services	YTD Aboriginal Commitment Strategy adopted in August. YTD one (1) Working Group meeting held.	
			Relevant Community Services initiatives/projects developed and implemented as per actions identified in the Aboriginal Commitment Strategy.	Manager Community Services	December: Two (2) initiatives/projects completed and developed. YTD five (5) Community Services initiatives/projects were developed and implemented: - September 2022: Marang Connections Cooking Workshop - November 2022: Marang Connections Sports Afternoon - November 2022: Marang Connections Artefact Workshop - December 2022 – Kelso Community Hub Christmas Party and Marang Connections Swim Safety Session	
4.3 5.1 5.3 5.4 5.5 6.1 6.3		Encourage and facilitate the use of Kelso Community Hub to meet community needs	Quarterly update on usage of Kelso Community Hub by services/programs	Manager Community Services	No update was completed during November. YTD one (1) quarterly update report completed.	
5.1 5.3 6.1 6.3 6.7	Value and support opportunities for young people to understand the processes of Local	Continue to support the operations of the Bathurst Regional Youth Council	Facilitation of six (6) Bathurst Regional Youth Council meetings	Manager Community Services	December: Main Meeting scheduled for 6 December 2022 however quorum not met. YTD two (2) Youth Council main meetings held.	





Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
5.1 5.2 5.3 5.4	Government and be involved in relevant projects.		Undertake and/or participate in two (2) initiatives, activities, programs and events.	Manager Community Services	December: - Youth Council attended Kelso Community Hub Christmas Party on 14 December 2022.  YTD six (6) Youth Council activities completed.	<input type="radio"/> <input type="radio"/> <input checked="" type="radio"/>
	Provision of high quality child care facilities to cater for children aged 0-12 years in the Bathurst Community	Ensure policies and procedures align with industry, Education and Care legislation	50% of policies reviewed	Manager Community Services	December: Children's Services are continuing to work with the NSW Government Child Safe standards, to align current relevant policies and procedures to meet these recommendations for both LDC and FDC. All policies align with industry legislation. Zero (0) Policies were reviewed.	<input type="radio"/> <input type="radio"/> <input checked="" type="radio"/>
6.3 6.4 6.7			Review and update current Service Self-Assessment Tool	Manager Community Services	YTD four (5) Policies have been reviewed. December: No reviews took place.  YTD one (1) review has occurred on the service documents.	<input type="radio"/> <input type="radio"/> <input checked="" type="radio"/>
	The provision of Council's Children's Services, setting a benchmark for education and care in the Bathurst LGA	Research and implement programs/projects reflecting industry and stakeholder needs	Research and develop programs based on industry needs  Implementation of relevant programs	Manager Community Services  Manager Community Services	December: No research programs researched and developed. YTD no (0) research programs researched and developed. December: No (0) programs were implemented, continuation of Paint the town REaD and Bush Kindy were on going.  YTD one (1) program has been implemented. December: The occupancy rate for LDC was 102.23.%. Numbers calculated over a 3-week period. YTD the occupancy rate is 103.74%	<input type="radio"/> <input type="radio"/> <input checked="" type="radio"/>
	Maintain high occupancy rates within Children's Services	% Occupancy rate for LDC		Manager Community Services	A minor rise in occupancy rates due to families picking up casual days, when available, due to absenteeism.	<input type="radio"/> <input type="radio"/> <input checked="" type="radio"/>

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
			% Occupancy rate of FDC	Manager Community Services	December: The occupancy rate for FDC was 107.07% Numbers calculated over a 5-week period. YTD the occupancy rate of FDC is 111.82%  Daily averages were calculated over 5 weeks due to dates from last calculation. Slight increase due to Educator illness, leave and change in care needs for families and calculation period.	<input type="radio"/> <input type="radio"/> <input checked="" type="radio"/>
			Promotion of Children Services	Manager Community Services	December: Promotions through Children's Services Facebook page reflected incursions and special end of year events for the whole of children's services.  Advertisement in December for recruitment of casual Educator through our Facebook page.	<input type="radio"/> <input type="radio"/> <input checked="" type="radio"/>
			Stakeholder interest established for development of local networks	Manager Community Services	YTD four (4) promotions held. December: No activity occurred for November.	<input type="radio"/> <input type="radio"/> <input checked="" type="radio"/>
			Facilitate (1) local network forum	Manager Community Services	YTD Zero (0) activity has occurred. December: No network forum occurred  YTD one (1) activity have occurred.	<input type="radio"/> <input type="radio"/> <input checked="" type="radio"/>




## Bathurst Library





Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
4.3 5.5	Develop a strategic approach to planning the next-practice library	Evaluation of selected library services	Report to Council by June 2023	Manager Library Services	YTD: Subscription to Culture Counts, evaluation software, initiated. Consultation/training undertaken. December: Surveys in draft.	
1.3 5.3	Maintain and improve community participation in the Library Services	Maintain and improve membership base	Membership is 26% or more of total population	Manager Library Services	YTD the total active membership of Bathurst Library is 10,772 = 25% of Bathurst population. December: 60 new members	
		Maintain and improve visitations	Yearly visitations are 80,000 or more (monthly average: 6,600)	Manager Library Services	YTD: 48,818 visitations December: 7,057 visitations	
		Maintain and improve program and event delivery	Deliver 200 or more programs / events per year (monthly average: 16.6)	Manager Library Services	YTD: 142 programs delivered December: 11 programs delivered	
		Maintain and improve attendance at programs and events	2,400 attendees or more to programs / events per year (monthly average: 200)	Manager Library Services	YTD: 3,748 attendees at programs and events December: 224 attendees at programs	
1.3 5.3	Maintain and improve access to information and life-long learning	Maintain and increase circulation of all library material	Loans exceed 200,000 per year (monthly average: 16,600)	Manager Library Services	YTD: 110,427 items borrowed December: 17,195 items borrowed (5,013 electronically)	





Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
		Improve online information	Restructure of library website completed by June 2023	Manager Library Services	YTD: Design of the new home page underway. New Community services page added. Home page completed. December: Research for look/feel underway to fit in with new BRC website platform.	
		Improve adult digital literacy skills	Provide at least 20 technology sessions/workshops for adults yearly	Manager Library Services	YTD: 17 digital literacy programs delivered December: 1 digital literacy program delivered	
		Improve Readers Resources	Curate and provide access to 4 new subject specific reading lists per year	Manager Library Services	YTD: 3 reading lists completed and displayed. December: "Family Stories" reading list curated and on display	
			Promote "1,000 books before Kinder challenge" to at least 4 day-cares by June 2023.	Manager Library Services	YTD: Getting quotes for "1,000 books before school" bag. Bag design completed. Planning for launch underway December: Bags ordered and plans in place for launch	
		Promote Australian Indigenous history and content	One (1) Wiradyuri or Australian Indigenous content highlight per month	Manager Library Services	YTD: 6 content highlights December: Monthly Wiradyuri history/culture Facebook post: 12 December 2022: 1,014 people reached	
6.1	Communicate and engage with the community	Growth in followers on the library social media platform	More than 3,600 followers on Facebook	Manager Library Services	YTD: Facebook followers: 3,898 December: + 11 followers	
		Monitor community satisfaction with Library Services, Programs and Collections	Launch biennial Library Customer Satisfaction survey by June 2023.	Manager Library Services	YTD: Survey in planning. Staff attended training in developing survey using Culture Counts. December: No action this month	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
		Reach out to the community beyond the walls of the facility	At least two (2) library pop-ups by June 2023.	Manager Library Services	YTD: Pop-up library at Hill End 150 Year Celebrations. December: No action this month.	
6.2	Maintain and create partnerships with local organisations and neighbouring councils	Foster relationships with local schools	Deliver at least two (2) new activities to local schools by June 2023	Manager Library Services	YTD: Steven Herrick Poet/Author Talk delivered to 3 schools December: No action this month.	



## Bathurst Regional Art Gallery

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
1.3	Provide a focus on the visual arts for the community by providing education and public programs that challenge thinking and stimulate creativity, and promote cultural vitality in the region through the development and care of the permanent collection, temporary exhibitions and research facilities.	Increase community participation and engagement through public programs and events.	Minimum four (4) public programs delivered per exhibition slot.	Art Gallery Director	YTD: 3 exhibition slots, 58 programs; participants: 1,636  December: Liam Benson workshops and talks; 4 in total. 67 participants	
	Increase student and teacher engagement through education programs and outreach.	5% increase in school engagement on 2021/2022.	Art Gallery Director	21/22: 32 schools, 279 students 22/23 Target: 34 schools, 293 students 22/23 YTD: 26 schools, 435 students  December: No activity		
	Provide opportunities for the professional development of regionally based artists.	Staging of four (4) regional artist projects with at least 3,250 attendees	Art Gallery Director	YTD: Three (3) regional artist projects; Attendance: 67,384  1. Luke Sciberras: Side of the Sky (Gallery & Foyer) - 21,169 2. Linda Jackson: Romance of the Swag (Gallery & foyer) - 28,438 3. Hui Selwood: Cubi & Other Passages (Foyer): 17,707		

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
	Develop community access to and understanding of contemporary indigenous art.	Develop community access to and understanding of contemporary indigenous art.	Stage two (2) programs/exhibitions/community projects of contemporary Aboriginal art.	Art Gallery Director	<p>YTD: Three (3) contemporary Aboriginal art projects undertaken Attendance: 5,000</p> <ol style="list-style-type: none"> <li>1. Ngumbaay Galang (One Belonging) 'Out There Bathurst' projections and digital screens</li> <li>2. HOME: DET, AGNSW workshops and incursions</li> <li>3. HOME artworks by schools installed in foyer cabinets.</li> </ol>	
	Develop activities for Bathurst 2024 Remembrance.	Develop partnerships with three (3) key stakeholder groups	Develop partnerships with three (3) key stakeholder groups	Art Gallery Director	<p>YTD: seven (7) partnerships developed</p> <ol style="list-style-type: none"> <li>1. And Then: ReConnect Bathurst with community Stakeholders: CWA, The Neighbourhood Centre Bathurst, Bathurst RSL Subbranch, Woodies, Bathurst Business Chamber, BRC Community Services, Seymour Centre</li> <li>2. Arts OutWest: Wambuul Sculpture Walk</li> <li>3. Bathurst Local Aboriginal Lands Council</li> <li>4. Ngumbaay Galang (One Belonging)</li> <li>5. HOME: DET, AGNSW</li> <li>6. Sydney Piano Festival: BRAG collection, Out West Piano Fest</li> <li>7. Paul Crennan legal- Archie 100 sponsorship</li> <li>8. MCA: C3West Bathurst (2024) project in development</li> </ol>	
	Develop community access to the permanent collection.	Develop online access to permanent collection through BRAG website	Develop online access to permanent collection through BRAG website	Art Gallery Director	<p>December: Website project in development. Due for completion/launch January 2023, will include access to Collection through Emu database</p>	
	Redevelop BRAG Store as public access space	Seek funding opportunities	Seek funding opportunities	Art Gallery Director	<p>Action Complete</p> <p>Nov: Create NSW Creative Capital grant for Art Store refurb successful (\$250,000)</p>	




Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
6.1 2.6	Communicate and engage with the community	Increase community engagement on social media platforms.	Increase followers across social media platforms by 5% on 2020/2021 figures.	Art Gallery Director	December: increase of 78 followers since October 2022  YTD: 10,982, 5% increase on 2020/2021. Target: 10,970.	
5.2	Promote cultural activity in the Bathurst CBD, neighbourhoods and the region's villages through the development of inclusive and accessible satellite programs and events, and the promotion of Hill End as a significant site of contemporary and historic Australian art and culture.	Ensure sustainability of BRAG artist in residence activities	Develop three programs/opportunities for artists in residence.	Art Gallery Director	YTD: Four (4) activities  1. July 26: met with TfNSW staff regarding capital works program for Bathurst Stores Building (AIR studio/gallery space, Rail Precinct) 2. July 18: EO additional information submitted for Hill End AIR leases 3. September: Negotiation of Lease Contract signed with NPWS 4. November: NPWS waiting for maintenance schedule before commencing formal lease negotiations 5. December: no action	
		Develop Community understanding of the Hill End Artists in Residence (AIR) Program	Staging of at least two (2) Hill End projects or partnerships.	Art Gallery Director	YTD: Two (2) Hill End projects/partnership projects  1. Holtermann 150 exhibition – Sacred Heart Catholic Church, October 2022 2. Support for Drawing Marathon event, August 2022	
		Develop activities within the Public Art Policy as resources permit.	Develop and deliver three (3) programs for <i>Out There Bathurst</i> platforms.	Art Gallery Director	YTD: four (4) programs developed and delivered:  1. July: \$63,500 funding for ReConnect Bathurst (Social Cohesion Grant) 2. July (Winter Festival/NAIDOC): Ngumbaay Galang (One Belonging): Out There Bathurst Outdoor projector and screens 3. HOME Program: digitisation of student artworks for exhibition on digital platforms over summer	




Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
1.3 6.6	Increase in revenue generated from gallery retail outlet and programs	An increase on 2020/2021 total revenue generated from gallery retail and sales  An increase on 2020/2021 online shop sales	5% increase in revenue  5% increase in online shop sales	Art Gallery Director  Art Gallery Director	4. ReConnect Bathurst digital exhibition – TAFE screens (Nov 2022)  December: \$6,966.04 2021-2022 total: \$61,302.67 2022-2023 YTD: \$51,792.31  December online sales: \$1,047.91 2021-2022 online sales: \$6,679.00 2022-2023 YTD: \$7,877.31	  


## Bathurst Memorial Entertainment Centre



Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
1.3 1.5 2.4 4.1 4.3	Implement a strategic approach to the maintenance and upgrade of the existing BMEC facility until new facilities can be developed	Upgrades recommended by NPPAF consultants prioritised and funding sought	Funding applications made as suitable opportunities arise	Manager BMEC	The funding application for the BARN residency facility was successful, funding contract now counter-signed. Design Brief Tender released on 22 November and closes on 23 December.	
1.3 1.5 2.4 4.1 4.3	Implement a strategic approach to planning the Next-Practice Performing Arts range of facilities	Consultants report adopted by Council and range of facilities prioritised	Decisions made regarding Residency facility, intimate performance space and Creative Development facility location	Manager BMEC	Apart from progressing the BARN facility the urgent need is to upgrade the existing BMEC facility to allow it to function effectively for the next 20+ years.	
2.4 5.1 5.2 5.3 5.5	Maintain and improve community participation in BMEC services and activities	Maintain and improve venue attendance	Attendances return to pre Covid levels of 50,000 plus within 2 years	Manager BMEC	December: 6273 venue attendance YTD 33925 total venue attendance. Double attendance of same period the prior year.	
		Maintain and improve program and event delivery	Deliver approximately 14 Annual Season events, with associated participatory engagement where possible	Manager BMEC	December: Australian Haydn Ensemble YTD seven (18) Season shows presented.	
			Deliver a Local Stages Program supporting local skill development and the creation of new, contemporary performing arts events	Manager BMEC	December: <ul style="list-style-type: none"> <li>Development of the local production <i>Fast Cars &amp; Dirty Beats</i> continued</li> <li>Weekly youth drama and Compareo workshops continued. From December the youth drama</li> </ul>	


Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
					<p>classes will cease until further notice due to a lack of suitable tutors</p> <ul style="list-style-type: none"> <li>Catherine McNamara &amp; Kate Smith employed on 2 day per week fixed contracts to progress Local Stages projects until full time Creative Producer commences in January.</li> <li>BMEC successful with Regional Arts Fund application for \$22,624 for creative developments for a new project Viv! Based on a real-life niece with physical and intellectual disabilities</li> </ul>	
		Deliver the Inland Sea of Sound Festival	Manager BMEC	\$70,000 received from the State Government for the free program included in the 2023 festival. The free activity will be located in Kings Parade. Headliners contracted.		
		Deliver the Bathurst Writers' & Readers Festival	Manager BMEC	Underway. Steering committee meetings shortly to continue planning		
	Strive to diversify attendance at programs and events	Devise strategies to engage with diverse sectors of the community	Manager BMEC	No engagement events in December. In October sport and the performing arts intersected with the presentation of <i>Sunshine Super Girl</i> , the story of Yvonne Goolagong. The production featured an all-Aboriginal cast and creative team and City Hall was transformed into a tennis court with the audience on either side. Also in October 24 students from Skillset Senior College attended the performance <i>Backbone</i> by Gravity & Other Myths		
<b>4.3</b> <b>6.8</b>	Measure and increase customer satisfaction within BMEC, as well as identify areas to improve customer experience for users of the venue.	Achieve a minimum Net Promoter Score of +50 over the next year. QR codes set up in the building foyers as well as paper surveys available. All hirers sent an NPS survey at the end of their venue hire. Random surveys	Manager BMEC	Net Promoter Score result for November: <ul style="list-style-type: none"> <li>Score for customers attending events is +76, the same as the previous month despite many surveys received in this period.</li> <li>Venue hirers score is +57, up 3 points on the previous month.</li> </ul> <p>Both scores are above target.</p>		

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
1.3 4.3	Communicate and engage with the community	to audience members who have agreed to receive contact emailed survey. Growth in community engagement	At least one (1) intrinsic impact study per year. 2% growth in social media followers over 2021/2022	Manager BMEC	November <ul style="list-style-type: none"> <li>• Facebook followers 4,736</li> <li>• Instagram followers 1,125</li> </ul> 45.9% increase in FB followers from November 2021 - November 2022	

## Museums

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
1.1 1.2 1.3 2.4 2.5 2.6 5.1 5.2 5.4	Provide opportunities for locals and visitors to Bathurst to engage with our stories and objects through the operation of museum Bathurst	Facilitate engagement with museums Bathurst through the provision of exhibitions, public programs, lifelong education and other activities	80,000 annual visitors to museums Bathurst Provision of exhibitions, public programs, and educational opportunities across all museums Bathurst sites	Manager Museums	<p>In December 2022 a total of 9,162 individuals visited the Australian Fossil and Mineral Museum (AFMM), National Motor Racing Museum (NMRM), Bathurst Rail Museum (BRM), Chifley Home (CH) and the Central Tablelands Collections Facility (CTCF)</p> <p>Year to date (YTD) total visitors to Council Museums is 63,313.</p> <p>In December the following occurred:</p> <p><u>Exhibitions</u>  AFMM - The Dino-store - ongoing  AFMM – 'Local Schools, Local Stories' cabinet – The Story of Ralph Entwistle curated by Bathurst Public School.  Chifley Home – Gallery and interpretation - ongoing  Chifley Home – 'Tea with Lizzie' including People's Choice Award (concluded 9/12)  NMRM – Repco 100 Years Special Exhibition - ongoing  BRM – Passenger trains to Bathurst mini exhibition - ongoing</p> <p><u>Public programs:</u></p> <ul style="list-style-type: none"> <li>• Plaque morning tea at BRM 8 December</li> </ul> <p><u>Educational Tours (schools)</u>  A total of 13 tours with 499 students visited the following museums:</p> <ul style="list-style-type: none"> <li>• AFMM – 6 tours total 316 students</li> <li>• BRM – 1 tour total 11 students</li> <li>• NMRM – 1 tour total 50 students</li> <li>• Chifley Home – 5 tours total 122 students</li> </ul> <p>There were no adult guided tours for December.</p>	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
<p>5.1 5.3 5.4 5.5</p>	<p>Provide a range of opportunities and mechanism for visitors to museums Bathurst that encourage access for all and celebrates diversity</p>	<p>Identify, plan and provide a range of targeted activities and interpretation tools across museums Bathurst that encourage inclusiveness for locals and visitors to Bathurst</p>	<p>Continue to grow volunteer opportunities across museums Bathurst Work with organisations and groups to provide opportunities for their clients and the broader community to access museums, programs, and activities</p>	<p>Manager Museums</p>	<p>In December the following occurred:</p> <ul style="list-style-type: none"> <li>16 volunteers assisted at BRM with the operation of the layout for December.</li> <li>All museums provide free entry to carers and welcome support animals</li> <li>Friends of AFMM held their AGM at museum 7 December</li> </ul>	
<p>3.3 5.3</p>	<p>Strive for environmental stewardship through improved operations and the provision of education for museums Bathurst visitors</p>	<p>Review and implement strategies to reduce museums Bathurst environmental footprint and provide educational opportunities for visitors and the broader Bathurst community</p>	<p>Identify and target areas to reduce consumption in the operations of each facility  Provide educational information, activities, programs and resources for visitors to museums Bathurst and the broader community on environmental sustainability and practical actions that can be implemented</p>	<p>Manager Museums</p>	<p>In December Museums Bathurst have undertaken the following environmental strategies:</p> <ul style="list-style-type: none"> <li>Monitoring and reducing, where possible, energy use including turning off appliances and equipment including air-conditioning when spaces are not in use</li> <li>Recycling of packaging and paper</li> <li>Recycling of coffee cups at BRM (600 cups recycled for month)</li> <li>Ongoing provision of solar panels at BRM and NMRM</li> <li>Ongoing provision of EV charging stations at BRM and NMRM</li> <li>CTCF building designed for energy efficiency including quality insulation and compartmentalised spaces to ensure efficiency from air conditioning</li> <li>Ongoing provision of EV charger and solar panels at CTCF</li> <li>Reduction of soft plastic packaging at AFMM through 'Plastic free Christmas' initiative in AFMM shop</li> </ul>	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
1.1 1.2 6.2	Provide a range of collection storage and learning opportunities in the operations of the Central Tablelands Collections Facility (CTCF)	Transfer Bathurst Regional Council's collections to CTCF  Work with external bodies to develop partnerships for storage and learning opportunities at CTCF	Complete transfer of Bathurst Regional Council's collections to CTCF  Identify, develop and manage key partnerships that will result in storage and facility hire and regional educational opportunities	Manager Museums	<p>In December at the Central Tablelands Collection Facility:</p> <ul style="list-style-type: none"> <li>BRAG collection transfer continuing with relocation, pest inspection and locations update as part of process.</li> <li>Planning under way with Australian Museum for relocation and storage of Somerville Collection non-display items. Possible commencement April 2023.</li> <li>Planning for Vocation training date with TAFE/NSW Education</li> <li>Visit by Cowra Council and Cowra Japanese Garden &amp; Cultural Centre members to discuss potential storage options - 19 December</li> </ul>	

## Tourism





Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
2.1 2.2	Grow the total number and engagement of businesses associated with the Visitor Economy	Work with local operators in the provision of visitor services and destination experiences  Grow Regional Tourism Partnership program	Ten (10) new packages, products or experiences developed  Number of tourism partners increased by 5%	Manager Tourism & Visitor Services	December: BX Marks the Spot packages developed YTD three (3) new package developed. <ul style="list-style-type: none"><li>• "Ultimate Bathurst Region Experience"</li><li>• Cycling experiences &amp; Routes</li><li>• BX Marks the Spot</li></ul> December: 9 new/renewed partners YTD 111 paid tourism partners. Full year target of 150. Campaign to attract new retail partners underway.	<input type="radio"/> <input type="radio"/> <input checked="" type="radio"/>
1.3 2.6	Provide visitors and prospective visitors to the area with quality inspiration, information and services.	Increase stakeholder advertising in Destination Guide  Develop new engaging content for Bathurst Step Beyond App  Increase volume of online tour, event and accommodation bookings  Develop annual Destination Guide	Advertising revenue increased 5%  One (1) new tour product added and promoted  Increase of 10% total bookings through online portal  2023 Destination Planner published	Manager Tourism & Visitor Services  Manager Tourism & Visitor Services  Manager Tourism & Visitor Services	Advertising not yet commenced for FY. Revenue target of \$18,675.  No new tours added in December YTD one (1) new products developed. <ul style="list-style-type: none"><li>• New St Joseph's Convent &amp; Heritage Centre Tour released on Bathurst 'Step Beyond' app 16 July.</li></ul> November: \$1,566 revenue from 103 Bookings. YTD: 125.1% increase against 2020/2021 figures to total \$37,310. No bookings in September/October 2021 due to COVID lockdown 2023 Destination Planner planning not yet commenced.	<input type="radio"/> <input type="radio"/> <input checked="" type="radio"/>



Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
		Develop new Bathurst region touring itineraries and inter-region itineraries based on shared thematic elements	Six (6) new itineraries created and published on website/available at BVIC.	Manager Tourism & Visitor Services	One new itinerary created in December – VFRs over Summer in Bathurst.  YTD four (4) in total new itineraries developed: Two new itineraries developed for DNSW 'Feel New' campaign July 2022. Romantic couples and connected families. 'Artistic Bathurst Region', for inclusion in PR activity for upcoming Archie 100 exhibition at BRAG. VFRs over Summer.	<input type="radio"/> <input type="radio"/> <input checked="" type="radio"/>
		Increase local range of retail products and souvenirs at BVIC and develop e-commerce facility	Retail sales at BVIC increase by 5% over previous year. Sales of local produce increase 10%	Manager Tourism & Visitor Services	December: \$12,066 gross sales from 379 customers  YTD 110.7% increase to \$60,305 Lockdowns in 2021 negatively impacted comparative sales period.	<input type="radio"/> <input type="radio"/> <input checked="" type="radio"/>
2.6	Effectively promote and market the Bathurst Region as a key destination	Implement 2021-2023 marketing plan	50% of total actions completed or underway	Manager Tourism & Visitor Services	YTD 32 of 39 action items (82%) completed or underway as of 31 December.	<input type="radio"/> <input type="radio"/> <input checked="" type="radio"/>
		Implement online content strategy	Destination website page views increase 15% Total social media following (includes Facebook, Instagram and YouTube) increase 10%	Manager Tourism & Visitor Services	December: 28,169 pageviews, -18.7% over December 2021  78 new social media followers in December.  Pageviews: YTD 5.9% increase on 2021/2022 to 171,634 Social Media: YTD of 8.5% increase total social media to total 23,148 followers	<input type="radio"/> <input type="radio"/> <input checked="" type="radio"/>
		Work with industry and specialist agencies as required to generate brand building earned media coverage through public relations activity	120 media articles generated (across all platforms).	Manager Tourism & Visitor Services	11 articles generated in December.  YTD 61 media articles generated across all platforms including Weekend Sunrise coverage of Winter Festival July 2022, Today Show filming at AFMM September 2022 and exposure via NRMA Open Road Magazine.	<input type="radio"/> <input type="radio"/> <input checked="" type="radio"/>

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
2.6	Increase total number of visitors and overnight stays in the Bathurst region	Promote Bathurst region to niche and specialist markets as identified in Destination Management Plan and 2021 Marketing Plan	Overnight visitors increase by 5% Total annual visitors increase by 3% Measurement based on Tourism Research Australia annual data and Localis data analytics	Manager Tourism & Visitor Services	Annual Tourism Research Australia figures released October 2020 (most recent) YTD 6.1% increase overnight visitor nights, average length of stay steady at average three nights YTD 16.4% increase in average length of stay from 3.75 nights in 2020/2021 to 4.37 in 2021/2022 as shown by 'Localis' analytics platform	<input type="radio"/> <input type="radio"/> <input checked="" type="radio"/>
		Promote BVIC as essential step off point for Bathurst region.	Annual visitation to BVIC increases by 3%	Manager Tourism & Visitor Services	December 3,482 Visitors to BVIC. YTD visitations increase of 161.3% on 2021/2022 with a total of 22,602 visitors to BVIC. (Lockdowns in place September/October 2021).	<input type="radio"/> <input type="radio"/> <input checked="" type="radio"/>

## Destination Management




Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
2.6	Utilise the Destination Management Plan as a basis for marketing, promotion and tourism development	Implement the Strategic priorities of the 2019 DMP	50% of actions completed or underway	Manager Tourism & Visitor Services	YTD 53% or 55 of the 104 priority actions completed or underway as of 31 December 2022.	
2.2 2.6	Support and develop the regional tourism industry	Implement the Tourism Industry Engagement Strategy	Hold at least: <ul style="list-style-type: none"> <li>four (4) targeted meetings with industry segments</li> <li>four (4) industry capacity building workshops</li> </ul>	Manager Tourism & Visitor Services	YTD three (3) industry meetings held: <ul style="list-style-type: none"> <li>Tourism Wayfinding &amp; Signage development</li> <li>Tourism product development – Bridle Track (two meetings YTD).</li> </ul> Three meetings held between MT&VS and tourism industry partners in December.	
2.2 2.6	Connect with industry and consult with a cross section of industry representatives	Continue monthly industry eDM Host industry gatherings Increase online engagement with industry	Minimum of 12 industry eDMs issued. Hold at least four (4) industry networking events. Pageviews of industry website increase 20%	Manager Tourism & Visitor Services	YTD: 17 EDMs issued. 2 issued in December. Industry Events: Hosted Bathurst region tourism partner networking evening, 20 October. One (1) YTD. Pageviews: December – 39 pageviews 23% increase in pageviews YTD	
2.6	Set and measure benchmarks	Publish annual market intelligence report to strengthen knowledge and guide investment.	Annual market intelligence report produced. Accommodation benchmarking maintained by use of analytics platform	Manager Tourism & Visitor Services	Market intelligence now includes data drawn from 326 accommodation properties. Benchmarking achieved through Localis analytics platform.	

# Environmental, Planning & Building Services

Council will manage growth and development in alignment with Council's and the NSW Government's planning instruments and controls, and continue forward planning through reviews of the Housing Strategy, Open Space Strategy and Transport and Parking Strategy. Adoption of a new Economic Development Strategy will identify opportunities for continued growth, mindful of Council's obligations to environmental stewardship, heritage conservation and good urban design.

## Environmental

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
6.4 5.2 5.4	Meet Council's responsibilities under the Companion Animals Act 1998 by continuing to provide community programs relating to responsible pet ownership	Complete Responsible Pet Ownership community programs  Maintain and enhance areas for off-leash recreation for dogs	Two Community desexing programs conducted  Pet Education event held  Educational radio interviews conducted weekly  Educational social media posts conducted monthly  Maintain fenced Off Leash areas monthly	Manager Environment	The first community desexing program was held between 7 and 18 November 2022.  Pets Day was held on 16 July 2022 in conjunction with Bathurst Winter Festival activities. Activities included a pet parade and dress-up competition. Prizes were awarded in various categories including for photographs of the cutest animals adopted from the Pound.  Weekly radio interviews were undertaken in October 2022. The radio interviews continue to be a valuable source of education and promotion for companion animals matters.  Educational Facebook posts were made in October 2022 regarding dogs on leads.  Off leash areas maintained by contractors when necessary.	<input type="radio"/> <input type="radio"/> <input checked="" type="radio"/>

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
6.4 5.4	Meet Council's responsibilities under the Companion Animals Act 1998 and Impounding Act 1993 by promptly responding to customer requests and implementing enforcement action for breaches	Investigate animal related complaints, including matters reported after hours  Undertake regulatory action consistent with Council's Enforcement Policy for identified breaches	95% of customer requests responded to within adopted corporate standards  100% response to customer requests reported out of hours	Manager Environment	97.41% of customer requests responded to within adopted corporate standards for the period 1 July 2022 to 31 October 2022.  79 customer requests were investigated during the period 1 November 2022 to 30 November 2022.  100% of customer requests responded to out of hours.	
6.4	Meet Council's responsibilities under the Prevention of Cruelty to Animals Act 1979 and the Impounding Act 1993 in the operation of the Small and Large Animal Impounding Facilities	Operate Bathurst Animal Rehoming Centre	Implement social media program to promote rehoming of impounded dogs and cats  Increase the % of impounded dogs returned to owner or sold or released to welfare organisations  Increase the % of impounded cats returned to owner or sold or released to welfare organisations	Manager Environment	A minimum of one adoption post was made each month during the review period. "Help we are lost" posts were made regularly during the review period, trying to reunite impounded pets with their owners.  Visits to the adoption page on Council's website averaged 1,623 views per month between 1 July 2022 and 30 September 2022.  94.23% of dogs were returned to owner, sold or released to welfare organisations in the period between 1 July and 31 October 2022.  87.14% of cats were returned to owner, sold or released to welfare organisations in the period between 1 July and 31 October 2022.  Not yet commenced. Construction delays means that this process was not commenced by 30 November 2022.	
6.4 4.4 5.2 5.4	Meet Council's responsibilities under the Road Rules 2014 and Fines Act 1996	Decommission Small Animal Pound at Vale Road site  Monitor and enforce parking regulations on public roads  Implement a community education program regarding the Australian Road Rules	Decommissioning and transfer of all functions complete by 30 November 2022  Daily monitoring undertaken  Educational social media posts conducted monthly	Manager Environment	Not yet commenced. Construction delays means that this process was not commenced by 30 November 2022.  Frequency of monitoring increasing but not yet back to pre-covid activities.  One social media post on parking enforcement made during the review period.	




Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
6.4 5.2	Meet Council's contractual obligations under the Local Government Act 1993 in monitoring and enforcing parking regulations in public car parks	Monitor and enforce parking regulations in public car parks in accordance with contractual obligations	100% compliance with contractual obligations	Manager Environment	A return to pre-covid enforcement commenced in a staged manner in late September 2022 and continued in November 2022.	<input type="radio"/> <input type="radio"/> <input checked="" type="radio"/>
3.1 3.2 3.3 3.4 6.4 1.4	Meet Council's responsibilities under the Protection of the Environment Operations Act	Investigate customer requests and pollution incidents Undertake regulatory action consistent with Council's Enforcement Policy for identified breaches	95% of customer requests responded to within adopted corporate standards	Manager Environment	100.0% of customer requests responded to within adopted corporate standards for the period 1 July 2022 to 30 November 2022. 15 customer requests were registered with Council in the period 1 November 2022 to 30 November 2022.	<input type="radio"/> <input type="radio"/> <input checked="" type="radio"/>
3.3 3.5 6.1	Continue to improve the community's awareness and capacity regarding environmental sustainability	Undertake educational programs to enhance community knowledge Communicate sustainability messages via a range of on-line and traditional media sources Conduct sustainability education programs	Implement the project activities identified in the Banishing Bathurst Butts project by March 2023 Weekly posts on the @sustainablebathurst Facebook page Conduct Sustainable Living Week in March 2023 Implement the River Connections program targeting primary school aged students by December 2022	Manager Environment	Installation of built bins and bus stop signage near the Bathurst Base Hospital precinct was completed in August 2022. Signage on public buses was installed in September 2022 and will feature for 26 weeks. Posts were made a minimum of weekly on various sustainability themes during the period 1 July 2022 to 30 November 2022. Average monthly "reach" was 3,337 and "post engagement" was 630. Reach is a measure of how many people see content, and engagement how many people like/comment/share/save the posts. Preparation for the 2023 SLE event has commenced. Planning for the 2022 Sustainable Schools Grant program commenced in July 2022 and communication with schools was made in August 2022. The term 4 River Connections program is now complete. Rockley and Trunkey Creek Public	<input type="radio"/> <input type="radio"/> <input checked="" type="radio"/>


Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
3.1 3.2 6.4	Implement Council's Onsite Sewage Management Strategy and meet Council's obligations under the Local Government Act 1993	Conduct inspections and issue approvals for existing onsite sewage management systems without approvals or requiring renewal	Increase the number of onsite sewage management systems with a current approval to operate	Manager Environment	Schools completed the full program. Neville and Carcoar Public Schools were also included in cultural emersion and teacher training sessions and the "Big River Day" in November 2022. Inspection program is ongoing with a focus on high-risk systems and systems where the ownership is changing due to sale of the property. 97 approvals to operate have been issued for the period 1 July 2022 to 31 October 2022.	<input type="radio"/> <input type="radio"/> <input checked="" type="radio"/>
3.1 3.4 3.5 1.4	Meet Council's obligations under the Local Government Act 1993 and community expectations to manage, restore, enhance and conserve the natural environment	Implement the Urban Waterways Management Plan  Implement the Biodiversity Management Plan  Implement the Pest Bird Management Plan  Implement the Roadside Vegetation Management Plan	Implement a priority project identified in the Urban Waterways Management Plan.  Implement a priority project identified in the Biodiversity Management Plan.  Implement a priority project identified in the Pest Bird Management Plan  Implement a priority project in the Roadside Vegetation Management Plan	Manager Environment	Planning for 2022/23 UWMP project activities commenced in July 2022.  The Backyard Bird Count in association with Birdlife Australia was completed between 17 and 23 October 2022.  The Wattle Flat Racecourse Plan of Management was adopted by Council in August 2022 after considering submissions made during the public exhibition period.  Project activities will focus on Indian Myna removal in Winter/Spring 2022.  Installation of signage and guideposts for high conservation value sections of roadway identified in the RVMP took place January and May 2022, focussing on priority areas in Napoleon Reef and Yetholme.	<input type="radio"/> <input type="radio"/> <input checked="" type="radio"/>





Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
3.5 3.3 6.6	Implement energy efficiency and renewable energy projects at Council facilities	Implement the Renewable Energy Action Plan	Implement a priority project identified in the Renewable Energy Action Plan	Energy Strategy Officer	<p>Installation of a 100kW system on the new Central Tablelands Collections Facility was completed in September 2022. Since commissioning the system has covered ~40% of the site's power needs.</p> <p>Council in partnership with the Central NSW Joint Organisation has entered into a Renewable Energy Power Purchase Agreement which will commence on 1 January 2023. This will supply 100% renewable energy for large sites and streetlighting.</p> <p>The detailed design of a new large scale solar array for the Wastewater Treatment Plant was 90% complete in June 2022, with the tender documentation finalised in July 2022. The project is temporarily on hold to allow for other critical infrastructure works to commence.</p>	
3.1 3.4 6.4 1.4 4.6	<p>Meet Council's obligations under the Biodiversity Conservation Act 2016, Fisheries Management Act 1994 and Water Management Act 2000</p> <p>Meet Council's obligations under SEPP55 and related planning policies</p>	<p>Ensure the assessment of development applications meets all of the requirements of the Biodiversity Conservation Act 2016, Fisheries Management Act 1994, Vegetation SEPP and Koala SEPP</p> <p>Ensure that Council activities are compliant with the requirements of the Biodiversity Conservation Act 2016</p> <p>Ensure the assessment of development applications meets all of the requirements of SEPP55 and Council's Contaminated Land Policy</p>	<p>Number of development applications assessed and professional advice provided.</p> <p>Council policies and plans are reviewed and updated where required to ensure consistency with current legislation</p> <p>Assess vegetation removal applications in urban zones in accordance with the Vegetation SEPP in Council's DCP.</p> <p>Professional advice provided including pre-DA advice on</p>	Manager Environment	<p>33 development applications were assigned for environmental assessment in during the period 1 October to 31 October 2022.</p> <p>Advice was provided throughout the review period for many Council activities and their implications under the Biodiversity Conservation Act.</p> <p>Advice was given and applications for vegetation removal were assessed throughout the review period.</p> <p>Advice provided on a regular basis at pre-lodgement stage and as a part of the assessment process. The Council capacity building program for contaminated land has been extended to 30 June 2023 and assistance from the project officer is</p>	





Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
2.3 3.3 5.2	Contribute to the development of Bathurst region as a Smart Community	Implement the Electric Vehicle Transition Plan	contaminated land matters Implement a priority project identified in the Electric Vehicle Transition plan	Manager Environment	ongoing. A revised version of the Contaminated Land Policy was adopted in August 2022. Acquisition of hybrid vehicles for the passenger fleet commenced for two vehicles in July 2022. Investigation of options to procure an electric vehicle for garbage collection is ongoing. Options for an electric medium sized truck are also being explored. An MOU was signed with a company to investigate options for conversion of landfill gas into Hydrogen to power vehicles.	
3.3 3.5 6.4 3.1	Meet Council's statutory reporting obligations under the Local Government Act 1993	Monitor the operational footprint of Council's operations and report on trends identified. Measure and collate the trends in environmental condition across the Local Government Area	Collate data and prepare reports on Environmental data on an annual basis	Manager Environment	Trends in Council's operational footprint included in the monthly report prepared for internal review, with annual data included in the State of Environment (SOE) reporting. Data for the Regional and BRC SOE reports was collated in July/August 2022 and reports were finalised in November 2022. The 2021 and all previous reports are available on Council's website.	
6.4 5.4	Meet Council's obligations in the Food Regulation Partnership and the Food Act 2003	Conduct a program of inspections of food premises including home-based food premises to ensure compliance with regulations	Conduct an inspection of all high and medium risk food premises by June 2023 Implement a risk-based inspection program for home-based food premises Prepare and distribute educational material on food safety three times annually 95% of customer requests responded to	Manager Environment	The food inspection program was ongoing throughout the review period and all of Council's inspection obligations under the Food Regulation Partnership were met. The Annual Food Regulation Report was submitted to the NSW Food Authority in late July 2022. No customer requests were registered with Council in the period 1 November 2022 to 30 November 2022. 100% of customer requests responded to within adopted corporate standards for the period 1 July 2022 to 30 November 2022.	





Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
<p><b>6.4</b> <b>5.4</b></p>	<p>Meet Council's obligations under the Public Health Act 2010 and associated regulations</p>	<p>Conduct a program of inspections of skin penetration premises, public swimming and spa pools and cooling towers</p>	<p>within adopted corporate standards                      Conduct an inspection of all skin penetration premises                      Conduct an inspection of all public swimming pools and spa pools                      Implement the activities identified as Council's role in Legionella management and the inspection of cooling towers                      95% of customer requests responded to within adopted corporate standards</p>	<p>Manager Environment</p>	<p>Inspections of skin penetration premises commenced in August 2022.                      Public swimming pool inspections will recommence in Spring 2022.                      Legionella Management Plan was adopted by Council in February 2022. Implementation is ongoing.                      100% responded to within adopted corporate standards between 1 July 2022 and 30 November 2022.                      23 customer requests were registered with Council during the period 1 November 2022 to 30 November 2022.</p>	



## Development Assessment

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status															
1.5 4.1 4.6 6.4	Ensure the assessment of development and other applications, in accordance with planning instruments, development control plans and policies, occurs within appropriate timeframes.	To be at or below the state average for determination times of development applications	Comparative data provided as part of annual Local Development Performance Management (LDPM) to DPIE	Manager Development Assessment	<table border="1"> <thead> <tr> <th>NSW State Average 2020-21</th> <th>Bathurst Regional Council Dec 2022</th> <th>Bathurst Regional Council year to date average</th> </tr> </thead> <tbody> <tr> <td>90</td> <td>79.35</td> <td>61.19</td> </tr> <tr> <td>Average gross days taken to determine a DA</td> <td></td> <td></td> </tr> <tr> <td>48</td> <td>56.87</td> <td>45.60</td> </tr> <tr> <td>Average net days taken to determine a DA</td> <td></td> <td></td> </tr> </tbody> </table>	NSW State Average 2020-21	Bathurst Regional Council Dec 2022	Bathurst Regional Council year to date average	90	79.35	61.19	Average gross days taken to determine a DA			48	56.87	45.60	Average net days taken to determine a DA			
NSW State Average 2020-21	Bathurst Regional Council Dec 2022	Bathurst Regional Council year to date average																			
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## Planning


Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
1.5 2.1 3.3 4.1 4.3 4.6 5.5 6.4	Prepare relevant planning proposals to ensure Council's planning controls remain relevant and up to date.	Prepare draft LEP and DCP amendments	Planning proposals referred to NSW Department of Planning & Environment for gazettal	Manager Strategic Planning	<ol style="list-style-type: none"> <li>1. Laffing Waters Planning Proposal and DCP Amendment – Gateway determination received. DCP provisions being finalised. Public exhibition completed. Submissions being considered.</li> <li>2. Bathurst Integrated Medical Centre – height and FSR – Gateway determination received. Adopted by Council at its December meeting. Awaiting gazettal.</li> <li>3. Heritage Planning Proposal 2022 – update schedule 5. Gateway determination received. Public exhibition completed. Adopted by Council. Awaiting gazettal.</li> <li>4. North St Perthville Planning Proposal – Reinstate Residential zone – Planning Proposal documentation being prepared.</li> <li>5. Review of Community Participation Plan – updates required identified and draft amendments being prepared.</li> <li>6. Ashworth Drive DCP amendment – reduction in landuse buffer. Council resolved not to proceed with the amendment at its August meeting.</li> <li>7. Perthville Levee DCP amendment – insert new DCP map to include lands behind the Perthville levee as flood protected lands under the DCP – DCP amendment adopted by Council at its October meeting.</li> <li>8. Schedule 1 Review of Bathurst Regional LEP. Review commenced.</li> <li>9. Removal of Kerb and Gutter deposit requirements from Complying Development conditions in LEP. Planning Proposal documentation being prepared.</li> </ol>	
1.5 2.1 3.3 4.1 4.3 4.6 5.5	Investigate relevant land use and planning issues of the Bathurst Region.	Prepare studies and plans.	Draft studies/plans completed or commenced by 30 June 2023.	Manager Strategic Planning	<ol style="list-style-type: none"> <li>1. Bathurst Region Active Transport Strategy – Visioning consultation completed.</li> <li>2. Southern Distributor Road Investigations – Issue paper to be prepared.</li> <li>3. Urban Expansion investigations – Engineering have engaged consultants to examine water and sewer</li> </ol>	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
6.4					infrastructure requirements. Planning staff supporting consultant's investigations of private lands.	
1.5 4.1 4.3 4.6 5.2 5.5 6.4	Undertake urban design and place management investigations.	Prepare studies and plans.	Draft studies/plans completed or commenced by 30 June 2023.	Manager Strategic Planning	<p>1. Bathurst Town Centre Master Plan – adopted by Council at its July meeting as a reference document.</p> <p>2. Draft Policy "Future Proofing Our CBD – 2022 and Beyond" – adopted by Council at September meeting.</p> <p>3. Streets as Shared Space Round 2 project – Machattie Lane to Parrish Lane – concept plans being finalised and negotiated. Procurement and implementation underway.</p> <p>4. Village Plans – visioning consultation with Rockley, Peel and Sofala completed.</p> <p>5. Former TAFE precinct – Council resolved at its August meeting to cease the EOI process. Opportunities for staged development process being investigated.</p> <p>6. CBD Night Lights – possible opportunities for festive lighting in the CBD being identified.</p> <p>7. Machattie Park/King's Parade precinct – options for staged improvements being identified.</p>	
4.1 4.3 4.6 6.4	Review and update Council's section 7.11 plans.	Review existing or prepare new s7.11 Plans	Contributions plans requiring review identified by June 2023.	Manager Strategic Planning	<p>1. Investigations underway to determine if stormwater plan should be moved to section 64 of LGA 1993.</p>	
1.1 1.2 1.5 4.6 5.5 6.1 6.4	Implement the Bathurst Regional Heritage Plan.	Provide a Heritage Advisory Service.  Provide heritage incentive funding programs to protect, maintain, enhance and promote the regions heritage assets.	Number of site visits undertaken by the heritage advisory service.  Value of works generated from Council's incentive funds.	Manager Strategic Planning	<p>1. 2022/23 site visits (to date): 42</p> <p>2. Heritage workshop to be held in early 2023 focusing on heritage interpretation. – planning of workshop underway.</p>	
				Manager Strategic Planning	<p>1. Bathurst Region Local Heritage Fund – Applications for funding under 2022/23 program called and assessed. Grant offers made to 39 projects. Projects underway.</p> <p>2. Bathurst Region Conservation and Interpretation Fund – Applications for funding under 2022/23 program called and assessed. Grant offers made to 5 projects. Projects underway.</p> <p>3. Bathurst CBD Main Street Improvement Fund – Applications for funding under 2022/23 program called</p>	



Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
		Prepare and implement projects for the interpretation and display of cultural heritage and history information.	New interpretative/promotional information made available.	Manager Strategic Planning	<p>and assessed. Grant offers made to 8 projects. Projects underway.</p> <ol style="list-style-type: none"> <li>Pillars of Bathurst Project handed over to Bathurst Library to convert to future digital biography. Final update of booklet and brochure and additional sign being considered.</li> <li>CBD Wayfinding Project – sign structures manufactured. Interpretation and wayfinding panels being developed.</li> <li>Heritage Interpretation Plan for Macquarie View Tennis Club – consultation completed. Draft plan being prepared.</li> <li>Wiradjuri Resistance &amp; declaration of Martial Law in 1824 – An Interpretation Project – funding application lodged under the NSW Community Heritage Grants 2023-25.</li> <li>Pillars of Bathurst Book – final edition being prepared inclusive of special plaque for Dr Robin McLachlan.</li> </ol>	
		Prepare research/studies into the region's heritage values	<p>Studies/plans considered and adopted by Council.</p> <p>Number of local heritage items included in the Local Environmental Plan.</p>	Manager Strategic Planning	<ol style="list-style-type: none"> <li>Condition Assessment and Maintenance Plan for the Street and Park Lamp Standards – NSW Heritage grant accepted. Project underway.</li> </ol>	

## Economic Development

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
2.1 2.2 2.3 2.4 2.6 4.1 4.5 5.5 6.3	Implementation of the Economic Development Strategy 2018-2022 and associated actions.	Nurture economic infrastructure development by supporting the development of the aerodrome, industrial precincts, new residential developments and telecommunication.	Seek funding for economic infrastructure projects.	Manager Economic Development	<ul style="list-style-type: none"> <li>- Aerodrome promotional prospectus completed. New website copy complete for airport. EOIs received for Aerodrome study. Aerodrome land use study commenced in Nov 22 with an expected completion date of late Feb 23. Draft situation analysis report provided Dec 22.</li> <li>- DA approved for Stage 1 of Kelso Industrial Estate expansion (\$4.8M Drought Stimulus Fund). CC approved with tenders called in Nov.</li> <li>- Aerodrome scope finalised with grant authority (Growing Local Economies Fund \$2.9M).</li> <li>- Lease signed for Leading Edge data centre</li> <li>- Early stages of Funding proposal for better NBN connection for Raglan and parts of Kelso underway. Grant not available at this time.</li> <li>- Funding approval for nbn fibre to the premises at the Bathurst Airport.</li> <li>- Working with Telstra on funding proposal for better connectivity at Hill End. Grant not available at this time.</li> </ul>	
		Market-leading promotional campaigns to increase residential relocations and a sense of place.	<p>Continued support for joint regional relocation campaigns.</p> <p>All 4 entrance billboards and welcome signs updated/maintained as required.</p> <p>Lifestyle promotional content created/updated, including the Bathurst</p>	Manager Economic Development	<ul style="list-style-type: none"> <li>- Contributed to Move to More Campaign. Joined the Regional Activators Alliance.</li> <li>- Listed Bathurst and villages on Pointer Remote.</li> <li>- New Resident Guide finalised. Printing quotes awarded to CCP. Printing underway.</li> <li>- Reinstated process for responding to Evo City enquiries.</li> <li>- Looking to change billboards over shortly.</li> <li>- Website has changed to bathurstliveinvest.com.au.</li> </ul>	

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
		Support local businesses and start-ups through engagement, support and economic programs.	<p>Region website/new Live Invest site. Annually updated New Resident Guide.</p> <p>12 eNewsletters</p> <p>Regularly posting on social media channels, including Facebook and Linked In.</p> <p>Respond to <a href="mailto:business@bathurst.live">business@bathurst and live@bathurst</a> email enquiries.</p> <p>Run business support programs including but not limited to BizMonth, Buy Local Gift Card, workshops and presentations.</p> <p>Business Support section on the Live Invest website updated and maintained.</p> <p>Attendance with Mayor / Councillors at 75% of Business Chamber board meetings.</p> <p>Attendance at 90% of Business Chamber After-</p>	Manager Economic Development	<ul style="list-style-type: none"> <li>- Four new resident interviews and photography sessions undertaken. Uploaded onto website.</li> <li>- All eNewsletters sent to date.</li> <li>- Cluster Strategy complete.</li> <li>- Events/engagements around cluster groups planned.</li> <li>- BizMonth held in February 2022.</li> <li>- September 2022 BizMonth held. A very successful lunch with Layne Beachley with 218 people attending.</li> <li>- MED meets with Business Chamber Board monthly meeting along with Mayor. Representation at all Business Chamber events to date.</li> <li>- All Upstairs Startup hub board meetings attended to date.</li> <li>- Redesign Bathurst Business Hub website.</li> <li>- Update to Forecast id population projections.</li> <li>- Spendmapp used to track impact of COVID on economy.</li> <li>- Successfully lobbied to have NSW Government population projections adjusted upwards.</li> <li>- First 2022 Bathurst Young Professionals event sponsored by Economic Development held in Nov. Attended by 50+ young professionals.</li> <li>- Two grant writing seminars held in 2022 to assist business and community groups in applying for grants.</li> <li>- Business Chamber Christmas function held Dec 22</li> </ul>	



Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
			<p>Hours events.</p> <p>Representation at all "Upstairs Start-up Hub" board meetings.</p> <p>Promote resources to businesses including the ID websites and Spendmapp.</p> <p>Assist businesses and community groups in finding and securing grants.</p>			
	<p>Grow local employment, investment and attract new businesses</p>	<p>Organise the Bathurst Careers Expo with minimum 40 stalls and 1,500 attendees.</p> <p>Minimum of 60 new local jobs promoted each month via EVO Cities.</p> <p>Develop relocation proposals, relocation materials and support the relocation of new businesses through the Business Concierge Service.</p>	<p>Manager Economic Development</p>	<ul style="list-style-type: none"> <li>- Continued posting of EvoJobs.</li> <li>- 2022 Careers Expo conducted in August at CSU. Over 70 exhibitors (largest ever) exhibited at the event.</li> <li>- Ongoing support for the relocation of numerous businesses, particular interest from manufacturing and IT businesses.</li> <li>- Invest Bathurst campaign being developed including social media/TVC ad, new brochure and updated website.</li> <li>- Assistance IBM deal recently announced.</li> </ul>		
	<p>Develop Bathurst into a Smart Community of national significance.</p> <p>Support innovative practices from industry.</p>	<p>Bi-monthly Project Group meetings held.</p> <p>Seek funding and roll out Smart Community priority projects.</p>	<p>Manager Economic Development</p>	<ul style="list-style-type: none"> <li>- Discussions ongoing with various IT software development firms to be based in Bathurst.</li> <li>- Smart benches installed.</li> <li>- Investigations into various new Smart projects.</li> <li>- In Mar 22 held a Panel discussion with IT experts on the future of IT in Bathurst to capitalise on the move by IBM and what it</li> </ul>		

Bathurst CSP Objective reference	Deliverable Actions over the next 4 years	Operational Plan – 2022/2023 Projects / Tasks	Tracking our Progress	Responsible Officer	Action Year to Date	Status
			Promote Bathurst as a Smart Community.		<ul style="list-style-type: none"> <li>- means for Bathurst. Sold out event held at Upstairs.</li> <li>- Bathurst Digital Twin launched in Oct 22, the first regional centre to have a digital twin of its CBD. This was a collaboration project with Spatial Services.</li> <li>- DEBPS presented the Digital Twin at the 2022 Local Government Show held in Nov at Homebush Bay.</li> <li>- Continue to work with Upstairs Start Up Hub to ensure its ongoing success. Recently provided support to a grant application.</li> </ul>	

## **Bathurst Regional Council**

### **Budget review for the quarter ended - 31 December 2022**

The Quarterly Budget Review Statement (QBRs) is the mechanism whereby councillors and the community are informed of Council's financial position at the end of each quarter, allowing Council's progress and performance against the annual budget to be monitored.

Council's Responsible Accounting Officer is required to prepare and submit a Quarterly Budget Review Statement (QBRs) to the governing body of council in accordance with clause 203(1) of the *Local Government (General) Regulation 2021*.

The Local Government Code of Accounting Practice and Financial Reporting requires the QBRs to contain the following components:

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In accordance with Council's charter at section 8 of the Act, Councillors need to have regard for long term and cumulative effects of their decisions, so it is therefore important to understand the impacts of any significant changes that are proposed, including anything that will impact Council's ability to achieve our objectives and goals.

## Bathurst Regional Council

### Budget review for the quarter ended - 31 December 2022

#### 1. Statement by Responsible Accounting Officer on Council's Financial Position

The following statement is made in accordance with Clause 203(2) of the *Local Government (General) Regulation 2021*.

It is my opinion that the Quarterly Budget Review Statement for Bathurst Regional Council for the quarter ended 31/12/2022 indicates that Council's projected financial position at 30/06/2023 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Signed: \_\_\_\_\_  
Aaron Jones  
Responsible Accounting Officer

Date: \_\_\_\_ / \_\_\_\_ / \_\_\_\_

## 2. Recommended Budget Variations

Council has the opportunity to review and approve variances to the original budget for the year in the QBRS. Any changes to the budget must be approved by Council and councillors need to be aware by resolving to accept this QBRS they are approving the proposed changes.

The following budget variations are recommended:

<b>Income</b>	<b>\$</b>
Increase Income - Grant - RMCC ordered works	1,396,005
Increase Income - Grant - BMEC - BARN Residency project	478,049
Increase Income - Transfer from Reserves - Solid Waste	365,000
Increase Income - Grant LRCI - Parks Special - Bathurst Sportsground shed	313,400
Decrease Income - Grant LRCI - Mt Panorama - refurbish Mt Panorama (Bathurst) sign	(313,400)
Increase Income - Grant - Strategic Planning - Streets as Shared Spaces (SASS) round 2	250,000
Increase Income - Grant - Rural Roads - Fixing Local Roads Pothole Repair Grant	140,000
Increase Income - Grant - Regional Roads - Fixing Local Roads Pothole Repair Grant	140,000
Increase Income - Grant - Urban Roads - Fixing Local Roads Pothole Repair Grant	139,975
Increase Income - Transfer from Capital Reserves - Solid Waste	130,000
Increase Income - Grant - Strategic Planning - Laffing Waters Master Plan	100,000
Increase Income - Grant - BMEC - Create NSW stimulus package	63,220
Increase Income - Grant - Scallywags - Long Day Care Program Payment, Fee Relief and Trial Pa	53,545
Decrease Income - User Fees - Scallywags - payments from parents/carers	(53,545)
Increase Income - Transfer from Capital Reserves - Art Gallery	33,355
Increase Income - Grant - Community Services - Marang Connections	32,795
Increase Income - Transfer from Loan - Art Gallery	29,645
Increase Income - Grant - BMEC - Regional Arts Fund	22,624
Increase Income - Grant - Regional Roads - block grant	21,000
Increase Income - Internal Contributions - Chifley Home solar system	20,000
Increase Income - Transfer from Reserve - REF - Chifley Home solar system	20,000
Increase Income - Grant - Environment - Cigarette Butt Litter round 2	14,436
Increase Income - Grant - Rural Roads traffic facilities	13,000
Increase Income - Donations - Art Gallery - Ollly Trust - restoration project Murray Cottage	12,500
Increase Income - Grant - Art Gallery - Liam Benson Virtue Without Stain	8,636
Increase Income - Grant - Art Gallery - Regional Youth grant	7,000
Increase Income - Grant - Environment - EV charging station Stevens Park Rockley	6,450
Increase Income - Grant - Library - Tech Savvy Seniors	6,182
Increase Income - Various < \$5,000	14,036
	<b>3,463,908</b>
<b>Expenditure</b>	<b>\$</b>
Increase Expenditure - RMCC ordered works	1,396,005
Increase Expenditure - Buildings - BARN Residency project	478,049
Increase Expenditure - Water - Water Meters replacement	450,000
Decrease Expenditure - Water Mains - Eglinton Village expansion	(450,000)
Increase Expenditure - Buildings - Bathurst Sportsground shed	313,400
Decrease Expenditure - Land Improvements - refurbish Mt Panorama (Bathurst) sign	(313,400)
Increase Expenditure - Footpaths & Cycleways - Centennial Park	250,000
Decrease Expenditure - Land Improvements - Centennial Park	(250,000)
Increase Expenditure - Strategic Planning - Streets as Shared Spaces (SASS) round 2	250,000
Increase Expenditure - Rural Roads maintenance - Fixing Local Roads Pothole Repair Grant	140,000
Increase Expenditure - Regional Roads maintenance - Fixing Local Roads Pothole Repair Grant	140,000
Increase Expenditure - Urban Roads maintenance - Fixing Local Roads Pothole Repair Grant	139,975
Increase Expenditure - Plant - Solid Waste	130,000
Increase Expenditure - Strategic Planning - Laffing Waters Master Plan	100,000
Increase Expenditure - Solid Waste - Closure & Filling Plan of the Landfill	65,000
Increase Expenditure - BMEC - Create NSW stimulus package grant	63,220
Increase Expenditure - Buildings - Art Gallery - foyer (glass pyramid)	63,000
Increase Expenditure - Solid Waste - update LEMP	60,000
Increase Expenditure - Solid Waste - Public place bin audit & review	60,000
Increase Expenditure - Solid Waste - Plan for upgrade of the Transfer Station at the Landfill	60,000
Increase Expenditure - Solid Waste - Rural Transfer Station & Hill End Management Review	40,000
Increase Expenditure - Solid Waste - Gas Options Review Paper	40,000
Increase Expenditure - Solid Waste - Upgrade of Weighbridge Billing System (Tipsite)	40,000
Increase Expenditure - Community Services - Marang Connections	32,795
Increase Expenditure - BMEC - Regional Arts Fund grant	27,624
Increase Expenditure - Regional Roads maintenance - MR216	21,000
Increase Expenditure - Structures - Chifley Home solar system	20,000
Increase Expenditure - Internal Contribution - REF - Chifley Home solar system	20,000

## Attachment 8.3.2.2

Increase Expenditure - Environment - Cigarette Butt Litter round 2	14,436
Increase Expenditure - Rural Roads traffic facilities	13,000
Increase Expenditure - Art Gallery - Olly Trust - restoration project Murray Cottage	12,500
Increase Expenditure - Engineering Workshop - mobile phone charges	10,000
Increase Expenditure - Art Gallery - Liam Benson Virtue Without Stain grant	8,636
Increase Expenditure - Art Gallery - Regional Youth grant	7,000
Increase Expenditure - Structures - EV charging station Stevens Park Rockley	6,450
Increase Expenditure - Library - Tech Savvy Seniors grant	6,182
Decrease Expenditure - Engineering Workshop - cleaning	(5,000)
Decrease Expenditure - Engineering Workshop - building maintenance	(5,000)
Increase Expenditure - Various < \$5,000	35,833
Decrease Expenditure - Various < \$5,000	(26,797)
	<u>3,463,908</u>
<b>Total</b>	<u><u>0</u></u>

The above variations are referred to in the 'Budget Review Income & Expenditure Statement (Consolidated)', 'Budget Review Capital Budget' and 'Budget Review Cash and Investment Position' as recommended changes for Council. The anticipated effect of these variations is displayed in the projected year end results.

## Bathurst Regional Council

Budget review for the quarter ended - 31 December 2022

## 3. Budget Review Income &amp; Expenditure Statement (Consolidated)

	Original Budget 2022/2023	Approved Changes			Revised Budget 2022/2023	Recommended Changes for Council	Projected Year End Result	Actual YTD
		Carry Forwards	September Review	December Review				
\$'000								
<b>Income from Continuing Operations</b>								
<b>Revenue:</b>								
Rates & Annual Charges	52,557				52,557		52,557	26,747
User Charges & Fees	29,246		10		29,256	(54)	29,202	13,081
Other Revenues	2,707				2,707		2,707	874
Grants & Contributions provided for Operating Purposes	12,272	1,128	89		13,489	2,428	15,916	9,248
Grants & Contributions provided for Capital Purposes	21,707	64,985	2,701		89,393	484	89,878	4,379
Interest & Investments Revenue	1,304				1,304		1,304	933
Other Income:	2,454	32			2,485	2	2,488	622
<b>Other Income:</b>								
Net gains from the disposal of assets	2,666	709			3,375		3,375	1,475
Fair value increment on investment properties	245				245		245	-
<b>Total Income from Continuing Operations</b>	<b>125,157</b>	<b>66,854</b>	<b>2,799</b>	<b>-</b>	<b>194,810</b>	<b>2,861</b>	<b>197,671</b>	<b>57,359</b>
<b>Expenses from Continuing Operations</b>								
Employee Benefits & On-Costs	33,010	108			33,118	110	33,228	19,759
Materials & Contracts	35,737	3,302	857		39,897	2,620	42,516	27,644
Borrowing Costs	998				998		998	553
Depreciation, Amortisation & Impairment	35,347				35,347		35,347	20,234
Other Expenses	12,300	2			12,303	17	12,319	1,390
<b>Total Expenses from Continuing Operations</b>	<b>117,392</b>	<b>3,413</b>	<b>857</b>	<b>-</b>	<b>121,662</b>	<b>2,746</b>	<b>124,408</b>	<b>69,579</b>
<b>Net Operating Result from Continuing Operations</b>	<b>7,765</b>	<b>63,441</b>	<b>1,942</b>	<b>-</b>	<b>73,148</b>	<b>114</b>	<b>73,263</b>	<b>(12,220)</b>
<b>Net Operating Result Before Grants &amp; Contributions Provided for Capital Purposes</b>	<b>(13,942)</b>	<b>(1,544)</b>	<b>(759)</b>	<b>-</b>	<b>(16,245)</b>	<b>(370)</b>	<b>(16,615)</b>	<b>(16,599)</b>

**Notes:**

Original budget +/- approved budget changes in previous quarters = Revised Budget  
 Revised Budget +/- recommended changes this quarter = Projected Year End Result

Interest on unexpended loans is not calculated until the end of financial year, as it is assumed that all loan funds will be used in the period in which they are taken out.

Salaries and wages capital oncost is not calculated until the end of financial year.

This section forms part of Bathurst Regional Council's Quarterly Budget Review Statement for the quarter ending 31/12/2022 and should be read in conjunction with the other sections in the QBRS. Recommended changes in this section are listed in section 2. Recommended Budget Variations.

## Bathurst Regional Council

## Budget review for the quarter ended - 31 December 2022

## 4. Budget Review Capital Budget

\$'000	Original Budget 2022/2023	Approved Changes			Revised Budget 2022/2023	Recommended Changes for Council	Projected Year End Result	Actual YTD
		Carry Forwards	September Review	December Review				
<b>Capital Expenditure</b>								
Plant & Equipment	2,611	3,066			5,677	130	5,807	4,185
Office Equipment	35				35		35	32
Furniture & Fittings	-				-		-	-
Land	150				150		150	-
Land Under Roads	-				-		-	-
Land Improvements	180	2,118	700		2,998	(563)	2,435	425
Buildings	8,985	3,830	500		13,315	854	14,170	1,600
Structures	2,535	3,486	(315)		5,705	26	5,732	333
Roads, Bridges, Footpaths	5,703	59,811	1,002		66,516	250	66,766	4,872
Bulk Earthworks	85		125		210		210	177
Stormwater	455	700	50		1,205		1,205	1,160
Water Supply	16,853	11,735	1,749		30,337		30,337	4,801
Sewerage Network	2,050	2,128			4,178		4,178	766
Other Assets	299	12			311		311	160
Investment Property	-				-		-	-
Real Estate	7,615	391			8,006		8,006	93
<b>Total Capital Expenditure</b>	<b>47,556</b>	<b>87,278</b>	<b>3,810</b>	<b>-</b>	<b>138,644</b>	<b>697</b>	<b>139,341</b>	<b>18,604</b>
<b>Funded by</b>								
Loans	10,950				10,950		10,950	-
Asset Sales	716	709			1,424		1,424	481
Reserves - Internal	15,906	4,642	-		20,548	33	20,581	4,147
Reserves - External	1,652	7,805	1,358		10,815		10,815	1,654
Reserves - Loans	60	7,532			7,592	30	7,621	6,019
Grants & Contributions	16,679	64,470	3,201		84,350	525	84,875	3,667
Recurrent revenue	1,594	2,120	(749)		2,966	109	3,075	2,637
Other	-				-		-	-
<b>Total</b>	<b>47,556</b>	<b>87,278</b>	<b>3,810</b>	<b>-</b>	<b>138,644</b>	<b>697</b>	<b>139,341</b>	<b>18,604</b>

**Note:**

Loans are not drawn down until close to the end of the financial year, in anticipation that interest rates will fall.

Salaries and wages capital oncost is not calculated until the end of financial year.

Original budget +/- approved budget changes in previous quarters = Revised Budget  
 Revised Budget +/- recommended changes this quarter = Projected Year End Result

This section forms part of Bathurst Regional Council's Quarterly Budget Review Statement for the quarter ending 31/12/2022 and should be read in conjunction with the other sections in the QBRs. Recommended changes in this section are listed in section 2 of the QBRs Recommended Budget Variations.



## Bathurst Regional Council Budget review for the quarter ended - 31 December 2022

### 5. Budget Review Cash and Investments Position

\$'000	Original Budget 2022/2023	Approved Changes			Revised Budget 2022/2023	Recommended Changes for Council	Projected Year End Result	Actual YTD
		Carry Forwards	September Review	December Review				
<b>External Restrictions - Included in Liabilities</b>								
Specific Purpose Unexpended Loans - General Fund (1)	-				-		-	3,026
Specific Purpose Unexpended Loans - Water Fund (1)	-				-		-	-
<b>External Restrictions - Included in Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,026</b>
<b>External Restrictions</b>								
<u>General Fund</u>								
Developer Contributions - General (2)	12,953		(70)		12,883		12,883	14,582
Specific Purpose Unexpended Grants (3)	2,947	-			2,947		2,947	1,169
<u>Water Fund</u>								
Developer Contributions - Water (2)	7,922		(1,749)		6,173		6,173	10,325
Specific Purpose Unexpended Grants - Water (3)	7				7		7	7
Water Supplies - Reserves (4)	712				712		712	23,781
<u>Sewer Funds</u>								
Developer Contributions - Sewer (2)	21,220				21,220		21,220	22,824
Specific Purpose Unexpended Grants - Sewer (3)	-				-		-	-
Sewerage Services - Reserves (4)	19,806				19,806		19,806	4,229
<u>Domestic Waste Management</u>								
Specific Purpose Unexpended Grants - Waste (3)	3				3		3	3
Domestic Waste Management - Reserves (4)	2,180				2,180		2,180	2,446
<b>External Restrictions</b>	<b>67,750</b>	<b>-</b>	<b>(1,819)</b>	<b>-</b>	<b>65,931</b>	<b>-</b>	<b>65,931</b>	<b>79,366</b>
<b>Total Externally Restricted</b>	<b>67,750</b>	<b>-</b>	<b>(1,819)</b>	<b>-</b>	<b>65,931</b>	<b>-</b>	<b>65,931</b>	<b>82,391</b>
<b>Internal Restrictions - Waste Services</b>								
Waste Services - Reserves	3,776		-		3,776	(495)	3,281	6,612
Waste Services - Internal Restrictions	19,361		-		19,361	-	19,361	19,693
<b>Internal Restrictions - Waste Services</b>	<b>23,137</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>23,137</b>	<b>(495)</b>	<b>22,642</b>	<b>26,305</b>
<b>Internal Restrictions - Ordinary Services</b>								
Corporate Services & Finance	525				525		525	660
Cultural & Community Services	392		-		392	(47)	345	350
Engineering Services	1,775		-		1,775	-	1,775	1,025
Environmental, Planning & Building Services	8				8		8	1
<b>Internal Restrictions - Ordinary Services</b>	<b>2,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,700</b>	<b>(47)</b>	<b>2,653</b>	<b>2,036</b>
<b>Total Internally Restricted</b>	<b>25,837</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>25,837</b>	<b>(542)</b>	<b>25,295</b>	<b>28,341</b>
<b>Total Restricted</b>	<b>93,586</b>	<b>-</b>	<b>(1,819)</b>	<b>-</b>	<b>91,768</b>	<b>(542)</b>	<b>91,226</b>	<b>110,732</b>
<b>Total Cash and Investments</b>	<b>93,626</b>	<b>-</b>	<b>(1,819)</b>	<b>-</b>	<b>91,808</b>	<b>(542)</b>	<b>91,266</b>	<b>111,267</b>
<b>Available Cash</b>	<b>40</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>40</b>	<b>-</b>	<b>40</b>	<b>534</b>

#### Investments

All funds have been invested in accordance with Council's investment policies, the Minister's Order dated 12th January 2011, the *Local Government Act 1993*, and associated regulations.

#### Cash

This Cash at Bank amount has been reconciled to Council's physical Bank Statements. The date of completion of this bank reconciliation is 31/12/2022. "Cash" includes cash and funds held in Cash on Call accounts.

#### Reconciliation of Cash & Investments

The below reconciliation displays how the above mentioned funds are held and invested:

Cash	4,537
Short Term -Term Deposits	75,000
Long Term -Term Deposits	12,000
Tradeable Certificates of Deposits	5,730
Floating Rate Notes	14,000
<b>Total Cash and Investments</b>	<b>111,267</b>

#### Notes:

The **Available Cash** position excludes restricted funds. External restrictions are funds that must be spent for a specific purpose and cannot be used by council for general operations. Internal restrictions are funds that council has determined will be used for a specific future purpose.

- (1) Loans money must be applied for the purpose for which the loans were raised.
- (2) Development contributions which are not yet expended for the provision of services and amenities in accordance with contribution plans.
- (3) Grants which are not yet expended for the purpose for which the grants were obtained.
- (4) Water, Sewer & Domestic Waste Management are externally restricted assets and must be applied for the purpose for which they were raised.

Original budget +/- approved budget changes in previous quarters = Revised Budget  
Revised Budget +/- recommended changes this quarter = Projected Year End Result

This section forms part of Bathurst Regional Council's Quarterly Budget Review Statement for the quarter ending 31/12/2022 and should be read in conjunction with the other sections in the QBRs. Recommended changes in this section are listed in section 2 of the QBRs Recommended Budget Variations.

## Bathurst Regional Council

## Budget review for the quarter ended - 31 December 2022

## 6. Budget Review Key Performance Indicators

	September		December		March		June		Prior Years		
	Amounts	Indicator	Amounts	Indicator	Amounts	Indicator	Amounts	Indicator	2022	2021	2020
<b>1. Building &amp; Infrastructure Renewal Ratio</b>											
Asset Renewal [Building & Infrastructure]	437	4.94%	5,529	27.33%					45.60%	46.85%	75.58%
Depreciation, Amortisation & Impairment (Building & Infrastructure Assets)	8,837		20,234								

This section is still under development, with more KPI ratio's to be added.

**Notes:**

Capitalisation of Interest on unexpended loans is not calculated until the end of financial year, as it is assumed that all loan funds will be used in the period in which they are taken out.

This section forms part of Bathurst Regional Council's Quarterly Budget Review Statement for the quarter ending 31/12/2022 and should be read in conjunction with the other sections in the QBRS. Recommended changes in this section are listed in section 2 of the QBRS Recommended Budget Variations.

## Bathurst Regional Council

## Budget review for the quarter ended - 31 December 2022

7. Budget Review Contractors and Other Expenses  
Part A - Contractors Listing

Date	Order Number	Company	Contract details	Amount \$	Total Amount \$	Explanation (If not Budgeted)
10/10/2022	179634	Pelican Airlines Pty Limited	Operating Cost October 3 - 30	56,899.09	56,899.09	Budget to be amended
10/10/2022	179695	Pelican Airlines Pty Limited	Operating Cost September 5 - October 2	55,865.35	55,865.35	Budget to be amended
14/10/2022	179989	Australian Native Landscapes	Green Waste Collection 2022	130,000.00	130,000.00	
18/10/2022	180140	Oilsplus Holdings Australia	Diesel	68,616.00	68,616.00	
20/10/2022	180216	Oberon Quarries Pty Ltd	Dgb20 Roadbase	61,600.00	61,600.00	
20/10/2022	180229	Data#3 Limited	Acrobat licences	127,881.62	127,881.62	
27/10/2022	180515	Gracey's Earthmoving & Excavations Pty Ltd	Realignment Works On The Bridle Track	353,401.40	353,401.40	
27/10/2022	180519	ARG Events Pty Ltd (6 Hour)	Financial Contribution To Operating Budget	82,500.00	82,500.00	
28/10/2022	180612	TFH Hire Services Pty Ltd	Temporary fencing hire - 2022 Supercheap Auto Bathurst Internation:	52,393.00	52,393.00	
31/10/2022	180638	Accelerate Events	Challenge Bathurst 2022 - Revenue Grant	165,000.00	165,000.00	
3/11/2022	180864	Oberon Quarries Pty Ltd	Dgb20 Roadbase	61,600.00	61,600.00	
10/11/2022	181147	XOM Operations Pty Ltd	Supply 25T Loads Of 25% Sodium Hydroxide	98,000.00	98,000.00	
11/11/2022	181190	Holcim (Australia) Pty Ltd	375Mm Rcp C14 Pipe Supply Hereford St Car Park	55,383.47	55,383.47	
15/11/2022	181240	Omega Chemicals	Supply And Delivery Of 10 Loads Of Liquid Alum	80,000.00	80,000.00	
16/11/2022	181334	Lowes Petroleum Service	Diesel	87,484.00	91,215.20	
			Petrol Unleaded	3,731.20		
16/11/2022	181336	Taggle Systems Pty Ltd	Supply And Install Smart Water Meters	430,000.00	430,000.00	
17/11/2022	181430	Oberon Quarries Pty Ltd	150mm Gabion Rock To The Saleyards	62,000.00	62,000.00	
18/11/2022	181458	Transport for NSW CED Unit	Refund Of Unused Grant Funds - Suttor & Bradwardine Road	12,127.74	65,733.74	
			Refund Of Unused Grant Funds - Willow Drive traffic calming	45,203.41		
			Refund Of Unused Grant Funds - George St pedestrian refuge	3,553.63		
			Refund Of Unused Grant Funds - Mitre St pedestrian crossing	4,848.96		
23/11/2022	181634	Colas NSW Pty Ltd	Seal Patches 1 - 5 On Limekilns Rd	157,947.69	157,947.69	
24/11/2022	181709	Central West Linemarking	Linemarking Oconnell Rd	3,992.57	67,808.37	
			Mount Panorama Circuit Linemarking	2,889.95		
			Linemarking Mid Western Highway	90.93		
			Linemarking Sunny Corner Rd	2,596.40		
			Sunny Corner Village Linemarking	11,780.19		
			Linemarking Trunkey Rd To Triangle Flat Rd	18,309.90		
			Linemarking Freemantle Rd	17,896.78		
			Linemarking Establishment Fee	1,896.00		
			More Establishment Fees	2,226.65		
			Linemarking Limekilns Rd	136.80		
			Linemarking Yarras Lane	1,996.60		
			Limekilns Rd Linemarking	1,329.60		
			Linemarking Mt Horrible Rd	483.60		
			Linemarking Trunkey Rd	2,182.40		
24/11/2022	181718	Downer EDI Works Pty Ltd	Repair Patched On Limekilns Rd In Various Location	355,524.11	355,524.11	
29/11/2022	181851	StateCover Mutual Limited	Statecover Workers Compensation Insurance Premium	268,021.13	268,021.13	
30/11/2022	181910	Pelican Airlines Pty Limited	Operating Cost October 31 - November 27	64,035.46	64,035.46	Budget to be amended
30/11/2022	181951	Pelican Airlines Pty Limited	Operating Cost November 28 - December 25	75,000.00	75,000.00	Budget to be amended
30/11/2022	181968	Colas NSW Pty Ltd	Reseal Various Urban Roads	363,610.10	648,236.97	

## Bathurst Regional Council

Budget review for the quarter ended - 31 December 2022

### 7. Budget Review Contractors and Other Expenses Part A - Contractors Listing

Date	Order Number	Company	Contract details	Amount \$	Total Amount \$	Explanation (If not Budgeted)
			Reseal Pine Ridge Rd, Ophir Rd 11 - 13Km, Chifley	212,007.76		
			Seal Limekilns Rd Patch 29,050 - 31.11 Km	72,619.11		
5/12/2022	182073	Gracey's Earthmoving & Excavations Pty Ltd	Realignment Works On The Bridle Track	235,395.60	235,395.60	
6/12/2022	182094	Barron GJM Pty Ltd	Supply 3 Auma Actuators for FDC valves Chifley Dam : Flood Damag	54,978.00	54,978.00	
7/12/2022	182197	Fitt Resources Pty Ltd	Grade 3, 52X Mh Repairs	66,297.00	66,297.00	
7/12/2022	182219	Fitt Resources Pty Ltd	Grade 3, 24X Mh Relines & Repairs	50,721.00	50,721.00	
8/12/2022	182303	Roof & Building Service (AUS)	Roof (atrium) works at Bathurst Regional Art Gallery & Library	63,778.00	63,778.00	
8/12/2022	182318	Bustin Free Earthworks	Supply And Lay 315 Lineal Metres Of Dn300, Sh8 Sew	176,005.50	176,005.50	
9/12/2022	182327	Ice Rinks Industries Pty Limited	Installation Of Ice Rink For Bathurst Winter Festival 2023	187,988.00	187,988.00	
9/12/2022	182332	Ben Chifley Catchment Steering	Chifley Dam Steering Committee Water Quality Improvements	145,309.00	145,309.00	
9/12/2022	182343	ARG Events Pty Ltd (6 Hour)	Financial Contribution To Operating Budget - 2023	82,500.00	82,500.00	
13/12/2022	182439	Creative Production Services Group Pty Ltd	Kaleidoscope Installation, Operation And Dismantle BWF 2023	205,700.00	205,700.00	
13/12/2022	182447	NSW Public Works Advisory	Project Management For Construction of Yetholme RFS station	75,526.00	75,526.00	
13/12/2022	182456	Granicus Australia Pty Ltd	BRC Website (Open Cities) Licence, Intranet Licence	107,250.00	162,250.00	
			BRC Website Design Package Intranet Design Package	55,000.00		
14/12/2022	182489	Oilplus Holdings Australia	Diesel	75,340.00	75,340.00	
14/12/2022	182508	Iveco Sydney	F3633 - Supply One Sea 300-85 Sd120-15 Electric Truck	234,887.40	255,212.40	
			DC Fast Charging Option.	11,550.00		
			2 Year Extended Warranty.	8,775.00		
14/12/2022	182510	Interflow Pty Ltd	Res 03 Overflow Line Relining At Larson & Suttor St	160,949.69	160,949.69	
19/12/2022	182715	Downer EDI Works Pty Ltd	Debris Removal And Road Repairs On Sofala Rd	38,385.27	719,158.01	
			Heavy Patching On MR54 - Sofala Rd	603,273.63		
21/12/2022	182848	TFH Hire Services Pty Ltd	Heavy Patching On MR253 - O'Connell Rd	77,499.11		
21/12/2022	182893	Motorsport Australia	Temporary fencing hire - 2023 Liqui-Moly Bathurst 12 Hour	52,393.00	52,393.00	
23/12/2022	182997	TFH Hire Services Pty Ltd	Mount Panorama - 2023 Track Licence Fee	66,000.00	66,000.00	
			Temporary fencing hire - 2022 Challenge Bathurst	50,930.88	50,930.88	
					<b>6,621,095</b>	

#### Notes:

- Minimum reporting level is 1% of estimated income from continuing operations or \$50,000, whichever is the lesser.
- Contractors to be listed are those entered into during the quarter.
- Contracts for employment are not required to be included.
- Where a contract for a service etc. was not included in the budget, an explanation is to be given.
- Above amounts are GST inclusive (where applicable).

This section forms part of Bathurst Regional Council's Quarterly Budget Review Statement for the quarter ending 31/12/2022 and should be read in conjunction with the other sections in the QBRFS.

## Bathurst Regional Council

### Budget review for the quarter ended - 31 December 2022

#### 7. Budget Review Contractors and Other Expenses Part B - Consultancy and Legal Expenses

Expense	Budgeted \$	Expenditure YTD \$
<b>Consultancies</b>	<b>3,222,518</b>	<b>1,458,143</b>
<b>Engineering</b>	<b>1,882,030</b>	<b>894,129</b>
Water Drought Management		213,179
Water Best Practice Guidelines Compliance		189,747
Chifley Dam Maintenance		132,099
Drinking Water Management System		46,297
Aerodrome Master Plan		40,500
Go Kart Track		39,491
Water Supply implementation		39,460
Sewer Best Practice Guidelines Compliance		29,350
Chifley Dam flood damage Nov 2022		27,500
Water Best Practice Guidelines Maintenance		23,006
Llanarth Open Space landscaping design		16,776
Flood Model update		15,307
Winburndale Dam operating		14,151
Sewer - Solar Panels for WWTW		12,806
Recruitment costs		12,385
Stormwater Detention Basin - Marsden Lane		11,284
Waste Management - water sampling		10,340
Centennial Park Upgrade		6,400
Other minor consultancies costs (Pool of cost under \$5,000)		14,052
<b>Corporate Services and Finance</b>	<b>502,332</b>	<b>348,462</b>
Corporate Communications - new website		167,500
Design & Construct RFS Station Yetholme		72,351
HR Consultants		68,523
IT Consultants		20,413
HR Safety & Wellbeing Incentive program		8,040
HR Employee Assistance Program		6,497
Other minor consultancies costs (Pool of cost under \$5,000)		5,138
<b>Cultural &amp; Community Services</b>	<b>65,945</b>	<b>36,946</b>
Art Gallery - accessible public toilets		20,000
Aboriginal commitment strategy		10,000
Other minor consultancies costs (Pool of cost under \$5,000)		6,946

## Bathurst Regional Council

### Budget review for the quarter ended - 31 December 2022

#### 7. Budget Review Contractors and Other Expenses

##### Part B - Consultancy and Legal Expenses

Expense	Budgeted \$	Expenditure YTD \$
<b>Development and Environmental Services</b>	<b>772,211</b>	<b>178,605</b>
Bathurst Animal Rehoming Centre		30,666
Accelerated Infrastructure Fund - Laffing Waters OPC		29,560
Evo Cities		22,094
Master Plan for Duramana Road Development		14,750
Cultural Review		13,309
River Connections - knowing & caring for the Wambool/Macquarie		12,020
Hereford Street Duplication Investigations		11,400
State of Environment Reports		10,570
Streets as Shared Spaces - round 2		9,315
Streets as Shared Spaces - round 1		8,830
BizMonth		8,528
Other minor consultancies costs (Pool of cost under \$5,000)		7,563

Explanation - Actual expenditure for the year is in line with Budget overall.

## Bathurst Regional Council

### Budget review for the quarter ended - 31 December 2022

#### 7. Budget Review Contractors and Other Expenses Part B - Consultancy and Legal Expenses

Expense	Budgeted \$	Expenditure YTD \$
<b>External Legal Fees</b>	<b>398,943</b>	<b>378,097</b>
<b>Engineering</b>	<b>96,672</b>	<b>90,199</b>
Drought Management		25,325
Property Acquisition for Roads		23,790
Mt Panorama Section 10 application		18,929
Water Best Practice Guidelines Maintenance		6,935
Other minor legal costs (Pool of cost under \$5,000)		15,220
<b>Corporate Services and Finance</b>	<b>253,000</b>	<b>244,869</b>
Debt collection services		99,066
Legal costs - public liability claims		65,998
Aboriginal claims		32,894
Regis pipeline		16,520
Corporate Services - General Legal Expenses		12,740
Corporate Services - General Legal Expenses Strata Plan 47355		6,120
Former TAFE building		5,843
Other minor legal costs (Pool of cost under \$5,000)		5,689
<b>Cultural &amp; Community Services</b>	<b>3,171</b>	<b>3,152</b>
Other minor legal costs (Pool of cost under \$5,000)		3,152
<b>Development and Environmental Services</b>	<b>46,100</b>	<b>39,877</b>
Legal costs - DA		39,877
Other minor legal costs (Pool of cost under \$5,000)		-

Explanation - Actual expenditure for the year is very close to Budget.

**Notes:**

**Definition of consultant:**

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision-making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

This section forms part of Bathurst Regional Council's Quarterly Budget Review Statement for the quarter ending 31/12/2022 and should be read in conjunction with the other sections in the QBRS.

## Bathurst Regional Council

### Budget review for the quarter ended - 31 December 2022

#### 8. Budget Review by Department in Funding Format

	2022/23 Original Budget	2022/23 Revised Budget	Dec YTD Actuals
<b>Engineering</b>			
<b>Engineering Works</b>			
Income	(19,536,849)	(32,982,771)	(11,327,727)
Expenditure	25,257,971	38,703,893	16,535,573
<b>Engineering Works</b>	<b>5,721,122</b>	<b>5,721,122</b>	<b>5,207,845</b>
<b>Recreation</b>			
Income	(7,081,399)	(19,411,452)	(1,252,379)
Expenditure	15,111,680	27,441,733	4,655,001
<b>Recreation</b>	<b>8,030,281</b>	<b>8,030,281</b>	<b>3,402,622</b>
<b>Technical Services</b>			
Income	(5,079,344)	(7,074,541)	(290,429)
Expenditure	6,027,837	8,023,034	1,039,706
<b>Technical Services</b>	<b>948,493</b>	<b>948,493</b>	<b>749,276</b>
<b>Water</b>			
Income	(39,119,737)	(52,603,562)	(12,733,625)
Expenditure	38,531,524	52,015,349	12,286,450
<b>Water</b>	<b>(588,213)</b>	<b>(588,213)</b>	<b>(447,175)</b>
<b>Wastewater</b>			
Income	(17,456,507)	(22,071,547)	(9,607,103)
Expenditure	16,909,402	21,524,442	9,073,516
<b>Wastewater</b>	<b>(547,105)</b>	<b>(547,105)</b>	<b>(533,587)</b>
<b>Waste Management</b>			
Income	(16,454,037)	(17,258,202)	(8,260,255)
Expenditure	16,454,037	17,258,202	8,260,255
<b>Waste Management</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Engineering Office</b>			
Income	(2,967,807)	(2,967,807)	(1,355,463)
Expenditure	5,015,287	5,015,287	2,499,913
<b>Engineering Office</b>	<b>2,047,480</b>	<b>2,047,480</b>	<b>1,144,450</b>
<b>Mount Panorama</b>			
Income	(4,276,141)	(50,722,705)	(2,393,840)
Expenditure	4,426,444	50,873,008	3,097,676
<b>Mount Panorama</b>	<b>150,303</b>	<b>150,303</b>	<b>703,836</b>
<b>Total Engineering</b>	<b>15,762,361</b>	<b>15,762,361</b>	<b>10,227,268</b>

**Notes:**

1. Section 8 is in funding format, which includes capital expenditure & all sources of funds.
2. Section 8 does not include depreciation expense.
3. Section 8 includes internal transactions.



## Bathurst Regional Council

### Budget review for the quarter ended - 31 December 2022

#### 8. Budget Review by Department in Funding Format

	2022/23 Original Budget	2022/23 Revised Budget	Dec YTD Actuals
<b>Corporate Services and Finance</b>			
<b>Governance</b>			
Income	(66,080)	(66,080)	(499)
Expenditure	1,501,545	1,501,545	919,795
<b>Governance</b>	<b>1,435,465</b>	<b>1,435,465</b>	<b>919,296</b>
<b>Administration</b>			
Income	(12,185,260)	(12,427,693)	(5,777,896)
Expenditure	18,449,042	18,688,278	10,404,699
<b>Administration</b>	<b>6,263,782</b>	<b>6,260,585</b>	<b>4,626,804</b>
<b>Contribution to Other Organisations</b>			
Income	(496,999)	(496,999)	(347,847)
Expenditure	1,812,455	1,812,455	1,216,812
<b>Contribution to Other Organisations</b>	<b>1,315,456</b>	<b>1,315,456</b>	<b>868,966</b>
<b>Land &amp; Buildings</b>			
Income	(15,523,376)	(16,028,234)	(1,725,291)
Expenditure	14,740,608	15,245,466	1,364,031
<b>Land &amp; Buildings</b>	<b>(782,768)</b>	<b>(782,768)</b>	<b>(361,260)</b>
<b>Funding Operations</b>			
Income	(40,530,464)	(40,530,464)	(20,316,179)
Expenditure	5,570,819	5,570,819	443,446
<b>Funding Operations</b>	<b>(34,959,645)</b>	<b>(34,959,645)</b>	<b>(19,872,732)</b>
<b>Total Corporate Services and Finance</b>	<b>(26,727,710)</b>	<b>(26,730,907)</b>	<b>(13,818,928)</b>

**Notes:**

1. Section 8 is in funding format, which includes capital expenditure & all sources of funds.
2. Section 8 does not include depreciation expense.
3. Section 8 includes internal transactions.

## Bathurst Regional Council

### Budget review for the quarter ended - 31 December 2022

#### 8. Budget Review by Department in Funding Format

	2022/23 Original Budget	2022/23 Revised Budget	Dec YTD Actuals
<b>Cultural &amp; Community Services</b>			
<b>Community &amp; Children Services</b>			
Income	(3,082,695)	(3,188,892)	(1,681,248)
Expenditure	3,318,107	3,424,304	1,593,271
<b>Community &amp; Children Services</b>	<b>235,412</b>	<b>235,412</b>	<b>(87,977)</b>
<b>Cultural &amp; Community Services Office</b>			
Income	(148,331)	(168,331)	(74,165)
Expenditure	1,178,078	1,198,078	691,661
<b>Cultural &amp; Community Services Office</b>	<b>1,029,747</b>	<b>1,029,747</b>	<b>617,495</b>
<b>Library Services</b>			
Income	(204,708)	(574,968)	(223,505)
Expenditure	1,879,849	2,253,306	987,537
<b>Library Services</b>	<b>1,675,141</b>	<b>1,678,338</b>	<b>764,032</b>
<b>Tourism</b>			
Income	(316,390)	(318,790)	(113,934)
Expenditure	1,248,809	1,251,209	613,395
<b>Tourism</b>	<b>932,419</b>	<b>932,419</b>	<b>499,461</b>
<b>Art Galleries</b>			
Income	(316,183)	(531,732)	(83,683)
Expenditure	1,177,838	1,393,387	552,089
<b>Art Galleries</b>	<b>861,655</b>	<b>861,655</b>	<b>468,406</b>
<b>Entertainment Centres</b>			
Income	(1,209,193)	(1,844,141)	(1,014,318)
Expenditure	2,252,026	2,886,974	1,006,696
<b>Entertainment Centres</b>	<b>1,042,833</b>	<b>1,042,833</b>	<b>(7,622)</b>
<b>Museums</b>			
Income	(1,745,688)	(2,450,960)	(1,350,880)
Expenditure	3,074,930	3,780,202	1,898,488
<b>Museums</b>	<b>1,329,242</b>	<b>1,329,242</b>	<b>547,608</b>
<b>Total Cultural &amp; Community Services</b>	<b>7,106,449</b>	<b>7,109,646</b>	<b>2,801,403</b>

**Notes:**

1. Section 8 is in funding format, which includes capital expenditure & all sources of funds.
2. Section 8 does not include depreciation expense.
3. Section 8 includes internal transactions.

## Bathurst Regional Council

### Budget review for the quarter ended - 31 December 2022

#### 8. Budget Review by Department in Funding Format

	2022/23 Original Budget	2022/23 Revised Budget	Dec YTD Actuals
<b>Development and Environmental Services</b>			
<b>Environmental Services</b>			
Income	(1,956,855)	(4,194,638)	(1,402,742)
Expenditure	2,895,112	5,132,895	1,972,357
<b>Environmental Services</b>	<b>938,257</b>	<b>938,257</b>	<b>569,614</b>
<b>Planning Services</b>			
Income	(386,525)	(1,121,777)	(509,760)
Expenditure	2,176,682	2,911,934	1,062,073
<b>Planning Services</b>	<b>1,790,157</b>	<b>1,790,157</b>	<b>552,313</b>
<b>Building Services</b>			
Income	(1,606,881)	(1,606,881)	(784,270)
Expenditure	2,087,998	2,087,998	1,023,317
<b>Building Services</b>	<b>481,117</b>	<b>481,117</b>	<b>239,047</b>
<b>Economic Development</b>			
Income	(60,434)	(66,537)	(26,060)
Expenditure	694,238	700,341	297,796
<b>Economic Development</b>	<b>633,804</b>	<b>633,804</b>	<b>271,735</b>
<b>Total Development and Environmental Services</b>	<b>3,843,335</b>	<b>3,843,335</b>	<b>1,632,710</b>
<b>Grand Total</b>	<b>(15,565)</b>	<b>(15,565)</b>	<b>842,452</b>

**Notes:**

1. Section 8 is in funding format, which includes capital expenditure & all sources of funds.
2. Section 8 does not include depreciation expense.
3. Section 8 includes internal transactions.

# Attachment 8.3.3.1

2022-2023 Section 356 Donations  
Report as at 31 December 2022

Details	Reference	Date	Donations approved in Budget	Mt Pan Fee Waived	BMEC Donations	Sundry Donations	TOTAL
			\$	\$	\$	\$	\$
<b>Annual Budget</b>			<b>105,421.00</b>	<b>30,000.00</b>	<b>65,000.00</b>	<b>20,385.00</b>	<b>220,806.00</b>
<b>Spent to date:</b>							
Bathurst Rugby Club/Mr A Hart	S356 Policy	13/07/2022				-1,756.48	-1,756.48
WRAS Annual Subscription/donation	Operation Plan	15/07/2022	-2,617.00				-2,617.00
Evans Art Council	Operation Plan	26/07/2022	-3,000.00				-3,000.00
Bathurst Gardener's Club Inc	Operation Plan	26/07/2022	-500.00				-500.00
Bathurst Men's Shed Incorporated	Operation Plan	26/07/2022	-500.00				-500.00
Lions Club of Bathurst Inc	Operation Plan	26/07/2022	-2,000.00				-2,000.00
Quota Bathurst Inc	Operation Plan	26/07/2022	-1,500.00				-1,500.00
Festival of Bells	Operation Plan	26/07/2022	-1,000.00				-1,000.00
Lifeline Central West	Operation Plan	26/07/2022	-2,500.00				-2,500.00
Monkey Hill UHF Repeater	Operation Plan	26/07/2022	-1,000.00				-1,000.00
Sofala Progress Association	Operation Plan	26/07/2022	-2,000.00				-2,000.00
BMEC - CPSA Monthly Meetings -balance 02/06/2022	Operation Plan	28/07/2022			-371.36		-371.36
BMEC - CPSA Monthly Meetings - 07/07/2022	Operation Plan	28/07/2022			-721.82		-721.82
Bathurst Junior Sports Awards	Operation Plan	29/07/2022	-5,000.00				-5,000.00
Bathurst Seymour Centre Inc	Operation Plan	3/08/2022	-1,500.00				-1,500.00
Sydney International Piano Competition	Operation Plan	3/08/2022	-2,000.00				-2,000.00
BMEC - CPSA Monthly Meetings - 04/08/2022	Operation Plan	19/08/2022			-472.73		-472.73
Bathurst Refugee Support Group Inc. (BRSG)	Operation Plan	30/08/2022	-2,000.00				-2,000.00
Sofala & District AH&P Association	Operation Plan	8/09/2022	-350.00				-350.00
Bathurst City Colts Water Account	Operation Plan	14/09/2022	-2,971.85				-2,971.85
Bathurst Remembers / AVAMS / Communications and Resources Project	Operation Plan	15/09/2022	-1,000.00				-1,000.00
Bathurst City & RSL Band Association Inc	Operation Plan	20/09/2022	-5,000.00				-5,000.00
Mount Panorama Lions Club Inc	S356 Policy	7/10/2022				-35.00	-35.00
Architects OutWest Learning Group	21/09/22 Item 9.3.10	12/10/2022				-600.00	-600.00
Mitchell Conservatorium - BMEC Concerts	Operation Plan	14/10/2022			-758.18		-758.18
BMEC - CPSA Monthly Meetings - 06/10/2022	Operation Plan	14/10/2022			-850.55		-850.55
BMEC - Bathurst Eisteddfod Sep 2022	Operation Plan	14/10/2022			-30,000.00		-30,000.00
BMEC - Bathurst Eisteddfod Sep 2022	S356 Policy	14/10/2022			-8,373.27		-8,373.27
Mitchell Conservatorium - support 2022 Carols by Candlelight	Operation Plan	30/11/2022			-7,000.00		-7,000.00
Rockley Public School - presentation award	S356 Policy	30/11/2022				-60.00	-60.00
Bathurst West Public School - presentation award	S356 Policy	30/11/2022				-50.00	-50.00
The Friends of the Bathurst War Memorial Carillon Inc	Operation Plan	9/12/2022	-1,000.00				-1,000.00
Scots All Saints College - presentation day	S356 Policy	20/12/2022			-359.64		-359.64
BMEC - CPSA Monthly Meetings - 03/11/2022	Operation Plan	20/12/2022			-768.73		-768.73
BMEC - CPSA Monthly Meetings - 01/12/2022	Operation Plan	20/12/2022			-850.55		-850.55
Mackillop College - end of year presentation	S356 Policy	20/12/2022			-200.73		-200.73
Bathurst Public School - school concert	S356 Policy	20/12/2022			-1,572.00		-1,572.00
O'Connell Public School - presentation night	S356 Policy	20/12/2022			-496.00		-496.00
Bathurst Public School - presentation day	S356 Policy	20/12/2022			-301.45		-301.45
IAAF World Cross Country Championships test event	14/12/22 Item 12.1.3	21/12/2022				-2,980.27	-2,980.27
<b>Amount Spent</b>			<b>-37,438.85</b>	<b>0.00</b>	<b>-53,097.01</b>	<b>-5,481.75</b>	<b>-96,017.61</b>
<b>Available Balance before commitments</b>			<b>67,982.15</b>	<b>30,000.00</b>	<b>11,902.99</b>	<b>14,903.25</b>	<b>124,788.39</b>
<b>Committed:</b>							
Bathurst AH&P Association	Operation Plan		-8,244.00				-8,244.00
Macquarie Philharmonia - Platinum Donation	Operation Plan		-2,000.00				-2,000.00
The Neighbourhood Centre (formerly BINC)	Operation Plan		-900.00				-900.00
Bathurst City Colts Water Account	Operation Plan		-4,238.15				-4,238.15
CSU Foundation Trust (Gordon Bullock Scholarship)	Operation Plan		-3,000.00				-3,000.00
CSU Foundation Trust	Operation Plan		-5,000.00				-5,000.00
Bathurst District Sport & Rec (BDRSC) grants	Operation Plan		-20,000.00				-20,000.00
Western Sydney University Medical Scholarship	Operation Plan		-10,000.00				-10,000.00
BMEC - Bathurst Youth Council	Operation Plan				-2,000.00		-2,000.00
BMEC - CPSA Monthly Meetings	Operation Plan				-6,964.26		-6,964.26
Russell St Road Closures	Operation Plan		-7,500.00				-7,500.00
Russell St Closure - Triumph Owners 18/03/2023	Operation Plan		-2,500.00				-2,500.00
Country Women's Association of NSW - Central Western Group (CWA)	Operation Plan		-300.00				-300.00
Bathurst Filipino Australian Community Inc	Operation Plan		-300.00				-300.00
Country Women's Association of NSW - Central Western Group (CWA)	Operation Plan				-1,000.00		-1,000.00
St Vincent de Paul - Assumption Conference	Operation Plan		-1,000.00				-1,000.00
Carillon Theatrical Society	Operation Plan				-5,000.00		-5,000.00
Bathurst Edgell Jog	Operation Plan		-3,000.00				-3,000.00
Bathurst & District National Trust and Wiradyuri Elders	21/09/22 Item 9.3.8				-437.27		-437.27
IAAF World Cross Country Championships event	14/12/22 Item 12.1.3			-30,000.00			-30,000.00
<b>Amount Committed</b>			<b>-67,982.15</b>	<b>-30,000.00</b>	<b>-15,401.53</b>	<b>0.00</b>	<b>-113,383.68</b>
Adjustment between Funds			0.00		3,498.54	-3,498.54	
<b>Available Balance</b>			<b>0.00</b>	<b>0.00</b>	<b>-0.00</b>	<b>11,404.71</b>	<b>11,404.71</b>

# Attachment 8.3.3.1

2022-2023 Section 356 Donations  
Report as at 31 December 2022

Details	Reference	Date	Donations approved in Budget \$	Mt Pan Fee Waived \$	BMEC Donations \$	Sundry Donations \$	TOTAL \$
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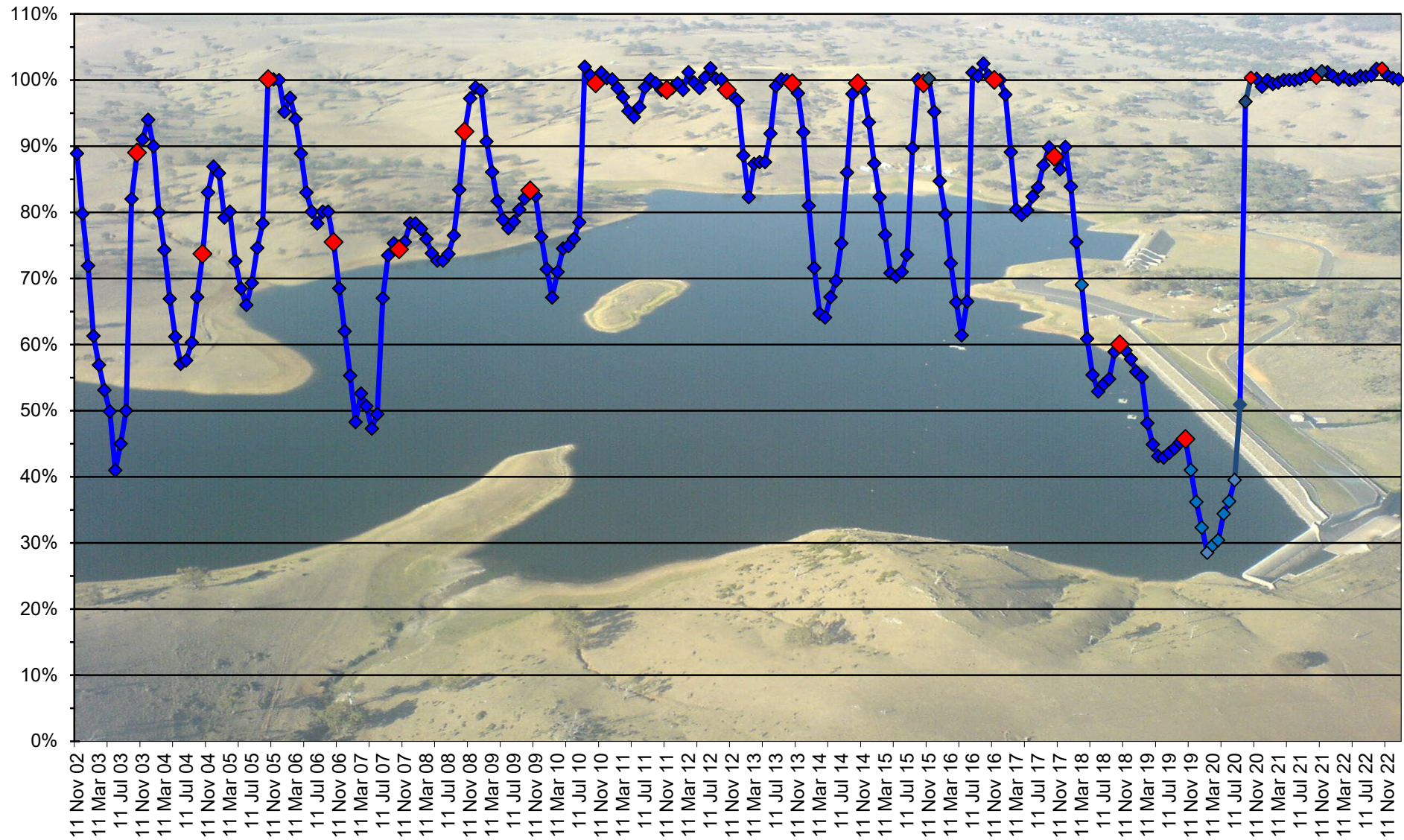
<b>Summary Remaining Budget</b>		<b>\$</b>
Donations approved in Budget	0.00	
Mt Pan Fee Waived	0.00	
BMEC Donations	-0.00	
Sundry Donations	11,404.71	
<b>Total Remaining</b>	<b>11,404.71</b>	

<b>Summary</b>		<b>\$</b>
Total Budget	220,806.00	
Less: Amount Spent	-96,017.61	
Less: Amount Committed	-113,383.68	
<b>Total Remaining</b>	<b>11,404.71</b>	

## Market Rental Subsidies for 2022/23

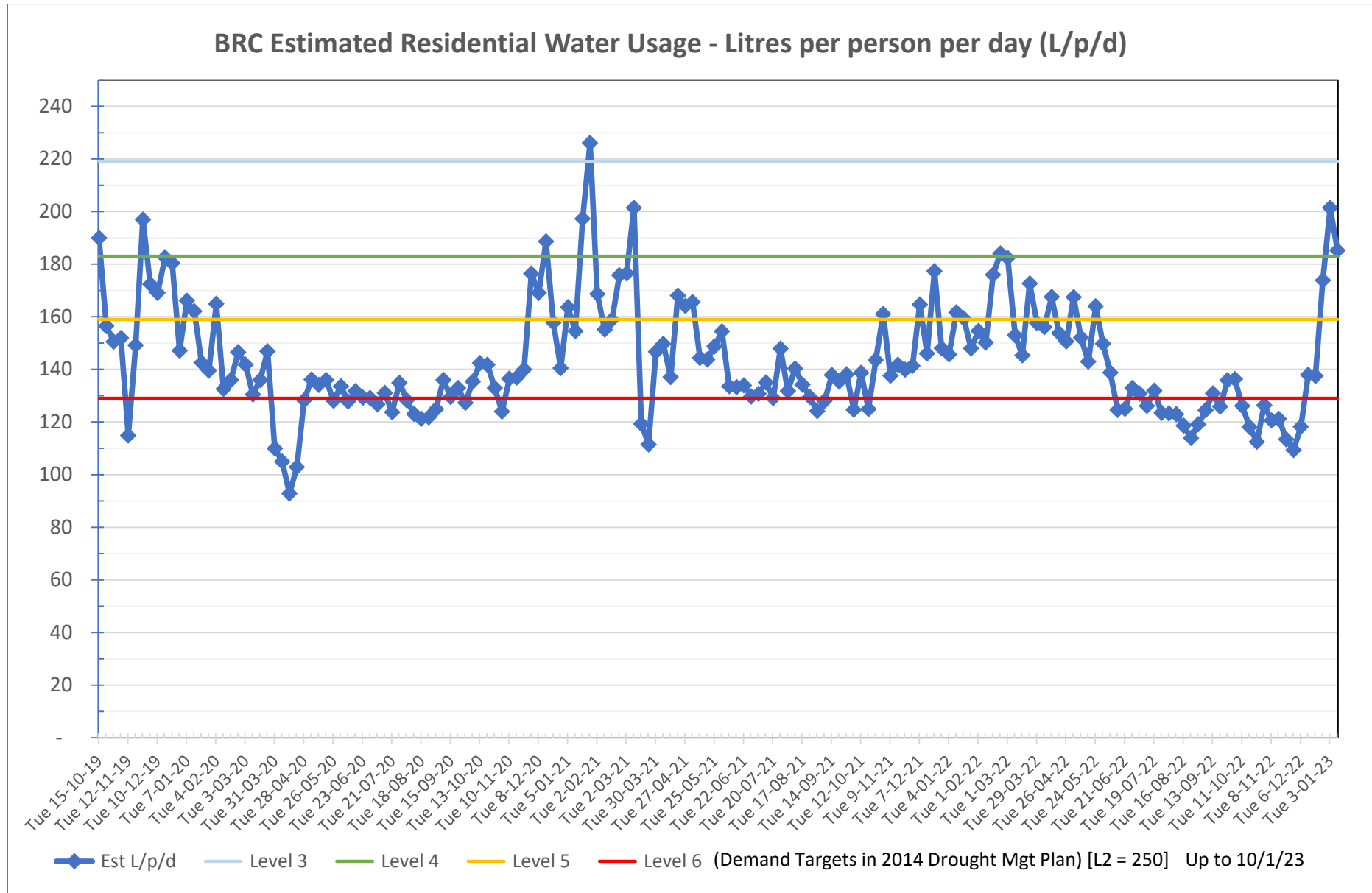
NAME OF TENANT	LOCATION	Current Rent PA	Estimated Market Rent	BRC Rental Subsidy
Mitchell Conservatorium	Machattie Park Cott	575.00	17,569.00	16,994.00
Central Tablelands Woodcraft	Il Learmonth Park	603.00	16,349.00	15,746.00
Community Opportunity Shop	Ir 8 Lions Club Drive	1,150.00	21,798.00	20,648.00
Community Opportunity Shop	Ir Veggie Patch Churc	1.00	16,349.00	16,348.00
Air Services Australia	Aerodrome - Comm	1.00	19,617.00	19,616.00
Taxi Cabs of Bathurst Co-opera	Communication tow	1,341.00	19,617.00	18,276.00
Master Communications & Elec	Communication tow	4,661.00	19,617.00	14,956.00
Bathurst City & RSL Band Asso	Walmer Park	239.00	21,798.00	21,559.00
Bathurst Lions Club Inc	Short St	1.10	16,349.00	16,347.90
Evans Arts Council Inc	Lee Street	500.00	5,450.00	4,950.00
Bathurst District Historical Socie	Mitre Street	1.00	10,900.00	10,899.00
Bathurst District Historical Socie	16 Stanley Street	1.00	10,900.00	10,899.00
Bathurst Meals on Wheels Inc	4 Watt Drive	1.00	54,483.00	54,482.00
Department of Defence (Air Car	Aerodrome - Lot 25	90.91	13,989.00	13,898.09
Department of Defence (Air Car	Aerodrome - Lot 36	90.91	40,402.00	40,311.09
				<b>295,930.08</b>

**Bathurst Regional Council: Monthly Chifley Dam Volume (%)**



Red markers = October. Last reading 11 January 2023.







**MINUTES OF BATHURST REGIONAL YOUTH COUNCIL MEETING HELD  
ON TUESDAY 6 DECEMBER 2022**

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**PRESENT:** Drew Wade, Ella Kay, Kirilee Scott, Harvey Lew, Heidi Twohill, Chloe Tayler, Jasmin Houston.

**IN ATTENDANCE:** Erin Bender (Youth Development & Community Events Officer), Aimee Cook (Community Development Officer), Cr Ben Fry (Bathurst Regional Council), Angela Sinclair (minutetaking).

**1. APOLOGIES:** Cr Margaret Hogan (Bathurst Regional Council), Ruby Morris, Blake Kreuzberger, Isaac Barrett, Jasmyn Nankervis, Olivia Brabham.

Due to lack of quorum, the meeting did not proceed.